

## Deeley, Erin - GOV

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**From:** Pahnke, Brian D - DOA  
**Sent:** Saturday, January 26, 2019 6:04 PM  
**To:** Dye, Jenni N - GOV; Gau, Maggie M - GOV  
**Subject:** RE: DNR Budget Memo

Got it, thanks. We are working on cataloging all new agency requests tonight and are asking team leaders to review by mid-day Sunday to still send something over to you later tomorrow.

Should also mention we did get a number of items, both in Word and Powerpoint, from WEDC that total over 50 pages between them so will seek advice there as well as it is extensive.

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**From:** Dye, Jenni N - GOV <jenni.dye@wisconsin.gov>  
**Sent:** Saturday, January 26, 2019 5:54 PM  
**To:** Pahnke, Brian D - DOA <briand.pahnke@wisconsin.gov>; Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>  
**Subject:** Re: DNR Budget Memo

Thanks for sending over.

DHS reports that they are working on it and that Sec Palm has been in touch with Sec Brennan. Not sure if he has any update beyond what we already know there, but that's what I've heard back so far.

Jenni Dye  
Policy Director  
Office of Governor Tony Evers  
Email: [jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)  
Phone: 608-264-6329 (office)

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**From:** Pahnke, Brian D - DOA <[briand.pahnke@wisconsin.gov](mailto:briand.pahnke@wisconsin.gov)>  
**Sent:** Saturday, January 26, 2019 5:48 PM  
**To:** Gau, Maggie M - GOV; Dye, Jenni N - GOV  
**Subject:** FW: DNR Budget Memo

Just got this one though details are not there yet in Word document. Not sure how much we will be able to include in summary of new agency items on Sunday.

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**From:** Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>  
**Sent:** Saturday, January 26, 2019 5:40 PM  
**To:** Pahnke, Brian D - DOA <[briand.pahnke@wisconsin.gov](mailto:briand.pahnke@wisconsin.gov)>  
**Subject:** Fwd: DNR Budget Memo

Brian -

See attached from Secy. Cole. I am likely to stay overnight in Madison tomorrow so we can chat after the budget briefing.

Sent from my iPhone

Begin forwarded message:

**From:** "Cole, Preston D - DNR" <[preston.cole@wisconsin.gov](mailto:preston.cole@wisconsin.gov)>  
**Date:** January 26, 2019 at 5:28:24 PM CST  
**To:** "Brennan, Joel - DOA" <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>  
**Subject:** DNR Budget Memo

Evening Joel

We can establish a conference call for you along with DNR staff and give you a more detailed briefing. Additionally, we'll be crunching the numbers for you as well.

However, those number will be available Monday.

Any interest in a call?  
Please advise

preston

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Visit our survey at <http://dnr.wi.gov/customersurvey> to evaluate how I did.

**Preston D. Cole**  
**Secretary**  
**Wisconsin Department of Natural Resources**  
**608-267-7556 (O)**

## Deeley, Erin - GOV

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**From:** Gau, Maggie M - GOV  
**Sent:** Sunday, January 27, 2019 12:52 PM  
**To:** Worcester, Barb - GOV  
**Cc:** Woicekowski, Mike P - GOV; Pennoyer, Kara - GOV; Hilton, Stephanie - GOV; Madden, Zach A - GOV; Fenili, Cassi - GOV; Zimmerman, Maddie - GOV  
**Subject:** Re: For Review (5:00pm, Sunday, Jan 27): Sec. Amundson meetings

We should have Zach go with her to the Senator Taylor meeting when that's scheduled. But otherwise good here.

Sent from my iPhone

On Jan 27, 2019, at 11:32 AM, Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)> wrote:

I do not believe that Secretary Amundson needs additional staffing from our office for her visits.

Barb Worcester  
Deputy Chief of Staff  
Office of Governor Tony Evers

(608) [REDACTED]

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**From:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>  
**Sent:** Saturday, January 26, 2019 7:35 PM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Hilton, Stephanie - GOV <[stephanie.hilton1@wisconsin.gov](mailto:stephanie.hilton1@wisconsin.gov)>; Madden, Zach A - GOV <[zach.madden@wisconsin.gov](mailto:zach.madden@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>  
**Cc:** Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>  
**Subject:** For Review (5:00pm, Sunday, Jan 27): Sec. Amundson meetings

Hey all,

Encouraged all the Assistant Deps to send me an updated leg schedule, so a few of these will be going around.

Here's a list of Sec. Amundson's upcoming meetings. Let me know if anyone thinks we should send someone.

### Secretary-designee Emily Amundson Legislative Meeting Schedule

Sen. Dale Kooyenga	1/24/19, 2:00pm
Sen. Patrick Testin	1/29/19 11:00am
Sen. Scott Fitzgerald	1/29/19 11:30am
Sen. Jennifer Shilling	1/29/19, 1:00pm
Sen. Sen. Chris Larson	1/29/19, 1:30pm
Sen. Patty Schachtner	1/30/19, 12:00pm

Sen. Mark Miller	2/5/19, 9:30am
Sen. Janet Bewley	2/5/19, 10:00am
Sen. Van Wanggaard	2/5/19, 10:30am
Sen. Alberta Darling	2/7/19, 4:00pm
Sen. Steve Nass	2/7/19, 11:30am
Sen. Dan Feyen	2/7/19, 3:45pm
Sen. Roger Roth	2/11/19, 10:00am
Sen. Luther Olsen	2/11/19, 10:30am
Sen. Janis Ringhand	2/12/19, 11:30am

Michael Woicekowski

Office of Governor Tony Evers

Email: [Mike.Woicekowski@wisconsin.gov](mailto:Mike.Woicekowski@wisconsin.gov)

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## Deeley, Erin - GOV

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**From:** Nilsestuen, Ryan - GOV  
**Sent:** Sunday, January 27, 2019 1:12 PM  
**To:** Baldauff, Melissa - GOV; Gau, Maggie M - GOV  
**Cc:** Woicekowski, Mike P - GOV; Worcester, Barb - GOV; Pennoyer, Kara - GOV; Fenili, Cassi - GOV  
**Subject:** Re: For review (asap): CCAP records for WEDC nominees

No concerns.

Ryan Nilsestuen  
Chief Legal Counsel  
Office of Governor Tony Evers

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**From:** Gau, Maggie M - GOV  
**Sent:** Sunday, January 27, 2019 12:48:58 PM  
**To:** Baldauff, Melissa - GOV  
**Cc:** Woicekowski, Mike P - GOV; Worcester, Barb - GOV; Pennoyer, Kara - GOV; Fenili, Cassi - GOV; Nilsestuen, Ryan - GOV  
**Subject:** Re: For review (asap): CCAP records for WEDC nominees

Ryan - we good to go on your end?

Sent from my iPhone

On Jan 27, 2019, at 12:39 PM, Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)> wrote:

No, not concerned about these.

Melissa M. Baldauff  
Deputy Chief of Staff—communications  
Office of Governor Tony Evers  
Phone: (608) 279-1038 (cell)

Sent from an electronic device, please excuse typos

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**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Sent:** Saturday, January 26, 2019 11:40 PM  
**To:** Woicekowski, Mike P - GOV  
**Cc:** Worcester, Barb - GOV; Pennoyer, Kara - GOV; Fenili, Cassi - GOV; Baldauff, Melissa - GOV; Nilsestuen, Ryan - GOV  
**Subject:** Re: For review (asap): CCAP records for WEDC nominees

Melissa, any problems on your end?

Copying Ryan too.

Sent from my iPhone

On Jan 26, 2019, at 5:22 PM, Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)> wrote:

Hello all,

Below are the full records for each WEDC nominee. It's mostly driving-related infractions. My one flag is highlighted in yellow.

**Darryl Morin**

- 2008
  - Delinquent taxes from 2008 of \$17,152.50 (paid in full)
    - <https://wcca.wicourts.gov/caseDetail.html?caseNo=2008TW000967&countyNo=67&index=0>
- 2016
  - 5/10/2016: Stopping, Standing, parking (Guilty Due to No Contest Plea – paid fine)

**Joseph “Joe” Kirgues**

- 2014
  - 2/26/2014: Operating motor vehicle w/o proof of insurance (Guilty Due to No Contest Plea – paid fine)
  - 2/26/2014: Operate after Rev/Susp of Registration (Guilty Due to No Contest Plea – paid fine)
- 2016
  - 1/20/2016: Speeding on Freeway (11-15 MPH) (Guilty Due to No Contest Plea – paid fine)
  - 8/10/2016: Operate Vehicle w/o Registration Lamps (Guilty Due to No Contest Plea – paid fine)

**John James Brogan**

- 2014: Operating motor vehicle w/o proof of insurance (plead guilty – fine paid)

**Rebecca Cooke**

- Speeding ticket without registration (2018). Plead guilty, paid ticket

**Hank Newell**

- Nothing

**Thelma Sias**

- Nothing

Michael Woicekowski

Office of Governor Tony Evers

Email: [Mike.Woicekowski@wisconsin.gov](mailto:Mike.Woicekowski@wisconsin.gov)

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**From:** Gau, Maggie M - GOV  
**To:** Brennan, Joel - DOA; Patton, Chris - DOA; Torhorst, Tia; Worcester, Barb - GOV; Baldauff, Melissa - GOV  
**Subject:** RE: Wisconsin Weather  
**Date:** Tuesday, January 29, 2019 5:52:31 PM  
**Attachments:** [image001.png](#)

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I'll reach out to her – great idea.

**From:** Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>  
**Sent:** Tuesday, January 29, 2019 5:52 PM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Patton, Chris - DOA <[chris.patton@wisconsin.gov](mailto:chris.patton@wisconsin.gov)>; Torhorst, Tia <[REDACTED]>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Subject:** RE: Wisconsin Weather

Also, I might suggest that outreach to Sen. Baldwin's Office (Janet Piraino) might be helpful. They may know what has been done in the past or can be done. Janet saw you today at the luncheon and thought you did a great job. Let me know if you want me to reach out or if you want to take that on yourself.



**JOEL BRENNAN** | Secretary  
Department of Administration  
[Joel.brennan@wisconsin.gov](mailto:Joel.brennan@wisconsin.gov)  
Phone: (608) 266-1741



**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Sent:** Tuesday, January 29, 2019 5:42 PM  
**To:** Patton, Chris - DOA <[chris.patton@wisconsin.gov](mailto:chris.patton@wisconsin.gov)>; Torhorst, Tia <[REDACTED]>; Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Subject:** RE: Wisconsin Weather

Ok – I'll reach out to DMA

**From:** Patton, Chris - DOA <[chris.patton@wisconsin.gov](mailto:chris.patton@wisconsin.gov)>  
**Sent:** Tuesday, January 29, 2019 5:40 PM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Torhorst, Tia <[REDACTED]>; Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Subject:** RE: Wisconsin Weather

As of now, we do not have anything in particular. It may be a good question to pose to DMA just in case they have heard anything from locals. Happy to also do a check with other agencies such as

DHS, DNR, DOT, etc.

**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>

**Sent:** Tuesday, January 29, 2019 5:35 PM

**To:** Patton, Chris - DOA <[chris.patton@wisconsin.gov](mailto:chris.patton@wisconsin.gov)>; Torhorst, Tia <[REDACTED]>;  
Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>; Worcester, Barb - GOV  
<[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>

**Subject:** FW: Wisconsin Weather

Anything on your radar?

**From:** Horning, Daniel M. EOP/WHO <[Daniel.M.Horning@who.eop.gov](mailto:Daniel.M.Horning@who.eop.gov)>

**Sent:** Tuesday, January 29, 2019 9:08 AM

**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>

**Subject:** Wisconsin Weather

Hi Maggie,

Just tried giving you a call. We're checking in regarding the severe weather that's coming through Wisconsin. I saw that Governor Evers declared a state of emergency. Does the state have any unmet needs that the Federal government can assist with? Does Wisconsin need any Federal assistance at the moment?

Let us know if the Governor or the state needs anything. And stay warm!!

-Dan

Dan Horning

Associate Director

White House Office of Intergovernmental Affairs

C: 202.881.7721 (no text) | E: [Daniel.M.Horning@who.eop.gov](mailto:Daniel.M.Horning@who.eop.gov)

**From:** [Brennan, Joel - DOA](#)  
**To:** [Gau, Maggie M - GOV](#); [Baldauff, Melissa - GOV](#)  
**Subject:** Fwd: Reuter's Article Regarding Foxconn's Investment in Wisconsin  
**Date:** Wednesday, January 30, 2019 9:49:09 AM

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Sent from my iPhone

Begin forwarded message:

**From:** Mark Hogan <[mark.hogan@wedc.org](mailto:mark.hogan@wedc.org)>  
**Date:** January 30, 2019 at 9:31:35 AM CST  
**To:** Louis Woo <[REDACTED]>, quincy.tse <[quincy.tse@ifengpai.com](mailto:quincy.tse@ifengpai.com)>  
**Cc:** "Brennan, Joel - DOA" <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>, "peter.barca@wisconsin.gov" <[peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)>  
**Subject:** RE: Reuter's Article Regarding Foxconn's Investment in Wisconsin

Thank you. These are helpful. I would suggest you provide the same info to the Racine County/Mount Pleasant partners as well (if you have not already done so). When you do, I would ask that you copy the 3 of us. Thanks again.

**From:** Louis Woo <[REDACTED]>  
**Sent:** Wednesday, January 30, 2019 9:24 AM  
**To:** Mark Hogan <[mark.hogan@wedc.org](mailto:mark.hogan@wedc.org)>; quincy.tse <[quincy.tse@ifengpai.com](mailto:quincy.tse@ifengpai.com)>  
**Cc:** Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>; [peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)  
**Subject:** Re: Reuter's Article Regarding Foxconn's Investment in Wisconsin

But there are a few highlights of the article which we should take note of.

1. We have NOT shelved the commitment to invest in Wisconsin. That was the reporter's words to attract eyeballs.
2. Given the changing dynamics of the global economy in these two years, we are certainly reconsidering which TFT technology to build to make sense and to best suit for our campus and our investment in Wisconsin.
3. Nonetheless we will go ahead to build the following in the

next 18 months.

- <!--[if !supportLists]-->a) <!--[endif]-->A LCM backend packaging plant;
- <!--[if !supportLists]-->b) <!--[endif]-->A high precision molding factory
- <!--[if !supportLists]-->c) <!--[endif]-->A system integration assembly facility regardless of what TFT technology is to be considered.
- <!--[if !supportLists]-->d) <!--[endif]-->A rapid prototyping center to help startups to test out their hardware ideas and concepts which will go in line with building the AI 8K+5G ecosystem
- <!--[if !supportLists]-->e) <!--[endif]-->A R&D center and
- <!--[if !supportLists]-->f) <!--[endif]-->A high-performance data center inside the park or in the vicinity and
- <!--[if !supportLists]-->g) <!--[endif]-->A town center to support the people working in the Wisconn Valley Park

4. As a responsible employer, a faithful supplier to our customers and a public list company to maximize shareholders' values, we have to make changes to any business plans from time to time to make adjustment to the changing economic conditions and changing customers' demands.

Hopefully these highlights help.

Louis

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发件人: Mark Hogan <[mark.hogan@wedc.org](mailto:mark.hogan@wedc.org)>

日期: 2019年1月30日 星期三 下午10:41

收件人: Louis Woo <[REDACTED]>, "quincy.tse" <[quincy.tse@ifengpai.com](mailto:quincy.tse@ifengpai.com)>

抄送: "Brennan, Joel - DOA" <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>, "peter.barca@wisconsin.gov" <[peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)>

主题: Re: Reuter's Article Regarding Foxconn's Investment in Wisconsin

Just found it, thanks.

Get [Outlook for iOS](#)

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**From:** Mark Hogan <[mark.hogan@wedc.org](mailto:mark.hogan@wedc.org)>  
**Sent:** Wednesday, January 30, 2019 8:39 AM  
**To:** Louis Woo; quincy.tse  
**Cc:** Brennan, Joel - DOA; [peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)  
**Subject:** Re: Reuter's Article Regarding Foxconn's Investment in Wisconsin

Hi Louis - Have you released this yet? I have received some inquiries & would like to refer to your response. Please let me know. - Mark

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**From:** Louis Woo <[REDACTED]>  
**Sent:** Wednesday, January 30, 2019 6:19 AM  
**To:** Mark Hogan; quincy.tse  
**Cc:** Brennan, Joel - DOA; [peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)  
**Subject:** Re: Reuter's Article Regarding Foxconn's Investment in Wisconsin

Mark,

Thanks.

Louis

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发件人: Mark Hogan <[mark.hogan@wedc.org](mailto:mark.hogan@wedc.org)>  
日期: 2019年1月30日 星期三 下午8:16  
收件人: "quincy.tse" <[quincy.tse@ifengpai.com](mailto:quincy.tse@ifengpai.com)>  
抄送: 'Louis Woo' <[REDACTED]>, "Brennan, Joel - DOA" <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>, "[peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)" <[peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)>  
主题: Re: Reuter's Article Regarding Foxconn's Investment in Wisconsin

Good morning, Quincy. As requested, I am forwarding your email to Joel & Peter.  
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**From:** quincy.tse <[quincy.tse@ifengpai.com](mailto:quincy.tse@ifengpai.com)>  
**Sent:** Wednesday, January 30, 2019 6:05 AM  
**To:** Mark Hogan  
**Cc:** 'Louis Woo'  
**Subject:** Reuter's Article Regarding Foxconn's Investment in Wisconsin

Morning Mark,

As agreed in our call on Monday morning, we would like to share with you the below reactive statement we have prepared in response to incoming media inquiries regarding an exclusive article published by Reuters about Foxconn's investment plans in Wisconsin a few hours ago.

Would you mind forwarding this email to Secretary Brennan and Secretary Barca, and cc-ing us as we do not have their email addresses?

Thanks and best regards,

Quincy

*We remain committed to the Wisconsin Valley Science and Technology Park project, the creation of 13,000 jobs, and to our long-term investment in Wisconsin. As we have previously noted, the global market environment that existed when the project was first announced has changed. As our plans are driven by those of our customers, this has necessitated the adjustment of plans for all projects, including Wisconsin. While the project's focus will be adjusted to meet these new realities, the Wisconsin project remains a priority for our company.*

*Foxconn continues to actively consider opportunities for TFT technologies in terms of maximizing the positive impact of our Wisconsin project. We are broadening the base of our investment within the State of Wisconsin far beyond what we initially planned to ensure the company and our workforce will be positioned for long-term success.*

*In addition to our consideration of plans to produce traditional products such as television sets, we are also examining ways for Wisconsin's knowledge workers to promote research and development in advanced industrial internet technologies and produce high-tech applications and solutions for industries such as education, medical and healthcare, entertainment and sports, security, and smart cities.*

*We look forward to continued investment in American talent as we build the AI 8K + 5G ecosystem we are creating in Wisconsin and the US. Further updates will be shared in due course.*

Best regards,

Quincy



**From:** Baldauff, Melissa - GOV  
**To:** Nilsestuen, Ryan - GOV; Gau, Maggie M - GOV; Brennan, Joel - DOA  
**Subject:** Re: draft Foxconn statement  
**Date:** Wednesday, January 30, 2019 10:23:15 AM

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Thanks Ryan. I was hoping "publicly" was accurate to include, glad it is. Will give Joel and Maggie some time to weigh in and then get this out.

Do we have any idea on timeline for next steps? Just want to manage press expectations on this because they will all have follow up questions.

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**From:** Nilsestuen, Ryan - GOV  
**Sent:** Wednesday, January 30, 2019 10:21:15 AM  
**To:** Baldauff, Melissa - GOV; Gau, Maggie M - GOV; Brennan, Joel - DOA  
**Subject:** RE: draft Foxconn statement

I'm good with this and the addition. From my perspective, I don't think it pushes us to far. I'd change "article" to "development." I'd also change "previously been discussed" to "previously been discussed publicly,..."

-Ryan

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**From:** Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>  
**Sent:** Wednesday, January 30, 2019 10:20 AM  
**To:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>; Brennan, Joel - DOA <joel.brennan@wisconsin.gov>; Nilsestuen, Ryan - GOV <ryan.nilsestuen1@wisconsin.gov>  
**Subject:** Re: draft Foxconn statement

Could add this at the end if folks don't think it pushes too far right now.

Our team has been in contact with Foxconn since learning this news and will continue to monitor the project to ensure the company delivers on its promises to Wisconsin.

---

**From:** Baldauff, Melissa - GOV  
**Sent:** Wednesday, January 30, 2019 10:14:37 AM  
**To:** Gau, Maggie M - GOV; Brennan, Joel - DOA; Nilsestuen, Ryan - GOV  
**Subject:** draft Foxconn statement

The administration is in regular, weekly conversation with senior leadership at Foxconn, however, we were surprised to learn about this article. While some of the information reported today has previously been discussed, other details about the continuing evolution of this project will require further review and evaluation by our team.

The governor has always said that protecting our environment, Wisconsin taxpayers and local units of government that have already made significant investments in this project is his chief concern.

**From:** [Baldauff, Melissa - GOV](#)  
**To:** [Gau, Maggie M - GOV](#)  
**Cc:** [Nilsestuen, Ryan - GOV](#); [Brennan, Joel - DOA](#)  
**Subject:** Re: draft Foxconn statement  
**Date:** Wednesday, January 30, 2019 10:56:51 AM

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Yes, moved that to the end.

My thought is that we may need to change our public tone at some point so it might be helpful to have kept Joel less public-facing on Foxconn with the press since he is actually doing the work. But defer to Joel on what is most strategic here.

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**From:** Gau, Maggie M - GOV  
**Sent:** Wednesday, January 30, 2019 10:48:30 AM  
**To:** Baldauff, Melissa - GOV  
**Cc:** Nilsestuen, Ryan - GOV; Brennan, Joel - DOA  
**Subject:** Re: draft Foxconn statement

I'm fine with either - Joel, what do you prefer?

Also can we move environment to after taxpayers and local government?

Otherwise I'm good to go.

Sent from my iPhone

On Jan 30, 2019, at 10:45 AM, Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)> wrote:

Also, are we OK with this statement coming from me, or is it better to come from Joel?

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**From:** Baldauff, Melissa - GOV  
**Sent:** Wednesday, January 30, 2019 10:37:33 AM  
**To:** Nilsestuen, Ryan - GOV; Brennan, Joel - DOA  
**Cc:** Gau, Maggie M - GOV  
**Subject:** Re: draft Foxconn statement

With edits incorporated:

"The administration is in regular, weekly conversation with senior leadership at Foxconn, however, we were surprised to learn about this development.

"While some of the information reported today has been previously reported publicly, other details about the continuing evolution of this project will require further review and evaluation by our team. Our team has been in contact with

Foxconn since learning this news and will continue to monitor the project to ensure the company delivers on its promises to Wisconsin.

"The governor has always said that protecting our environment, Wisconsin taxpayers and local units of government that have already made significant investments in this project is his chief concern.

"In the coming weeks, the Evers Administration will continue to commit time, resources and personnel to ensure that the interests of Wisconsin workers and taxpayers are protected and promoted by our approach to the Foxconn project."

---

**From:** Nilsestuen, Ryan - GOV  
**Sent:** Wednesday, January 30, 2019 10:34:41 AM  
**To:** Brennan, Joel - DOA  
**Cc:** Baldauff, Melissa - GOV; Gau, Maggie M - GOV  
**Subject:** RE: draft Foxconn statement

I like that better. -Ryan

---

**From:** Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>  
**Sent:** Wednesday, January 30, 2019 10:30 AM  
**To:** Nilsestuen, Ryan - GOV <[ryan.nilsestuen1@wisconsin.gov](mailto:ryan.nilsestuen1@wisconsin.gov)>  
**Cc:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** Re: draft Foxconn statement

Concur with Ryan's suggestions. Might say "previously reported publicly" instead of discussed.

This is similar to your conclusion, but I think we need something at the end:

In the coming weeks, the Evers Administration will continue to commit time, resources and personnel to ensure that the interests of Wisconsin workers and taxpayers are protected and promoted by our approach to the Foxconn project.

Sent from my iPhone

On Jan 30, 2019, at 10:21 AM, Nilsestuen, Ryan - GOV  
<[ryan.nilsestuen1@wisconsin.gov](mailto:ryan.nilsestuen1@wisconsin.gov)> wrote:

I'm good with this and the addition. From my perspective, I don't think it pushes us to far. I'd change "article" to "development." I'd also change

"previously been discussed" to "previously been discussed publicly,..."

-Ryan

---

**From:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Sent:** Wednesday, January 30, 2019 10:20 AM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>; Nilsestuen, Ryan - GOV <[ryan.nilsestuen1@wisconsin.gov](mailto:ryan.nilsestuen1@wisconsin.gov)>  
**Subject:** Re: draft Foxconn statement

Could add this at the end if folks don't think it pushes too far right now.

Our team has been in contact with Foxconn since learning this news and will continue to monitor the project to ensure the company delivers on its promises to Wisconsin.

---

**From:** Baldauff, Melissa - GOV  
**Sent:** Wednesday, January 30, 2019 10:14:37 AM  
**To:** Gau, Maggie M - GOV; Brennan, Joel - DOA; Nilsestuen, Ryan - GOV  
**Subject:** draft Foxconn statement

The administration is in regular, weekly conversation with senior leadership at Foxconn, however, we were surprised to learn about this article. While some of the information reported today has previously been discussed, other details about the continuing evolution of this project will require further review and evaluation by our team.

The governor has always said that protecting our environment, Wisconsin taxpayers and local units of government that have already made significant investments in this project is his chief concern.

## Deeley, Erin - GOV

---

**From:** Zimmerman, Maddie - GOV  
**Sent:** Wednesday, January 30, 2019 11:53 AM  
**To:** Gau, Maggie M - GOV;Dye, Jenni N - GOV;Pennoyer, Kara - GOV  
**Subject:** FW: FW: Hear from legislative leaders

FYI—this came in a few days ago and then he bugged me about it again yesterday. MG—do you want to talk with him and/or want policy to? He told me yesterday he wants to be “on message” when he does this panel.

**From:** Brian Taffora <btaffora@gmail.com>  
**Sent:** Thursday, January 24, 2019 4:26 PM  
**To:** Zimmerman, Maddie - GOV <maddie.zimmerman1@wisconsin.gov>  
**Subject:** Fwd: FW: Hear from legislative leaders

Hi Maddie.

I would love to get on Maggie's calendar in the near future to catch up and discuss a couple of upcoming things like the one listed below.

Thanks for your assistance!  
Brian Taffora



# STATE AND FEDERAL POLICY BRIEFING

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Local, state and national speakers will give an overview of both state and federal policies and politics, including the state budget.

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8:00 - 9:30 a.m. - Program

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**REP. GORDON HINTZ**

Wisconsin State Representative (D-Oshkosh), 54th District, Minority Leader

State Representative Gordon Hintz was re-elected to a seventh term in the state assembly for the 2019-2020 Legislative Session. He was appointed as ranking member to the Joint Committee on Finance, before being elected to serve as the Assembly Democratic Leader in September of 2017.



**JOHN KIRCHNER**

Executive Director, Congressional & Public Affairs for Midwest Region, U.S. Chamber of Commerce

In his current role, John Kirchner helps develop and implement the Chamber's grassroots legislative and political activities in the Midwest region. John previously spent five years as the political director for the Minnesota Republican Party.



### **SCOTT MANLEY**

Senior Vice President of Government Relations, Wisconsin Manufacturers & Commerce

Scott Manley serves as chief lobbyist for WMC and oversees the government relations program's team of lobbyists and policy experts. Scott previously served as a policy advisor in the Wisconsin State Senate, where he focused on natural resources, environment, taxation and the judiciary. He also served as Chief of Staff to Senator Cathy Stepp.



### **BRIAN TAFFORA**

Principal, Michael Best Strategies

Brian Taffora guides businesses on public policy, government relations, regulatory and legislative matters. He previously was managing director of CSA Partners, a venture capital firm and co-founded Ward4 in Milwaukee, a collaborative work space for entrepreneurs. He recently served on the personnel team for Governor Tony Evers.



### **REP. ROBIN VOS**

Wisconsin State Representative (R-Rochester), 63rd District, Speaker of the Assembly

Speaker Robin Vos was first elected to the Wisconsin State Assembly in 2004 and is currently serving his eighth term as state representative. He was chosen to be the 75th Speaker of the Assembly in 2013. Rep. Vos previously served as the chair of the Joint Committee on Finance and currently leads a Republican majority of 63 representatives.

**Moderated by Tom Schreiber, partner for Michael Best Strategies**

Presenting Sponsor



Waukesha County Business Alliance, 2717 N. Grandview Blvd.,  
Suite 300, Waukesha, WI 53188

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**From:** [Baldauff, Melissa - GOV](#)  
**To:** [Nilsestuen, Ryan - GOV](#); [Brennan, Joel - DOA](#)  
**Cc:** [Gau, Maggie M - GOV](#); [Cudaback, Britt G - GOV](#)  
**Subject:** Re: ASAP deadline for edits: Foxconn statement  
**Date:** Thursday, January 31, 2019 12:44:36 PM

---

Do we know anything about the piece in this report that the company's \$10 billion investment in display production in Wisconsin has been suspended? That is the other question we are getting a lot.

---

**From:** Nilsestuen, Ryan - GOV  
**Sent:** Thursday, January 31, 2019 12:08:11 PM  
**To:** Brennan, Joel - DOA; Baldauff, Melissa - GOV  
**Cc:** Gau, Maggie M - GOV; Cudaback, Britt G - GOV  
**Subject:** RE: ASAP deadline for edits: Foxconn statement

I'm good with this and Melissa's abbreviated statement.  
-RYan

---

**From:** Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 11:50 AM  
**To:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Cc:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Nilsestuen, Ryan - GOV <[ryan.nilsestuen1@wisconsin.gov](mailto:ryan.nilsestuen1@wisconsin.gov)>; Cudaback, Britt G - GOV <[britt.cudaback1@wisconsin.gov](mailto:britt.cudaback1@wisconsin.gov)>  
**Subject:** Re: ASAP deadline for edits: Foxconn statement

Don't know if the end is too strong but we need to start bringing our predecessor into the conversation. Slight edits suggested below.

Sent from my iPhone

On Jan 31, 2019, at 11:24 AM, Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)> wrote:

Planning to release this ASAP from me. Please give any feedback ASAP.

"Claims made today that Governor Evers has tried to renegotiate any aspects of the Foxconn contract are false. The governor has been clear and consistent on the Foxconn project from the beginning and has sought to build a relationship with Foxconn to promote accountability and transparency on the project, protect Wisconsin taxpayer dollars, and ensure Foxconn will be good corporate citizens for our local communities and our state.

"It is unfortunate that Republicans in the legislature would rather try to make headlines with political finger-pointing than work with the governor to protect Wisconsin taxpayers. Wisconsin residents know that the Foxconn hand was dealt

## Deeley, Erin - GOV

---

**From:** Mark Hogan <mark.hogan@wedc.org>  
**Sent:** Thursday, January 31, 2019 1:38 PM  
**To:** Zimmerman, Maddie - GOV; Baldauff, Melissa - GOV; Brennan, Joel - DOA; Barca, Peter W - DOR; Gau, Maggie M - GOV  
**Cc:** Bullington, Theresa M - DOR (Teri); Hochkammer, Debbie - DOA  
**Subject:** Re: 2:30 call today

Thanks, Maddie. I will be calling in.

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---

**From:** Zimmerman, Maddie - GOV <maddie.zimmerman1@wisconsin.gov>  
**Sent:** Thursday, January 31, 2019 1:33 PM  
**To:** Baldauff, Melissa - GOV; Brennan, Joel - DOA; Barca, Peter W - DOR; Mark Hogan; Gau, Maggie M - GOV  
**Cc:** Bullington, Theresa M - DOR (Teri); Hochkammer, Debbie - DOA  
**Subject:** RE: 2:30 call today

Hi all,

Here's the call in number for the call at 2:30:

  
Enter the access code: 

Sec.-designee Barca and Mr. Hogan, if you'd like to come to the Governor's office for this meeting, you are welcome to.

Best,  
Maddie

**From:** Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>  
**Sent:** Thursday, January 31, 2019 1:27 PM  
**To:** Zimmerman, Maddie - GOV <maddie.zimmerman1@wisconsin.gov>  
**Subject:** 2:30 call today

Hi Maddie,

Can you please set up a call at 2:30 today for me, Maggie, Joel Brennan, Peter Barca, and Mark Hogan?

Thanks,  
  
Melissa

**From:** Mark Hogan  
**To:** Louis Woo; Brennan, Joel - DOA; Barca, Peter W - DOR; Baldauff, Melissa - GOV; Gau, Maggie M - GOV; Bullington, Theresa M - DOR (Teri); Hochkammer, Debbie - DOA; quincy.tse  
**Subject:** Misc.  
**Start:** Thursday, January 31, 2019 4:30:00 PM  
**End:** Thursday, January 31, 2019 5:00:00 PM  
**Location:** Dial: 855-947-8255 ; Passcode: 9109494#

---

## Deeley, Erin - GOV

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**From:** Pennoyer, Kara - GOV  
**Sent:** Thursday, January 31, 2019 6:53 PM  
**To:** Cudaback, Britt G - GOV; Gau, Maggie M - GOV; Madden, Zach A - GOV; Zimmerman, Maddie - GOV; Baldauff, Melissa - GOV  
**Cc:** Hilton, Stephanie - GOV  
**Subject:** Re: Talking points and audit letter draft

The Lt Gov is participating

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---

**From:** Cudaback, Britt G - GOV <britt.cudaback1@wisconsin.gov>  
**Sent:** Thursday, January 31, 2019 5:58 PM  
**To:** Gau, Maggie M - GOV; Madden, Zach A - GOV; Zimmerman, Maddie - GOV; Pennoyer, Kara - GOV; Baldauff, Melissa - GOV  
**Cc:** Hilton, Stephanie - GOV  
**Subject:** Re: Talking points and audit letter draft

Black History Month

—  
Britt Cudaback  
Deputy Communications Director  
Office of Governor Tony Evers  
Email: Britt.Cudaback1@Wisconsin.gov  
Phone: (608) 219-7443 (cell/press inquiries)

Sent from my iPhone. Please excuse any grammatical errors or brevity.

---

**From:** Gau, Maggie M - GOV  
**Sent:** Thursday, January 31, 2019 5:57:57 PM  
**To:** Madden, Zach A - GOV; Zimmerman, Maddie - GOV; Pennoyer, Kara - GOV; Baldauff, Melissa - GOV  
**Cc:** Cudaback, Britt G - GOV; Hilton, Stephanie - GOV  
**Subject:** RE: Talking points and audit letter draft

What's their presser on?

---

**From:** Madden, Zach A - GOV <zach.madden@wisconsin.gov>  
**Sent:** Thursday, January 31, 2019 5:48 PM  
**To:** Zimmerman, Maddie - GOV <maddie.zimmerman1@wisconsin.gov>; Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>; Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>  
**Cc:** Cudaback, Britt G - GOV <britt.cudaback1@wisconsin.gov>; Hilton, Stephanie - GOV <stephanie.hilton1@wisconsin.gov>; Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>  
**Subject:** RE: Talking points and audit letter draft

We are bumping it to 9:45 to accommodate the Black Caucus presser in MKE at 9.

ZM

**From:** Zimmerman, Maddie - GOV <maddie.zimmerman1@wisconsin.gov>  
**Sent:** Thursday, January 31, 2019 5:14 PM  
**To:** Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>; Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>  
**Cc:** Madden, Zach A - GOV <zach.madden@wisconsin.gov>; Cudaback, Britt G - GOV <britt.cudaback1@wisconsin.gov>; Hilton, Stephanie - GOV <stephanie.hilton1@wisconsin.gov>; Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>  
**Subject:** RE: Talking points and audit letter draft

Sounds like this is being bumped to 9:45? You can use this number and share with leggies.

Enter the access code: [REDACTED]

**From:** Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>  
**Sent:** Thursday, January 31, 2019 4:49 PM  
**To:** Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>  
**Cc:** Zimmerman, Maddie - GOV <maddie.zimmerman1@wisconsin.gov>; Madden, Zach A - GOV <zach.madden@wisconsin.gov>; Cudaback, Britt G - GOV <britt.cudaback1@wisconsin.gov>; Hilton, Stephanie - GOV <stephanie.hilton1@wisconsin.gov>; Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>  
**Subject:** Re: Talking points and audit letter draft

That works for me.

Sent from my iPhone

On Jan 31, 2019, at 4:46 PM, Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov> wrote:

I would like to hold on all of this until after our conversation with them tomorrow.

Melissa M. Baldauff  
Deputy Chief of Staff—communications  
Office of Governor Tony Evers  
Phone: (608) 279-1038 (cell)

Sent from an electronic device, please excuse typos

---

**From:** Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>  
**Sent:** Thursday, January 31, 2019 4:40 PM  
**To:** Baldauff, Melissa - GOV; Zimmerman, Maddie - GOV; Madden, Zach A - GOV; Cudaback, Britt G - GOV; Hilton, Stephanie - GOV; Gau, Maggie M - GOV  
**Subject:** Re: Talking points and audit letter draft

Just went over the Leg Dem TPs with Maggie and Barb. Can someone update to add this after the Foxconn is living up to their failed .... bullet:

- GOP lame duck session weakened Gov's ability to make a bad deal better.

Other than that, we think you should send these back and say they look good for them to use and send around to their caucuses. But that we'd prefer they not do the letter and we can talk more about it after tomorrow's briefing.

Everyone on board with that plan?

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---

**From:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 3:02 PM  
**To:** Baldauff, Melissa - GOV; Zimmerman, Maddie - GOV; Madden, Zach A - GOV; Cudaback, Britt G - GOV; Hilton, Stephanie - GOV; Gau, Maggie M - GOV  
**Subject:** RE: Talking points and audit letter draft

Yes, tomorrow. If we're all good with that, timeline wise.

**From:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 2:56 PM  
**To:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>; Madden, Zach A - GOV <[zach.madden@wisconsin.gov](mailto:zach.madden@wisconsin.gov)>; Cudaback, Britt G - GOV <[britt.cudaback1@wisconsin.gov](mailto:britt.cudaback1@wisconsin.gov)>; Hilton, Stephanie - GOV <[stephanie.hilton1@wisconsin.gov](mailto:stephanie.hilton1@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** Re: Talking points and audit letter draft

Tomorrow morning? Yes, that works

---

**From:** Pennoyer, Kara - GOV  
**Sent:** Thursday, January 31, 2019 2:55:24 PM  
**To:** Zimmerman, Maddie - GOV; Madden, Zach A - GOV; Cudaback, Britt G - GOV; Baldauff, Melissa - GOV; Hilton, Stephanie - GOV; Gau, Maggie M - GOV  
**Subject:** RE: Talking points and audit letter draft

If MMB and Maggie can?

**From:** Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 2:53 PM  
**To:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Madden, Zach A - GOV <[zach.madden@wisconsin.gov](mailto:zach.madden@wisconsin.gov)>; Cudaback, Britt G - GOV <[britt.cudaback1@wisconsin.gov](mailto:britt.cudaback1@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Hilton, Stephanie - GOV <[stephanie.hilton1@wisconsin.gov](mailto:stephanie.hilton1@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** RE: Talking points and audit letter draft

Great, can we do it at 9:30?

**From:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 2:53 PM  
**To:** Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>; Madden, Zach A - GOV <[zach.madden@wisconsin.gov](mailto:zach.madden@wisconsin.gov)>; Cudaback, Britt G - GOV <[britt.cudaback1@wisconsin.gov](mailto:britt.cudaback1@wisconsin.gov)>; Baldauff,

Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Hilton, Stephanie - GOV <[stephanie.hilton1@wisconsin.gov](mailto:stephanie.hilton1@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** RE: Talking points and audit letter draft

It's just a call and we were thinking both caucuses. They're not caucusing. We're instigating it.

**From:** Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 2:27 PM  
**To:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Madden, Zach A - GOV <[zach.madden@wisconsin.gov](mailto:zach.madden@wisconsin.gov)>; Cudaback, Britt G - GOV <[britt.cudaback1@wisconsin.gov](mailto:britt.cudaback1@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Hilton, Stephanie - GOV <[stephanie.hilton1@wisconsin.gov](mailto:stephanie.hilton1@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** RE: Talking points and audit letter draft

Do they have a time set that they're caucusing? If they don't have something set, can we do 9:30-10? Do we want to get both caucuses together?

I don't think you're going to want to miss the budget briefing tomorrow as it's on broadband.

**From:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 2:06 PM  
**To:** Madden, Zach A - GOV <[zach.madden@wisconsin.gov](mailto:zach.madden@wisconsin.gov)>; Cudaback, Britt G - GOV <[britt.cudaback1@wisconsin.gov](mailto:britt.cudaback1@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Hilton, Stephanie - GOV <[stephanie.hilton1@wisconsin.gov](mailto:stephanie.hilton1@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>  
**Subject:** RE: Talking points and audit letter draft

I talked with Tony P. and they are not sending the letter until we green-light it and he expects and welcomes a call with the caucuses tomorrow. Which I think we should do.

I don't have major concerns with these talking points and do think it makes sense for there to be different versions between us and the Dem leggies. Does anyone have any edits? We could respond that we ask them to hold on the letter but the TPs look great and they should run with them. And that we'll get together call info for tomorrow asap.

**From:** Madden, Zach A - GOV <[zach.madden@wisconsin.gov](mailto:zach.madden@wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 1:51 PM  
**To:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Subject:** Fwd: Talking points and audit letter draft

FYI

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---

**From:** Collins, Aaron - LEGIS <[Aaron.Collins@legis.wisconsin.gov](mailto:Aaron.Collins@legis.wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 1:28:45 PM  
**To:** Baldauff, Melissa - GOV; Cudaback, Britt G - GOV  
**Cc:** Hilton, Stephanie - GOV; Madden, Zach A - GOV; McKinny, Chris - LEGIS; Bender, Mark - LEGIS; Constalie, Kate - LEGIS; Palese, Tony - LEGIS  
**Subject:** Talking points and audit letter draft

Hi everyone,

Attached are the documents we discussed. Please let us know if you have any questions.

Thanks,

***Aaron Collins***

Communications Director

Office of Representative Gordon Hintz

[Aaron.Collins@legis.wi.gov](mailto:Aaron.Collins@legis.wi.gov)

608-266-2254



**From:** [Mark Hogan](#)  
**To:** [Gau, Maggie M - GOV](#); [Brennan, Joel - DOA](#); [Barca, Peter W - DOR](#); [Baldauff, Melissa - GOV](#)  
**Subject:** BW article  
**Date:** Friday, February 01, 2019 10:07:01 AM  
**Attachments:** [BW fact-check - WEDC - 1 draft comments.docx](#)

---

Good morning. We discussed the pending Business Week article yesterday and I mentioned I had been given a list of bullet points to review and clarify. Attached is a document with that information. As you get to the end of the document, you can see the direction the article will be taking. Please let me know if you have any questions.

Mark R. Hogan  
Secretary & CEO  
Wisconsin Economic Development Corporation  
201 W. Washington Avenue  
Madison, WI 53703  
(w) 608-210-6756

Website: <http://inwisconsin.com>  
Twitter: <http://twitter.com/InWisconsin>  
Newsletters: <http://inwisconsin.com/subscribe/>



WEDC comments are in red. If there are no comments made, then the bullet point appears to be correct.

- Wisconsin Economic Development Corporation (spelling?)
- Mark Hogan (spelling?) is WEDC's CEO
- WEDC is the state's economic development agency that oversaw the state's deal with Foxconn
- The first call about the project came to the WEDC in April 2017
- The call was from the White House's Office of American Innovation, placed to then WEDC director Coleman Peiffer (spelling?)
- Though they didn't say it was Foxconn on that initial call, the scale of the pitch—thousands of jobs, \$10 billion in corporate investment—piqued the WEDC's interest
- Later that same week, after discerning that it was Foxconn, Gov. Walker flew to Washington to meet with Foxconn at the White House
- Mark Hogan was already in D.C. and joined him for the meeting
- That meeting with Foxconn chairman Terry Gou took place in chief of staff Reince Priebus' office
- The White House had been in discussions with Foxconn about it creating a big presence in North America but the company hadn't landed on a location yet
- At one point, President Trump, who'd recently visited Wisconsin with Reince, suggested to Terry that he should take a look at the state, particularly a potential factory site he'd seen on his recent trip
- Foxconn executives started telling state officials they had a preference for Wisconsin, though other states, including Michigan and Ohio, were in the running too
- Foxconn wanted to build a factory to produce liquid crystal displays, which can be used nowadays in TVs and car consoles
- The company also wanted to build out a tech campus
- Foxconn later named this tech campus "Wisconn Valley" (spelling?)
- In June, Gov Walker flew with a group of associates to Japan to meet with Terry
- They gifted him a Milwaukee Bucks jersey with his name on the back
- Terry met them at the airport and immediately brought them to a factory tour at a Foxconn factory in Osaka
- Terry made a trip to Wisconsin in early/mid July, and visited rural potential factory sites
- Terry visited the site that the company eventually chose during this trip; it had rained a lot the night before and the field Terry walked out to survey was quite muddy
- Terry also joined Gov Walker for a BBQ at the gov's mansion
- Mark Hogan and Scott Neitzel led the negotiations for the WEDC + Walker Administration
- Mark Hogan is an appointee of Gov. Scott Walker and a longtime donor to his campaigns
- Other groups involved included the MMAC, M7, among other leading business figures in the state and officials in the WEDC + Walker Administration
- These negotiations often took place with Foxconn executives Alan Yeung and Louis Woo, involving many meetings, phone calls, and texts
- According to state records, Woo texted Neitzel once at 1:17 a.m., "Give us 200m upfront then it is a done deal."
- During the early summer, there was a bidding war happening between other states involved in pursuing a deal with Foxconn
- Wisconsin's incentives offer grew significantly during this time, as Foxconn's promises of hiring and capital expenditure investment targets rose **Confirming that Wisconsin's offer was increased due to increasing commitments for jobs and CapEx by the company. The \$2.85 billion offer was based on what was best for Wisconsin, and was not determined by what other states may have been offering (which were subsequently reported to be higher than the \$2.85 billion)**
- Even before any deal was agreed upon, President Trump had hinted that a "major, incredible manufacturer" could be coming to the state, during a trip to Waukesha in mid-June



- Wisconsin's final bid, which the Mark/Scott presented to Foxconn in late July, was written on a single piece of paper **This single page was signed by both Gov. Walker & Terry Gou, but was only the basis for a more formal MOU, which then was the basis for the formal contract.**
- Wisconsin offered up to \$150 million in sales-tax exemptions and \$2.85 billion in refundable tax credits, tied to staggered hiring and capital investment targets
- In order to receive the full incentives benefits, Foxconn would have to invest \$10 billion and create as many as 13,000 jobs in the state
- The company also made an agreement for local incentives with Racine County and Mount Pleasant totaling \$764 million (this has since increased to more than \$900 million)
- Foxconn's high-tech manufacturing campus would be located on 3,000 acres of farmland south of Milwaukee
- Together with all incentives/public costs associated with the Foxconn project, the total package amounted to more than \$4.5 billion **It is approx. \$4.0 billion. We do not include the sales tax exemption (\$150mm) because these are not dollars the state is paying out. Also, you need to deduct the federal grant which reduces the state's cost on the roads by approx. 2/3rd's**
- For the construction on I-94 near Foxconn's planned campus, is there any estimate of when that will be finished/what the final cost will be? **Refer to Wisconsin Department of Transportation**
- Outside analysts have estimated the deal cost of the state/local incentives could amount to roughly \$230,000 or more per job **\$219,000**
- Foxconn signed its final contract with the state of Wisconsin in November 2017
- EY did the economic analysis for the project, and an independent UW-Madison economics professor, Noah Williams, validated the numbers for the Walker Administration/WEDC to justify its investment in the Foxconn project
- An analysis by the Wisconsin Legislative Fiscal Bureau, a non-partisan government agency, concluded that the state's investment wouldn't likely show an ROI until 2042
- If the deal goes perfectly, according to WLFB's analysis, the state would be in peak cumulative debt over the project in 2032, at a cost of \$1.041 billion **No comment. Need to refer to LFB analysis**
- If Foxconn accelerates its hiring and capital expenditures, the state could be making payments to Foxconn as high as \$311 million per year, from 2022 to 2025 **This is all in Exhibits A & B of the contract**
- This WLFB analysis did not take into account increased public services costs associated with population growth **No comment. Need to refer to LFB analysis**
- This WLFB analysis calculated tax revenue on the assumption that 100% of employees would live in Wisconsin, and also that 100% of Foxconn's supply chain would be in the state **Need to refer to LFB analysis, but they used the EY analysis (paid for by the company) which was the basis of the LFB analysis. There was a second analysis done by Baker Tilley (paid for by WEDC) which analyzed the EY numbers and made their own assumptions regarding residents, etc. Both of these analyses, as well as UW's Dr. Williams' report, were used in WEDC's underwriting process.**
- FYI, we include skepticism from several outside economists (such as Tim Bartik) who project that the deal will not likely ever show an ROI, and argue that Wisconsin agreed to too many concessions to Foxconn compared with analogous state deals **No comment**
- We note that over the past year Foxconn's project has undergone numerous changes to its scope, including the switch from a Gen 10.5 LCD factory to a Gen 6 factory, as well as Louis Woo's statements that the company would be hiring mostly "knowledge" workers rather than factory workers
- Our reporting indicates that these changes caught many public officials off guard, including those at WEDC
- Our reporting indicates that the company grew increasingly opaque in its interactions with the WEDC, and that Mark Hogan has been unable at times to share concrete insight on where Foxconn's project is heading. **Mark Hogan has been involved from day one with the Foxconn project and he has had excellent communication with the company during the entire process. Some of the challenges relating to what information could be shared publicly, has to do with the company being a publicly traded company. Having**



said that, we (state, local & regional officials) completely understand the responsibility we have to the taxpayers of Wisconsin.

- Our reporting indicates that "Foxconn doesn't tell us anything" has become a refrain from the WEDC. **Not true at all. The communication between Foxconn and WEDC is excellent.**
- Our reporting indicates there were some informal discussions among state staffers about whether Foxconn's switch from to a Gen 6 plant constituted a breach of contract, since the contract specifically required a Gen 10.5 factory **These may have been politically based conversations. The contract protects the taxpayers and also gives the company the flexibility it needs to make the appropriate business decisions for it to achieve long-term success.**
- In November 2018, the WSJ reported that Foxconn was exploring transferring its engineers from China to Wisconsin, instead of hiring locals; there is nothing in the company's contract in the state that would forbid it bringing in international personnel to work in Wisconsin **There is nothing to prohibit this.**
- The WEDC/Mark Hogan's main defense of the project is that the risk is low because the state's deal is based on a "pay as they grow" model: In order for Foxconn to receive its refundable tax credits, it first has to hit its capital expenditure + hiring targets, which are staggered in the years ahead **Correct**
- Just to confirm, have any state cash subsidies been paid directly to Foxconn yet? **The company was first eligible to receive up to \$9.5mm in 2019 if they met the minimum FTE's as outlined in the contract. Since they did not meet the minimum (they have reported 178 vs the 260 required), they will next be eligible for tax credits in 2020 (which will largely be based on 2019 FTE and CapEx activity). The timing of that would mean that three years after we first met with the company (April 2017 to April 2020), the state of Wisconsin will have paid out \$0 in tax credits to the company. But during that time frame, the company will continue to build out its Wisconsin Valley site (\$200mm as of 12/31/18), established its North American HQ in Milwaukee, purchased and opened innovation centers in Green Bay, Eau Claire and Racine (smart cities initiative), pledged \$100mm to co-invest with the University of Wisconsin in establishing the Foxconn Institute for Research in Science & Technology (FIRST), and, along with Northwestern Mutual, Johnson Controls, and Advocate Aurora Health, established the \$100mm Wisconsin Valley Venture Fund – All of this will have been done over a period of three years during which the state of Wisconsin will have provided zero in tax credits.**
- Racine County and Mount Pleasant have invested \$190 million into infrastructure and other expenses related to Foxconn **Need to confirm with them**
- This fall, in a series of special session rules, the Republican-controlled legislature passed a rule that allows WEDC CEO Mark Hogan to remain in his role through September
- These special session rules also made it so the WEDC would only have to verify job creation by a sample of job creation data and signed statements from the company **This was an issue that goes back several years and is not specific to Foxconn. However, the Foxconn contract requires the company to have a 3<sup>rd</sup> party independently review and verify the information they present to WEDC.**
- We note that Gov. Evers feels constrained some of the special session changes and has felt not in sync with the WEDC **Mark Hogan has had two very constructive meetings with Gov. Evers and countless conversations with his staff and other agencies heads. The level of communication is excellent**
- On January 18, Foxconn said in a letter to the WEDC that at the end of 2018, it had 178 full-time employees in Wisconsin
- This amounted to missing its minimum first-year hiring target by more than 30%, and high target by ~82%
- The company thus did not qualify to earn the allotted \$9.5 million in state tax credits in its first year of eligibility **Correct**
- Foxconn had originally committed to having as many as 1040 full-time employees by the end of 2018
- In the letter, Louis Woo said: "As a company with operations around the world, we need to have the agility to adapt to a range of factors including global economic conditions....While we remain committed to creating 13,000 jobs in Wisconsin, we have adjusted our recruitment and hiring timeline."



- On January 30, in an interview with Reuters, Woo said the company was reconsidering its plans for an LCD factory, partly due to high costs in the US vs. Mexico/China/Asia. Does WEDC have any statement on these changes? **Mark Hogan's comments from 1/30 & 1/31 are provided**
- Broadly speaking, our reporting suggests that WEDC/the state overlooked a number of clear warning signs of doing business with Foxconn (e.g. its track record of comparable deals in Brazil/India/PA/Indonesia/etc), and that it bought into to some lofty promises from Foxconn executives that experts/economists/our Foxconn sources feel are illogical/uneconomic/or risky. **These were not overlooked in the analysis.**
- Our reporting details that while proponents of the deal, like Mark Hogan, were talking up the potential of the deal publicly, inside Foxconn, there was growing skepticism around the Wisconsin project; a variety of changes to the plan as pressures on Foxconn's business increased; and signs that the company's early operations in the state were chaotic, and its vision amorphous. **Foxconn is one of the five largest technology companies in the world and for the past 45 years, they have been on the leading edge of technology. We believed then, and now, this was the type of company we wanted to partner with. As was said prior, the contract protects the taxpayers and gives the company the flexibility to make the best business decisions that will ensure its long term success, both globally and within Wisconsin.**
- Our reporting indicates that current/former employees at the company's Experimental Training Center in Mount Pleasant felt the company's jobs so far have been underwhelming and disappointing; many say the pay has been low and far less than what Foxconn committed to publicly; many say that workers were often hired as temps with vague promises of full-time jobs down the road that didn't seem to ever materialize; people say training and safety protocols need improvement; and that Foxconn/Sharp engineers were making an aggressive push toward automation, which likely meant many factory roles would be irrelevant in the long term **No basis for comment.**
- Overall, our reporting suggests there was a large disparity between how the WEDC/state described the upside of the state's Foxconn investment vs. what our sources witnessed first-hand inside the company **No comment, unless the source is identified.**

Deeley, Erin - GOV

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[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

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[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

---

**From:** Rep.Steffen - LEGIS <Rep.Steffen@legis.wisconsin.gov>

**Sent:** Friday, February 1, 2019 4:24:41 PM

**To:** GOV Info

**Cc:** Nilsestuen, Ryan - GOV; Gau, Maggie M - GOV; DOA Secretarys Office; dpistatesuperintendent@dpi.wi.gov

**Subject:** Open Records Request

Good afternoon,

As a candidate, Tony Evers said "What we can do is renegotiate some of the side deals that Walker made with [Foxconn] that frankly don't make any sense. We need to have environmental protections."

A report on Thursday morning by the Nikkei Asian Review said "In the U.S., a \$10 billion investment in display production in the state of Wisconsin has been suspended and scaled back as a result of negotiations with new Gov. Tony Evers, a Foxconn document obtained by Nikkei shows."

In response to this report DOA Secretary Brennan said that "The administration is in regular, weekly communication with senior leadership at Foxconn." Governor Evers' spokesperson tweeted "claims made today that @GovEvers has tried to renegotiate the Foxconn contract are false".

To clarify the mixed messages that have been sent and ensure transparency over this important economic development initiative, I am filing an Open Records Request regarding the state's agreement with Foxconn, any discussions or considerations about modifying the agreement, and any other activities and investments Foxconn is making in the state. This should include but is not limited to briefings, agendas, calendars, emails, physical correspondence, memos, or any other documents relating to Foxconn that have been prepared for any meetings or calls between Foxconn and:

- Governor Evers
- Staff in Governor Evers' Transition Office
- The Department of Public Instruction

from November 7<sup>th</sup> 2018 to the current date.

This should also include but is not limited to briefings, agendas, calendars, emails, physical correspondence, memos, or any other documents relating to Foxconn that have been prepared for any meetings or calls between Foxconn and:

- Governor Evers' Office
- The Department of Administration

from January 7<sup>th</sup> 2019 to the current date.

The request should include but is not limited to the following individuals and search terms:

Individuals:

- Maggie Gau
- Joel Brennan
- Peter Barca
- Jennie Dye
- Zach Madden
- Melissa Baldauff
- Kara Pennoyer
- Barbara Worcester
- Any staff or representatives that participated in these discussions

Terms:

- Negotiate
- Contract
- Memorandum of Understanding
- Foxconn
- Hon Hai
- Taiwan
- WisConn Valley
- Air Quality
- Water Quality
- Sharp
- Terry Gou

Thank you for your attention to this matter.

Sincerely,

David Steffen  
State Representative  
4th Assembly District  
(608) 266-5840 - Phone  
(608) 282-3604 - Fax

Office Address:  
Room 21 North  
State Capitol  
P.O. Box 8953  
Madison, WI 53708



## Deeley, Erin - GOV

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**From:** Gau, Maggie M - GOV  
**Sent:** Saturday, February 2, 2019 9:04 AM  
**To:** Baldauff, Melissa - GOV; Worcester, Barb - GOV; Dye, Jenni N - GOV; Pennoyer, Kara - GOV  
**Subject:** FW: HUD's Weekly Media Roundup: Jan. 28-Feb.1

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**From:** Fila, Stephanie C <Stephanie.C.Fila@hud.gov>  
**Sent:** Friday, February 1, 2019 4:34 PM  
**To:** Fila, Stephanie C <Stephanie.C.Fila@hud.gov>  
**Subject:** FW: HUD's Weekly Media Roundup: Jan. 28-Feb.1

All-

It's a bit late, but Happy New Year from the Department of Housing and Urban Development. It has been a busy week back here at HUD, please see some of Secretary Carson's highlights in the roundup below.

Additionally, please let me know if you have any questions. I look forward to speaking with you soon.

Have a good weekend-  
Stephanie

Thank you,

Stephanie Fila



**Stephanie Fila**  
**Deputy Assistant Secretary**  
Office of Congressional and Intergovernmental Relations  
U.S. Department of Housing and Urban Development  
O: 202-402-6471 | M: 202-706-9514

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**From:** HUD Press Office <[hudpressoffice@public.govdelivery.com](mailto:hudpressoffice@public.govdelivery.com)>  
**Sent:** Friday, February 01, 2019 5:18 PM  
**To:** Fila, Stephanie C <[Stephanie.C.Fila@hud.gov](mailto:Stephanie.C.Fila@hud.gov)>  
**Subject:** HUD's Weekly Media Roundup: Jan. 28-Feb.1

[View as a webpage](#)



## HUD's Weekly Media Roundup

*A recap of HUD initiatives and programs in the news.*

Office of Public Affairs

January 28-February 1, 2019

### **Secretary Carson Announces Agreement to Address Longstanding Issues at NYCHA**

U.S. Housing and Urban Development Secretary Ben Carson announced an agreement with the City of New York and the New York City Housing Authority (NYCHA) to provide a new roadmap forward for NYCHA that will address the longstanding issues at the housing authority's properties.

"The families who have endured unimaginably poor housing conditions deserve better from their housing authority," said Secretary Carson. "We are presenting NYCHA residents with bold new solutions for decades-old problems."

Read HUD's press release [here](#).

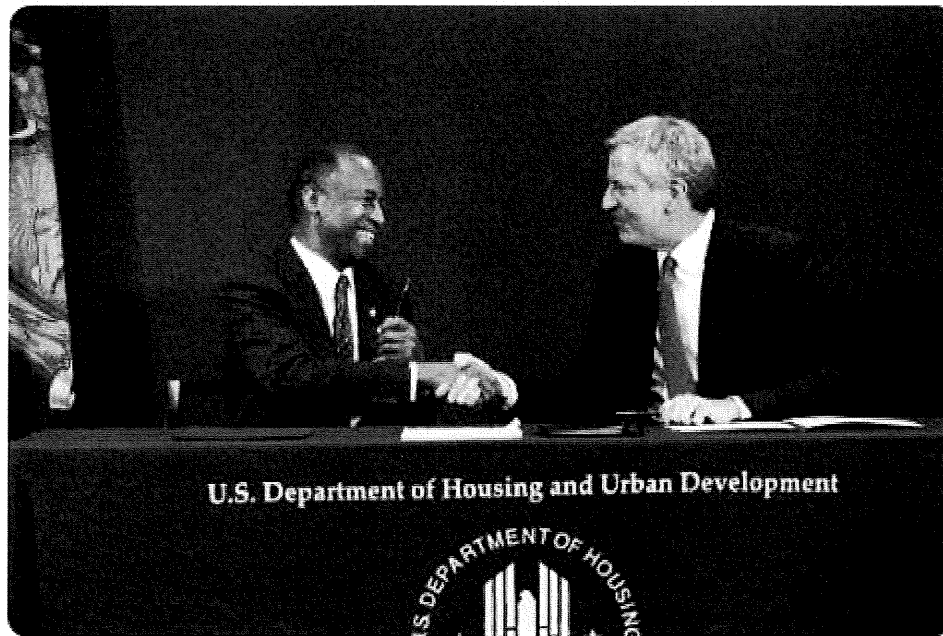


**Ben Carson**

@SecretaryCarson

Following

.@HUDgov will continue to advocate for the hundreds of thousands of children, women and men in New York City whose lives and livelihoods depend on having safe, fair and affordable housing. They deserve nothing less.  
[hud.gov/press/press\\_re](https://www.hud.gov/press/press_re) ...



- Deal announced to fix NYC public housing under monitor's eye (Associated Press)
- Federal Government to Seize More Control Over New York City Public Housing (New York Times)
- N.Y.C.'s Troubled Housing Authority to Go Under Federal Monitor (Wall Street Journal)
- Trump administration imposes monitor on NYCHA, city pledges \$2.2B over 10 years (Politico)

- Federal government to impose monitor and shake up top brass at NYCHA (New York Daily News)

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## HUD Releases 2018 Accomplishments

This week, HUD released its 2018 Year in Review outlining the major accomplishments of the agency under Secretary Ben Carson.

“Over the past year, the Trump Administration has continued to deliver on its promise to create greater economic opportunity for low-income families and encourage reinvestment in underserved communities,” Secretary Carson said. “HUD is advancing its mission by providing sustainable homeownership opportunities, removing barriers to revitalization and affordable housing, and helping communities impacted by natural disasters rebuild, among other efforts. I look forward to continue building on the successes of the past year and opening more pathways to self-sufficiency for HUD-assisted families.”

Read the full list of accomplishments list [here](#).



**Ben Carson** ✓  
@SecretaryCarson

HUD is advancing its mission by providing sustainable homeownership opportunities, removing barriers to revitalization & affordable housing, & helping communities impacted by natural disasters, among other efforts. Learn more ab @Hudgov's work in 2018: [bit.ly/2UxCRFS](https://bit.ly/2UxCRFS)

2:13 PM - 1 Feb 2019

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## HUD Renews \$2 Billion to Thousands of Local Homeless Programs

This week, HUD awarded approximately \$2 billion to renew support to thousands of local homeless assistance programs across the nation. HUD's *Continuum of Care* grants will provide critically needed support to 5,800 local programs on the front lines of serving individuals and families experiencing homelessness. [View a complete list of all the state and local homeless projects awarded funding.](#)

"At this time of year, thousands of local homeless assistance providers receive federal funding to operate and maintain stable housing for those living in our shelter system and on our streets," said HUD Secretary Ben Carson. "Renewing these grants will come as a huge relief to these providers, and it will allow them to continue their work to house and serve our most vulnerable neighbors."

HUD Continuum of Care grant funding supports a broad array of interventions designed to assist individuals and families experiencing homelessness, particularly those living in places not meant for habitation, located in sheltering programs, or at imminent risk of becoming homeless. Each year, HUD serves more than a million people through emergency shelter, transitional, and permanent housing programs.

Read the press release [here](#).



**Ben Carson**   
@SecretaryCarson

Following



.@HUDgov awarded nearly \$2 billion to support thousands of local homeless assistance programs. Renewing these grants will allow these providers to continue their work to house and serve our most vulnerable neighbors. [hud.gov/press/press\\_re ...](https://hud.gov/press/press_releases)

12:15 PM - 28 Jan 2019

- [HUD's Carson awards \\$2 billion to help homeless](#) (WJLA, Sinclair Broadcast Group)
- [HUD gives out nearly \\$2-billion to help the homeless](#) (Gray TV)
- [HUD Providing \\$2 Billion in Grants to Help Homeless Across U.S.](#) (Breitbart)
- [Rhode Island homeless programs awarded \\$6M in federal grants](#) (Norwalk Hour)
- [HUD sending Fla. \\$78.7M for homelessness programs](#) (Florida Realtors News)
- [HUD Awards \\$18 Million to Indiana Homeless Aid Programs](#) (US News & World Report)

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## Secretary Carson: The Senate is Harming the Needy by Obstructing Noncontroversial Nominees

In a Washington Examiner op-ed, Secretary Carson criticized the Senate Democrats for using procedural tactics to delay nominations for Senate-confirmed positions. Several key HUD nominees, including the Assistant Secretary for Public and Indian Housing as well as the

Assistant Secretary for Policy Development and Research, are still waiting confirmation.

"As nominations for crucial positions throughout the federal government continue to languish — including HUD's very own noncontroversial nominations for assistant secretary for Public and Indian Housing as well as assistant secretary for Policy Development and Research — millions of Americans are forced to wait," writes Secretary Carson. "The obstruction of such nominations as these is harming many of the low-income people who rely on public housing and rental assistance. As the months of waiting for confirmations turn into years, one can only hope that Senate Democrats will abandon these fruitless delay tactics."

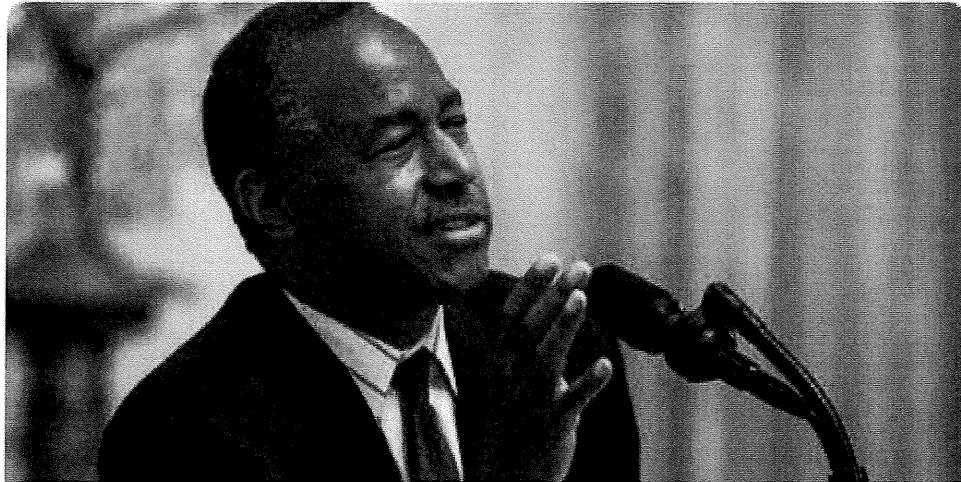
Read the op-ed [here](#).





**Ben Carson** @SecretaryCarson · Jan 24

"A lack of bipartisanship [...] will not only exacerbate the inadequacies of our immigration system, but it will also prevent our government from addressing many other important issues that negatively affect the lives of..." Read my full oped here:



**Secretary Ben Carson: Democrats are harming the needy by obstruct...**

In my role as secretary of the Department of Housing and Urban Development, it is my duty to lead an agency that helps create sustainab...

[washingtonexaminer.com](http://washingtonexaminer.com)

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## WSJ: Cooling Housing Market Prompts Closer Scrutiny of Some Lenders

This week, the Wall Street Journal reported on recent actions that Ginnie Mae is taking to improve how it oversees its lenders and manages counterparty risk. This work better serves American borrowers and protects taxpayers by making sure the market is functioning efficiently.

"For the first time in recent memory, the agency has asked a handful of these lenders to improve certain financial metrics before granting them full ability to continue issuing Ginnie-backed mortgage bonds, according to Maren Kasper, who stepped in as Ginnie's acting head this month."



- [Cooling Housing Market Prompts Closer Scrutiny of Some Lenders](#) (Wall Street Journal)

## Update From Our Stakeholders

- **Local Initiatives Support Corporation:** [A Half-Billion Dollars to Tackle the Bay Area's Housing Crisis: Now That's a Story](#)
  - **National Association of REALTORS:** [NAR Urges HUD to Release Condo Rules](#)
  - **National Association of Housing and Redevelopment Officials (NAHRO):** [NAHRO CEO Adrienne Todman on the NYCHA Agreement](#)
- 



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This email was sent to [stephanie.c.fila@hud.gov](mailto:stephanie.c.fila@hud.gov) using GovDelivery Communications Cloud on behalf of: HUD Office of Public Affairs · 451 7th Street S.W., Washington, DC 20410 · (202) 708-1112



## Deeley, Erin - GOV

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**From:** Hilton, Stephanie - GOV  
**Sent:** Monday, February 11, 2019 1:20 PM  
**To:** Pennoyer, Kara - GOV;Gau, Maggie M - GOV;Baldauff, Melissa - GOV;Dye, Jenni N - GOV;Worcester, Barb - GOV  
**Subject:** RE: Juvenile Corrections Grant Committee

I had been in contact with the Hintz office about this issue, and they were planning to write a letter to Speaker Vos asking that Rep. Bowen be 1 of the 3 Assembly members.

**From:** Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>  
**Sent:** Monday, February 11, 2019 1:17 PM  
**To:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>; Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>; Hilton, Stephanie - GOV <stephanie.hilton1@wisconsin.gov>; Dye, Jenni N - GOV <jenni.dye@wisconsin.gov>; Worcester, Barb - GOV <barb.worcester@wisconsin.gov>  
**Subject:** RE: Juvenile Corrections Grant Committee

Have you touched base with the Hintz office? They blew this up last time they weren't given a voice on the other juvenile justice committee (or commission).

**From:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>  
**Sent:** Monday, February 11, 2019 12:44 PM  
**To:** Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>; Hilton, Stephanie - GOV <stephanie.hilton1@wisconsin.gov>; Dye, Jenni N - GOV <jenni.dye@wisconsin.gov>; Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>; Worcester, Barb - GOV <barb.worcester@wisconsin.gov>  
**Subject:** RE: Juvenile Corrections Grant Committee

I don't see why not? I'd prefer it wasn't directly attributed as coming from us.

**From:** Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>  
**Sent:** Monday, February 11, 2019 12:26 PM  
**To:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>; Hilton, Stephanie - GOV <stephanie.hilton1@wisconsin.gov>; Dye, Jenni N - GOV <jenni.dye@wisconsin.gov>; Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>; Worcester, Barb - GOV <barb.worcester@wisconsin.gov>  
**Subject:** RE: Juvenile Corrections Grant Committee

Can we share this with press?

**From:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>  
**Sent:** Monday, February 11, 2019 11:46 AM  
**To:** Hilton, Stephanie - GOV <stephanie.hilton1@wisconsin.gov>; Dye, Jenni N - GOV <jenni.dye@wisconsin.gov>; Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>; Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>; Worcester, Barb - GOV <barb.worcester@wisconsin.gov>  
**Subject:** Fwd: Juvenile Corrections Grant Committee

Sent from my iPhone

Begin forwarded message:

**From:** "Fawcett, Steve - LEGIS" <[Steve.Fawcett@legis.wisconsin.gov](mailto:Steve.Fawcett@legis.wisconsin.gov)>  
**Date:** February 11, 2019 at 11:36:30 AM CST  
**To:** "Carr, Kevin A - DOC" <[kevin.carr@wisconsin.gov](mailto:kevin.carr@wisconsin.gov)>  
**Cc:** "Gau, Maggie M - GOV" <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>, "Fuller, Patrick - LEGIS" <[patrick.fuller@legis.wisconsin.gov](mailto:patrick.fuller@legis.wisconsin.gov)>  
**Subject:** Juvenile Corrections Grant Committee

Dear Secretary Carr,

Please find attached a letter from Speaker Vos regarding his appointments to the Juvenile Corrections Grant Committee. A hard copy will follow.

Thank you.

Best regards,

Steve Fawcett  
Office of Speaker Robin Vos  
211 West, State Capitol  
Phone - 608.237.9163

T-Mobile

10:25 AM

99%



John >

forward to it.

Thu, Jan 17, 12:08 PM

Governor, congratulations on being named Chair of the Great Lakes Governor & Premiers. We work directly on these issues and would love to be directed to whom I should speak with on the Great Lakes issues. The Inaugural was a blast! Proud of the work you're doing from day 1.

Fri, Feb 1, 4:22 PM

Governor. With the Foxconn situation and the republicans inability to create jobs it may be a good time To ask for the power over where's back to you as Governor



iMessage



Apple Pay



■ ■ ■ T-Mobile Wi-Fi



10:37 AM

96%



Dana >

Thu, Jan 31, 11:07 AM

So now we have a massive freeway to nothing. Perhaps we can get a woodworking shop to move in....just kidding. Tony, we were right all along. Now is the time for a lawsuit I should think. Just saying....

You probably cant answer that last text. With open records etc. I'm just mad at Foxconn.

Thu, Jan 31, 12:32 PM

Interesting times

Yes

Saturday 2:13 PM



+1 (608) 332-0189 &gt;

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**AHLSTROM-MUNKSJO**600 Thilmany Road P.O. Box  
600Kaukauna, WI 54130www.ahlstrom-munksjo.com

Fri, Jan 25, 8:38 PM

<https://youtu.be/oeTYavpNJMU>

Mon, Jan 28, 7:40 PM

Glad you appointed someone  
from paper industry on WEDC  
board showing our  
commitment to manufacturing  
in addition to Entrepreneurship.  
Thanks

Wed, Jan 30, 9:42 AM

Good morning Tony,  
I would appreciate if you and I  
can meet for a few minutes  
either at the Capitol or Mansion



iMessage



AT&T LTE

11:21 AM



Maddie Zimmerman >

Elsie wants to move this Ben meeting to earlier today so TE can get to the game on time tonight and their school visit got cancelled. Are you ok with doing it over lunch 11-12 and taking an hour of vacation?

Oh shoot wait never mind

I can do that

Nah you have Foxconn and Elsie just shortened the budget briefing. All good

For Friday's cabinet meeting: meetings with lobbyists



Let's sit down tomorrow and talk through the whole day.

Tue, Feb 12, 9:18 AM



iMessage



AT&T LTE

11:32 AM



Joel Brennan >

Perfect

Will call you then!

Thu, Feb 7, 7:59 AM

Running a few minutes late.8:10?

No problem

Tue, Feb 12, 8:12 PM

When is the next WEDC meeting? Is it this month?

There is an orientation next Monday, but they have not set the next meeting.

Ok

Mon, Feb 25, 9:54 PM

Did you ever connect with Ricardo Diaz on voucher/charter changes? TE brought it up and I wanted to follow up.



iMessage





AT&T LTE

11:25 AM



Joel Brennan >

I am leaving to head into the office shortly. We should talk Foxconn when I get in. If you haven't yet seen it, look at the just released story from Reuters in the Milwaukee Journal Sentinel.

Was just reading it as I got you text...

Let's chat at the briefing

Wed, Jan 30, 9:37 AM

What time are you getting here - need you me Melissa and Gov to talk RE Foxconn

Walking in now. Was just on a phone call with them.

Wed, Jan 30, 11:53 AM

We need to talk about whether tomorrow will be treated the same as today due to the weather. Agencies have asked for more time



Message



AT&T LTE

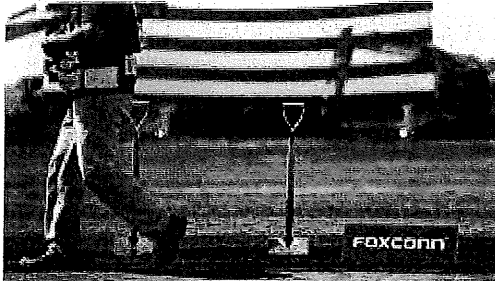
11:21 AM



4 People >

Thu, Jan 31, 8:32 PM

Mark Hogan

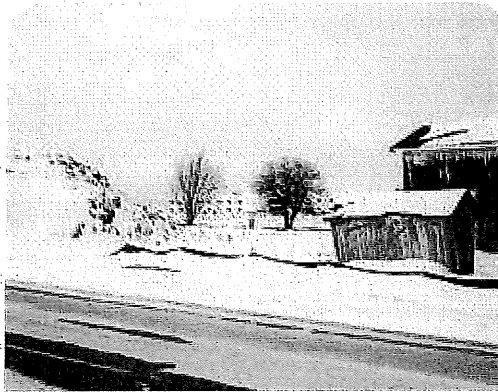


**Foxconn going ahead with construction in Wisconsin**  
cnn.com



Wed, Feb 6, 7:46 AM

Melissa Bahls



Text Message

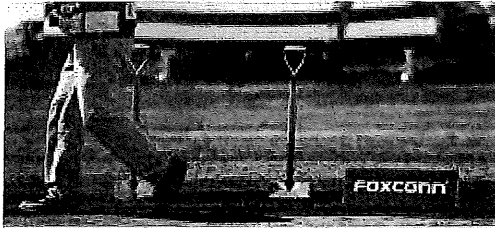


AT&T LTE

11:21 AM



4 People



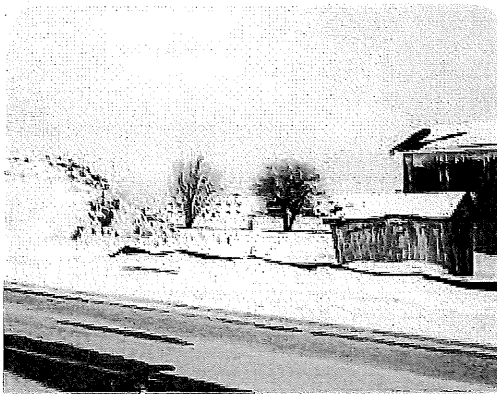
**Foxconn going ahead with construction in Wisconsin**

ginn.com



Wed, Feb 6, 7:45 AM

Melissa Balducci



**Inside Wisconsin's Disastrous \$4.5 Billion Deal With Foxconn**

bleedilberg.com



Text Message



AT&T LTE

11:22 AM



< 12



Peter Barca >

we talk

call with the Minnesota Revenue Commissioner this morning who seems more receptive than what was reported in past years but she has not yet briefed Gove

I have shared it with Brian and his team - I will follow up with him on this today and I'll be in touch

Thank you Maggie and you did a nice job on the call with FoxConn yesterday

Thank you!

Mon, Feb 4, 10:19 AM

For speaking requests for the Governor that Cabinet Officials are certain would be valuable for the Governor to attend, of course schedule permitting, wh

ch 28 Maggie and have some



Text Message



2/1/19

~~1/1/19~~

AT&T LTE

11:22 AM



< 12



Melissa Baldauf >

Very interested to see how the Vice piece turns out.

She was a tough interviewer but not unfair.

What was the topic?

It was more wide ranging

Largely talked about how to get things done in divided govt.

Started with tax plan. But also talked about Foxconn, dairy crisis, and healthcare.

Sounds like it lol

He did really well.

Are you going to the White House with him?

Yes



Message



FUGA

AT&T LTE

11:23 AM



+1 (610) 864-6311

iMessage

Thu, Jan 31, 10:17 AM

Hey Maggie -- Natalie Kitroeff here,  
I'm a business reporter at the New  
York Times. We are working on a  
story about the renegotiation of  
several elements of foxconn's  
facility. We have spoken with Louis  
Woo and we want to get comments  
from you all. Thanks

The sender is not in your contact list.

Report Junk



iMessage



AT&T LTE

11:23 AM



3 People >



people to come in? I can send a correction?

It's peoples choice

They are not at all required to come in

If they want to - they can

Kara Penoyer



Sounds good. I think my email is fine then.

Wed, Jan 30, 8:00 AM

Melissa Balducci



Foxconn message in your inboxes. Happy freezing Wednesday!

Wed, Jan 30, 12:31 PM

Melissa Balducci



Just got this text from Gordon:

We've known about the Foxconn announcement for two weeks. We really need to meet regularly.



iMessage



AT&T LTE

11:24 AM



< 12

J

Jon Erpenbach >

Wed, Jan 16, 7:39 PM

Ha! Well... move it to the next week.  
That's what I'm doing!

Wish I could. And glad you are!

Wed, Jan 30, 10:41 AM

Got a sec to talk Foxconn? I'm  
doing msnbc at 5 tonight and local  
tc as well. Just want to make sure  
we are on the same page.

Melissa from our office is going to  
follow up with you on specifics!

Thanks for checking in

K

Tue, Feb 12, 6:24 PM

Was thinking that if a compromise  
can't be made on the tax cut plan  
maybe Tony should suggest taking  
the surplus and rolling it all into  
local and County Road eight it what



iMessage





AT&T LTE

11:32 AM



Chris Abate >

Mon, Feb 11, 9:37 PM

Hey, Maggie! Sorry to take so long to get back to you. Hope you had a great weekend. I was actually in Madison just last week, though briefly, for the Wi County Execs and Administrators mtg (hooray for the executive/rational branch!). I'd love to catch up about a bunch of things when you have a chance. Both in the building and outside the building subject.

Just had Robin Vos at the regular mtg of all mayors and village presidents in Milwaukee County. He definitely heard it from everyone on Dark Store/Walgreens to fair funding for local government. The loudest were actually the republican and conservative ones. He was reminded that that room represents one sixth of the state's population. Robin was Robin.

Wed, Feb 13, 9:17 AM



iMessage



AT&T LTE

11:33 AM



Tia Torhorst >

any chance he'll sign it when he gets to the office around 845

I don't believe we're having anyone get it over there by 7 or anything

Thanks. We should likely do a quick email through the race system similar to your text from last night so people know they are expected to report. Sound good? We can then send it out after as well.

Rave not race.

That sounds good to me

Tue, Feb 12, 7:53 PM

Jim Morgan was the leading name for WEDC prior to lame duck. I can look back in my notes for more. My recollection is Tony knows him and liked him.

Yes he knows him and likes him

Delivered



Message



AT&T LTE

11:35 AM



Melissa Baldauff >

We just two

Blah I hit send too soon

Thu, Jan 31, 9:37 AM

Can you take a look at the email  
about Foxconn I just sent you?

Yes

I just spoke with Mark Hogan, let  
me know if me, you, and Joel  
should hop on the phone too.

Also do we want Bridget tweeting  
out any of our Foxconn responses?

I had her retweet Joel's statement  
from DOA.

But I don't want much else now.  
Anything we will tweet will get used  
as a statement from Tony and I'd  
like to keep him removed a step  
from this for now.



Message



**From:** [Grinde, Kirsten - DOA](#)  
**To:** [Pahnke, Brian D - DOA](#); [Dye, Jenni N - GOV](#); [Worcester, Barb - GOV](#); [Pennoyer, Kara - GOV](#); [Gau, Maggie M - GOV](#); [Brennan, Joel - DOA](#)  
**Subject:** Agency Requests submitted January 25  
**Date:** Sunday, January 27, 2019 5:40:29 PM  
**Attachments:** [List of Items Received as of Jan 25 2019.xlsx](#)  
[image004.png](#)

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Please see the attached spreadsheet of information received from agencies in response to the request for any new initiatives and/or priorities.

Let us know if you have any questions.

Thanks,



**Kirsten Grinde** | Deputy Administrator  
Department of Administration  
Division of Executive Budget and Finance  
[Kirsten.Grinde@wisconsin.gov](mailto:Kirsten.Grinde@wisconsin.gov)  
Direct: (608) 266-1353



Agency	Topic	Briefed?	Gov Dec	\$		FTE		Fd Source	Notes	Comments
				FY20	FY21	FY20	FY21			
DATCP	WI Rural Water Initiative									
	Add'l \$10M bonding for SWRM	Y (version)	Comeback	10,000,000				Go Bonding		Briefed at \$7M. Gov requested comeback at higher bonding level. Scheduled for 1/28.
	Add'l \$3.4M for county staff support	N		3,400,000	3,400,000			GPR/SEG		
	Add'l \$1.5M for nutrient mgmt cost-sharing	N		1,500,000				SEG		
	Restore \$750,000/yr Producer-Led Watershed Prog	N		750,000	750,000			?		
	Ag Investment and Innovation									
	WI Initiative for Dairy Exports (WIDE)	Y	Deny	200,000	200,000			GPR		Gov requested a comeback as part of DHS mental health package
	Farm Center funding of \$25,000	Y	Comeback	25,000	25,000			GPR		
	Farm Center Staffing of 1.5 FTE GPR Positions	N		TBD	TBD	1.50	1.50	GPR		
	Something Spec from WI Staffing of 2.0 FTE GPR Positions	N		TBD	TBD	2.00	2.00	GPR		
	Add'l \$200,000/yr for Dairy Processor Grants	N		200,000	200,000			GPR		
	Provide 1.0 FTE GPR Organic and Grazing Specialist Pos	N		TBD	TBD	1.00	1.00	GPR		
	Provide 0.5 FTE GPR Pos for Master Meat Crafter Prog	N		TBD	TBD	0.50	0.50	GPR		
	Reallocate \$200,000 GPR for Local Grazing Grants	N								
	Support Ag Dev Activities in Ag Enterprise Areas	N								
	Add'l \$100,000 for Buy Local, Buy WI Grant Prog	Sched		100,000	100,000			GPR		
	Harnessing Hemp as an Ag Opportunity									
	Provide 3.0 FTE GPR Pos for Licensing, Reg and Testing	Y (version)	Modify	TBD	TBD	3.00	3.00	GPR		Briefed as 1.0 FTE PR and 2.0 FTE GPR. Gov approved 1.0 FTE PR.
	Allocate \$300,000 GPR (One-Time) for Lab Equip/IT Dev	N		300,000				GPR		
	Eliminate First-Time Veterinary Licensing Fees	Y	Deny							
	Food and Recreational Inspection Program	N		TBD	TBD	13.00	13.00	PR	(min cost = \$600,000/yr)	
	Meat and Poultry Inspection Program	N		TBD	TBD	2.00	2.00	GPR	(min cost = \$315,000/yr)	
	IT Contractors	N		800,000	800,000			GPR		
	Convert Project Positions to Permanent (4.0 FTE positions)	N						PR		
DCF	NCP Package									
	Children First	Y	Comeback	1,140,000	1,140,000			TANF		
	Offender Reentry (Transfer to DOC)	Y	Comeback	575,000	575,000			TANF		
	Arrears During Incarceration	Y	Comeback	0	0					
	Streamline Paternity Process	N							nonfiscal	
	Eliminate \$30 Filing Fee	N							nonfiscal as clerks are assessing and then waiving currently	
	Child Welfare Package									
	Foster Care/Kinship Care Rate Increases	Y	Approve	457,600	1,179,700			GPR/FED		DCF wants a straight 2%/2% - numbers listed reflect ABC proposal
	CFA Increase	Y	Approve	3,750,000	15,000,000			GPR		
	Tribal Family Services Increase	Y	Approve	446,700	595,600			GPR		
	Driver's License Program	Y	Approve	89,700	289,200			GPR		
	Child Care Package									
	Eliminate 2-Star Penalty	N		550,000	550,000			TANF		
	Increase Certified Provider Rates to Match Licensed	N		1,700,000	1,700,000			TANF		
	Centralized Certification of Child Care Providers	N		(1,300,000)	(1,300,000)			TANF		
	Background Check Statutory Changes	N							Nonfiscal	
	Background Check Staffing	N		1,984,500	975,000			TANF	Estimates need to be confirmed with DCF	
	OLC Paralegal for Background Checks	N		64,900	86,500	1.00	1.00	TANF		
	De-Link YoungStar from Shares	N							Nonfiscal	
	Increase Funds for Quality	N		5,800,000	5,800,000			TANF		
	Youth Justice Services									
	Restructure Statutes	N							Nonfiscal	
	2.0 FTE and Funds for Training Costs	N		273,400	401,500	2.00	2.00	GPR		
	Bonus Funds	Y	Delay					GPR		
	Rural Package									
	Pyramid Model Coordination	Y	Approve	415,000	535,000			CCDF/TANF		
	Expand Runaway and Homeless Shelters/Services	Y	Comeback	250,000	250,000			GPR		
	Expand Home Visiting	Y	Approve	1,012,500	2,175,000			TANF		
	Expand FAST	Y	Deny							
	Expand Transitional Jobs and TMJ	Y	Comeback		1,000,000			TANF		
	Modify W-2 TEMP Statutes	Y	Approve						Nonfiscal	
DCF Modernization										
	Collections Statutory Changes	N		428,700	428,700			PRS-REV		
Federal Requirements	Right-size Div of Milwaukee Chil Protective Services	N		785,600	819,600			GPR		
	Child Support Fee	N		43,000				GPR/IV-D	Will generate \$774,600 in FY20 and \$1,032,000 in FY21 of new revenue	
Family First	PIP	N		1,000,000	1,000,000			IV-E?	DCF likely to be able to use IV-E balance on this.	
	Family First	N		727,300	509,700			GPR/FED		

Agency	Topic	Briefed?	Gov Dec	\$		FTE		Fd Source	Notes	Comments
				FY20	FY21	FY20	FY21			
DOC	Data Analytics & Program Integrity									
	BRITS	N		850,000	850,000			PRS/FED		
	CCWIS	N		3,476,000	5,214,100			GPR/FED		
	Delete Birth Parent Recovery	N								County child support agencies lose revenue as they can currently keep 15% of collections
	Increase Child Care Rates to 75%	N		72,000,000	72,000,000			TANF/GPR		
	Some other rate increase	N								
	17-year olds in Juvenile Justice system	Y	Approve	TBD	TBD			GPR/FED		
	EITC changes \$25 million for pre-walker cuts, credit for childless adults \$43, 35% of fed EITC \$156 m	N (TAX comeback)								
	Child care worker supplement (TEACH/REWARD) or others	N								
	Reentry Priorities									
	OARS Expansion	N		4,001,300	4,001,300			GPR		
	Institution-Based Job Centers	N		75,000	75,000			GPR		
	Mobile Labs, Instruct & Expansion	N		1,200,000	1,080,000			GPR		
	Windows to Work Expansion	N		250,000	250,000			GPR		
	Integ Reentry & Employ Serv	N		160,600	192,200	3.00	3.00	GPR		
	Vocational Earned Release	N								
	Community Corrections Priorities									
	Sex Offender Management	N		1,604,000	3,184,400	24.00	39.00	GPR/PR		
	Community Corrections Programming	N		2,078,500	2,329,300			GPR		
	Evidence-Based Practice Comm Corrections Coaches	N		318,300	418,400	5.00	5.00	GPR		
DFI	Juvenile Corrections Priority									
	Staffing for Division of Juvenile Corrections (reallocate pos)	N								
	Adult Institutions Priorities									
	Robert E. Ellsworth Correctional Center (prev submitted)	N		918,200	1,189,200	21.00	21.00	GPR		
	Hep C Virus Treatment Expansion (prev submitted)	N		18,617,600	17,734,000			GPR		
	DAI Utility Plant Operators (prev submitted)	N		260,700	176,500	2.00	2.00	GPR		
	Health Records Scanning (prev submitted)	N			1,093,100			GPR		
	New Adult Institutions Initiatives									
	Pay Increases for Security Staff	N		TBD	TBD			GPR		
	Release Mechanism (non-Substance Use Disorder ERP)	N		TBD (red)	TBD (red)			GPR		
	Management Services Priorities									
	Electronic Medical Records	N		2,150,500	1,448,000			GPR		
	Office of Legal Counsel	N		586,700	664,400	10.00	10.00	GPR		
	Vehicles	N		881,000	104,500			GPR		
	Bureau of Tech Management Structural Deficits	N		2,109,300	1,459,300					
	Expenses									
	Spending Authority & Training for Advanced Examiners	N		355,500	355,500			PR	(inc PR exp = dec GPR-E rev)	
	Business Solution Modernization	N		675,000	615,000			PR	(inc PR exp = dec GPR-E rev)	
	Enterprise Data Integrity	N		415,000	0			PR	(inc PR exp = dec GPR-E rev)	
	Infrastructure Modernization	N		320,800	369,700			PR	(inc PR exp = dec GPR-E rev)	
DOJ	Savings Plans									
	Long-Term Care Investment Savings Plan	N		TBD	TBD			GPR-REV	GPR-REV decrease	
	ABLE Accounts	N		TBD	TBD			GPR-REV	GPR-REV decrease	
	Revenue									
	Paper/On-line Filing Fee Adjustment	N		330,700	330,700			PR-REV	(inc PR-Rev = inc GPR-E rev)	Speculative PR-REV estimate
	Charitable Organizations Annual Reports Fee	N		254,100	254,100			PR-REV	(inc PR-Rev = inc GPR-E rev)	
	UCC Data Sales Fee Adjustment	N		24,000	24,000			PR-REV	no GPR-E as deposit to gifts/grants	Low end ests entered to left -- high end est \$104k each yr
	Ch 178 - RUPA Fee Adjustment	N		70,300	70,300			PR-REV	(inc PR-Rev = inc GPR-E rev)	
	Expedite Service Request Fee Adjustment	N		61,700	61,700			PR-REV	(inc PR-Rev = inc GPR-E rev)	Speculative PR-REV estimate
	Transfer State Pros Office (DOJ requests deny DOA req)	Y	Deny DOA's req							
	Crime Laboratory									
	10-Step Pay Progression for Analysts/Examiners	Y	Comeback	0	2,064,500			PR/GPR/FED	Gov wanted feedback from AG	
	Staffing	N		785,400	1,022,200			GPR		
	Digital Forensic Unit Staffing	Y	Comeback	254,200	305,600	4.00	4.00	GPR	Gov wanted feedback from AG	
	ICAC Program Managers	N		87,100	112,800	2.00	2.00	GPR		
	Continue DCI One-Time Funding									
	Alicia's Law Transfer	Y	Comeback	750,000	750,000			PR	Gov wanted feedback from AG	
	Overtime	Y	Comeback	644,400	644,400			GPR	Gov wanted feedback from AG	
	Drug Law Enforcement (discretionary earmark)	Y	Comeback	250,000	250,000			GPR	Gov wanted feedback from AG	
	Drug Law Enforcement (PR)	Y	Comeback	250,000	250,000			GPR	Gov wanted feedback from AG	
	Discretionary Settlement	Y	Comeback	2,000,000	2,000,000			GPR	Gov wanted feedback from AG	If settlement PR appns created, request would be PR
	Criminal Prosecution Resources									
	Sexual Assault Resource Prosecutor	N		59,050	77,000	1.00	1.00	GPR		

Agency	Topic	Briefed?	Gov Dec	\$		FTE		Fd Source	Notes	Comments
				FY20	FY21	FY20	FY21			
	White Collar/Public Integrity Prosecutor	N		59,050	77,000	1.00	1.00	GPR		
	DCI Special Agent - White Collar	N		65,200	81,900	1.00	1.00	GPR		
	DCI Forensic Accountant	N		65,200	81,900	1.00	1.00	GPR		
	Continue One-Time Funding for Ongoing Grants									
	TAD Grant Expansion	N		150,000	150,000			GPR		
	Beat Patrol Overtime Grant Funding	N		1,000,000	1,000,000			GPR		
	Nonviolent Offender Treatment Diversion Grant Pilot Prog	N		261,000	261,000			GPR		
	Adjust Penalty Surcharge Fundingfor Officer Trng									
	Sum Sufficient for Officer Training Entitlements	N		4,165,000	4,165,000			GPR		
	Reduce Exp Authority from Penalty Surcharge Revenues	N		(4,165,000)	(4,165,000)			PR		
DPI	Public Libraries									
	WLA Funding for Recollection Project (new appn)	N		150,000	300,000			GPR		
	Add'l Funds for Other Digitizing Projects	N								
	DPI Operations									
DOR	Positions for Prog that Could Be Transferred	N		169,100	223,900	3.00	3.00	GPR	Brief CTE, but not related FTE, coming back on other approps	
	Efforts to Build Capacity for Dual Enrollment	N		TBD	TBD					
	Lottery Operations									
	Base Adjustment for Salary and Fringe	N		400,000	400,000			SEG	Cost may be higher TBD	
	Lottery Retailer Background Check Provision	N		0	0					
Tourism	Midday Draw Staffing	N		101,000	101,000	1.00	1.00	SEG		
	Using a Debit Card to Purchase Lottery Tickets	N		0	0					
	Multiagency Marketing Collaboration	Y (see comments)		350,000	350,000			GPR	(also convert 4.0 FTE PR pos to GPR)	Previous discussion was to disband Office of Marketing
	Reputation Management	N		1,000,000	1,000,000			GPR		
	Marketing Campaigns	Y (see comments)	Deny	3,850,000	3,850,000			GPR	Briefed agency req, but this is smaller	
	Create an In-house Video/Photo Production Center	N		700,000	700,000			GPR		
	Increase Grant Programs	N		870,000	870,000			GPR		
	Talent Attraction & Retention Init (transfer WEDC's request)	Y (WEDC)	Deny WEDC req							
	Fully Fund Arts Board	N		1,652,600	1,652,600	1.00	1.00	GPR	May increase FED positions, but not needed currently	
	Transfer NATOW Grant Admin to DOA	N								
WEDC	Economic Impact Studies	N		100,000	100,000			GPR		
	Business Development Tax Credit Program Reform	N		0	0					
	Brownfields and Site Assessment Grant Prog Revisions	N		0	0					
	Enable Data Sharing with Department of Revenue	N		0	0					
	Redefine Base Year Calculation Methodology	N		0	0					
	Revise Schedule of Expenditures	N		0	0					
	Tie Definition of "Full-Time Job" to Wage Thresholds	N		0	0					
	Revise Historic Tax Credits Language	N		0	0				May reduce future GPR-REV loss	
	Modernize Industrial Revenue Bond Reporting	N		0	0					
	Streamline Reporting Requirements	N		0	0					
DWD	Add Mortar to the Employment & Trng Foundation	Y (version)	Deny	20,000,000				GPR		
	Efficiencies									
	Move Worker's Comp Hearings Back to DWD	Y	Approve							
	Move LIRC Back to DWD	N								
	Provide Pos Auth to Utilize FED and PR	N				TBD	TBD	PR/FED		
	Statutory Changes									
	UI Benefits for Federal Employees	N								
	ILC Transfers (tech language clarification)	N								
	UI Program Changes	N								

#### Agencies with No Reponse Received

DHS  
OCI  
DNR  
DSPS  
DOT

#### Agencies with No New Items

DOA  
PSC  
DVA

**From:** [Cole, Preston D - DNR](#)  
**To:** [Gau, Maggie M - GOV](#); [Brennan, Joel - DOA](#)  
**Cc:** [Heilman, Cheryl W - DNR](#); [Kluesner, Elizabeth M - DNR](#)  
**Subject:** DNR and Foxconn  
**Date:** Wednesday, January 30, 2019 11:28:34 AM

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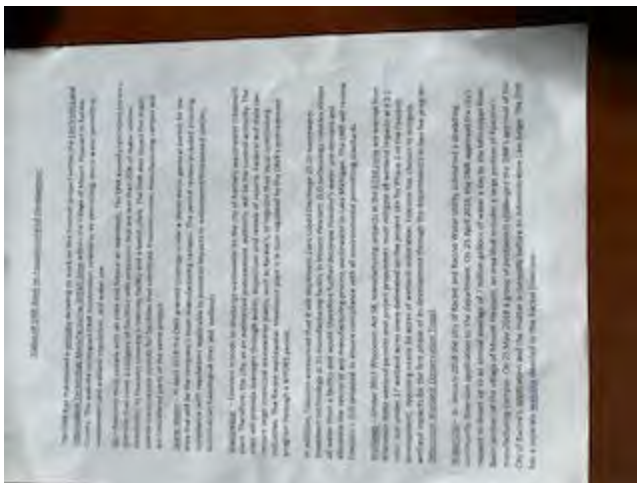
Morning

A little background I was given upon coming into the Secretary's office. The last paragraph will be the focus of today's discussion. Certainly we'll address any questions you may have on Foxconn.

Please pass on to the Gov should you need.

I couldn't figure out the scanner.

Also I'm with Fitz at noon and Tiffany at 1230 in their offices today



Preston



**From:** [Gau, Maggie M - GOV](#)  
**To:** [Raymer, Elsie E - GOV](#)  
**Subject:** FW: Add'l upcoming events/speaking requests  
**Date:** Wednesday, January 30, 2019 5:06:00 PM  
**Attachments:** [image001.png](#)  
[image002.png](#)  
[image003.png](#)  
[image004.png](#)  
[image005.png](#)  
[image006.png](#)

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Can you follow up with Tricia?

Thanks!

---

**From:** Tricia Braun <[tricia.braun@wedc.org](mailto:tricia.braun@wedc.org)>  
**Sent:** Tuesday, January 29, 2019 4:38 PM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** Add'l upcoming events/speaking requests

Hi Maggie,

We have another event request for Governor Evers. The US Dept of Commerce and The World Bank are holding a general and water procurement event on March 21<sup>st</sup> at Badger Meter HQ and would like for the Governor to speak. Katy Sinnott is our POC on this event and can get you more info if interested.

Also, I think Mark Maley reached out (probably to Melissa?) regarding the Entrepreneurship Capacity Building Grant announcements a week or so ago. Mark's health has not allowed him to work since last Thursday, so we are not sure where this was left. Can you let me know if you are aware of this opportunity, or if you are waiting for more information from us? I should probably give you a status update on him as well, if Mark Hogan hasn't already. ☹️

Feel free to give me a call if easier to discuss over the phone – 951.201.5895.

Best,  
Tricia

**Tricia R. Braun**  
**Chief Operating Officer**  
Wisconsin Economic Development Corporation  
201 W. Washington Avenue  
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Newsletters: <http://inwisconsin.com/subscribe/>



**From:** [Zimmerman, Maddie - GOV](#)  
**To:** [Gau, Maggie M - GOV](#)  
**Subject:** FW: D.C. office description  
**Date:** Wednesday, January 30, 2019 2:41:32 PM  
**Attachments:** [Director job description 6.21.06.doc](#)  
[NGA layout wash office 02 pub 1.03.pdf](#)  
[job.issue assignments draft 5.27.03.doc](#)  
[2004 work plan draft1 - final - 12.30.03.doc](#)

---

Bumping this for your interview. Moved it to 3:30. Will update this to WI and whatever else you want to include, but here's a starting point.

---

**From:** Zimmerman, Maddie - GOV  
**Sent:** Tuesday, January 29, 2019 9:31 AM  
**To:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** RE: D.C. office description

This is the information from someone who ran Iowa's DC office in 2004. Seems like we could adapt to fit WI? Slightly different because they had 3 people working there.

---

**From:** Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>  
**Sent:** Monday, January 28, 2019 3:00 PM  
**To:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** Re: D.C. office description

I talked to Teresa today and she connected with me with someone who might have some answers!

---

**From:** Pennoyer, Kara - GOV  
**Sent:** Monday, January 28, 2019 2:59:18 PM  
**To:** Baldauff, Melissa - GOV; Zimmerman, Maddie - GOV; Worcester, Barb - GOV; Gau, Maggie M - GOV  
**Subject:** Re: D.C. office description

Would someone who was working on this on the transition have this?

---

**From:** Baldauff, Melissa - GOV  
**Sent:** Monday, January 28, 2019 1:49:28 PM  
**To:** Zimmerman, Maddie - GOV; Pennoyer, Kara - GOV; Worcester, Barb - GOV; Gau, Maggie M - GOV  
**Subject:** RE: D.C. office description

I have not seen that description anywhere, sorry. Does DOA have it?

---

**From:** Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>

**Sent:** Monday, January 28, 2019 1:23 PM

**To:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>

**Subject:** D.C. office description

Do we have a description for the D.C. office? MG has an interview with someone for the office later this week and one of the other candidates MG was interested in would like to see a description. I don't really know what the gig involves otherwise I'd take a stab at it. If someone has an idea or thoughts on someone who might know, I'm happy to make some calls and try and learn more.

--

Maddie Zimmerman

Executive Assistant to the Chief of Staff

Office of Governor Tony Evers

Email: [maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)

Phone: (608)267-8912(desk) | (608)279-3203 (cell)

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## Director, Iowa Office for State-Federal Relations

### Job Description

Oversee and manage the mission of the Iowa Office for State-Federal Relations in representing Iowa's positions on federal issues with all entities of the federal government and other states; developing and executing strategies to increase or maintain federal funding to the state of Iowa and Iowa organizations for services provided to Iowans; and assisting Iowans and Iowa organizations with their interactions with the federal government.

***Management Note***  
**The Governor's**  
**Washington, D.C., Office**



National Governors Association  
Office of Management Consulting & Training  
January 2003

Since their initial meeting in 1908 to discuss interstate water problems, the governors have worked through the National Governors Association (NGA) to deal collectively with issues of public policy and governance. The association's ongoing mission is to support the work of the governors by providing a bipartisan forum to help shape and implement national policy and to solve state problems.

The members of NGA are the governors of the fifty states, the territories of American Samoa, Guam, and the Virgin Islands, and the commonwealths of the Northern Mariana Islands and Puerto Rico. The association has a nine-member Executive Committee and three standing committees—on Economic Development and Commerce, Human Resources, and Natural Resources. Through NGA's committees, governors examine and develop policy and address key state and national issues. Special task forces often are created to focus gubernatorial attention on federal legislation or on state-level issues.

The association works closely with the Administration and Congress on state-federal policy issues through its offices in the Hall of the States in Washington, D.C. The association serves as a vehicle for sharing knowledge of innovative programs among the states and provides technical assistance and consultant services to governors on a wide range of management and policy issues.

NGA's Center for Best Practices is a vehicle for sharing knowledge about innovative state activities, exploring the impact of federal initiatives on state government, and providing technical assistance to states. The center works in a number of policy fields, including, economic development and technology, education, natural resources, energy and environment, health, social services, trade, workforce development, and homeland security.

NGA's Office of Management Consulting & Training serves as management consultant to governors and their offices and as NGA's primary liaison to governors' chiefs of staff. The office helps governors lead and manage state government and assists staff in organizing and operating the governor's office. The unit provides these services as part of a state's membership in NGA.

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## ACKNOWLEDGEMENTS

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The National Governors Association conducted a series of workshops for new Washington, D.C., office directors during the summer and fall of 1993 and the winter of 2001 and 2002. A summary of the 1993 workshops was compiled and incorporated into the publication *Directing the Governor's Washington, D.C., Office: Advice from Veterans to Newcomers, March 1994*, and much of that information has been merged into this publication. Information from the 2001 and 2002 seminars was compiled and incorporated into this document by Martha Hatcher, Director of Programs for NGA's Office of Management Consulting and Training. In addition to the information gleaned from the new Washington, D.C., office workshops, information for the publication was also compiled from the 2001 and 2002 annual Washington, D.C., office directors' retreat. Special thanks go to Jeff Viohl for sharing his handout from the 2002 retreat for incorporation into the document.

In addition to practical advice, the document contains the results of a survey of Washington, D.C., office directors conducted in September 2002. Sincere thanks and appreciation goes out to the directors who took the time to complete the survey and share their insight with NGA. The participating states and territories in the 2002 survey included: Alaska, American Samoa, Delaware, Georgia, Guam, Illinois, Indiana, Maryland, Michigan, Minnesota, Missouri, Nevada, New Jersey, Pennsylvania, Rhode Island, Utah, and Texas.

The practical advice provided by the workshop faculty furnishes immediate guidance for new Washington, D.C., office directors, as well as veterans. Because much of this advice can be helpful to both newcomers and veterans, this document is being distributed to all Washington, D.C., office directors, as well as states interested in developing Washington, D.C., offices.

## INTRODUCTION

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An office in Washington, D.C., can serve as the “voice” of the governor in advocating and lobbying state interests and as the “eyes and ears” of the governor in monitoring federal actions that may help or hinder those interests. How each office performs its role and its impact on federal-state issues depends on decisions made by the governor. This *Management Note* describes the operations and management practices of governors’ Washington, D.C., offices.

The National Governors Association (NGA) conducted a survey in September of 2002 to look at the ways in which Washington, D.C., offices function. This survey updated information obtained in parallel surveys conducted in January 1991 and January 1997. Seventeen of the thirty-six states, commonwealths and territories with Washington, D.C., offices at the time of the 2002 survey responded. The participating states and territories in the 2002 survey included: Alaska, American Samoa, Delaware, Georgia, Guam, Illinois, Indiana, Maryland, Michigan, Minnesota, Missouri, Nevada, New Jersey, Pennsylvania, Rhode Island, Utah, and Texas. A list of all state offices in Washington, D.C., as of September 2002 is contained in Appendix A.

The 2002 survey results are summarized and tabulated in this Management Note. The text summarizes the major results of the survey and provides an analysis of apparent trends, when possible, from the previous two surveys. A copy of the survey form used in 2002 is contained in Appendix B.

Also included in this note is information gleaned from Washington, D.C., office directors themselves, as they reported their insights at various seminars and briefings for their fellow directors. This includes information from a previous NGA Management Note, *Directing the Governor’s Washington, D.C., Office: Advice from Veterans to Newcomers*, as well as tips from seminars in 2001 and 2002. This information is noted when included and is represented in bullet form

### Publication Format

The 2002 survey requested information on several major themes related to the management of Washington, D.C., offices, and the publication follows a similar format, which includes the following:

- Roles and functions—major functions performed by the office for its client groups.
- Organization, funding, and staffing—how Washington, D.C., offices have been established, financed and staffed.
- Managing the Office and Setting Priorities—tips from Washington, D.C., directors on how to best manage the office and set priorities.
- Art of Collaboration—with both the state capital and Washington, D.C. How to work best with the folks back home, the state’s congressional delegation in Washington, D.C., the federal Administration, and NGA.

- Useful Resources—Resources found to be of use to Washington, D.C., directors in their day-to-day operation of the Washington, D.C., office.

The data reported in this *Management Note* represent only snapshots in time and may have already changed. For example, numerous states were considering opening new Washington, D.C., offices at the time of publication. Nevertheless, the data illustrates a range of approaches used by governors and Washington, D.C., offices to enhance their federal relations and strategies.

## OVERVIEW OF ROLES AND FUNCTIONS

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### Rules to Live By: Tips from Washington, D.C., Directors

- Keep Washington, D.C., in perspective because no matter who approves or disapproves or who likes it or doesn't like it, "this old town is where the game is played."
- Always be loyal. Just refer to the old political saying: "dance with them who brung you."
- Be courageous. With courage, incredible things can be done, and without it, the most brilliantly talented often fail simply because they don't have the heart for the work.
- Always tell the truth, the absolute truth. Whatever you say to people, if you think it's right, don't shade it, don't mask it, just say what it is—and after that you won't have a thing to worry about.
- Washington, D.C., is full of very serious business and you should use every piece of ammunition you can reach. If you've got a friend in Congress that has connections in an agency or the White House, use it. If you've got friends at home that have some connections or ties to important places in this city you need to reach, use them.
- Consider the human element at all times. You don't deal with titles, you deal with people. You need to know who the people are in the agencies and the Administration and what their interests are. Where did they come from? How did they get there? You need to know as much as you can about what the person's interests are; what they like and don't like.
- Don't limit yourself and don't let others limit what you can do. For example, in your dealings with the White House, don't let anybody box you in by telling you that you have to deal with the Intergovernmental Office only. You should also deal with anybody else you can reach that you need to be in touch with to get your job done.
- Treat everybody that you come across with respect and consideration, because "what goes around comes around."

- You will deal with both sides of the aisle. Don't alienate people from "the other side" because they'll often be there next week and next month and next session. Try to figure out a way to deal with the person.
- Try to make real friends while in Washington, D.C. When you leave this place, the most valuable thing that you will take with you will be a handful of real friends.
- Never use the terms "I" and "me" while in Washington, D.C. What happens here is done by "we" and "us."
- Enjoy your time in Washington, D.C. Get into the thick of things. Meet many of the truly fine people in the city and leave the place a little bit better than you found it.

These are just a few of the tips from former directors that will grace the pages of this publication; you will read more in the coming pages. They give a flavor of the part one plays as a Washington, D.C., office director. At the time of publication, 36 states, commonwealths and territories maintain offices in Washington, D.C. These offices perform functions and fulfill roles that are unique among state and federal agencies; Washington, D.C., offices operate in a complex federal environment as state actors with state/federal-oriented missions and responsibilities. How, for what purpose and for whom they perform their roles and services are fundamental questions, both in establishing their focus and in determining daily activities.

## Goals and Responsibilities

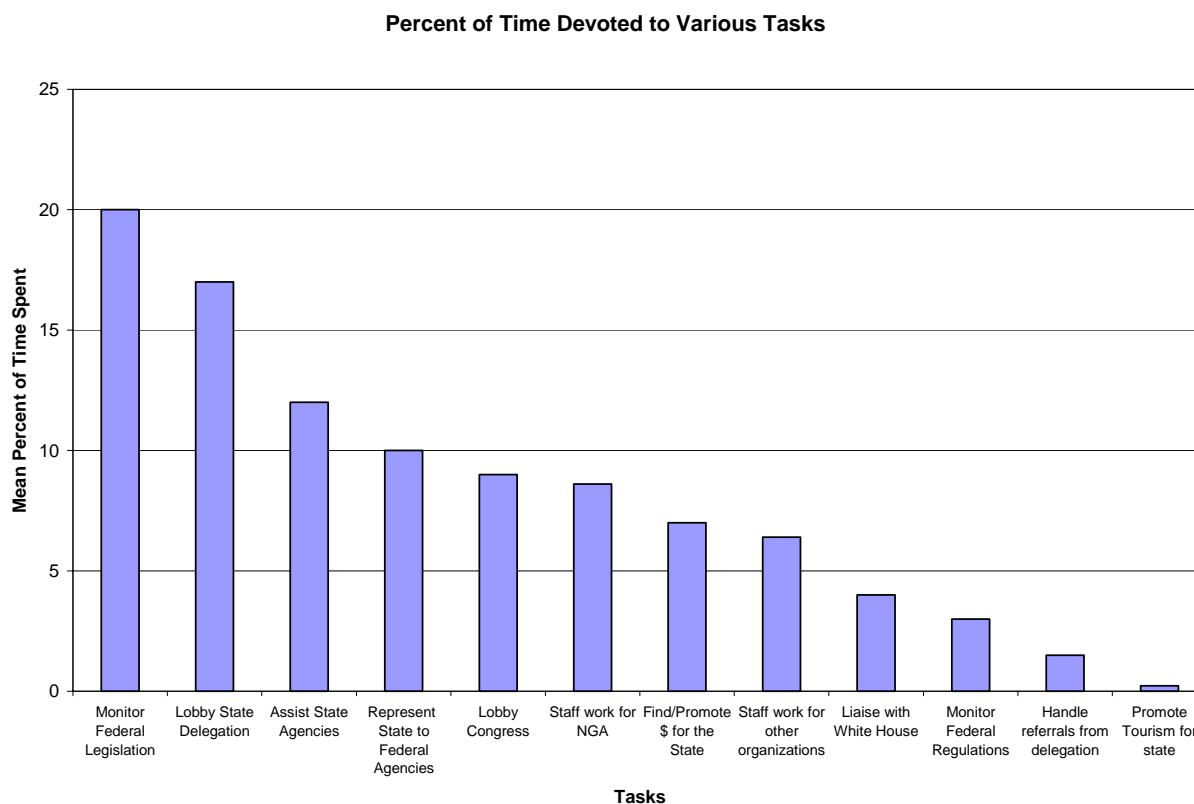
To be most effective, Washington, D.C., offices generally maintain strong issue-driven agendas set by the governor as the focus of his or her state-federal strategy. Washington, D.C., office staff then operate from firm positions in dealing with the congressional delegation, federal executive branch officials, and national organizations. As forceful and persuasive partners in national politics, Washington, D.C., offices carry out a number of roles and responsibilities as part of their daily activities. These activities reflect the interests and priorities of their clients and can be summarized as follows:

- Conveying and clarifying gubernatorial positions to members of Congress and their staff, other state offices, NGA and other national organizations;
- Offering insight and interpretation of state policy for the state's congressional delegation and the federal executive branch;
- Providing status reports on ongoing federal initiatives and representing state priorities in Washington, D.C.;
- Serving as a primary focal point in Washington, D.C., for the governor, the governor's staff, and senior state officials; and
- Serving as a point of contact for state citizens and businesses in their contacts with the Washington, D.C., community.

In the 2002 survey, Washington, D.C., office directors ranked the importance of the major goals of their offices, and identified promoting the governor's agenda as the most important goal (44 percent), followed by helping to protect existing and secure additional federal monies for the state (35 percent) and helping the governor set federal priorities for the state (18 percent). The following additional goals were ranked, but neither was identified as of primary importance: bringing business to the state and helping promote the governor's national exposure.

In looking at the critical elements of the Washington, D.C., office, lobbying the state congressional delegation (42 percent), monitoring federal legislation (33 percent), representing state interests with federal agencies (17 percent), and increasing federal funding to the state (8 percent) were noted by directors as the most critical of the 12 functions noted. In describing how Washington, D.C., offices spent their time, the major function noted by directors as the most time-consuming was monitoring federal legislation, which took an average of 19 percent of their time. The other functions identified as consuming an average of at least 10 percent of the Washington, D.C., offices' time included: lobbying the state congressional delegation (17 percent), assisting state agencies (12 percent), and representing the state to federal agencies (10 percent). See Figure 1 below for information on other responses.

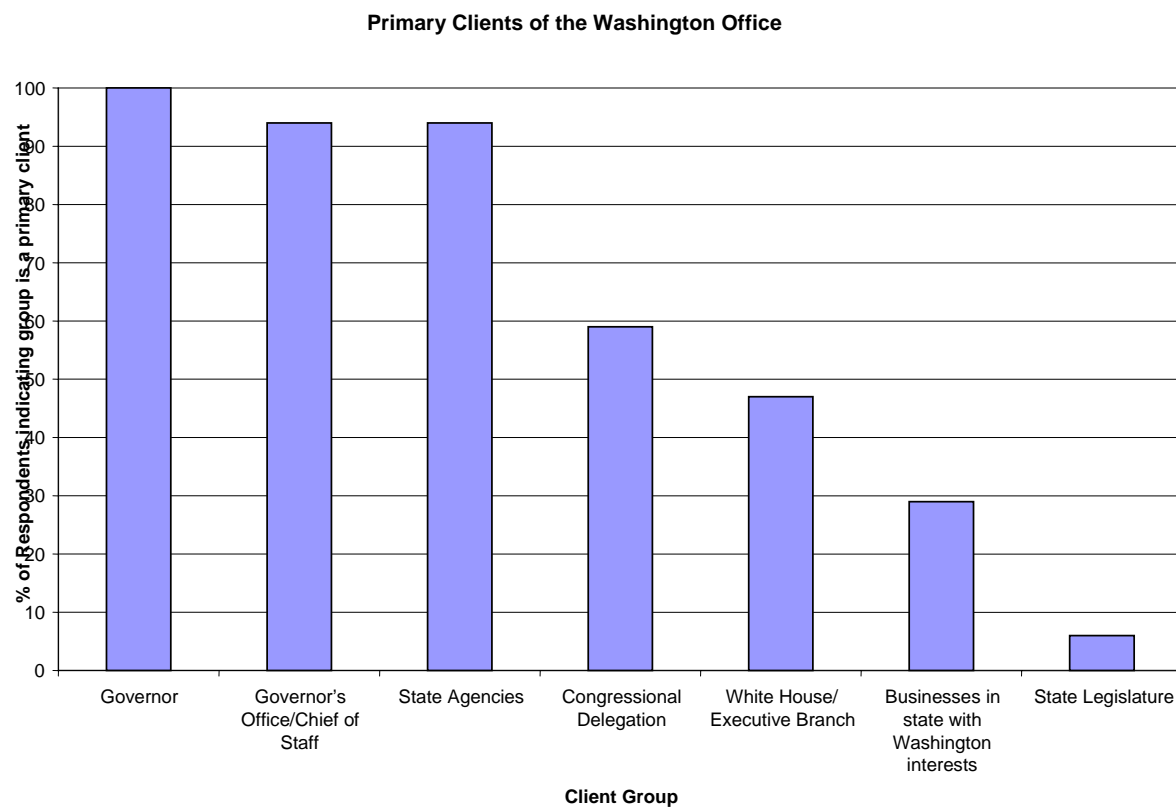
**Figure 1**



## Primary clients

The way a Washington, D.C., office functions every day is directly influenced by whom it perceives to be its primary clients. In our survey of offices, states were asked to identify the primary clients of their Washington, D.C., office. In all three surveys conducted over the last eleven years, virtually all respondents identified both the governor and the governor's office staff as their primary clients. In the 2002 survey, a large number of directors (94 percent) also reported state agencies as being one of their primary clients. The other two primary clients identified in this year's survey by a large number of directors were the state congressional delegation (58 percent) and the White House and executive branch agencies (47 percent).

**Figure 2**



Interesting to note is the change in responses over time in how directors identify their state legislatures; in 2002, only one office (6 percent of respondents) identified this group as a primary client, which was identified as a primary client in past surveys by more offices (10 percent in 1997 and 21 percent in 1991). Another group that changed over time was state businesses with Washington, D.C., interests, which grew in the number of directors identifying this group as primary client—29 percent of the directors in this survey identified them as primary clients, as opposed to 20 percent in 1997 and 13 percent in 1991. While some groups have changed in terms of their importance with Washington, D.C., office directors, in general, more offices seem to have taken on additional primary clients than their recent counterparts (directors surveyed in 1991 and 1997).

## Advantages to Having a Washington, D.C., Office

States realize many benefits from having a Washington, D.C., office. Washington, D.C., offices provide their states with needed access to Congress, the White House, and federal executive branch agencies. As one director put it, “There’s no substitute for being on the ground in D.C. where it’s all happening.” Washington, D.C., offices provide the governor and other primary clients with critical information to enable them to be more effective in the federal environment.

When asked to identify the major advantages of having a Washington, D.C., office, the enhanced ability to influence the state’s federal legislative agenda was noted by the majority of the 2002 respondents as being the most important advantage of the Washington, D.C., office. Other advantages noted as highly important were the improved capacity to access and disseminate federal legislative information and the improved communication and liaison with the congressional delegation. This is consistent with the 1991 and 1997 survey results, indicating that these advantages continue to pervade the landscape of governors’ state-federal relations in Washington, D.C.

### Top Three Advantages of a Washington, D.C., Office

N=16

- Enhanced Ability to influence the state’s federal legislative agenda
- Improved capacity to access and disseminate federal legislative information
- Improved communication and liaison with the congressional delegation

Other important benefits to maintaining a presence in Washington, D.C., include the ability to interact with Congress in general; better access to protecting existing and securing new federal funds for the state; the ability to join forces with other states in promoting the governor’s agenda; and increased capability in promoting economic development for the state. Many directors also note not only the benefit of promoting new initiatives, but the enhanced ability of keeping unwanted things from happening, such as keeping new federal mandates from impacting the state, or saving the state’s federal monies from the chopping block.

## Being Effective in Your Role—General Themes

In the many workshops for Washington, D.C., office directors held over the years, certain recurring themes emerge that can be considered as maxims for an effective Washington, D.C., office director:

- Make your role clear to others.
- Keep in touch with the “home office.”
- Act as an information conduit.
- Build bipartisan trust.
- Collaborate with others (NGA and other directors) for assistance.

**Clear Role.** The first theme is the importance of clearly defining the Washington, D.C., office director's role within a governor's administration. It is essential that the Washington, D.C., office director's role be made clear to the governor's office, state agencies, and the state delegation. Usually the governor is the one who initially defines what role the Washington, D.C., office director is going to play, but it is up to the director to remind and/or educate people about this role as time goes on.

It was clear from the workshop discussions that the Washington, D.C., director needs to make his or her role especially clear in certain key areas. For example, a well-defined role for the Washington, D.C., director in the state's emergency management process ensures that he or she will be the most helpful to the governor in getting federal disaster aid for the state. It is also important for the Washington, D.C., director to make clear that he or she is *the* official representative for the governor and the governor's federal priorities when dealing with Washington, D.C., interests (e.g., the delegation and the rest of the Hill). It should always be remembered, however, that the Washington, D.C., office, with its typically small staff, can't do everything and can't take on every federal problem the state potentially faces. The Washington, D.C., director needs to make clear to the people back home that he or she will focus on the problems and issues that are most pressing or important to the governor, not every single federal issue that pops onto the state's "radar screen."

**Keep in Touch.** A second theme, which relates closely to the first, is that Washington, D.C., directors must stay in close touch with the various interests at home to maximize their effectiveness and influence both in state government and in Washington, D.C. There are several strategies that can be used to make the "home office" aware of the Washington, D.C., office director's presence. Directors should hold regular conversations (probably weekly) with the governor's chief of staff and other top staffers in the governor's office. This helps clarify what the director is doing for the state in the mind of the governor and his or her top aides. Frequent communication between the Washington, D.C., office and the various interests within the governor's office and executive branch agencies also minimizes confusion about how the administration is dealing with the federal government on vital issues.

Another useful approach to "keeping in touch" is to periodically visit the state. While there, the director can touch bases with gubernatorial as well as agency staff to reestablish relationships, mend fences, or just say hello. In our 2002 survey of Washington, D.C., office directors, respondents cited making a trip for a particular issue and building relationships with agencies (through visits and briefings) as the top two reasons for visiting the state. Such visits help minimize a hurdle inherent to the job of a Washington, D.C., office director—that he or she is hundreds or thousands of miles away from the statehouse for eleven months out of the year.

**Information Conduit.** A third theme about Washington, D.C., offices that was pervasive in workshop discussions is that the Washington, D.C., office is a two-way communication conduit between the state and Washington, D.C., D.C. For every subject, from state emergencies to the governor's federal legislative priorities, the Washington, D.C., office acts as the official "translator" of intentions and information between the statehouse and Washington, D.C. A Washington, D.C., director who is as well-versed in "beltway-speak" as he or she is aware of the governor's ideas and goals for the state is an indispensable tool for accomplishing the governor's federal priorities.



An effective Washington, D.C., office also keeps people in the state aware of vital developments in Washington, D.C., as well as keeping the state's congressional delegation aware of major developments in state government. A Washington, D.C., office that is viewed as a dependable source of these sorts of information has one more justification for its existence when its line-item comes up for review during the state budget process.

Finally, the Washington, D.C., office acts as an information conduit to the media, both state and national, about what the governor is doing vis-à-vis the federal government. Washington, D.C., office directors that develop relationships with key media contacts in Washington, D.C., can maximize the governor's visibility when he or she visits Washington, D.C., or does something that is newsworthy on a national level. Such media visibility can help give the governor an image of an effective agent of change and leadership on a national level.

***Bipartisanship Approach.*** A fourth theme common to all of the discussions was the point that Washington, D.C., offices cannot afford to be perceived as partisan in their intentions. Time and again, workshop faculty emphasized that an effective Washington, D.C., office does not play partisan games when dealing with its federal delegation, the rest of the Hill, or the administration. If a Washington, D.C., office consistently engages in partisanship, it loses respect and, perhaps most importantly, the word of the Washington, D.C., director cannot be trusted. When the information coming out of the Washington, D.C., office is suspect, that office really loses its effectiveness as a representative for the governor's federal priorities. A Washington, D.C., director is only as good as his or her word, and if that word can't be trusted, he or she is of little use in Washington, D.C., to their governor.

***Collaboration.*** A final theme emerging from workshop discussions was that Washington, D.C., office directors need not stand or act alone in meeting the many challenges they face in effectively representing their governor and state. Directors and their staff are encouraged to tap into and collaborate with their colleagues in other Washington, D.C., offices and in NGA. A summary of assistance available from NGA and how to navigate and take advantage of the resources within the Association is included in the Appendix C.

These common themes—clarifying roles, keeping in touch with the home office, being an information conduit, avoiding partisanship and tapping others for assistance—represent some of the most central concerns facing a Washington, D.C., office. These maxims, as well as the more specific information and tips identified in the following sections, can help Washington, D.C., office directors decide how to allocate their and their staff's time and efforts in order to be as effective as possible for their governor.

## ESTABLISHING, FUNDING & STAFFING

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The establishing, funding and staffing of Washington, D.C., offices reflect the needs and priorities of the individual states. Most Washington, D.C., offices are maintained consistently through different gubernatorial terms; others have come and gone with particular administrations. The roles and services desired by governors of the Washington, D.C., offices influence the funding and staffing of the offices.

### Establishing the Washington, D.C., Office

Governors have used a variety of mechanisms to establish Washington, D.C., offices, including executive orders, statutes, and contracts with individuals or firms. Survey results in 2002 indicate the most prevalent mechanism in establishing the Washington, D.C., office was by executive decision (operationally, without an Executive Order), selected by 47 percent of those responding. The second most prevalent mechanisms were either creation by statute (20 percent) or through a contract by the state with an individual or firm (20 percent). Finally, thirteen percent (13 percent) were established by executive order. The differences in methods used to establish various offices may depend on the purpose envisioned for the office, the degree of permanence sought for the office, and the organizational relationship sought between the governor and the Washington, D.C., office director.

### Funding: Sources and Size of Budgets

**Sources.** Washington, D.C., offices receive funding from a variety of in-state government sources. In this year's survey, funding for the Washington, D.C., office most commonly was derived from the governor's office budget (35 percent). Other methods of funding included: combination of governor's office budget and departmental contribution (24 percent), state departmental contribution only (24 percent), legislative appropriation only (12 percent), and a combination of governor's office budget and legislative appropriation (6 percent).

<b>Table 1</b> <b>Sources of Funding for Washington, D.C., Offices</b>	
<b>Funding Source</b>	<b>% of responding offices indicating this type of funding (N=17)</b>
Governor's Office Budget Only	35
Governor's Office Budget and Department Contribution	23
Department Contribution Only	23
Separate Legislative Appropriation	12
Governor's Office Budget and Legislative Appropriation	6

**Size of Budgets.** Many variables account for differences among the budgets of Washington, D.C., offices. These include differences in staff size, cost of office space (some offices share office space), extent of activities to support executive branch agencies, and amount of support services and resources provided from the state capital. Data collected on the approximate size ranges of the annual budget of respondent state offices are summarized in Table 2 and are grouped by state population. The budget range with the highest frequency of responses (44 percent) was \$200,000 to \$399,999, which is similar in frequency to the 1997 survey results (48 percent reported in this range). In general, budgets shifted slightly upward within the ranges from \$100,000 to \$599,999 since 1997, and remained relatively constant in the extreme lower and upper ranges.

**Table 2**

<b>Budget</b>	<b>Population greater than 5 million</b>	<b>Population less than 5 million</b>
\$800,000 +	2	0
\$600, 000–\$799,999	0	1
\$400,000–\$599,999	4	1
\$200,000–\$399,999	2	4
\$100,000–\$199,999	0	1
< \$100,000	0	1

## **Staffing: Size and Pay Levels**

As expected by the wide range in their annual budgets, states report in 2002 a significant difference in their staff size. The size ranges from one paid staff member to 17 staff (includes both paid and volunteer staff). The average reported total staff size (including unpaid staff) is about six and the average number of paid staff is four. This average paid staff size is consistent with the 1997 survey, which reported an average total paid staff size of four.

Every Washington, D.C., office is staffed by an office director. For offices with more than one person, position designations are usually dependent on job responsibilities, skill level, and years of professional experience. There is no clear pattern, especially among smaller offices, as to which positions (senior or junior professional) are generally filled. Washington, D.C., offices with several staff members generally function by having a director supervise the work of staff members who are organized by issue area. Staff members report to the director, who in turn is accountable to the governor and/or the chief of staff. Work is organized around legislative and political priorities. Smaller Washington, D.C., offices must divide issues among fewer staff, and therefore assignments are more general in scope. In these states, liaison with national associations and other state offices helps leverage available resources.

The number of staff in senior staff positions within an office ranges from zero to four (0-4), with the average number of senior staff being two (2). Junior or mid-level professionals make up an average of one (1) staff within a governor's Washington, D.C., office, ranging from zero to five (0-5). Washington, D.C., offices have an average of one (1) clerical or support staff, with the numbers ranging from zero to four (0-4). Some offices tend to rely on non-paid volunteer or intern staff, and respondents reported utilizing an average of one (1), with the numbers ranging from zero to four (0-4).

Fifteen of the seventeen responding offices reported salary information in 2002 (shown in Table 3), and salaries varied considerably among states. Variances may reflect differences in experience, job responsibilities, or state pay scales. As expected, our sample shows that salaries have gone up since the last survey was conducted in 1997. Office directors' salaries have risen significantly since the last survey, with the majority of respondents placing their salaries in the highest range (greater than \$90,000). This year's results and how they compare to the two previous surveys are highlighted in Table 4.

**Table 3**  
**Number of States with Annual Salaries in Specified Ranges for Specific Positions, 2002**  
(*n*=15)

<b>Annual Salary Range</b>	<b>Office Director</b>	<b>Senior Professional Staff</b>	<b>Junior/Mid-level Professional Staff</b>	<b>Clerical/Support Staff</b>
Less than \$20,000				2
\$20,000–\$29,999				4
\$30,000–\$39,999		1	4	4
\$40,000–\$49,999		2	4	
\$50,000–\$59,999	1	3		
\$60,000–\$69,999	3	2		
\$70,000–\$79,999	1	3		
\$80,000–\$89,000	1	1		
More than \$90,000	9			

**Table 4**  
**Washington, D.C., Office Directors Salaries: 2002, 1997 & 1991**

<b>Annual Salary Range</b>	<b>2002 Survey (n=15)</b>	<b>Annual Salary Range (as queried in 1997 &amp; 1991 Surveys)</b>	<b>1997 Survey (n=22)</b>	<b>1991 Survey (n=21)</b>
		\$30,000– \$40,000		1 (5%)
		\$40,000–\$50,000	1 (5%)	3 (14%)
\$50,000–\$59,999	1 (7%)	\$50,000–\$60,000	4 (18%)	8 (38%)
\$60,000–\$69,999	3 (20%)	\$60,000–\$70,000	3 (14%)	3 (14%)
\$70,000–\$79,999	1 (7%)	\$70,000–\$80,000	8 (36%)	3 (14%)
\$80,000–\$89,000	1 (7%)	More than \$80,000	6 (27%)	3 (14%)
More than \$90,000	9 (60%)			

## **MANAGING THE OFFICE & SETTING PRIORITIES**

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The Washington, D.C., office can give the governor a great deal of help in designing his or her list of key federal priorities. Once the governor and staff—including the Washington, D.C., director— develop this list, the Washington, D.C., director has a much better idea how to manage and organize his or her time and staff to most effectively achieve the governor’s federal objectives. And due to the unique nature of the Washington, D.C., office relative to the rest of state government, Washington, D.C., office directors face a series of managerial challenges that, if recognized, can be overcome.

The following thematic sections consist of tips from Washington, D.C., office directors on tactics and methods they find useful in managing the office and setting priorities, and were compiled from several directors’ retreats and training sessions:

### **Knowing Your Governor**

- First and foremost, learn your governor’s style and priorities. How you manage your office, staff and resources should reflect these priorities. If you don’t know your governor, spend time getting to know him or her, either directly or through the chief of staff.
- Don’t assume you know what your governor wants; ask. Configure your work accordingly; if they want you to go work the hill, go to the hill. If they want you to develop international trade, do that.
- Don’t “go native” to Washington, D.C.: stay true to your governor and what he or she wants.

## Setting and Tracking Priorities

- During the congressional recess, ask your cabinet heads to each come up with a list of four or five things that they think should come out of Congress in the next year. One way to make sure you get this from them is to have the governor ask each cabinet head for this “wish list.”
- Consider the NGA priority issues list for ideas with broad gubernatorial support.
- Balance getting information (NGA is a good source) and promoting governor’s agenda.
- The Washington, D.C., office director, along with other top gubernatorial staff (e.g., chief of staff, policy directors), should take the agency wish lists and choose the most important items from them.
- The Washington, D.C., office director should have a “veto” on items that he or she sees as unworkable or unachievable vis-à-vis Congress.
- These priority lists really aren’t set in stone and can change from month to month, or from week to week.
- Although the delegation should be informed of what’s on the list once it’s made, whether by the governor himself or regularly by the Washington, D.C., office, it’s not a good idea to have them take an active part in designing the list. It just gets too sticky politically.
- Once the delegation comes back from recess, give them the priority list in pamphlet form — several copies — for their information. The publication should include the specific need for each priority, but also what specific action needs to take place. This clarifies exactly what needs to happen legislatively, from the governor’s point of view.
- Try to make the priority pamphlet as bipartisan as possible and user friendly.
- The priority list should be sent to, along with the delegation, a core group of business, government, academic and civic leaders— perhaps one hundred people total. In other words, it should go to key influence-builders in the state. It’s important to send it to key members of the state houses, too, but be careful what you send them because they may try to make political hay out of it.
- It’s also helpful to have a continuing weekly or biweekly printed update of what’s happening with the priorities as the session progresses. One edition should be made for the delegation and another, including information that is too partisan or too sensitive for the delegation, should go back to the governor and key gubernatorial staff.

## General Rules for Managing the Office and Staff

- Get some staff if you don't have any, and not necessarily unpaid interns!
- Organize your staff around key issue areas of relevance to the state and the governor's state priorities. The degree of specialization, of course, depends on the size of your staff. States with bigger Washington, D.C., offices will be better able to allocate staff more narrowly while smaller offices will have to have staff doubling up on issue areas.
- If you are a new director, use the opportunity to set your own tone and make needed changes. As with a new administration, this is the time when changes are expected and easier to make.
- To the extent possible, make your regular office hours coincide with the workday in the state capitol.
- Check on what financial disclosure requirements apply to the director and/or staff and make sure you meet them. Consider doing financial and background checks on all hires, regardless if they are required.
- Make sure you have written policies on ethics, internet use and sexual harassment. Have all of your staff read and sign them. Remember that it is important to pay attention to what you and your staff do on the computer (including websites visited), and never do DGA or RGA work on your office computer.
- Make sure your office has a records retention policy and adhere to it. Don't wait until the last month of your administration to go through all that information, there will not be enough time.
- Utilize as many free online information resources and other available references (SSO Library) as possible. Only pay for subscriptions you will use regularly.
- Keep a close tab on expenses, including SSO billings, to ensure you are getting what you pay for and not paying for services you don't need. Make necessary adjustments to stay within your budget.
- To the extent possible, make sure staff members have the equipment and supplies needed to get their work done efficiently and effectively.
- Regular staff meetings are important, especially for larger staffs. They help to enhance communication so everyone knows exactly what's going on and who is doing what with whom. These help you to better coordinate your efforts so you aren't sending mixed signals to the Hill.
- Make sure that anything sent to the Hill must be signed off on by the office director. You have to know what's sent there from your office because people will inevitably ask you about it and, if you're unaware of something, it makes you look bad. It's especially problematic if something stated isn't reflective of the governor's position or isn't expressed appropriately/politically

- Treat everybody on the other end of the phone like he or she is the most important person in the world, whether they are or not. This goes for all staff. And remember that the most important hire is the receptionist—as they are the first point of contact for everyone with your office.
- Try not to refer anyone to someone else. Find out what the person wants, when they want it, and get it to them.
- Hire people with relevant Hill experience. Then you don’t have to train them while they’re on the job, and they may already have a set of key contacts they bring with them to the job. They’ll already know how the system works and how to be most effective with the delegation.
- Hire staff that will fill out areas in which you have less skills and/or knowledge.
- To avoid misunderstanding, provide a clearly written job description to prospective staff.
- Provide evaluations of staff performance as called for under state personnel rules and/or as a basis for salary reviews.
- Give legislative staff “ownership” of issues to the extent they have the capacity to handle them.
- Encourage an office atmosphere in which each staff member understands the need to “pitch in” when a need arises – especially true for smaller offices.
- Take advantage of state and university fellowship/internship programs to increase work productivity.
- Have clear lines of staff responsibility for issues. Don’t let staff make excuses for not getting work done. Either they did it or they didn’t do it.

*Getting Help: For assistance regarding NGA priority issues, contact NGA’s Director of the Office of State-Federal Relations; for consultation on managing the office and staff, contact the Director of the Office of Management Consulting & Training. Both can be reached through the office’s main switchboard, 202/524-5300.*



## ART OF COLLABORATION

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Washington, D.C., offices, in tandem with organizations like NGA, are vital representatives for governors' concerns in Washington, D.C. They voice governors' priorities for federal and congressional action and can have a positive influence on legislation that impacts the states. Washington, D.C., offices have also become an important link between state capitals and the federal government. States are occupying an increasingly vital position in the intergovernmental system, as the federal government seeks to withdraw its primary commitments in several domestic policy areas. It is therefore vital that Washington, D.C., offices develop effective strategies to deal with Congress and the federal administration and have an impact on the shaping of federal policy vis-à-vis the states. This section deals with those areas within the state and in Washington, D.C., where the Washington, D.C., office will work to build effective relationships.

### **Liaison with the State Capital**

Fundamental to the functioning of any Washington, D.C., office is communication among the office director, the governor and senior state officials. To serve the governor effectively, the Washington, D.C., office must communicate well with these constituencies about the state's federal priorities and Washington, D.C., issues that impact the state. Being located hundreds or even thousands of miles from the state capital can create many roadblocks to effective communication with the governor, but these are by no means insurmountable. In addition, Washington, D.C., office directors should be diligent in clarifying their role and in demonstrating their value to the governor and state staff.

Most of the Washington, D.C., offices responding to the 2002 survey reported strong formal ties to the governor's office in the state capital. Predominately, they are organizationally attached to the governor's office (65 percent). A few are either exclusively part of a state department (12 percent), or considered a state agency (6 percent), or serve as an independent contractor to the governor's office (18 percent).

Most of the Washington, D.C., office directors (81 percent) report directly to the governor and/or chief of staff, with some (19 percent) also or alternatively reporting through an intermediary member of the governor's senior staff (e.g. intergovernmental director or deputy chief of staff). All Washington, D.C., office directors responding to the question in the survey identified that they are considered a part of the governor's senior staff.

Washington, D.C., office directors travel to the state capital with varying frequency and purposes. The reported frequencies of director travel to the state capital are summarized in table 5. The majority of directors (66 percent) report six or fewer trips per year. The reasons for the directors' travel to the state capital, in order of most typical first, include:

- To work on a particular issue;
- To build relationships with agencies and brief them on federal issues;
- To stay in touch (on a regular basis); and
- To participate in senior staff and cabinet meetings.

Multiple communication mechanisms are used to maintain liaison with the state and to keep the governor's office and other state officials informed about critical federal developments. These include written reports, electronic communication, and telephone contact. Most states have some sort of written status reports or newsletters that they use to communicate with their state, and the frequencies of these reports vary (daily, weekly, or biweekly) by state and are dependent on whether Congress is in session.

<b>Table 5</b> <b>Number of Trips/Year to the State Capital by Washington, D.C., Office Directors, 2002</b>	
Number of trips per year	Number of directors (n=16)
None	1 (6%)
1	1 (6%)
2–3	3 (19%)
4–6	4 (25%)
7–9	2 (13%)
10–12	4 (25%)
More than 12	1 (6%)

The following sections consist of tips from Washington, D.C., office directors on tactics and methods they find useful in the art of collaboration, and were compiled from several directors' retreats and training sessions:

### ***Making Visits Home***

- Make trips back to the state on an as-needed or a when-you-can-do-it basis. Use formal or informal events that involve the governor's staff as a reason to make a trip back (e.g., retreats, cabinet meetings, holiday parties). This helps to establish you as a key part of the governor's central staff, which can be lost on people when you're in Washington, D.C., more than eleven months out of the year.
- When in the state capital, schedule meetings with people with whom you are in contact most often and give you the most help—such as the chief of staff, executive assistants, policy staff, the press secretary, the intergovernmental relations director, and agency heads.
- Try to schedule part of your visit as just “open time.” This gives you a chance to get around the governor's office and the agencies to catch up and reestablish ties with people back in the state. It's easy to use this block of time to just drop in on people and let them be aware of your presence.

### ***Defining Your Role for the Folks Back Home***

- There are many different perceptions of the role of the Washington, D.C., office back in the state capital. There's a constant need for you to educate state staff about what exactly you do and what you can do for them. Since there's so much staff turnover in governor's offices, this "educating" is an ongoing, never-ending process.
- Try to have the governor define your role in a way in which everyone is aware. The governor should make it clear that, if someone in the state has to deal with Washington, D.C., then the Washington, D.C., office director has to know about it.
- You have to prove that you are a good Washington, D.C., director for your governor and for your state. A lot of that is done just through effective communication. Give them the materials they need to make good decisions back in the state. Also be a good lobbyist for the state on the Hill.
- In promoting the value of your office, it's not just what you have done, but more importantly, what you kept from happening. If you can figure out ways to quantify this (\$ saved from the ax, etc.), even better.
- When other staff from the state are in Washington, D.C., make sure you have them at your office for a visit and help them out as much as possible. It's a really good idea to get them in your environment, so they are working with you out here as well as in the state capital. As your state legislators come to town, offer your office space for them to work and brief them on what you are doing when they arrive. This will be important when the time comes when they want to cut the Washington, D.C., office budget.
- Make people aware of your limitations. Washington, D.C., offices usually aren't blessed with a huge staff, so let people know what's currently on your plate and how much more you can handle. If you ask for too much and don't get it done, you'll look unreliable.

### ***Effective Communication with Your State***

- Your physical separation from the state capital impacts everything from how often you get back to the state to being able to get people from the state out to Washington, D.C.
- Always try to provide only the most essential information to the governor's office. The tendency is to flood the home office with every bit of information that impacts the state. Sift through everything and send back only the most important, relevant, and/or time sensitive information to the governor, otherwise your communications will just get "thrown in the pile with everything else."
- Create ways to let people in the state know when you've gotten something done. Put out a regular newsletter that includes both information about Washington, D.C., happenings as well as a little bit

about how effective you've been achieving "x" goal. A little self-promotion doesn't hurt now and then and it helps establish your role in their minds.

- Also make sure that the information you provide is consistently reliable. If people realize that they can get what they want to know from you, that raises your stature immediately and they will rely on you more.
- Consider having all state-federal correspondence come through your office, so that you are seen as always speaking on behalf of the state.
- Remember that "out of sight" is "out of mind." Try to have daily contact with the governor's office and communicate regularly with senior staff in the governor's office (at least weekly).
- Set up some kind of regular meeting by phone with relevant staff in the state. Some directors have weekly phone conversations with their chief of staff. Others sit in on conference calls during the governor's cabinet meetings and/or senior staff meetings. All serve as vehicles for communicating what you're currently working on, alerting people to items that need to be dealt with or thought about, and learning what's going on so you can handle questions from your delegation and the press.
- Figure out who the key staff in the governor's office are and stay in touch with them as regularly as possible. This helps to make them know what you can do and that you're in Washington, D.C., if something needs to get done here.
- Keep in touch with the governor's policy staff as well as agency people, as it makes them aware of you and your efforts and helps to minimize confusion as to how the state is dealing with Washington, D.C. Frequent contact with agency heads by email is an easy way to keep in touch.
- Realize that you're not going to be able to compete with people in the state in terms of physical proximity. You just have to have enough confidence in what you're doing and not seem paranoid about the fact that you're not there. You can't have the governor's ear every minute.

### ***Working with State Agencies***

- Get to know your cabinet members; build relationships with them so that you can work together on your governor's priorities (and develop same message) before they start doing their own thing in Washington, D.C. Pay attention to those agencies that reflect your governor's priorities.
- Attend cabinet meetings in your state as often as you can and explain what you are doing in Washington, D.C.

- Agencies do not always have same agenda as the governor; try to control (or at least know about) their work on the hill and make sure they are not working at cross purposes to the governor. You do not want the people you are trying to influence get confused.
- Control your visitors; know what they are doing, who is lobbying, who's talking to whom, and what they are saying. One state has a travel log requirement; state officials are required by statute to report to the Washington, D.C., office that they are coming to D.C.
- If you have problems with agencies complying with going through you, have the governor lay down the law. This will likely need to be reinforced from time to time.
- Take time when you go back to the state to visit agencies whose budgets are impacted by federal legislation. Take your policy staff and do a briefing. Agencies can be an incredible source of information when you need them.
- Have your agency heads make courtesy visits to their federal agencies at least once per year. That way they get in the door before issues arise.

## Liaison in Washington, D.C.

Washington, D.C., offices function as the “eyes and ears” of the governor and key state officials. Office staff are responsible for coordinating information, assessing possible impacts on the state, and advising the governor on appropriate options. In their dual roles as the surrogate for the governor and as the conduit for reaching the Washington, D.C., community, it is important for Washington, D.C., offices to maintain contacts on Capitol Hill and beyond.

Ten of the reporting Washington, D.C., offices (59 percent) identified their state's congressional delegation as a primary client (see Figure 2). Washington, D.C., offices help inform their state's congressional delegation and staff about important state issues and about the governor's view on priority legislative matters. In some cases, congressional staff cultivate working relationships with Washington, D.C., offices to access the substantive expertise of office staff, who can offer a state perspective on issues, and to secure support for the positions taken by members of

<b>Table 6</b> <b>Percent of Respondents indicating frequency of travel to Washington, D.C., by Governor and Cabinet Secretaries to testify</b>		
<b>Number of Annual Trips to Testify</b>	<b>Governor</b>	<b>Cabinet Secretaries</b>
None	7 (%)	7 (%)
1–2	80 (%)	27 (%)
3–4	13 (%)	27 (%)
5–6	0	20 (%)
7 or more	0	20 (%)

Congress. Washington, D.C., offices frequently make connections with individual committee staff to lobby priority legislation and often use state impact memoranda to explain the state's position on legislative proposals.

Governors visit the nation's capitol for a number of reasons, including testifying before congressional committees, meeting with congressional delegation members, and meeting with federal executive branch officials. The frequency of a governor's participation in Washington, D.C., events usually is a function of the year's priorities and reflects his or her level of personal interest in participating on the federal scene. A governor's appearance in Washington, D.C., can publicize support for priority issues and legislative agenda items. It is also common for governors and cabinet officers to share the responsibility and privilege of testifying before congressional committees on priority matters. Table 6 summarizes 2002 survey responses on the frequency of trips made in a typical year by governors and cabinet members to testify before Congress.

The Washington, D.C., office plays a major role in planning and orchestrating Washington, D.C., trips by the governor and state officials, especially when visits are made to offer testimony before congressional committees. Twelve states reported a primary role in developing congressional correspondence (75 percent of respondents) and fourteen states reported a primary role in reviewing the draft before sending (88 percent). However, only 2 states reported a primary role in developing congressional testimony (12 percent), but nine states (56 percent) reported they had primary responsibility for reviewing drafts in advance of giving testimony.

***The Facets of Working in Washington, D.C.*** The next three sections deal with those aspects of Washington, D.C., in which the director will work most closely: the Hill, the federal administration, and NGA and other state associations. Information contained in these sections represents tips and suggestions gleaned from Washington, D.C., office directors' retreats and seminars held by the NGA. They are diverse, sometimes even contradictory, and convey the mosaic of ideas and viewpoints held by the many directors.

## **A. Working the Hill**

### **How Congress Works—a Brief Primer**

- Congress is less of an institution than it was 20 to 25 years ago—it's 535 individuals.
- The House and Senate are radically different. Their interests are radically different. The House members wear their party on their sleeve because many people wouldn't know who they are if they didn't. The Senate, on the other hand, acts more like a stately "House of Lords."
- The Congress has evolved from an "inside" game to an "outside" game. In the '50s, '60s and '70s the party leadership and the committee chairmen ran the show in Congress—just 10 or 15 people. Today there's a total decentralization of power, every member is sort of an institution unto themselves. They've got their own press operation and everything—it's really

between themselves and their districts. This “outside” game is constituents, the press, and public opinion polls—a totally different source of influence on members.

- To a certain extent, Congress treats states and governors like any other constituent group, as just another trade association.
- The difference between the states and the Hill is rhetoric versus results. Where states usually emphasize the performance of programs, on the Hill you can just draft a piece of paper and announce a big change.
- Much on the Hill is geared toward getting headlines. Too often, oversight means identifying if someone or some agency has screwed up. Hearings then become a media extravaganza where members paint a big bulls-eye on someone and let them have it in front of the cameras.

### **Influencing Congress and Your State Delegation**

- Think about Washington, D.C., as if it were an embassy in a foreign capital. The Washington, D.C., office director’s job is to translate between the governor and the state delegation.
- Build your relationship with your governor. The delegation will know if you speak for your governor, and it is important for you to be the focal point.
- The governor’s job is to be governor, not delegation driver. Get him/her focused on two or three roles so they can get their job done at home.
- Hardest lesson I have learned—folks on the Hill, even some in your party, don’t care about what you and your governor wants, they have their own agenda.
- Remember to be kind to people, as most of what you do is building relationships so when you need to, you can pick up the phone and call someone.
- You don’t need an agenda to pay a courtesy visit. Get up to the Hill as much as possible.
- Build relationships with a couple of people from your delegation that your governor trusts, ones that will go to bat for you if/when you get attacked.
- Get a sense of what your delegation cares about, how they intersect, who the dead wood are, who can help you or who will not do things for you.
- Know your delegation members on the appropriations committee, especially their priorities.
- Do a matrix of your delegations agenda’s, and other collaborative groups’ agendas, and give it to the delegation—helps the state and helps build relationships.
- Lobbying: Try to see your proposal/suggestions from their point of view. Understand their position and how they are being pulled by lobbyists and strategize for them (they don’t have a whole lot of time for that). Providing them some thoughtful reflections that take these into consideration will help you break through the chaos and build the relationship.

- Build coalitions where appropriate: NGA, regional coalitions (i.e., highway bill), or political coalitions. They will help in your quest to be relevant.
- Communicate clearly and concisely. Get your point across in less than 5 minutes; many times you will have only that amount of time.
- Be relevant—understand the world you are trying to affect. If you are not relevant, you are just noise.
- Remember that a governor has floor privileges in the Senate and the House. Have the governor go on the floor to talk to someone, but plan when you want to go (e.g., when there is a vote).
- Take NGA staff with you up to the Hill; they can be a good resource.
- Know the impact of all issues on your state, and make sure you work with the delegation so they know the impacts as well.
- Work to have a member of your delegation be the lead on each of governor’s priorities.
- “I am trying to keep my job” is bipartisan.
- Our chief of staff comes to D.C. twice a year to meet with delegation chiefs of staff.
- Include delegation on kick-off of any program getting major federal funding.
- Let delegation members know when the governor is going to be in their district (give them a heads up); also tell them about appointments in their area.
- Schedule time to bump into people at the capitol.
- D.C. trades on good information, loyalty, and trust. Don’t be overly political and use honest, good communications. And remember to thank your delegation when they do something for you.
- The less partisan the Washington, D.C., office is, the more effective it will be with the delegation. The office absolutely must be run in an above-board, fair-to-everyone manner. Your job and your governor’s credibility are absolutely undermined by taking sides in a secretive, behind-closed-doors way. People must think that they can trust your office.
- Former governors who are now members can be effective “lieutenants” for state interests. When former governors speak up on how an issue will damage the states, it really can make a difference in your favor. Use this “resource” to its fullest advantage.
- It’s a good idea to set up regular social activities with your staff and your congressional delegation’s staff (e.g., softball games, picnics, social hours, and the like). This creates a lot of good will between the office and the delegation and helps them to work together better.



- Your governor should only become personally involved in certain situations. Obviously, he or she should take individual action when the issue in question is one of his or her federal priorities.
- States have to be concerned about even innocuous-sounding congressional subcommittee hearings. It doesn't take much of a readjustment of words in a bill to create an onerous mandate on states or to take away state discretion over programs.

### **Making Congress Aware of the Governor's Priorities**

- While Congress adjourns each fall, it's a good idea to put together a booklet of the state's federal priorities. Once developed, these priorities work well as a set of talking points for the governor with the state delegation.
- Members of the state delegation appreciate state-specific data and information. It is a good strategy for the Washington, D.C., office to provide this because it is the key to the heart of those members who are not former governors or local or state officials.
- In our state, the governor invites the entire delegation to lunch at the governor's mansion, discusses his priorities and the delegation accepts responsibilities for tasks or gets them assigned to them.
- Make sure that state agency staff are aware of the governor's federal priority list. This can help to prevent situations where state staff send signals that differ from what the governor wants the delegation to hear.

### **Influencing Congress: Tips from NGA**

- NGA has the most effect on Congress when it uses a bipartisan lobbying approach. Congressional leadership is more willing to sit down and talk with a bipartisan group of governors than with just one or two.
- This bipartisan approach can be used in a "divide and conquer" kind of way in Congress. Governors from each party can be used to isolate the extreme wings of their party so that a middle-of-the-road, winning voting bloc can be forged on an issue. This approach especially helps in the House, which has a district rather than state orientation.
- Individual governors working through NGA have had great success on many critical issues (e.g., NAFTA, education goals, welfare & health reforms, federal facilities management, clean air and water, criminal justice, and international trade).

- NGA staff believes the governors are “The Lobbyists” for the states and assists governors in developing policy statements, testimony, meetings and correspondence on critical legislative issues. Nearly half of the governors participate in these activities in most years.

## **B. Working with the Administration**

### **The Washington, D.C., Office Director’s Perspective**

- Rely on the four “P’s: persistence, patience, politeness—and then if all else fails, politics.
- Always try to go to the lowest appropriate person in the administration, because those people are important in their own eyes, and they can often help you get things done. Unless absolutely necessary, do not go to the White House first.
- Governors generally get more done as a group, be it through NGA, the RGA, the DGA, or the regional governors’ associations. The critical mass is approximately seven or eight states—once seven or eight states start complaining about something, it has some credibility.
- If you can, get the White House on your side, then generally, the members of Congress in the same party will follow along. Then all you have to do is divide-and-conquer whoever is left in Congress. This makes it a lot easier to get things done on the Hill.
- Always give people you’re working with, regardless of party, advance notice if there’s going to be a problem. You don’t want to blindside somebody when you’re working in a bipartisan way trying to get things done.
- Get to know your career intergovernmental folks who are a wealth of information, both in agencies and the White House.
- Don’t go to the well too often at the White House on important issues, but instead go to the agencies.
- When it’s an important issue, don’t stop asking the agency about it.
- Make sure your information is correct when you go to an agency on a key issue.
- Take delegation members with like positions to yours to talk to the Administration/cabinet officials. They have access to congressional research documents and can get legislative language for you.

### **The Administration's Perspective**

- When calling the White House, the best place for a Washington, D.C., office director to start is with the Intergovernmental Affairs Office.
- The Administration is always interested in information from state government. For example, the White House has done a lot of state-by-state analysis of welfare initiatives to get ideas for federal welfare reform.
- When you do pick up the phone to call the White House, make sure you have a significant problem, something that needs to be dealt with quickly. If it starts to be a series of calls that shouldn't be handled at that level, then the response you get may not be as timely as you'd like.

### **C. Working with NGA**

A final liaison activity in Washington, D.C., is to represent the governor or other state officials in national association efforts, such as working with NGA. NGA provides governors' Washington, D.C., offices with regular information concerning legislative developments on issues of concern to the states. NGA program staff provide background material and issue analysis. NGA also represents governors' collective concerns through regular congressional contacts and through the preparation of correspondence and testimony. Urgent legislative developments may be conveyed to the governor and the governor's Washington, D.C., office through the *Governors' Executive Report*, and the NGA email feature: *This Just In...*, and NGA staff regularly monitor and report on key legislative priorities.

In terms of working with states in lobbying Congress, NGA priorities and lobbying activities are based upon policy positions that are developed by the NGA Executive Committee and three substantive standing committees and then adopted by at least two-thirds of the governors present at the NGA Winter or Annual Meeting. This process ensures broad-based support and minimizes the potential for conflicting policies among individual states.

Most Washington, D.C., offices interact primarily with NGA's lobbying staff. NGA's Office of State-Federal Relations helps to provide information and assistance to Washington, D.C., offices. While Congress is in session, this office works with Washington, D.C., office directors to plan and conduct weekly briefings on key legislative issues and to coordinate lobbying activities for Washington, D.C., office representatives.

Working in concert with NGA, the Washington, D.C., office can provide the governor with timely information on federal policy development and its impact on the state. It also can represent the governor's other national priorities. Washington, D.C., offices can help showcase the governor's achievements, call attention to particular areas of gubernatorial concern, and potentially focus national attention on the governor's major policy initiatives.

The following tips represent some ideas from veteran Washington, D.C., office directors on how best to work with NGA:

- Learn how much your governor wants to be involved in NGA.
- View NGA as an extension of your staff and use them. Our state gets so much more benefit than if we used the money we paid to dues to fund a couple of staff.
- Work in loose coalitions on issues that don't fit all 50 states.
- If your boss wants NGA leadership, you have to be active long before your boss is.
- I wish someone had told me how to get ready for the NGA Winter Meeting—it is the four hardest days of work I have every year. The governor is in town, there is lots of political activity, and we always have a Tuesday afternoon delegation meeting. It's a media circus and you have to put together all the issues you want him to talk about.
- NGA policies: Good to have as a frame of reference with the press "All the nation's governors endorse this."
- NGA works on unanimous consensus most of the time. So you need to figure out if someone will object to an issue (because of a regional or partisan thing).
- Any governor can bring a policy, but do not bring regional or partisan policies, or you won't make friends.
- In order to get a policy passed, you need to get a majority of folks on the committee on board, then 2/3 majority of all the governors. If no consensus, you can waste a lot of time and energy.
- Familiarize the governor's office folks with the resources available from NGA.

*Getting Help: For general assistance in understanding and influencing the administration, contact NGA's Director of the Office of State-Federal Affairs at 202/624-5300. For specific assistance regarding particular federal programs or agencies, refer to the issue area listing of NGA program and policy contacts in the Frequently Asked Questions section of the NGA website: [www.nga.org](http://www.nga.org). For consultation on communicating and relating to the governor's office, contact NGA's Office of Management Consulting & Training at 202/624-5337.*

## USEFUL RESOURCES FOR THE WASHINGTON, D.C., OFFICE

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To keep abreast of federal legislation and emerging issues, nearly all Washington, D.C., offices subscribe to legislative tracking publications. Publications provide important information that state offices can assess and disseminate to the state capital. A wide range of legislative and regulatory publications is available. In addition to legislative tracking, directors use a number of other resources to keep tabs on issues and people important to their governor. The following table represents resources that directors have found to be helpful, and their usage among the states responding to the survey:

**Table 7**

<b>Resource</b>	<b>Percentage who found the resource useful in day-to-day operations (n= 16)</b>
<i>Congressional Monitor</i>	100
Local Paper Online	75
<i>Congress Daily</i>	75
Yellow Books (Leadership Directories, Inc.)	75
FFIS (Federal Funds Information for States) Subscription service	62
BNA (Bureau of National Affairs) Reports; e.g. executive report, index	56
Daily Reports for Executives	56
SSO Library	56
Local News Clips from the governor's office	50
<i>Congressional Quarterly (CQ) Weekly Report</i>	50
<i>National Journal</i>	50
<i>CQ Washington, D.C., Alert</i>	31
<i>White House Bulletin</i>	19
<i>Congressional Record</i>	12
<i>Legislate</i>	12
Other: <i>Washington Post, New York Times, Health News Daily</i>	6

## APPENDIX A: GOVERNORS' WASHINGTON, D.C., REPRESENTATIVES, JUNE 14, 2002

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ALASKA	<b>John Katz, Director</b> Washington Office of the Governor State of Alaska 444 North Capitol Street - Suite 336 Washington, D.C. 20001 202/624-5858 FAX: 202/624-5857	*ILLINOIS	<b>Winnie Pizzano, Director</b> Washington Office State of Illinois 444 North Capitol Street – Suite 400 Washington, D.C. 20001 202/624-7760 FAX: 202/724-0689
AMERICAN SAMOA	<b>Janice Lipsen, Washington Representative for the Governor of American Samoa</b> 1101 Vermont Avenue, N.W. – Suite 403 Washington, D.C. 20005 202/408-4998 FAX: 202/408-4997	INDIANA	<b>Jeff Viohl, Federal Liaison</b> State of Indiana 444 North Capitol Street - Suite 428 Washington, D.C. 20001 202/624-1474 FAX: 202/624-1475
CALIFORNIA	<b>Paul Cunningham, Director</b> Washington Office of the Governor State of California 444 North Capitol Street - Suite 134 Washington, D.C. 20001 202/624-5270 FAX: 202/624-5280	IOWA	<b>Philip Buchan, Director</b> Office for State-Federal Relations State of Iowa 400 North Capitol Street - Suite 359 Washington, D.C. 20001 202/624-5442 FAX: 202/624-8189
*CONNECTICUT	<b>Allan Guyet, Director</b> Washington Office of the Governor State of Connecticut 444 North Capitol Street - Suite 317 Washington, D.C. 20001 202/347-4535 FAX: 202/347-7151	KENTUCKY	<b>Audrey Haynes, Director</b> Washington Office Commonwealth of Kentucky 444 North Capitol Street – Suite 224 Washington, D.C. 20001 202/220-1350 FAX: 202/220-1359
DELAWARE	<b>Debbie Hamilton, Director</b> Washington Office State of Delaware 444 North Capitol Street - Suite 230 Washington, D.C. 20001 202/624-7724 FAX: 202/624-5495	MARYLAND	<b>Elizabeth Pyke, Director of Federal Relations</b> Washington Office of the Governor State of Maryland 444 North Capitol Street - Suite 311 Washington, D.C. 20001 202/624-1430 FAX: 202/783-3061
FLORIDA	<b>T. Nina Oviedo, Director</b> Washington Office State of Florida 444 North Capitol Street - Suite 349 Washington, D.C. 20001 202/624-5885 FAX: 202/624-5886	*MASSACHUSETTS	<b>Anne Gavin, Director</b> Office of Federal-State Relations Commonwealth of Massachusetts 444 North Capitol Street - Suite 208 Washington, D.C. 20001 202/624-7713 FAX: 202/624-7714
GEORGIA	<b>Greg Andrews, Washington Representative for the Governor of Georgia</b> 1000 Connecticut Avenue, N.W. – Suite 302 Washington, D.C. 20036 202/835-0740 FAX: 202/775-8526	MICHIGAN	<b>LeAnne Wilson, Director</b> Washington Office of the Governor State of Michigan 444 North Capitol Street - Suite 411 Washington, D.C. 20001 202/624-5840 FAX: 202/624-5841
GUAM	<b>Mary Eva Candon, Washington Representative for the Governor of Guam</b> 1225 19 <sup>th</sup> Street, N.W. - Suite 800 Washington, D.C. 20036 202/955-6067 FAX: 202/822-0109	MINNESOTA	<b>Corey Weierke, Acting Director</b> Washington Office State of Minnesota 400 North Capitol Street - Suite 365 Washington, D.C. 20001 202/624-5308 FAX: 202/624-5425

IDAHO	<b>Ron McMurray, Director</b> Washington Office State of Idaho 444 North Capitol Street - Suite 715 Washington, D.C. 20001 202/434-8045 FAX: 202/434-8047	MISSISSIPPI	<b>Fred Zeytoonjian, Director</b> Washington Office State of Mississippi 444 North Capitol Street – Suite 445 Washington, D.C. 20001 202/220-1330 FAX: 202/220-1333
MISSOURI	<b>Cristy Gallagher, Director</b> Washington Office State of Missouri 400 North Capitol Street - Suite 376 Washington, D.C. 20001 202/624-7720 FAX: 202/624-5855	*PENNSYLVANIA	<b>Terrence Heubert, Director</b> Washington Office Commonwealth of Pennsylvania 444 North Capitol Street - Suite 700 Washington, D.C. 20001 202/624-7828 FAX: 202/624-7831
NEVADA	<b>Michael Pieper, Director</b> Washington Office State of Nevada 444 North Capitol Street - Suite 209 Washington, D.C. 20001 202/624-5405 FAX: 202/624-8181	PUERTO RICO	<b>Mari Carmen Aponte, Executive Director</b> Puerto Rico Federal Affairs Administration 1100 17 <sup>th</sup> Street, N.W. - Suite 800 Washington, D.C. 20036 202/778-0710 FAX: 202/632-1288
*NEW JERSEY	<b>Tom Edwards, Director</b> Washington Office of the Governor State of New Jersey 444 North Capitol Street - Suite 201 Washington, D.C. 20001 202/638-0631 FAX: 202/638-2296	RHODE ISLAND	<b>Beth Meyer, Director</b> Washington Office of the Governor State of Rhode Island 444 North Capitol Street - Suite 619 Washington, D.C. 20001 202/624-3605 FAX: 202/624-3607
NEW YORK	<b>James Mazzarella, Director</b> New York State Office of Federal Affairs 444 North Capitol Street, N.W. – Suite 301 Washington, D.C. 20001 202/434-7100 FAX: 202/434-7110	SOUTH CAROLINA	<b>Michael H. Tecklenburg, Director</b> Washington Office of the Governor State of South Carolina 444 North Capitol Street - Suite 203 Washington, D.C. 20001 202/624-7784 TTY: 202/624-7785 FAX: 202/624-7800
NORTH CAROLINA	<b>Jim McCleskey, Director</b> Washington Office of the Governor State of North Carolina 444 North Capitol Street - Suite 332 Washington, D.C. 20001 202/624-5830 FAX: 202/624-5836	*TEXAS	<b>Ed Perez, Executive Director</b> Office of State-Federal Relations State of Texas 122 C Street, N.W. - Suite 200 Washington, D.C. 20001 202/638-3927 FAX: 202/628-1943
NORTH DAKOTA	<b>Craig Pattee, Washington Representative</b> State of North Dakota 444 North Capitol Street - Suite 837 Washington, D.C. 20001 202/347-6607 FAX: 202/544-5321	UTAH	<b>Joanne Snow Neumann, Director</b> Washington Office of the Governor State of Utah 400 North Capitol Street - Suite 388 Washington, D.C. 20001 202/624-7704 FAX: 202/624-7707
NORTHERN MARIANA ISLANDS	<b>Edward DLG Pangelinan, Legal Counsel</b> Office of the Resident Representative to the United States from the Northern Mariana Islands 2121 R Street, N.W. Washington, D.C. 20008 202/673-5869 FAX: 202/673-5873	VIRGINIA	<b>Jan Faircloth, Director</b> Virginia Liaison Office Commonwealth of Virginia 444 North Capitol Street - Suite 214 Washington, D.C. 20001 202/783-1769 FAX: 202/783-7687

OHIO	<b>June Garvin, Director</b> <hr/> Washington Office State of Ohio 444 North Capitol Street - Suite 546 Washington, D.C. 20001 202/624-5844 FAX: 202/624-5847	VIRGIN ISLANDS	<b>Clarence Wells, Director</b> Washington Office of the Governor of the U.S. Virgin Islands 444 North Capitol Street - Suite 305 Washington, D.C. 20001 202/624-3560 FAX: 202/624-3594
OREGON	<b>Rich Bechtel, Director</b> <hr/> Washington Office of the Governor State of Oregon 400 North Capitol Street - Suite 367 Washington, D.C. 20001 202/624-3535 FAX: 202/624-3537	*WISCONSIN	<b>Rob Vernon, Director</b> Washington Office State of Wisconsin 444 North Capitol Street - Suite 613 Washington, D.C. 20001 202/624-5870 FAX: 202/624-5871

*\*Indicates update or change from previous listing dated 2/14/02*

Prepared by the Office of State-Federal Relations

National Governors' Association

444 North Capitol Street – Suite 267

Washington, D.C. 20001-1572

202/624-5300

For new listings and/or changes to current listings contact

Suzan Ade Weihofen, 202/624-5317.



## APPENDIX B: 2002 WASHINGTON OFFICE SURVEY

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### Office of Management Services 2002 WASHINGTON OFFICE SURVEY

Dear Washington Office Director/Representative:

We would like to update our publication on the organization and operation of the Governors' Washington Offices and also take this opportunity to get some feedback from you. Please complete the following survey and return it to Martha Hatcher, National Governors Association, Suite 267, by **September 9, 2002**. If you have any questions, please call Martha at 202/624-5422.

Please note that information on office budget and staff salaries will be held confidential, will not be identified by state, and will be used only in the aggregate to reflect ranges by numbers of states. Also note that information requested in the final section of the survey is intended for internal NGA use only and will not be summarized in the updated NGA publication.

Thanks for your help!

Your State/Commonwealth/Territory: \_\_\_\_\_

#### **Office Roles & Services**

1. Who are the Washington office's primary clients (check all that apply)?

- \_\_\_ Governor
- \_\_\_ Governor's office/staff
- \_\_\_ State Agencies and Departments
- \_\_\_ State Congressional Delegation
- \_\_\_ State Legislature
- \_\_\_ Businesses in my state with Washington interests
- \_\_\_ White House and Executive Branch
- \_\_\_ Others (specify) \_\_\_\_\_

2. **Rank** the following in terms of their importance to the goals of your office, with 1 having the most importance and 5 the least (ties in ranking will not be counted):

- \_\_\_ Promote Governor's agenda
- \_\_\_ Help Governor set federal priorities for the state
- \_\_\_ Protect state's federal monies & secure more federal dollars for the state
- \_\_\_ Bring business to the state
- \_\_\_ Help promote Governor's national exposure
- \_\_\_ Other (specify): \_\_\_\_\_

3. Please indicate the major functions of the Washington office by percentage of time devoted by your office and note the most critical function (note that the total of the first column should be 100):

Function	Percentage of time devoted to function	Most Critical (check one)
Monitor Federal Legislation		
Monitor Federal Regulations		
Find and/or promote grant monies for the state		
Lobby State Congressional Delegation		
Lobby Congress Generally		
Assist State Agencies		
Represent State Interests with Federal Agencies		
Provide Liaison to the White House		
Respond to Casework Referrals from Congressional Delegation		
Promote State Tourism		
Provide staff work for NGA		
Provide staff work for other national organizations the Governor participates in (i.e., party association, regional association)		
Other (specify):		
<b>Total</b>	<b>100</b>	

4. **Rank** the importance of what you see as the major advantages to having a Washington office (*rank only those you feel are significant*, using 1 for the item with the highest importance, 2 for the second, etc. - no ties please):

- \_\_\_ Increased ability to access and disseminate legislative information
- \_\_\_ Enhanced ability to interact with congressional delegation
- \_\_\_ Enhanced ability to influence state's federal legislative agenda
- \_\_\_ Enhanced ability to interact with Congress
- \_\_\_ Ability to liaison with federal executive branch (White House and federal agencies)
- \_\_\_ Better access for securing new federal funds for state initiatives
- \_\_\_ Enhanced ability to protect existing federal monies for state initiatives
- \_\_\_ Increased access/opportunity to join forces with other states
- \_\_\_ Promote economic development in the state
- \_\_\_ Other (specify) \_\_\_\_\_

### **Organization, Funding, & Staffing**

5. How was your office established?

- ☐ Executive Order
- ☐ Executive Operational Decision (without official order)
- ☐ Statute
- ☐ Contract by the state with an individual or firm
- ☐ Other (specify) \_\_\_\_\_

6. What are the funding sources for the office?

- ☐ Governor's office budget only
- ☐ Separate legislative appropriation only
- ☐ Department contribution only
- ☐ Governor's office budget and department contribution
- ☐ Governor's office budget and legislative appropriation
- ☐ Other (please specify): \_\_\_\_\_

7. What is the annual office budget or approximate budget range?

- ☐ Less than \$100,000
- ☐ \$100,000 - \$199,000
- ☐ \$200,000 - \$399,000
- ☐ \$400,000 - \$599,000
- ☐ \$600,000 - \$799,000
- ☐ \$800,000 or greater

8. Please indicate the number of **paid** office staff (full time or equivalent) working for/in the Washington Office in each of the following categories:

Office Director	_____
Senior Professional	_____
Junior/Mid Professional	_____
Clerical/ Support	_____

9. How many **non-paid** staff (interns or volunteers) does your office utilize in a typical calendar year?

\_\_\_\_\_ (# of full-time equivalent non-paid staff)

10. Please indicate the approximate annual salary ranges for the following positions (check range):

**Salary Range (\$ in thousands)**

<b>Job Title</b>	<b>Less than 20</b>	<b>20-29</b>	<b>30-39</b>	<b>40-49</b>	<b>50-59</b>	<b>60-69</b>	<b>70-79</b>	<b>80 - 89</b>	<b>Over 90</b>
Office Director									
Senior Professional									
Jr./mid-level Professional									
Clerical/Support									

**Liaison with the State Capitol**

11. How is the Washington office organizationally attached to your state?

- ☐ Governor's office
- ☐ Independent office/Contractor
- ☐ Part of a state department (specify department): \_\_\_\_\_
- ☐ Other (specify) \_\_\_\_\_

12. To whom does the Washington Office Director report directly?

- ☐ Governor
- ☐ Governor's Chief of Staff/Chief Senior Advisor
- ☐ Governor's Deputy Chief of Staff
- ☐ Governor's Intergovernmental Director
- ☐ Governor's Policy Director
- ☐ Agency Director (Specify which agency/dept): \_\_\_\_\_
- ☐ Other (specify) \_\_\_\_\_

13. Is the Director considered to be part of the Governor's senior staff?

- ☐ Yes      ☐ No

14. Director's travel

a. Indicate the average number of trips per year to the state capital by Director:

\_\_\_ none \_\_\_ 1 \_\_\_ 2 – 3 \_\_\_ 4 – 6 \_\_\_ 7 – 9 \_\_\_ 10 – 12 \_\_\_ More than 12

b. Please **rank** the reasons for the Washington Office Director's travel (1 being the most typical reason, 2 the second, etc. - no ties, please):

- \_\_\_ Trips made on regular basis to stay in touch  
 \_\_\_ Participate in cabinet meetings  
 \_\_\_ Participate in senior staff meetings  
 \_\_\_ Build relationship with agencies and brief them on federal activities  
 \_\_\_ Trips are made to the state associated with a particular issue  
 \_\_\_ Other (specify) \_\_\_\_\_

**Liaison in Washington**

15. **Rank** by frequency of use (1 being the most often used, 9 the least frequent) the common mechanisms you use to keep your congressional delegation informed of state priorities:

- \_\_\_ Gubernatorial meeting/s with delegation  
 \_\_\_ Gubernatorial meeting/s with individual members  
 \_\_\_ Chief of Staff meeting/s with delegation  
 \_\_\_ Chief of Staff meeting/s with individual members  
 \_\_\_ State impact memoranda  
 \_\_\_ Governor's priorities document/memorandum  
 \_\_\_ Washington Office liaison with congressional staff  
 \_\_\_ Washington Office liaison with congressional committee staff  
 \_\_\_ Other (specify): \_\_\_\_\_

16. Please select the range that most accurately reflects how frequently the Governor and cabinet members testify before Congress in a typical year:

# of annual trips to testify	Governor	Cabinet Member
none		
1 - 2		
3 - 4		
5 – 6		
7 or more		

17. Choose which role the Washington office plays in the development and/or review of testimony and correspondence on federal/state issues from the Governor and other state officials:

Role	Primary	Secondary	None
Developing congressional testimony			
Developing congressional correspondence			
Reviewing drafts in advance of giving testimony			
Review drafts in advance of sending correspondence			

18. Select which resources you find useful in your day-to-day operation of the Washington Office (check all that apply):

- |  |   |
|--|---|
| <input type="checkbox"/> BNA (executive report, index)           | <input type="checkbox"/> Congress Daily                         |
| <input type="checkbox"/> Congressional Monitor                   | <input type="checkbox"/> Congressional Quarterly Weekly Report  |
| <input type="checkbox"/> Congressional Record                    | <input type="checkbox"/> CQ Washington Alert                    |
| <input type="checkbox"/> Daily Reports for Executives            | <input type="checkbox"/> Editors Web                            |
| <input type="checkbox"/> FFIS database and briefs (subscription) | <input type="checkbox"/> Health News Daily                      |
| <input type="checkbox"/> Legislate                               | <input type="checkbox"/> Local Clips from governor press office |
| <input type="checkbox"/> Local paper online                      | <input type="checkbox"/> National Journal                       |
| <input type="checkbox"/> SSO Library                             | <input type="checkbox"/> State Net                              |
| <input type="checkbox"/> White House Bulletin                    | <input type="checkbox"/> Yellow Books                           |
| <input type="checkbox"/> Others (specify) _____                  |   |

**NGA Liaison & Priorities (for internal NGA use only)**

19. With which organizational components of NGA do you primarily relate?

- ☐ Director's Office  
☐ Office of State-Federal Affairs  
☐ Office of Management Services  
☐ Center for Best Practices  
☐ Office of Public Affairs

20. Please comment on the help that NGA provides to your Washington Office. What is the most and the least beneficial?

Most beneficial:

Least beneficial:

21. Are there kinds of assistance currently not available that you believe would be of value?

22. **Rank** the following NGA publications in terms of their usefulness (1 being the most useful, 2, second most useful, etc. - no ties please):

- \_\_\_\_ Executive Report
- \_\_\_\_ Daily Email
- \_\_\_\_ This Just In
- \_\_\_\_ Issue Briefs
- \_\_\_\_ Research Reports
- \_\_\_\_ Monday Washington Reps. Meeting Summary
- \_\_\_\_ NGA web site
- \_\_\_\_ Other (specify) \_\_\_\_\_

23. Please **rank** the relative value of the following services provided by NGA (rank from 1 being the most useful to 4 being the least useful):

- \_\_\_\_ Monday Reps' meeting
- \_\_\_\_ SAC meetings
- \_\_\_\_ 101 briefing sessions
- \_\_\_\_ reps' meetings (e.g. health care, education, etc.)
- \_\_\_\_ Washington Office Directors annual seminar/retreat
- \_\_\_\_ New Washington Office Directors briefing

24. What do you see as the top four or five federal issues that your office will address in 2003?

25. Are there any additional issue or program areas that are of particular priority to your state?

Individual Completing Survey (to contact with questions): \_\_\_\_\_

Phone: \_\_\_\_\_

**Thank you for taking the time to participate in our survey!**

## APPENDIX C

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### **Getting to Know NGA: A Guide for New Washington, D.C., Directors**

The services that NGA provides to governors and their staff are described in the NGA publication *A Governor's Guide to the National Governors Association*. The summary below supplements that more general information to focus on specific assistance available to governors' Washington, D.C., offices. Although it is oriented to Washington, D.C., office directors (using “you” for simplicity of presentation), it may be helpful to other new office staff and to veterans as well.

#### ***Getting Oriented to NGA and the Washington, D.C., Office Community***

A few weeks before NGA's Winter Meeting and the Annual Meeting, NGA staff and the Washington, D.C., office directors' leadership group will conduct a formal orientation briefing for new directors to answer general questions about NGA and Washington, D.C., offices, “walk through” the meeting program and procedures, and suggest how you might prepare your governor and accompanying staff for the meeting. An annual seminar or series of workshops similar to those summarized in this publication also will be scheduled for new directors.

In the early part of the calendar year, the Office of Management Consulting & Training, in conjunction with the Office of Federal-State Relations and the Office of the Executive Director, hold a briefing/training for new Washington, D.C., office directors and staff. This briefing will include an informal orientation to NGA and also include a roundtable discussion with experienced Washington, D.C., office directors to provide you an opportunity to ask questions and receive advice on how to navigate this new job.

NGA has staff members assigned to liaison with each state, and this staff person will initiate a meeting with you to introduce themselves and explain how he or she acts as a customer-service point of contact and can help state-based and Washington, D.C.-based staff access NGA assistance. You are encouraged to also meet with other NGA senior managers and program staff, particularly those whose committee responsibilities and program issues coincide with yours and those of your governor.

In addition to orientation meetings, you will receive a set of materials that describes NGA policies, a list of NGA program and policy contacts by issue area, and a catalog of NGA publications (all of which are available to you at no cost). Some of these resource documents will be described here in more detail.

Another major part of your orientation is getting acquainted with and receiving advice from your colleagues in other Washington, D.C., offices. These colleagues can orient you to the “real world” of being a Washington, D.C., office director and can recommend one or more directors from offices of comparable size and interests who can provide immediate advice or serve as informal mentors.



### ***Understanding NGA Units and Services***

NGA staff units provide services to both state-based and Washington, D.C.-based staff of governors' offices. A brief description of each NGA unit is provided in *A Governor's Guide to NGA*. The summary that follows provides a more Washington, D.C.-oriented perspective.

There are two sides of the NGA staff "house:" the dues-supported NGA offices and groups, and the grant-supported policy studies divisions of the Center for Best Practices. State dues fully fund the association's lobbying activities and management consulting services and partially fund public information and general administration. Grants, fees-for-service, and corporate contributions fund the Center's state-based research and technical assistance.

The five dues-supported NGA *offices* are the "generalists" and they provide services that cut across program areas represented by the committees and policy studies divisions. These offices are:

- Office of the Executive Director;
- Office of State-Federal Relations;
- Office of Management Consulting & Training;
- Office of Public Affairs; and
- Office of Administration and Finance.

The three dues-supported NGA committees are the federally oriented "front-line lobbyists." On behalf of the NGA standing committees (of the same names) and leadership teams, they help develop policies and lobby those policies on priorities set annually by the governors. Committee staff are experts in program-related legislation and regulation. These committees are:

- Economic Development and Commerce;
- Human Resources; and
- Natural Resources.

The six grant/fee-supported policy studies divisions in the Center for Best Practices are the state-oriented "researchers." They provide substantive policy analysis and support to the NGA committees/teams and staff groups, but cannot lobby. Division staff are experts in program-related emerging issues and innovative state practices. Through funded projects, they publish policy study reports and provide technical assistance to the states. The divisions are:

- Economic and Technology Policy Studies;
- Education Policy Studies;
- Employment and Social Services Policy Studies;
- Health Policy Studies;
- Homeland Security and Emergency Management Policy Studies; and
- Natural Resources Policy Studies.

Washington, D.C., offices work most closely with the Office of State-Federal Relations and the three NGA committees on federally oriented priorities, legislation, and regulation. They also can call upon the Center's divisions for substantive program information, the Office of Management Consulting & Training for assistance on office organization and operation, and the Office of Public Affairs for assistance with Washington, D.C.-based media.

NGA services to governors and staff are provided through meetings and seminars, publications, and consultation or technical assistance. They are generally described in *A Governor's Guide to NGA*. Specific services to Washington, D.C., offices are highlighted in the information that follows.

### ***Representing Your Governor in NGA***

Governors get involved in NGA by lobbying the Congress and the Administration on NGA priorities and policies, participating in NGA committees and task forces, accepting leadership assignments, and using NGA services. As the governor's representative in Washington, D.C., you frequently are called upon to support his or her involvement with your own.

To assist with the collective lobbying for NGA priorities and policies, you may be asked by NGA for help in getting your governor to sign a supporting letter, to make calls to members of the state's delegation or key federal officials, or to give testimony on Capitol Hill. You will also have an opportunity to serve on working groups that develop collective strategies on certain priority issues. You may be asked to intervene personally with your delegation and their staff.

Your governor may designate you to serve on the staff advisory council (SAC) of the NGA committee, task force, or leadership team on which he or she serves. A description of council functions and potential roles is provided in a later section of this guide.

Regarding the use of NGA services, each governor is asked to designate a staff member as his or her NGA contact to help coordinate communication and services between NGA and capital-based staff (note: in a few instances, governors have designated dual contacts; one state-based and one Washington, D.C.-based.). Likewise, NGA assigns a staff member to serve as NGA's liaison to your state, to coordinate with your designated contact and to help you and your state access NGA services. If you are the designated contact, NGA's liaison should talk with you regularly to discuss your state's needs and get feedback on NGA services. If a capital-based staff member is the designated contact, NGA's liaison will do likewise with that person, but also will be touching base with you periodically for your input and concerns.

### ***Meeting with Counterparts from Other Offices***

When Congress is in session, NGA holds weekly meetings for governor's Washington, D.C., representatives, typically on Mondays from 1:30 p.m. to 2:30 p.m. The Director of the Office of State-Federal Relations and the chair and vice chair of the Washington, D.C., office directors plan the agenda and the chair moderates the meeting. Each meeting provides brief overviews or updates on some of the most critical federal legislative and regulatory issues affecting the states and provides an opportunity for directors and NGA staff to strategize on lobbying activities. The briefings are given by senior staff from Congress and the Administration or by the most knowledgeable NGA staff member or Washington, D.C., office representative.

The Washington, D.C., office directors meet monthly for an hour, without NGA participation, to discuss matters of shared interest or concern. They also conduct an annual off-site retreat facilitated by NGA's Office of Management Consulting & Training for one or two days to discuss strategic and operational challenges, exchange innovative approaches and tricks of the trade and learn from each other. Agendas for both the monthly meeting and annual retreat are planned by the directors' chair and vice chair.

### ***Serving on Staff Advisory Councils***

Each governor serves on one of the three standing committees (economic development and commerce, human resources, and natural resources), can choose to serve on the permanent state management task force, may offer and be selected to serve on a leadership team (e.g., health care), and could be nominated and elected to the governing Executive Committee. For every NGA committee, task force, and leadership team, there is a staff advisory council (SAC) that is composed of staff members designated by their governors who are members of that group.

Each of these governor's groups is led by a chair and vice chair or by co-chairs, representing each political party caucus. The designated staff members of those leadership governors serve in parallel SAC leadership positions. The senior NGA staff member assigned to that group works closely with the leadership governors and their SAC representatives.

NGA priorities are implemented and policies are developed by the governors primarily through NGA committees, which meet at NGA's Winter and Annual Meetings. In preparation for those meetings, and to help represent the governors' position in the interim, the relevant SAC meets periodically to help develop and steer work plans and to draft and recommend policies for consideration by the governors. Throughout the year, SAC members provide "access" to their governors when decisions are needed or action is required. They provide "hands-on" information on state concerns and impacts to SAC counterparts and assigned NGA staff.

You may be designated by your governor as his or her primary SAC representative or you may be asked to provide Washington, D.C.-based assistance to a state-based SAC representative. In addition to providing access and hands-on information, SAC membership generally means representing your governor's interests and concern, attending meetings, and providing input to the group's tasks and recommendations. Leadership (if your governor has been assigned to leadership) means all of the above plus helping steer the group's efforts. NGA staff members are assigned to each group to help coordinate and facilitate the process.

Through these groups, your governor and you have ample opportunities to be actively involved and actively leading. And through attendance at SAC meetings (they are open to all Washington, D.C., staff, even if not members), you and your staff can be informed about the issues and activities of any NGA committee, task force, and leadership team.

### ***Participating in Work Groups on Priority Issues***

NGA policies are the formal positions taken by the governors to influence action by the federal government and to inform the national debate on critical issues. Priorities are set annually by the governors to guide NGA activities and resources.

State work groups on priority issues sometimes are formed by the Washington, D.C., representatives or by NGA. Some help develop proposed policies or evaluate proposed federal legislation or regulation. Others help develop a unified and comprehensive lobbying approach. Recent examples include work groups on health/Medicaid, education, welfare, and transportation policies.

In addition, groups of Washington, D.C., representatives meet regularly with NGA staff on critical human resources, natural resources and economic development issues.

You and your staff can play a critical role in representing your governor's interests through participation in such staff-level work groups. They also are essential in promoting collective NGA policies.

### ***Keeping Track of Federal Actions Impacting the States***

The Office of State-Federal Relations and NGA's three lobbying groups (Economic Development and Commerce, Human Resources, and Natural Resources) track and maintain up-to-date information on the status of federal legislation and regulation in NGA priority areas. In addition to updates provided at the weekly meetings of Washington, D.C., representatives, special briefings are scheduled when needed on critical issues.

The *NGA Daily Email* provides governors and their staff with the latest news on federal policy developments through This Just In, a daily newsletter. In addition, the *Daily Email* highlights NGA-sponsored meetings and events. It also provides access to recent NGA legislative correspondence and news releases.

The *Governors' Executive Report* provides vital information on federal legislative and regulatory action affecting the states and on gubernatorial initiatives. It is written exclusively for governors and their top advisors and helps them prepare for the coming week by alerting them to new developments and needed action. The *Executive Report* is included each Monday in the *NGA Daily Email*.

*Action Alerts* are sent to governors (and Washington, D.C., office directors) when they need to contact the Congress or the executive branch to encourage or influence action on federal legislation or regulations. Legislative updates on priority issues are posted on the NGA Web site.

State-specific federal program budget information is provided on a fee-for-service basis by Federal Funds Information for States (FFIS). FFIS tracks data on more than 200 federal grant-in-aid programs and regularly reports fiscal impacts to subscribers.

For general tracking purposes, particularly beyond NGA priority areas, you are encouraged to use the computerized legislative tracking services available through the State Services Organization in the Hall of the States. Valuable information can also be obtained from counterparts in other Washington, D.C., offices who may be tracking issues of special interest to their governors and states.

### ***Getting Access to and Influencing the Administration***

Governors meet collectively with the President and key administration officials at NGA meetings and at other public and private forums. They also may have individual or small group meetings to lobby the administration on behalf of

NGA. Although NGA staff work closely with the executive branch to influence administration policy, the personal involvement of governors is the key to success.

NGA frequently works with regulatory agencies to ensure that state concerns and needs are considered in programs administered by or affecting states, sometimes convening state work groups to develop draft regulations. Once federal legislation is passed, NGA's policy studies divisions in the Center for Best Practices become involved in the implementation of regulations as they affect states.

NGA's Office of the Executive Director and Office of State-Federal Relations provide liaison with the White House staff and its Office of Intergovernmental Relations. NGA's lobbying group staff do likewise with counterparts in the cabinet departments, and NGA's policy studies divisions maintain program contacts with agency administrators.

### ***Dealing with and Getting Coverage from the Washington, D.C.-based Media***

NGA's Office of Public Affairs develops and implements media relations strategies for the Association, which includes governors' trips to Washington, D.C., and provides specialized consulting services to governors' press secretaries. NGA publicizes governor's testimony, positions, and activities through news releases and media advisories and also helps organize news conferences and media availabilities, both in Washington, D.C., and in the states.

Governors have opportunities to participate in interviews with members of the national or regional media in conjunction with NGA meetings and about NGA's major priorities and initiatives. NGA also develops communication plans and opinion pieces, and arranges editorial board meetings around NGA initiatives.

Although many of these activities are orchestrated by the governor's press secretary, the Washington, D.C., office director can play an important facilitating role in helping develop relationships with and in providing background material to the Washington, D.C.-based national and regional media. You also can be a surrogate source and advocate on federally oriented concerns of your governor and state. You are encouraged to keep an eye out for media opportunities (e.g., letters, articles, and op-ed pieces of interest to your governor) and can work with NGA's Office of Public Affairs on appropriate responses.

NGA's Office of Public Affairs can help orient you to the unique world of Washington, D.C.-based media and refer you to appropriate media representatives. You also can call upon that office for relevant background information and materials and for advice and assistance on arranging media opportunities.

<b>JOHN</b>	<b>ELIZABETH</b>	<b>CLAY</b>
Medicaid	Appropriations	Health care
Medicare reimbursement	Consultant management and liaison with grant mining team	Appropriations back-up overall, and on portfolio issues
Other health and education issues, as needed	Homeland security	Back-up on Medicaid and Medicare reimbursement
Economic Development	Environment	Labor and workforce
Housing	Agriculture	Education (NCLB, IDEA)
National Guard	Transportation	NGA Human Resources Committee lead
NGA Executive Committee lead	NGA Natural Resources Committee lead	NGA Economic Development Committee lead
DGA message lead	MGC lead	Administrative activities as needed
Biotech Partnership lead		

## **Iowa State Federal Office Work Plan**

### **Drafted 12/1 - 12/30/03**

#### **December 2003**

- Report out results from 2003 (fiscal year 2004) Congressional appropriations;
- Continue planning for 2004 session of Congress (FY05 appropriations cycle);
  - Gather and prioritize agency requests
  - Develop work plans with agency consultants (Griffin Johnson – DED and IFA, Arent Fox – DHS, DPH and Homeland Security, Holland and Knight – DNR)
  - Build on agency appropriations matrix for 2004
- Visits with Iowa Congressional staff on issues of mutual importance (Medicaid) and to reach out to develop mutual priorities for 2004 session;
- Review NGA policies with relevant state agencies and IGOV policy staff;
- Work with DOT and Iowa stakeholders to lobby Iowa Members of Congress about the need for a six year Highway Reauthorization bill.
- Lobby Congress on key issues that were severely cut in the FY04 appropriations bills.

#### **January 2004**

- Continue visits with Iowa Congressional staff, and other staff as appropriate, to develop mutual priorities for the upcoming session;
- Continue work with DOT and Iowa stakeholders to lobby Iowa Members of Congress about the need for a six year Highway Reauthorization bill that includes the ethanol fix.
- Propose TJV macro federal priorities for 2004 session;
- Distribute to Iowa Congressional delegation and interested federal stakeholders state priorities as articulated in TJV's Condition of the State presentation and SFY05 budget proposal to the state legislature;
- Public release of macro federal priorities around the State of the Union (January 20) which is also the opening of the 2004 session of Congress;
- Finalize earmark requests for FFY05 and develop summary documents with agencies;
- Develop strategies with consultants (work plans) and agencies to achieve funding or policy priorities (when complete, these strategies will include recommended stakeholder involvement, role for legislators to play, visits by Members and/or staff to see key programs, coalition building with other states/governors, press strategy, Deciding which Members in our delegation to take the lead, which Members in Congress need to take ownership to be successful, and strategies for congressional hearings;
- Set up delegation meeting with TJV in February during NGA meeting;
- Determine goals for February NGA meeting;
- Determine goals for Lt. Governor delegation meetings in February;
- Complete NGA policy work with NGA staff committees;
- Iowa site visits for Iowa Congressional Members for potential earmark projects and other program funding issues coordinated with relevant departments;

- Develop (with NGA, the Center for Budget and Policy Priorities, and others) the state issues which could be directly impacted by the budget resolution (i.e., transportation, IDEA);
- Lobby Rep. Nussle as he begins building the budget resolution;
- Review Arent Fox contract with Department of Public Health;
- Coordinate on overall priorities with universities and some key Iowa chambers;
- January through March - State agency directors and program managers begin coming to Washington for their national association annual meetings. Take them to meet with delegation Members and staff on key issues;
- January through June – Attend events of Iowa cities/chambers of commerce with Iowa Congressional delegation and, as appropriate, integrate their priorities with ours and discuss how we can use each other as stakeholders.

## **February**

- Letters and materials on priority state requests of Congress (grid by Appropriations subcommittees) developed and sent to the appropriate Members and staff;
- Earmark request summary documents finalized and distributed to appropriate delegation staff;
- Make clear requests of each delegation Member of the things we want them to put in their appropriations letters. Review full list with Harkin and Latham staff;
- Continue to finalize strategies with consultants, agencies and IGOV to achieve funding or policy priorities;
- Meetings with delegation staff regarding specific earmark requests (with consultants, as appropriate);
- Consultants reaching out to additional set of stakeholders and national players to build coalitions of support and gather intelligence;
- NGA meeting agenda finalized and materials developed and organized;
- Iowa Congressional delegation meeting and agenda with TJV finalized and materials developed and organized;
- Governor attend NGA/DGA (and MGC and Biotech Partnership) meetings;
- Governor holds meeting with Iowa Congressional delegation;
- Lt. Governor holds meetings with Iowa Congressional delegation during National Lt. Governors Conference;
- Governor and Lt. Governor hold meetings with other senior officials/Members as appropriate/needed;
- Work with DOM and IGOV on state budget priorities and those issues in the SFY05 budget proposal and Condition of the State speech which will need additional resources to be successful;
- Continue stakeholder and other advocacy strategies with Chairman Nussle and Chairman Grassley on budget resolution issues.

## **March**

- Update Appropriations grid as necessary, i.e., include requests from President made in February;



- Follow-up with delegation staff to determine areas of joint interest and develop a mutual plan to achieve success in each area. NOTE: Appropriations subcommittee request letters from Members begin to be sent this month;
- Implement and follow-up on strategies for specific funding and policy priorities;
- Execute ‘to do’ items generated from NGA/DGA meeting;
- Push NGA to lobby priorities decided by the governors at the NGA meeting.

#### **April**

- Refine Appropriations list based on what appears to be doable with Iowa Members (hearings will be underway at the subcommittee level; subcommittee letter deadlines continue);
- Firm up third party partners on funding and policy priorities;
- Continue implementing strategies on funding and policy priorities.

#### **May**

- Continue implementing strategies on funding and policy priorities (subcommittee mark-ups underway. We will begin to know what programs are threatened and need aggressive lobbying);
- Continue to lead NGA, MGC and other groups in advocacy on coalition issues;
- Review efforts of Griffin Johnson (DED, IFA) and Holland and Knight (DNR) in preparation for discussions to renew contracts;
- Review NGA policies with relevant state agencies and IGOV policy staff;

#### **June**

- Begin preparation for July NGA meeting – priorities and agenda;
- Complete NGA policy work with NGA staff committees;
- Evaluate status of appropriation and policy items heading into summer recess;
- Decision on renewal of consultant contracts.

#### **July**

- Finalize documents and agenda for NGA summer meeting;
- Governor attends NGA (and DGA, MGC, Biotech) summer meeting;
- Summarize status of appropriation and policy items in preparation for fall session;
- Engage with IGOV, DOM and agencies on state budget planning for SFY06.

#### **August**

- Plan last push for lobbying of FY05 bills. Involve legislators and other stakeholders;
- Begin developing with agencies and consultants priorities for the 2005 session of Congress;
- Execute ‘to do’ items from the NGA summer meeting.

#### **September/October**

- Focus on outstanding items as Congress finishes its 2004 work;
- Continue planning with agencies and consultants for 2005 session;

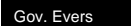
- Decide on a strategy for getting federal agency support for key priority programs. As appropriate and available to us (may require other stakeholders approaching the agencies or our state agencies talking to the regional offices in a coordinated strategy), provide input to federal executive branch agencies on appropriations interests in an attempt to be in their budget requests to OMB;
- Communicate through White House intergovernmental affairs specific Iowa interests in an attempt to be in the OMB/President's budget.

#### **October/November**

- Continue providing input to federal executive branch agencies on appropriations interests in an attempt to be in their budget requests to OMB;
- Continue communicating through White House intergovernmental affairs specific Iowa interests in an attempt to be in the OMB/President's budget.

#### **November/December**

- Report out results from 2004 Congressional appropriations;
- Continue planning for 2005 session of Congress;
  - Gather and prioritize agency requests
  - Develop work plans with agency consultants (Griffin Johnson – DED and IFA, Arent Fox – DHS, DPH and Homeland Security, Holland and Knight – DNR)
  - Build on agency appropriations matrix for 2005
- Visits with Iowa Congressional staff on issues of mutual importance and to reach out to develop mutual priorities for 2005 session;
- Review NGA policies with relevant state agencies and IGOV policy staff.

**From:** [Gau, Maggie M - GOV](#)  
**To:**  [- GOV](#)  
**Subject:** FW: Foxconn Article - The Bond Buyer  
**Date:** Friday, February 1, 2019 9:32:00 AM  
**Attachments:** [image001.png](#)

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**From:** Pahnke, Brian D - DOA <briand.pahnke@wisconsin.gov>  
**Sent:** Friday, February 1, 2019 8:41 AM  
**To:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>; Dye, Jenni N - GOV <jenni.dye@wisconsin.gov>; Worcester, Barb - GOV <barb.worcester@wisconsin.gov>; Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>  
**Subject:** FW: Foxconn Article - The Bond Buyer

FYI

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**From:** Erdman, David R - DOA <[David.Erdman@wisconsin.gov](mailto:David.Erdman@wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 8:20 PM  
**To:** Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>; Patton, Chris - DOA <[chris.patton@wisconsin.gov](mailto:chris.patton@wisconsin.gov)>; Torhorst, Tia S - DOA <[tia.torhorst@wisconsin.gov](mailto:tia.torhorst@wisconsin.gov)>; Pahnke, Brian D - DOA <[briand.pahnke@wisconsin.gov](mailto:briand.pahnke@wisconsin.gov)>; Grinde, Kirsten - DOA <[Kirsten.Grinde@wisconsin.gov](mailto:Kirsten.Grinde@wisconsin.gov)>  
**Subject:** Foxconn Article - The Bond Buyer

FYI – The following is article that appeared this afternoon in The Bond Buyer, which is a daily publication for public finance. The quote from the investor is the only item of interest; there are more local obligations to be sold and investor reception of those future issues may be limited with this news. Please advise of any questions; as stated earlier, working on dot points addressing the State's moral obligation related to this project/local financings.

## Foxconn's waffling on Wisconsin jobs may pressure bonds

By [Yvette Shields](#)

Published January 31 2019, 4:05pm EST

Backtracking by Taiwanese technology giant Foxconn about job promises for the heavily subsidized plant it's building in southeast Wisconsin has raised new questions about whether it's worth local and state subsidies that include borrowing.

Then-Gov. Scott Walker and President Trump unveiled the company's choice of Wisconsin with great fanfare at the White House in 2017, hailing it as the state's largest economic

development project with the promise of 13,000 jobs.

The state and local governments offered billions of dollars in tax credit and other subsidies to attract the complex that was to produce advanced LCD displays for TVs and other products. Mt. Pleasant and Racine County are borrowing heavily to support land acquisition and other infrastructure improvements to support the project.

The increased debt load required to support Foxconn commitments brought Moody's Investors Service downgrades to [Mt. Pleasant](#) and [Racine County](#).

In mid-January, Foxconn reported it had fallen short of its initial job creation target under its governmental agreements. That news was followed by a [Reuters story](#) this week quoting a Foxconn official saying it no longer plans to use the complex for manufacturing, but for research and engineering instead.

The company told the state and local officials it remains committed to the project but a Thursday story [in a Japanese publication](#) reported the firm is delaying work and cited negotiations with the new state administration and trade disputes between the U.S. and China.

The job target shortfall prompted Moody's on Thursday to issue a report calling Foxconn's missed job creation target a "credit negative for Mount Pleasant, Racine County and Wisconsin."

The new administration of Gov. Tony Evers is in communications with the company. The Democrat unseated Walker in the November election.

"In the coming weeks, the Evers administration will continue to commit time, resources, and personnel to ensure that the interests of Wisconsin workers and taxpayers are protected and promoted by our approach to the Foxconn project," Department of Administration Secretary-designee Joel Brennan said in a statement.

The local governments in a joint statement stressed that Foxconn has so far spent \$200 million toward the project and completed the first major building. "We fully expect that Foxconn will meet its obligations to the state, county and village," a statement from the village and county said.

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“The troubling part is governments have done their part and issued debt and made accommodations for a project and if it’s not built or built to expectation then the taxpayer takes a big hit,” said Richard Ciccarone, president of Merritt Research Services LLC. “It becomes a speculative decision and therefore can be a speculative investment.”

## **MOODY’S**

The state government is largely insulated because its subsidies are tied to such targets as job-creation numbers but any pullback on the project could have a ripple effect on the local governments that are mostly providing subsidies upfront without any job targets, so the state could be asked to step up.

On Jan. 17 Foxconn disclosed it had missed the minimum target of 260 jobs needed to receive the first round of \$9.5 million in state tax credits; it reported creating 178 jobs.

“The missed target highlights the project’s risks to Racine County and the village of Mount Pleasant given their exposure to upfront expenditures and bonding that support Foxconn’s project,” Moody’s wrote. “The state, while considerably protected given the contingent nature of its support, is also exposed to project failure.”

If growth falls short, Mount Pleasant may need to draw on the state’s moral obligation, which supports a portion of its borrowing. The village would be required to repay the state. About \$125 million in village TIF borrowing carries the moral obligation.

“Although Wisconsin has not made any explicit promises to support other Foxconn-related debt, the state may decide to assist municipalities in the event of project failure, given the project’s high-profile nature and the associated political realities,” Moody’s said.

Moody’s rates the state Aa1 with a stable outlook. Mt. Pleasant is rated Aa3 with a negative outlook and Racine County is rated Aa2 with a negative outlook.

Moody’s downgraded the village in August. “The negative outlook reflects a significantly increased overall debt burden, which could pressure the village’s financial position in the event revenues generated by the Foxconn development fall short of expectations,” Moody’s wrote.

The village considered the long term prospects worth the investment as noted in Moody’s

report that reported “Mount Pleasant is poised for significant expansion as work begins on Foxconn's \$10 billion LCD manufacturing project, which is expected to boost regional employment opportunities and related economic activity.”

Moody's cut the county in late 2017 and revised the outlook to negative from stable last May ahead of its BAN issuance.

“The negative outlook reflects our view that the county has taken on substantial short-term leverage that could pressure the GO rating should the county experience difficulty in securing take-out financing for the BANs. The rating could also be lowered if revenue generated directly or indirectly by the Foxconn development falls short of county expectations,” Moody's wrote.

## **SUBSIDIES**

The state package provides Foxconn \$2.85 billion in cash over 15 years if it meets job targets and investment promises with additional tax subsidies on construction costs. The total package, with local governments counted, reached a potential \$4 billion. The legislative fiscal bureau reported it would take 25 years to recoup the investment.

The state committed about \$258 million in general obligation borrowing to support improvements to a major interstate. A state official said those improvements would eventually have been undertaken whether or not the state won Foxconn because they “are serving a bigger public purpose.”

Local borrowing by the village and county totals \$360 million, some of which has been completed with more to come, and is part of \$764 million in local incentives.

The Foxconn comments this week are not currently expected to alter the financing timeline, said Todd Taves, a senior municipal advisor at Ehlers Inc., which is advising the village. The county has taxable bond anticipation notes that mature Dec. 1 that are to be taken out with a long-term financing.

The village of 26,000 has a second TIF revenue bond planned for the fall with the timing dependent on when its 2018 proceeds are exhausted. A village sewer BAN will be refinanced into a long-term structure in 2020.

The borrowing includes sewer bonds, TIF, and general obligation debt and loans from state agencies and includes a mix of publicly offered debt and private placements sold through either the village, county or a village development authority.

The site is home to a TIF district established last November and an Electronics and Information Technology Manufacturing Zone is located in the TIF. The TIF's incremental valuation must achieve \$1.4 billion by 2023 and be maintained through 2047, with the company on the hook for any revenue shortfall.



**DAVID ERDMAN** | Capital Finance Director  
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Direct: (608) 267-0374

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Cudaback, Britt G - GOV](#); [Baldauff, Melissa - GOV](#)  
**Subject:** FW: ICYMI | WSJ: America's Hidden Workforce Returns  
**Date:** Tuesday, January 29, 2019 6:18:00 PM

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This entire email is... interesting.

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**From:** Horning, Daniel M. EOP/WHO <Daniel.M.Horning@who.eop.gov>  
**Sent:** Tuesday, January 29, 2019 6:07 PM  
**To:** Horning, Daniel M. EOP/WHO <Daniel.M.Horning@who.eop.gov>  
**Cc:** Pottebaum, Nic D. EOP/WHO <Nicholas.D.Pottebaum@who.eop.gov>; Hoelscher, Douglas L. EOP/WHO <Douglas.L.Hoelscher@who.eop.gov>  
**Subject:** ICYMI | WSJ: America's Hidden Workforce Returns

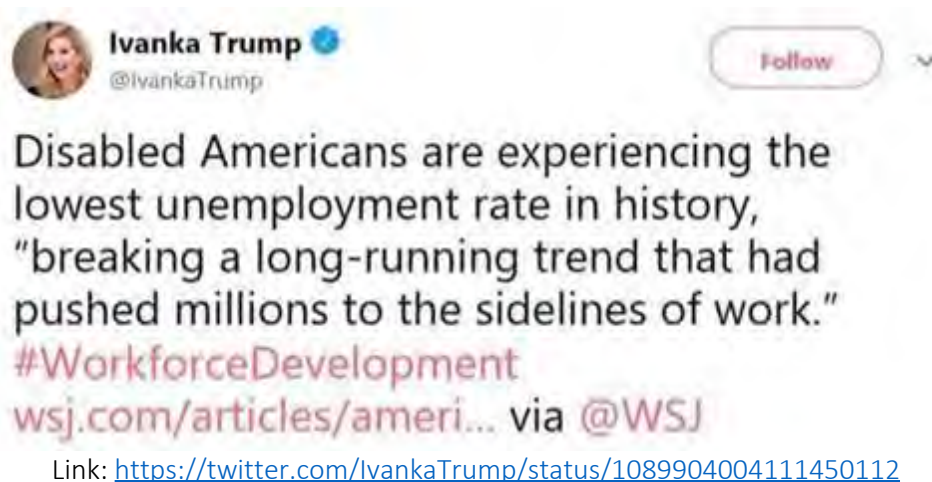
State Leaders and Staff,

Please find below an article from the Wall Street Journal highlighting the record number of Americans with disabilities who are returning to the workforce.

If you have any questions, please do not hesitate to contact us.

Sincerely,  
The White House Office of Intergovernmental Affairs

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## ICYMI | WSJ: America's Hidden Workforce Returns

*"Mr. Mort is part of a wave of disabled Americans joining or returning to the U.S. labor force, breaking a long-running trend that had pushed millions to the sidelines of work. These workers have benefited from a tight economy with a very low overall unemployment rate – 3.9% in December, just above lowest level since 1969 – as employers in many sectors tackle a*



*shortage of available workers by becoming more creative about whom they recruit... [T]he tight labor market is causing employers... to expand their search for job candidates... [P]eople like Mr. Mort are no longer a rarity. In 2017, according to the latest data available, 51,302 people left disability because they found “gainful” employment. That is the most on records dating to 2002 and nearly 30% higher than in 2011... The tighter labor market is delivering opportunities to a broad swath of workers who were disproportionately affected by the last recession. Unemployment has fallen sharply for blacks, Latinos, younger workers and those without a college education.”*

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By Eric Morath

WSJ

January 26, 2019

Link to full article [here](#)

WYOMING, Mich. — Like many adults with disabilities, Nathan Mort has often struggled to find and hold a job. A conservation group once declined his attempt to volunteer. The 37-year-old West Michigan native, who has a high-functioning form of autism, ended up living with his parents and dependent on government payments. His fortunes turned several years ago when a local food distributor, Gordon Food Service, found itself short of entry-level workers and developed an internship program for adults with disabilities. Mr. Mort was hired from the program permanently to track warranty claims for the company’s trucks and other equipment. That allowed him to stop collecting federal disability benefits and move into his own home.

“A reason why I like my job is because it’s kind of the same thing over and over again. I really like routines. That is part of my autism,” Mr. Mort said. Making his own money, he added, “makes you feel more worth something.”

Mr. Mort is part of a wave of disabled Americans joining or returning to the U.S. labor force, breaking a long-running trend that had pushed millions to the sidelines of work. These workers have benefited from a tight economy with a very low overall unemployment rate — 3.9% in December, just above lowest level since 1969 — as employers in many sectors tackle a shortage of available workers by becoming more creative about whom they recruit.

The number of American workers receiving federal disability benefits dropped to 8.5 million in December from a peak of 9 million four years earlier as the share of disabled Americans in the labor force rises. The average monthly jobless rate for the disabled in 2018 was 8%, down 4.6 percentage points from 2014. Unemployment for this group is falling at a faster rate than for the broader population.

“This is really quite a dramatic turnaround,” said Nicole Maestas, an economist at Harvard Medical School who studies the disability system. “Employment among people with disabilities had been declining for a really long time — now it’s not. And it’s not transitory. It’s been increasing for a few years.”

Two factors are at play. First, the tight labor market is causing employers like Gordon Food Service to expand their search for job candidates. Second, Social Security disability benefits — which for many became a de facto second form of unemployment insurance after the last recession ended in 2009 — have become harder to access. When the disability-benefits system found itself on shaky financial footing a few

years ago as its rolls swelled, the Social Security Administration pushed new training guidelines to administrative judges who decide which claims will be granted, with the aim of producing more consistent rulings. Before those efforts, [judges in some states approved claims at unusually high rates](#). Members of Congress from both parties in 2011 [called for an investigation](#) into the way administrative judges determine whether an applicant qualifies for disability benefits and federal prosecutors began probing the practices of specific judges.

The share of applying workers whose disability claims were allowed following a medical review in 2016 fell to 48.0%, according to the latest available data from Social Security. That was the first time the rate was below 50% on records dating to 1992. Allowances peaked at 62% in 2001.

“A smaller share of people are getting on the program, and that is causing people to not apply and instead to seek alternatives,” said David Autor, an economist at the Massachusetts Institute of Technology. His research was among the first to document the causes and consequences of rising disability claims.

Mr. Autor said the recent decrease in disability applications and awards is similar to a crackdown in the early 1980s, which Congress later reversed, setting off a long march higher in claimants.

Before Gordon Food Service hired him in 2014, Mr. Mort spent a decade without regular work, despite earning a degree from Grand Valley State University near his home. He was let go from a part-time mail-clerk job in college because pain in his hands, a side effect of his condition, made him slow sorting envelopes. He quit another job packing croutons at a food-processing plant after a day. The pace was too fast. He was laid off from another job sorting and hanging clothes at a Salvation Army resale shop. The job presented him with too many distractions. “I probably did not work fast enough,” Mr. Mort said.

The program that brought Mr. Mort to Gordon Food Service came from the company recognizing it may be missing a potential pool of candidates, said Jill Day, senior talent acquisition leader. A suggestion to work with Hope Network, a Grand Rapids, Mich., nonprofit that serves the disabled, came from staff members who had disabled family members.

“For many of our entry-level positions, there’s not enough people going into those roles,” she said. “I think that creates a great opportunity for the company to step back and ask ‘What can we be doing differently?’ There’s an enormous number of people with disabilities who are hungry to work and want to contribute.”

Gordon Food Service was able to tap into what some autism experts call a “splinter skill,” something an autistic person does exceptionally well. For Mr. Mort it’s the ability to process complex strings of numbers combined with being a fast typist—his hands don’t bother him on a keyboard.

As vehicle-warranty administrator, Mr. Mort spends his time copying serial numbers, submitting warranty repair orders, tracking claims, and managing databases. After his internship he was hired for a part-time job. He gradually increased his hours and in November was given a full-time role, taking home more than \$400 a week plus health benefits.

“He has incredible focus and never seems to get tired of processing claims,” said Jason Derby, Mr. Mort’s supervisor and Gordon Food Service fleet-maintenance manager.

Mr. Mort uses his earnings to pay for maintenance and property taxes on a two-bedroom condo his parents purchased for him last year. He also enjoys reading fantasy books by J.R.R. Tolkien and Brandon Sanderson, playing "Warcraft" videogames, visiting area zoos and attending Civil War re-enactments.

Mr. Mort's father, Bruce, now worries less about what will happen once he and his wife are no longer able to care for their son. "It was scary for a while," he said. "During the recession there weren't many companies willing to give someone with autism a chance."

Most people exit the Social Security disability system because they either qualify for retirement benefits or die. Disability pays roughly the equivalent of working full time at the federal minimum wage, \$7.25 an hour. Unlike many low-wage jobs, it comes with health insurance, Medicaid, and is adjusted for the cost of living.

But people like Mr. Mort are no longer a rarity. In 2017, according to the latest data available, 51,302 people left disability because they found "gainful" employment. That is the most on records dating to 2002 and nearly 30% higher than in 2011.

Disabled workers finding jobs is putting the Social Security program on firmer ground. In 2015, the disability trust fund was nearing exhaustion. Congress ordered that a greater share of federal payroll tax revenue temporarily go to the trust fund to bolster it.

Last year, Social Security Chief Actuary Stephen Goss told members of Congress that the projected depletion of the disability trust fund was extended by four years to 2032, a shift "based primarily on continuing lower-than-expected disability application and incidence rates."

The tighter labor market is delivering opportunities to a broad swath of workers who were disproportionately affected by the last recession. Unemployment has fallen sharply for blacks, Latinos, younger workers and those without a college education.

But the deeper jobs pool has been particularly crucial for improving the economic outlook of the disabled Americans who have been denied benefits at a higher rate in recent years. Take Keri Dougherty, of Paris, Tenn., a 23-year-old with autism who qualified for Social Security payments as a child but was denied when she applied for disability benefits as an adult. Her family didn't appeal the decision made in 2013. "We didn't have the money to fight it," said Laura Dougherty, Keri Dougherty's aunt, who raised her since she was 5. "But that's OK, we had bigger aspirations for Keri anyhow."

Keri Dougherty, whose disability prevents her from driving, completed high school and two years ago received employment training at the Tennessee Rehabilitation Center in Smyrna, Tenn. Days after finishing her training at the center, she attended a job fair and was soon hired to work at a trailer that collects donated items for the Goodwill Industries charity.

The job allowed her to move into her own apartment in December and to buy an old car, even though she's unable to drive it. She leaves it parked near the unheated trailer so she can warm up during breaks. She earns about \$9 an hour and works 40 hours a week. "I've wanted to live independently for a long time," Ms. Dougherty said. "I wanted to experience how the real world works."

Patty Kasbohm, director of operations at Hope Network, who helped place Mr. Mort in his job, said the tougher rules around disability programs are causing hardship for

some, including less access to job-training programs that come with the benefits. She said people with some forms of autism are particularly challenged because they have high IQs, which can disqualify them for benefits, but their social skills often prevent them from finding work on their own.

Another factor removing pressure on the Social Security disability program is demographics. When the recession hit in 2007, the baby boomers were in their 50s and early 60s. Older workers are more likely to have impediments, including vision challenges and pain, that may qualify them for disability. Now baby boomers are increasingly eligible for Social Security retirement, shifting the payment burden to that program.

And some older workers are returning to jobs after a stint on benefits.

A onetime construction worker, Elton Crouse went on disability in 2002 after he fell 16½-feet down an elevator shaft in Michigan. “The fall was a breeze,” he said. “It was the sudden stop that got me.” The injury has left his neck too weak for physical jobs.

After five years on disability benefits, Mr. Crouse was told by a counselor assisting in his rehabilitation that because he had improved he needed to pursue part-time work or risk losing payments.

Mr. Crouse, now 59, for years bounced between jobs but in 2017 he landed what he considers the perfect role: greeting customers at [Duluth Trading](#) Co. clothing store, among other tasks. The company has been accommodative of his disability, reassigning him to mop floors before store openings when short-term memory loss associated with his accident made operating the cash register too difficult.

“They’re really willing to jump through hoops for me,” he said.

Mr. Crouse hopes to work for the store until he can tap old-age Social Security benefits in a few years. By working part-time, but remaining eligible for benefits under a Social Security program known as Ticket to Work, Mr. Crouse earns between \$800 and \$1,000 more a month than he would otherwise, which helps offset rising prescription drug costs.

In some cases, Americans with disabilities are creating their own jobs. People with disabilities are more likely to be self-employed than the nondisabled, according to the Labor Department.

Mark Burke, who is deaf, found it hard to find new employment in 2014, after he was let go from his job as athletic director at Model Secondary School for the Deaf in Washington, D.C. One constraint was that he didn’t want to move his family, including his in-laws and young daughter, from their suburban Maryland home.

“Emotionally, it was very tough,” he said, speaking through a signing interpreter. “What can I do? Where can I go?” He said he applied for about 300 federal government jobs. He received two callbacks and no job offers.

After a year out of work — when he received Social Security disability benefits — Mr. Burke, now 48, took a job tending bar. The bar that hired the devoted home brewer is located near Gallaudet University, a federally chartered school for the deaf in Washington. Mr. Burke’s ability to sign and deep knowledge of craft beer helped land him the job, where he also waited on hearing customers.

That led Mr. Burke to think he could open a microbrewery. He pitched his idea at a

Gallaudet entrepreneurship competition in the style of the television show “Shark Tank.” He didn’t win, but the experience gave him and his co-owners, friends and fellow Gallaudet alumni, the confidence to open Streetcar 82 Brewing Co. in Hyattsville, Md., in September.

Ryan Maliszewski, director of the Gallaudet Innovation & Entrepreneurship Institute, said technology, including lower-cost video interpreting, has opened doors for deaf people to start businesses and take jobs ranging from app developers to accountants, where they can work remotely.

“I’d always dreamed of owning my own business, but when I graduated from college I didn’t think the opportunity existed,” Mr. Burke said, sitting on a barstool across the room from a silver fermenter, where he recently finished brewing a coffee stout. He added that in the 1990s, deaf people were pushed toward jobs in the government or large corporations that were more able to afford accommodations, such as interpreters.

Now Mr. Burke said he regularly uses email, texting and social media to communicate with vendors and other business associates. “A lot of them don’t realize that I’m deaf until we meet face-to-face,” he said. “Back in the day I don’t think people would want to deal with that—but now I think it’s OK.”

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C: 202.881.7721 (no text) | E: [Daniel.M.Horning@who.eop.gov](mailto:Daniel.M.Horning@who.eop.gov)

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Baldauff, Melissa - GOV](#); [Cudaback, Britt G - GOV](#)  
**Subject:** FW: ICYMI: What State and Local Leaders Are Saying About the State of the Union  
**Date:** Thursday, February 7, 2019 10:31:00 AM

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FYI

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**From:** Horning, Daniel M. EOP/WHO <Daniel.M.Horning@who.eop.gov>  
**Sent:** Thursday, February 7, 2019 8:20 AM  
**To:** Horning, Daniel M. EOP/WHO <Daniel.M.Horning@who.eop.gov>  
**Cc:** Hoelscher, Douglas L. EOP/WHO <Douglas.L.Hoelscher@who.eop.gov>; Pottebaum, Nic D. EOP/WHO <Nicholas.D.Pottebaum@who.eop.gov>  
**Subject:** ICYMI: What State and Local Leaders Are Saying About the State of the Union

State Leaders and Staff,

Please find below reactions from State and Local officials to President Donald J. Trump's State of the Union on Tuesday evening. You can find full lists of quotes from officials by clicking [here](#) and [here](#).

Please let us know if the White House Office of Intergovernmental Affairs can be of assistance moving forward.

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**Governor Asa Hutchinson (R-AR):** "I love President Trump's tribute to the Greatest Generation on D-Day invasion to save freedom for all of civilization."

**Governor Ron DeSantis (R-FL):** "President Trump's call for bipartisanship is not only the key to forging meaningful policies and legislation, it is also a call to our higher sense of patriotism. I support and applaud the President's efforts to work with all sides in finding new solutions to our nation's challenges in a spirit of compromise and cooperation. That is true leadership."

**Governor Brad Little (R-ID):** "President Trump's positive messages for America resonate with Idahoans. We care deeply about promoting a strong, secure America that expands opportunities for our citizens to prosper in all areas of their lives."

**Governor Phil Bryant (R-MS):** "The State of the Union Address will be delivered Tuesday evening at 8:00 p.m. by @realDonaldTrump. Roy James, Plant Manager of the Vicksburg Forest Products lumber facility, will be a special guest of President Trump & @FLOTUS. A great honor for Mr. James and Mississippi."

**Governor Mike Parson (R-MO):** "During the State of the Union address, President Trump shared an inspiring vision of American greatness and outlined a bipartisan agenda that can break decades of political stalemate."

**Governor Doug Burgum (R-ND):** "We're encouraged that President Trump has reaffirmed his commitment to rebuilding our nation's critical infrastructure and protecting America's workers, including our farmers and ranchers who have been disadvantaged by decades of unfair trade deals that the President is working to improve."

**Governor Pete Ricketts (R-NE):** "From new trade deals to incredible job growth, the Trump economy is helping deliver more opportunity for American families. The President's continued focus in 2019 on protecting working Americans and strengthening national security sends the message that America is choosing greatness."

**Governor Chris Sununu (R-NH):** "It is great to see @realDonaldTrump propose a paid family medical leave plan in his budget - a big win for

families!”

**Governor Mike DeWine (R-OH):** “During the #StateoftheUnion, look for Ashley Evans, a guest of @FLOTUS. She started her recovery from #OpioidAddiction after her daughter was born. They'll soon be reunited w/ help from @BrigidsPath & the child's foster parents (relatives of @JayHottinger). It's a story of hope!”

**Governor Henry McMaster (R-SC):** “Tonight, @realDonaldTrump once again asked Congress to work with him to achieve great things for America. It's time to put partisan politics aside to ensure our national security, protect American workers, and to overhaul our broken immigration system.”

**Lieutenant Governor Tim Griffin (R-AR):** “Looking forward to President @realDonaldTrump's #SOTU speech tonight. @POTUS is correctly focused on securing our border, growing our economy, & investing in our infrastructure.”

**Lieutenant Governor Billy Nungesser (R-LA):** “Tonight, the President laid out a bold agenda that resonates across the political ideologies. It is time that Washington offers common sense, bipartisan solutions that will benefit all Americans by investing in our infrastructure, lowering the cost of healthcare and protecting America's national security.”

**Lieutenant Governor Tate Reeves (R-MS):** “Best line of the night! ‘Wealthy politicians and donors push for open borders while living their lives behind walls and gates and guards.’ Democrats, stop obstructing! Keep Americans safe.”

**Lieutenant Governor Pamela Evette (R-SC):** “Our president has also called upon us to adopt a spirit of cooperation and compromise, and though Republicans and Democrats may have different views, now is the time to set aside our differences and unite to create the brightest future possible for our children and for generations to come.”

**Attorney General Mark Brnovich (R-AZ):** “It shouldn't be easier for human traffickers and drug smugglers to pass our border than it is to pass meaningful legislation. Let's get away from fixing blame and move forward with fixing our problems. I urge Congress to work with the President and create security and stability for everyone living here.”

**Attorney General Patrick Morrisey (R-WV):** “@realDonaldTrump has been more successful reducing burdensome regulations than any other President in our lifetime.”

**Governor Mike Dunleavy (R-AK):** “I applaud President @realDonaldTrump's call to improve the economy and expand prosperity for all Americans. In Alaska, where we face a very serious economic crisis, we value a federal government that will be our partners in success rather than our obstacles in opportunity.”

**Governor Doug Ducey (R-AZ):** “Last night's #SOTU shined a light on some of America's greatest triumphs--defeating communism and fascism, traveling to the moon and back--while focusing on many of the #ThingsThatMatterAZ, like investing in infrastructure”

**Governor Kim Reynolds (R-IA):** “I appreciate President Trump using his State of the Union Address to discuss the importance of free and fair trade. In his remarks, the President rightfully called for the quick approval of the USMCA trade deal, and I urge Congress to ratify the agreement.”

**Governor Eric Holcomb (R-IN):** “Having our president focus on our country's infrastructure is key to America's success. In Indiana, we have a long-term road funding plan and a rural broadband initiative that will keep infrastructure a top priority.”

**Governor Matt Bevin (R-KY):** “Great #SOTU2019 by @POTUS in which he encourages America ‘choose greatness’...Indeed, we will! Appreciate the shout out to the green farmlands (and great people) of Kentucky.”

**Governor John Bel Edwards (D-LA):** “Happy to hear President Trump's commitment to criminal justice reform in the #SOTU. I was honored to join the President last year to discuss Louisiana's historic reforms, which enjoyed bipartisan support.”

**Governor Kristi Noem (R-SD):** “Tonight, President Trump outlined a vision of bipartisanship, optimism, and hope for our United States. As he said, ‘the state of our union is great.’ I agree. In the last two years, the American economy has grown, families have become stronger, and businesses have invested more dollars into their communities.”

**Governor Bill Lee (R-TN):** “It was an honor to be in the House Chamber this evening in person to hear from President Trump directly about his vision for our nation. His comments on criminal justice reform were particularly spot on and I look forward to working with him and his administration in the months and years ahead to ensure our country continues to be great, and becomes even greater.”

**Lieutenant Governor Will Ainsworth (R-AL):** “Under @realDonaldTrump, Alabama has experienced record low unemployment, and 45,000 new jobs were added to the state's economy in the past year.”

**Lieutenant Governor Randy McNally (R-TN):** “Our President delivered an uplifting & unifying #SOTU address tonight. His message recognized success achieved while laying out a vision for greatness to come. I join @realDonaldTrump in choosing greatness for our nation. I

am hopeful all Americans will make the same choice.”

**Attorney General Leslie Rutledge (R-AR):** “President @realdonaldtrump’s #SOTU address was inspiring & set the course for a productive, prosperous year in the United States. The President demonstrated determination to enhance the quality of life for all Americans & recognized the level of bipartisanship that is necessary.”

**Attorney General Curtis Hill (R-IN):** “To keep our country safe, Republicans and Democrats alike need to embrace border security as an absolute priority. Tonight all Americans should heed the President’s words on this important issue.”

**Attorney General Jeff Landry (R-LA):** “I applaud President Trump for his steadfast support in securing our Southern border. Louisiana has had her share of citizens victimized by illegal immigration. I call on Congress to put aside partisanship and support common-sense solutions.”

**Mississippi State Auditor Shad White (R):** “It’s great to have a President who speaks straight and plain directly to the concerns of working people—the need to secure our country and border, the importance of getting people back to work, and the FACT that America is the greatest country the world has known.”

**Alabama State Senate President Pro Tempore Del Marsh (R):** “Tonight President Trump will give his State of the Union speech! We want him to know Alabama stands with him.”

**Ohio State Senate President Larry Obhof (R):** “The President is providing real leadership on a number of key issues important to Ohioans, including strengthening the economy, enacting groundbreaking criminal justice reforms, and getting better trade deals for Ohio’s working men and women.”

**Wisconsin State Assembly Speaker Robin Vos (R):** “I’m excited to see more of the President’s agenda put into action, including the United States-Mexico-Canada Agreement. The President has proven he’ll work hard to protect American and Wisconsin workers.”

**Georgia State Representative Trey Kelley (R):** “Tonight President Trump projected an inspirational vision for America, an America that is great and works for all Americans. President Trump again showed his desire to work across party lines to deliver the results Americans expect from our government: safe communities, a strong economy, and secure borders.”

**Ohio State Representative Niraj Antani (R):** “As the son of legal immigrants who became citizens, illegal immigration is an insult to their sacrifice, and every other legal immigrant that makes our nation great. We must support President Trump’s call in his State of the Union address to secure our southern border.”

**Branson, Missouri Mayor Karen Best:** “I am grateful President Trump has chosen to focus on issues that relate to citizens and visitors of Branson in his State of the Union message.”

**Columbia, South Carolina Mayor and President of the U.S. Conference of Mayors Steve Benjamin:** “The nation’s mayors agree with President Trump that passing an infrastructure bill is not an option, it is a necessity. Given that cities are where 85 percent of Americans live, mayors see firsthand every day the impact that our crumbling infrastructure has on our nation and the quality of life for our residents.”

**Gary, Indiana Mayor and National League of Cities President Karen Freeman-Wilson:** “Local leaders agree with the president on an important point: Passing a comprehensive infrastructure bill is not an option, it is a necessity.”

**Mobile, Alabama Mayor Sandy Stimpson:** “As Mayor, I commend the Administration for successfully negotiating a fair trade deal in the USMCA and the President for expressing his strong support for the agreement in tonight’s State of the Union speech.”

**Villa Park, California Councilwoman Crystal Miles:** “All I can say is Great speech! The special guests were phenomenal!”

**Bucks County, Pennsylvania Commissioner Robert Loughery:** “The President’s address tonight illustrates his steadfast commitment to working directly with state and local elected officials around shared federal-state-local priorities, including investing in our nation’s infrastructure, improving and negotiating fair and balanced trade deals, and protecting American industries and workers.”

**Hendry County, Florida Commissioner and Florida Association of Counties President Karson Turner:** “Local economies are the foundation on which the prosperity of our nation is built. Since taking office, President Trump has been proactive in working with local governments to ensure that even the smallest of counties and hometowns have a voice in building their economic future.”

**Mineral County, Colorado Commissioner Ramona Weber:** “I would like to offer my humble congratulations on a speech well done. No matter our level of service, President Trump reminded us all tonight that we serve one people....The American people. And that our most important job is to make America Great Always. Thank you for your continued hard work.”



**Surry County, North Carolina Commissioner Van Tucker:** "The SOTU speech was great! The material covered was on point and hit the targets. The delivery was solid and I believe was well received by the average American. Good job by POTUS and team!"

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Dan Horning  
Associate Director  
White House Office of Intergovernmental Affairs  
C: 202.881.7721 (no text) | E: [Daniel.M.Horning@who.eop.gov](mailto:Daniel.M.Horning@who.eop.gov)

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Raymer, Elsie E - GOV](#)  
**Subject:** FW: Invitation to February 25, 2019 White House Business Session with Our Nation's Governors  
**Date:** Thursday, February 7, 2019 12:41:00 PM  
**Attachments:** [image001.png](#)

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**From:** Lagomarsino, Katie R. EOP/WHO <Katie.R.Lagomarsino@who.eop.gov>  
**Sent:** Thursday, February 7, 2019 11:39 AM  
**To:** Lagomarsino, Katie R. EOP/WHO <Katie.R.Lagomarsino@who.eop.gov>  
**Cc:** Pottebaum, Nic D. EOP/WHO <Nicholas.D.Pottebaum@who.eop.gov>; Horning, Daniel M. EOP/WHO <Daniel.M.Horning@who.eop.gov>; Imhoff, Olivia P. EOP/WHO <Olivia.P.Imhoff2@who.eop.gov>  
**Subject:** RE: Invitation to February 25, 2019 White House Business Session with Our Nation's Governors

Good afternoon,

This is a friendly reminder to RSVP for the White House Formal Dinner (evening of Sunday, February 24) and the White House Business Session (morning of Monday, February 25)

**RSVP** to the White House **Formal Dinner** (Sunday, February 24) to [SocialOfficeRSVP@who.eop.gov](mailto:SocialOfficeRSVP@who.eop.gov). They will follow up with more information on completing registration for the Governor and their guest, as well as security detail and drivers.

**RSVP** to the White House **Business Session** (Monday, February 25) to [Katie.r.lagomarsino@who.eop.gov](mailto:Katie.r.lagomarsino@who.eop.gov).

As always, please let us know if you need additional information on either event.

Best regards,  
Katie Lagomarsino  
(202) 881-9205

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**From:** Lagomarsino, Katie R. EOP/WHO  
**Sent:** Thursday, January 31, 2019 4:44 PM  
**To:** Lagomarsino, Katie R. EOP/WHO <[Katie.R.Lagomarsino@who.eop.gov](mailto:Katie.R.Lagomarsino@who.eop.gov)>  
**Cc:** Pottebaum, Nic D. EOP/WHO <[Nicholas.D.Pottebaum@who.eop.gov](mailto:Nicholas.D.Pottebaum@who.eop.gov)>; Daniel M. EOP/WHO Horning (<[Daniel.M.Horning@who.eop.gov](mailto:Daniel.M.Horning@who.eop.gov)> <[Daniel.M.Horning@who.eop.gov](mailto:Daniel.M.Horning@who.eop.gov)>; Olivia P. EOP/WHO Imhoff (<[Olivia.P.Imhoff2@who.eop.gov](mailto:Olivia.P.Imhoff2@who.eop.gov)> <[Olivia.P.Imhoff2@who.eop.gov](mailto:Olivia.P.Imhoff2@who.eop.gov)>  
**Subject:** Invitation to February 25, 2019 White House Business Session with Our Nation's Governors



Governor's Chiefs of Staff, State-Federal Directors, and Schedulers:

President Donald J. Trump invites your Governor to participate in the **White House Business Session with Our Nation's Governors on the morning of Monday, February 25, 2019.**

**Governor's staff must RSVP their Governor for the White House Business Session by sending an email to Katie Lagomarsino ([Katie.R.Lagomarsino@who.eop.gov](mailto:Katie.R.Lagomarsino@who.eop.gov)) by **Wednesday, February 13 at 3:00 PM EST.****

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#### **Logistics for the White House Business Session**

The White House Office of Intergovernmental Affairs, in coordination with the National Governor's Association (NGA), will provide logistical information soon. The White House will provide coffee and a light breakfast for the governors upon their arrival at the White House, followed by breakout sessions with Senior Administration Officials, and a discussion with President Donald J. Trump and Vice President Mike Pence. In line with past precedence and due to space limitations, governors will not be allowed to bring staff to the business session.

We recently surveyed governors and their senior staff to identify shared state-federal priorities. We are leveraging the survey results to organize productive breakout sessions.

#### **Other Programming to Note:**

Governors Lunch at the Naval Observatory with the Vice President and Second Lady

- Date: Friday, February 22, 2019
- Location: United States Naval Observatory
- Your office should receive a formal invitation from the Vice President and Second Lady's Office. Please reference that invitation for details.

White House Formal Dinner with our Nation's Governors and First Spouses

- Date: Sunday, February 24, 2019
- Location: The White House
- Your office should receive a formal invitation from the White House Social Office. Please reference that invitation for details.

Please reach out to us directly should you have any questions.

Sincerely,

Doug Hoelscher  
*Deputy Assistant to the President & Director*  
*The White House Office of Intergovernmental Affairs*

Nic Pottebaum  
*Special Assistant to the President & Deputy Director*  
*The White House Office of Intergovernmental Affairs*

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If you have any questions, please contact a member of the White House Office of Intergovernmental Affairs.

<b>Name</b>	<b>Cell Phone</b>	<b>Email</b>
Doug Hoelscher	202-881-8950	<a href="mailto:Douglas.L.Hoelscher@who.eop.gov">Douglas.L.Hoelscher@who.eop.gov</a>
Nic Pottebaum	202-881-7803	<a href="mailto:Nicholas.D.Pottebaum@who.eop.gov">Nicholas.D.Pottebaum@who.eop.gov</a>
Dan Horning	202-881-7721	<a href="mailto:Daniel.M.Horning@who.eop.gov">Daniel.M.Horning@who.eop.gov</a>
Katie Lagomarsino	202-881-9205	<a href="mailto:Katie.R.Lagomarsino@who.eop.gov">Katie.R.Lagomarsino@who.eop.gov</a>
Olivia Imhoff	202-881-7466	<a href="mailto:Olivia.P.Imhoff2@who.eop.gov">Olivia.P.Imhoff2@who.eop.gov</a>

**From:** [Raymer, Elsie E - GOV](#)  
**To:** [Gau, Maggie M - GOV](#); [Baldauff, Melissa - GOV](#)  
**Subject:** FW: Invitation: Military Spouse Economic Empowerment Community Engagement Event  
**Date:** Friday, February 1, 2019 5:35:49 PM  
**Attachments:** [image001.png](#)  
[2.14.19 - MSEEZ Event.docx](#)

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This one came up between our meetings. Are you both good if I schedule him to give opening remarks at this?

---

**From:** Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>  
**Sent:** Thursday, January 31, 2019 3:33 PM  
**To:** Kim, Grace E - DWD <grace.kim@dwd.wisconsin.gov>; Cudaback, Britt G - GOV <britt.cudaback1@wisconsin.gov>; Hadley, Debbie J - GOV <debbie.hadley@wisconsin.gov>; Kuhn, Jamie S - GOV <jamie.kuhn@wisconsin.gov>; Raymer, Elsie E - GOV <elsie.raymer@wisconsin.gov>  
**Subject:** Re: Invitation: Military Spouse Economic Empowerment Community Engagement Event

+ Elsie, who runs scheduling for our office.

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**From:** Kim, Grace E - DWD  
**Sent:** Thursday, January 31, 2019 3:31:53 PM  
**To:** Baldauff, Melissa - GOV; Cudaback, Britt G - GOV; Hadley, Debbie J - GOV; Kuhn, Jamie S - GOV  
**Subject:** Invitation: Military Spouse Economic Empowerment Community Engagement Event

Good afternoon team,

DVA and DWD is partnering with WEDC and Vet Labs to host a community engagement event to bring awareness regarding workforce issues that many military families face, specifically military spouses.

Active duty military personnel move on average once every two to three years. Frequent relocation can create gaps in employment for the spouses. As such, many are unemployed or underemployed through no fault of their own.

**The purpose of MSEEZ Community Engagement Event:**

- To connect government officials, employers and military families/spouses to discuss local solutions to the issue of drawing military talent to Wisconsin and to empower military spouses with economic opportunities.
- To cultivate a culture of "Veteran Readiness"

**Date:** February 14, 2019

**Time:** 8:00 a.m. – 11:00 a.m.

**Location:** 821 E. Washington Ave., Madison (AM FAM CAFÉ - 3<sup>rd</sup> Floor)

**Audience:** Media, Assembly, Senate, Military Spouses, Wisconsin Employers

Can you please let me know if Gov. Evers is able to attend this event? I've attached a document that provides more information on logistics and agenda.

Thank you!

**Grace Kim**

**Communications Specialist – Advanced**

**Wisconsin Department of Workforce Development**

201 E. Washington Ave.

Madison, WI 53707-7946

Desk: [REDACTED]

Media Line: (608) 266-2722

Email: [grace.kim@dwd.wisconsin.gov](mailto:grace.kim@dwd.wisconsin.gov)



## **EVENT INTERNAL MEMO**

### **MILITARY SPOUSE ECONOMIC EMPOWERMENT ZONE: Community Engagement Event**

**Date:** February 14, 2019

**Time:** 8:00 a.m. – 11:00 a.m.

**Location:** 821 E. Washington Ave., Madison (AM FAM CAFÉ - 3<sup>rd</sup> Floor)

**Parking:** 111 S. Livingston St (S. Livingston Parking Ramp)

- Curbside Parking for VIPs

#### **Purpose:**

- To connect government officials, employers and military families/spouses to discuss local solutions to the issue of drawing military talent to Wisconsin and to empower military spouses with economic opportunities.
- To cultivate culture of "Veteran Readiness"

#### **Speakers:**

- 1) Invited: Governor Evers
- 2) Invited: Lt. Governor Barnes
- 3) Secretary Mary Kolar
- 4) Secretary Frostman
- 5) Natalie Ryan (Hiring Our Heroes Organization)

**Audience:** Media, Assembly, Senate, Military Spouses, Wisconsin Employers

#### **Agenda: *TENTATIVE SCHEDULE***

- 8:00 a.m. – 9:00 a.m. Business networking reception and light breakfast
- 9:00 a.m. – 9:20 a.m. Event launch, welcome and introduction of VIPs
  - *Must keep remarks very brief.*
  - Secretary Mary Kolar (2-3 minutes)
  - Secretary Frostman (2-3 minutes)
  - Invited: Lt. Governor Barnes
  - Invited: Governor Evers
  - Natalie Ryan (Hiring Our Heroes Organization) (5 minutes)
- 9:20 a.m. – 9:40 a.m. Press availability
- 9:40 a.m. – 10:00 a.m. Vet Chamber/Vet Labs/MilSpouse Guard-Reserve best practices
- 10:00 a.m. – 11:00 a.m. Hiring Our Heroes workshop
- 11:00 a.m. Closing remarks

**From:** [Tricia Braun](#)  
**To:** [Gau, Maggie M - GOV](#)  
**Subject:** FW: MSEEZ Event Update  
**Date:** Tuesday, February 12, 2019 11:02:15 AM  
**Attachments:** [image001.png](#)  
[image002.png](#)  
[image003.png](#)  
[image004.png](#)  
[image005.png](#)  
[image006.png](#)  
[image007.png](#)  
[2.14.19 - MSEEZ Event.docx](#)

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Hi Maggie –

Mark Hogan and I had a good meeting with Secretary Frostman and Secretary Kolar yesterday to give them background and a status update on Veteran's recruitment efforts. I'm thinking it may also helpful for us to also discuss briefly before Thursday's military spout event. Do you have some time today for a call?

Thanks!

Tricia

**Tricia R. Braun**  
**Chief Operating Officer**  
Wisconsin Economic Development Corporation  
201 W. Washington Avenue  
Madison, WI 53703

O: 608.210.6807  
C: 951.201.5895  
[tricia.braun@wedc.org](mailto:tricia.braun@wedc.org)



Website: <http://inwisconsin.com>  
Newsletters: <http://inwisconsin.com/subscribe/>



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**From:** Rebecca Deschane  
**Sent:** Monday, February 11, 2019 9:21 AM  
**To:** Tricia Braun <[tricia.braun@wedc.org](mailto:tricia.braun@wedc.org)>  
**Subject:** FW: MSEEZ Event Update

FYI



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**From:** Kim, Grace E - DWD <[grace.kim@dwd.wisconsin.gov](mailto:grace.kim@dwd.wisconsin.gov)>  
**Sent:** Monday, February 11, 2019 8:06 AM  
**To:** Ryan, Natalie <[NRyan@USChamber.com](mailto:NRyan@USChamber.com)>; Janke, Steven - DVA <[Steven2.Janke@dva.wisconsin.gov](mailto:Steven2.Janke@dva.wisconsin.gov)>; Rebecca Deschane <[rebecca.deschane@wedc.org](mailto:rebecca.deschane@wedc.org)>  
**Cc:** Michael Ertmer ([michael.ertmer@veteranlabs.org](mailto:michael.ertmer@veteranlabs.org)) <[michael.ertmer@veteranlabs.org](mailto:michael.ertmer@veteranlabs.org)>; Christen, Anna <[ACChristen@USChamber.com](mailto:ACChristen@USChamber.com)>  
**Subject:** MSEEZ Event Update

Hi All,

I hope you had a wonderful weekend!

Attached is my communications plan for this event so we are all on the same page. Please let me know if you have any questions. Also included is the general event schedule, which I've also copied below.

**Agenda:** *SCHEDULE*

- **8:00 a.m. – 9:00 a.m.** Business networking reception and light breakfast
  - **Gov. Evers to arrive at 9:15 a.m.**
- **9:15 a.m. – 9:35 a.m.** Event launch, welcome and introduction of VIPs
  - *Must keep remarks very brief.*
    - Secretary-designee Mary Kolar (2-3 minutes) *to introduce Frostman*
    - Secretary-designee Frostman (2-3 minutes) *to introduce Gov. Evers*
    - Governor Evers (his discretion)
    - Natalie Ryan (Hiring Our Heroes Organization) (5 minutes)
- **9:40 a.m. – 10:00 a.m.** Press availability
  - **Steve or Natalie to open for questions.**
  - **Stay focused on MSEEZ if media asks stray questions.**
- **10:00 a.m. – 10:20 a.m.** Vet Chamber/Vet Labs/MilSpouse Guard-Reserve best practices
- **10:20 a.m. – 11:45 a.m.** Hiring Our Heroes workshop
- **11:45 a.m./12 p.m.** Closing remarks

Grace Kim

Communications Specialist – Advanced

Wisconsin Department of Workforce Development

201 E. Washington Ave.

Madison, WI 53707-7946

Desk: (608) 261-6962

Media Line: (608) 266-2722

Email: [grace.kim@dwd.wisconsin.gov](mailto:grace.kim@dwd.wisconsin.gov)



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**From:** Ryan, Natalie <[NRyan@USChamber.com](mailto:NRyan@USChamber.com)>  
**Sent:** Friday, February 08, 2019 5:05 PM  
**To:** Janke, Steven - DVA <[Steven2.Janke@dva.wisconsin.gov](mailto:Steven2.Janke@dva.wisconsin.gov)>; Deschane, Rebecca - WEDC <[Rebecca.Deschane@wedc.org](mailto:Rebecca.Deschane@wedc.org)>  
**Cc:** Michael Ertmer ([michael.ertmer@veteranlabs.org](mailto:michael.ertmer@veteranlabs.org)) <[michael.ertmer@veteranlabs.org](mailto:michael.ertmer@veteranlabs.org)>; Kim, Grace E - DWD <[grace.kim@dwd.wisconsin.gov](mailto:grace.kim@dwd.wisconsin.gov)>; Christen, Anna <[ACChristen@USChamber.com](mailto:ACChristen@USChamber.com)>  
**Subject:** RE: Event update

Steve,  
Thanks for the call today.  
I have attached the agenda for my workshop as well as the 2019 MSEEZ Working group guidelines and our program talking points. I am available for another call next week, and will be arriving in Madison on the 13<sup>th</sup> at 1pm if you guys want to do a walk through the day before... totally up to you!  
Excited for this event!

Natalie Ryan  
*Economic Development & Strategic Initiatives, Military Spouse Program*  
*Hiring Our Heroes*  
*U.S. Chamber of Commerce Foundation*

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1615 H Street NW | Washington, DC | 20062  
Mobile: (202) 770-9634  
[nryan@uschamber.com](mailto:nryan@uschamber.com) | [www.hiringourheroes.org](http://www.hiringourheroes.org)

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**From:** Janke, Steven - DVA <[Steven2.Janke@dva.wisconsin.gov](mailto:Steven2.Janke@dva.wisconsin.gov)>  
**Sent:** Thursday, February 7, 2019 10:57 AM  
**To:** Ryan, Natalie <[NRyan@USChamber.com](mailto:NRyan@USChamber.com)>; Deschane, Rebecca - WEDC <[Rebecca.Deschane@wedc.org](mailto:Rebecca.Deschane@wedc.org)>  
**Cc:** Michael Ertmer ([michael.ertmer@veteranlabs.org](mailto:michael.ertmer@veteranlabs.org)) <[michael.ertmer@veteranlabs.org](mailto:michael.ertmer@veteranlabs.org)>; Kim, Grace E - DWD <[grace.kim@dwd.wisconsin.gov](mailto:grace.kim@dwd.wisconsin.gov)>  
**Subject:** RE: Event update

Natalie,

Gov Evers will be attending this event. I am at VEAC today but would like to catch up Friday to cover the program format. Can you send us anything more tangible regarding the programing and structure? I am including Michael Ertmer from the Veterans Chamber of Commerce and Grace Kim DWD (rock star who got the Gov and has really pulled this together) on this email to keep them in the loop.

Steve

**Steven Janke | Statewide Veterans Field Representative | Wisconsin Department of Veterans Affairs | 608.630.5180 | [InWisconsin.com/veterans](http://InWisconsin.com/veterans) | [WisVets.com](http://WisVets.com) | [Mission Wisconsin](http://MissionWisconsin.com)**

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**From:** Ryan, Natalie [<mailto:NRyan@USChamber.com>]  
**Sent:** Thursday, February 7, 2019 10:13 AM  
**To:** Janke, Steven - DVA; Deschane, Rebecca - WEDC  
**Subject:** Event update

Good Morning!

I hope ya'll are staying warm up there. Just wanted to check in and see what you need from me for our event next week.

Happy to hop on a call if that is easier!

Natalie Ryan  
*Economic Development & Strategic Initiatives, Military Spouse Program*  
*Hiring Our Heroes*  
*U.S. Chamber of Commerce Foundation*

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1615 H Street NW | Washington, DC | 20062  
Mobile: (202) 770-9634  
[nryan@uschamber.com](mailto:nryan@uschamber.com) | [www.hiringourheroes.org](http://www.hiringourheroes.org)

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## EVENT INTERNAL MEMO

### **MILITARY SPOUSE ECONOMIC EMPOWERMENT ZONE: Community Engagement Event**

**Date:** February 14, 2019

**Time:** 8:00 a.m. – 12:00 a.m.

**Location:** 821 E. Washington Ave., Madison (AM FAM CAFÉ - 3<sup>rd</sup> Floor)

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- Curbside Parking for VIPs

#### **Purpose:**

- To connect government officials, employers and military families/spouses to discuss local solutions to the issue of drawing military talent to Wisconsin and to empower military spouses with economic opportunities.
- To cultivate culture of "Veteran Readiness"

#### **Speakers:**

- 1) Secretary Mary Kolar
- 2) Secretary Frostman
- 1) Governor Evers – Confirmed
- 2) Lt. Governor Barnes (*Invited*)
- 3) Natalie Ryan (Hiring Our Heroes Organization)

**Audience:** Media, Assembly, Senate, Military Spouses, Wisconsin Employers

**Space Logistics:** Podium, microphone, stage?

**RSVP:** [michael.ertmer@veteranlabs.org](mailto:michael.ertmer@veteranlabs.org) and/or Eventbrite

#### **ACTION ITEMS FOR G.KIM:**

- Media Advisory – draft and distribute to Capitol Press Corp and Daily News Press
- Lead Staff Memo
- Post Event Press Release – will need to get quotes from Natalie Ryan, Gov. Evers, Sec. Kolar and Sec. Frostman

#### **Agenda: SCHEDULE**

- **8:00 a.m. – 9:00 a.m.** Business networking reception and light breakfast
  - **Gov. Evers to arrive at 9:15 a.m.**
- **9:15 a.m. – 9:35 a.m.** Event launch, welcome and introduction of VIPs
  - *Must keep remarks very brief.*
    - Secretary-designee Mary Kolar (2-3 minutes) *to introduce Frostman*
    - Secretary-designee Frostman (2-3 minutes) *to introduce Gov. Evers*
    - Governor Evers (his discretion)
    - Natalie Ryan (Hiring Our Heroes Organization) (5 minutes)
- **9:40 a.m. – 10:00 a.m.** Press availability
  - **Steve or Natalie to open for questions.**
  - **Stay focused on MSEEZ if media asks stray questions.**
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- **10:20 a.m. – 11:45 a.m.** Hiring Our Heroes workshop

- **11:45 a.m./12 p.m.** Closing remarks

#### TO DO:

- ✓ Mike: Due Monday morning – Creation of invitations
- ✓ Grant: Due Tuesday morning – Graphics for hand delivered invites PDF
- ✓ Bridget: Due Tuesday – Email invitation to legislators; hand delivery Wednesday
- **Mike: Microphone, podium, stage, curbside parking for VIP**
- Grace: DUE: Tuesday, Feb.12 - Media Advisory for Feb 13 distribution
  - To be sent out to Capitol Press Corp and Daily Print Press D.L.
  - Grace to send to NBC15, New3 and 27 News
  - To be included: Name, date, time, hosted by:, introduction and remarks, and individuals available for media interviews
    - Interviewees: Sec. Frostman, Sec. Kolar, military spouses (Toni Morrison and Natalie Ryan).
- Grace: Due Feb. 15 - Press Release
  - DWD website – will also send to DVA and Vet Labs for use

#### SPECTRUM NEWS 1:

- Toni Morrison from the 115<sup>th</sup> who is a military spouse and is attending the event.

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Raymer, Elsie E - GOV](#); [Zimmerman, Maddie - GOV](#)  
**Subject:** FW: Meeting Request  
**Date:** Tuesday, February 5, 2019 9:01:00 AM

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**From:** Powell, Shannon <Shannon.Powell@cityofracine.org>  
**Sent:** Tuesday, February 5, 2019 9:00 AM  
**To:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>  
**Subject:** Meeting Request

Good morning Maggie,

This upcoming Friday, February 8<sup>th</sup>, the Mayor and I are planning to be in Madison all day. I am certain the Governor is busy, but I know that the Mayor would love the opportunity to meet with him if that were possible. With all the Foxconn craziness, it might be good to give updates on things that the City is partnering on with the Company – these are things that have yet to be announced officially and are not part of the Mt. Pleasant project. We also have some specific workforce stuff that might be interesting.

Assuming that the Governor is busy, the Mayor asked if it were possible to meet with you directly. I fully understand that it is possible that you might actually be busier than the Governor. But if it were possible to meet with you and share some of these things, we would certainly be honored to have some of your time and promise not to waste it.

Just as a heads up, there will be a formal invitation from civic leaders down here inviting the Governor to Racine. It will come from the Mayor and the County Exec and a few other. It will be similar asks to the email I sent you a few weeks ago. I would be happy to discuss this with you at any point if you like.

If you need me to speak with a scheduler for any this, please point me to that person.

Thank you, Maggie.

Shannon Alan Powell

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**Communications Director**  
Office of the Mayor

**mobile:** 262.325.9651 **desk:** 262.636.9266 **email:** [shannon.powell@cityofracine.org](mailto:shannon.powell@cityofracine.org)  
City of Racine, 730 Washington Ave, Room 201, Racine, WI 53403



**On the lake, on the rise, online.**

Your link to City of Racine development and business start-up services: <https://www.buildupracine.org/>

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Zimmerman, Maddie - GOV](#)  
**Subject:** FW: NGA Winter Meeting: Chiefs of Staff Program  
**Date:** Thursday, February 7, 2019 6:45:00 PM  
**Attachments:** [DRAFT-Agenda\\_NGA-Winter-Meeting-2019\\_Public-1.pdf](#)  
[NGA WM BriefingBook\\_Feb6.docx](#)

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**From:** Guilford, Nikki <NGuilford@NGA.ORG>  
**Sent:** Thursday, February 7, 2019 4:44 PM  
**To:** Guilford, Nikki <NGuilford@NGA.ORG>  
**Cc:** Amberman, Christie <CAmberman@NGA.ORG>; Grady, Katherine <KGrady@NGA.ORG>; Clendenin, Tyler <TClendenin@NGA.ORG>; Hollister, Ross <RHollister@NGA.ORG>; Davidson, Danielle <DDavidson@nga.org>; Smith, Tonya <tsmith@NGA.ORG>; Parker, Stephen <SParker@NGA.ORG>  
**Subject:** NGA Winter Meeting: Chiefs of Staff Program

To: Governors' Chiefs of Staff  
Cc: Chiefs' Assistants

**NGA Winter Meeting  
February 22 - 25 in Washington D.C.**

**[REGISTER NOW](#)**

*([Public Agenda](#) and briefing materials attached)*

Thank you to the chiefs of staff who have already registered for the 2019 NGA Winter Meeting. A reminder to those who have not to please register via the [Meeting Registration Website](#). For those new chiefs who are wondering what to expect, key takeaways and commentary from recent meetings are highlighted on the NGA Website in the video "[Partnership: It Governs Everything We Do](#)".

**Attached is the draft NGA Winter Meeting Agenda and briefing materials. Final details and any updates to briefing materials will be sent next Friday.**

NGA has scheduled several sessions during the winter meeting specifically for Chiefs of Staff. **All sessions will include ample time for questions and discussion.**

**Friday, February 22 | 4:00 – 5:00 p.m. | Private Networking Reception for Chiefs of Staff.**

This is the first opportunity at the 2019 NGA Winter Meeting for governors' chiefs of staff to convene. The private networking reception will allow chiefs of staff to get to know one another in a relaxed environment. The rapport will support the discussions during the three chiefs of staff business sessions taking place over the course of the weekend.

**Saturday, February 23 | 12:45 – 2:00 p.m. | Chiefs of Staff Lunch and Business Session:**

**Surviving and Thriving in Year One.** This session will include a moderated discussion, giving chiefs of staff the opportunity to share and learn from each other about successfully leading



and managing state government and operating, organizing and staffing the governor's office in the first year of a governor's administration or during one's first year as chief of staff. **If you have any leadership and management topics that you would like to be sure are addressed during your time with your fellow chiefs, please [let us know ahead of time](#).**

**Sunday, February 24 | 12:30 – 2:00 p.m. | Chiefs of Staff Lunch and Business Session: Preparing for and Responding to Disasters.** This session will focus on preparing for and responding to natural and man-made disasters and emergencies. A moderated panel of chiefs of staff will share their state's experiences and lessons learned in order to improve prevention, preparation, response and recovery.

**Monday, February 25 | 9:00 – 10:30 a.m. | Chiefs of Staff Breakfast and Business Session: Communicating Your Governor's Priorities and Accomplishments.** This session will focus on best practices for documenting and communicating your governor's priorities and accomplishments. NGA professionals and veteran chiefs of staff will offer words of wisdom and strategies for effectively communicating with the media, the legislature, constituents and interested parties.

Thank you for your time, attention and support, and please let me know if you have any questions.

Thank you.

**Nikki Guilford | Office of Management Consulting and Training**



National Governors Association  
444 North Capitol Street  
Suite 267  
Washington, DC 20001

p/202-624-5422  
m/202-213-0145  
[nguiford@nga.org](mailto:nguiford@nga.org)

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## WINTER MEETING

FEBRUARY 21–25, 2019

WASHINGTON, D.C.

MARRIOTT MARQUIS

### Registration Information

Please register at the link below:

<https://www.nga.org/about/wm2019general/>

### Session Guide for Attendees

- Governors
- Governors' Spouses
- Governors' Chiefs
- Spouses' Staff
- Governors' Staff
- NGA Partners
- ★ All Attendees Welcome

**All events will take place at the Marriott Marquis  
unless otherwise noted**

### THURSDAY, FEBRUARY 21

6:00-8:30 p.m.





**Offsite:**

**UK Embassy**

(3100 Mass Ave. NW)

### Council of Governors Meet and Greet Reception

*\*By Invitation Only (Council Governors, Spouses)*

<p><b>7:30–9:00 a.m.</b> LeDroit/Shaw (Level M3)</p>	<p><b>Council of Governors Breakfast and Pre-Meeting Briefing</b> <i>*By Invitation Only (Council Governors)</i></p>
<p><b>9:00–11:00 a.m.</b> LeDroit Park/Shaw (Level M3)</p>	<p><b>Council of Governors Meeting</b> <i>*By Invitation Only (Council Governors)</i></p>
<p><b>11:30 a.m.–1:30 p.m.</b> <b>Offsite:</b> <b>Vice President's Residence</b> (1 Observatory Circle) </p>	<p><b>Governors Lunch Hosted by the Vice President of the United States</b> <i>*Open to Governors and Spouses Only</i></p>
<p><b>Noon–1:30 p.m.</b> Archives (Level M4) </p>	<p><b>Put More into Your Toolkit With NGA</b> <i>*Lunch Session Open to Governors, Governors' Chiefs and Governors' Staff Only</i></p> <p>New governors and their staffs engage with NGA Solutions and other departments (Future, Global, Communications, Advocacy, Consulting) to better understand the wide range of services NGA provides.</p>
<p><b>1:30–2:30 p.m.</b> Treasury (Level M4)  <b>Speakers:</b> • Dr. Michael Hallsworth, Managing Director of Behavior Insights Team, North America</p>	<p><b>Insights to Behavior: Where Behavioral Economics and Public Policy Meet</b> <i>*Open to All Attendees</i></p> <p>This session focuses on how to integrate behavioral economics—the study of how psychological and social factors affect markets—into public policy. Dr. Hallsworth presents the principles of behavioral insights and shares case studies from the United States and abroad.</p>
<p><b>2:00–3:00 p.m.</b> Dahlia (2<sup>nd</sup> Floor) </p>	<p><b>NGA Executive Committee and Center for Best Practices Board Meeting</b> <i>*Open to Governors and Spouses Only</i></p>

2:30–4:00 p.m.  
Capitol (Level M4)



**Speakers:**

- Lori Augino,  
Director of  
Elections, Washington
- Matt Masterson,  
Senior Cybersecurity  
Advisor, Department of  
Homeland Security
- Paul Pate, Secretary  
of State, Iowa
- Noah Praetz,  
Former Director of  
Elections, Cook County,  
Illinois

**Who is Minding the Ballot Box?**

*\*Open to All Attendees*

This roundtable focuses on security vulnerabilities in election systems that allow foreign adversaries and cybercriminals to undermine faith in the electoral process. Attendees will learn about the roles governors can take to maintain the integrity of the vote in the lead-up to the 2020 elections.

3:00–4:30 p.m.  
**Offsite:**  
**Meridian International**  
(1630 Crescent Pl. NW)



**Speakers:**

- TBD

**The World at the Governors' Feet: Diplomacy Within Reach**

*\*Open to Governors Only and Their Staff*

Governors and former governors from both sides of the aisle build relationships with ambassadors

4:00–5:00 p.m.  
10<sup>th</sup> Floor Terrace



**Private Reception for Governors' Chiefs of Staff**

*\*Open to Governors' Chiefs Only*

5:00–7:00 p.m.  
Independence Ballroom  
(Level M4)



**Good Jobs for All Veterans: A Night Honoring  
Our National Guard Reception**

*\*Open to All Attendees*

- Presentation of Colors, National Anthem
- Sponsored by USAA

## FRIDAY, FEBRUARY 22

6:00–8:00 p.m.  
10<sup>th</sup> Floor Terrace



### Media Reception

*\*Open to All Attendees*

8:30–10:30 p.m.  
Dignitary  
(Lobby Level)



### NGA Partners Welcome Reception

*\*Open to Governors, Spouses, Staff and NGA Partners*

## SATURDAY, FEBRUARY 23

8:30 a.m.–5:30 p.m.  
Ballroom Pre-function/  
Showcase Space  
(Level M4)



### Innovation Expo

*\*Open to All Attendees*

Learn from technology experts imagining ways governors and their constituents can benefit from emerging technology by demonstrating real-world applications to address real-world challenges. Technologies include projection mapping, AI and voice, holograms and VR/AR/MR.

9:15–10:15 a.m.  
Liberty Ballroom  
(Level M4)



#### Speakers:

- James Fallows and Deborah Fallows, Authors, *Our Towns*
- Richard Haass, President, Council on Foreign Relations
- Penny Pritzker, Former U.S. Commerce Secretary

### Chair's Initiative: Good Jobs for All American

*\*Open to All Attendees*

NGA Chair and Montana Gov. Steve Bullock hosts the opening session focused on his Chair's Initiative, *Good Jobs for All Americans*. This panel covers challenges and opportunities for midcareer workers amid technological displacement and how to build the workforce of the future.

**9:45–11:45 a.m.**  
Shaw (Level M3)



**Partners in Leadership: The Significant Role of Governors' Spouses**

*\*Open to Governors' Spouses, Spouses' Staff Only*

**10:15–10:55 a.m.**  
Liberty Ballroom  
(Level M4)



**Speakers:**

- Mark Holden, Chair, Freedom Partners, and Senior VP, General Counsel and Corporate Secretary, Koch Industries, Inc.

- Van Jones, Host and Commentator, CNN, and CEO, REFORM Alliance

**Unlocking the Key to Criminal Justice Reform**

*\*Open to All Attendees*

States have been leading the way on reentry practices for over a decade. They are providing education, employment training, life skills and behavioral health services to increase opportunities for formerly incarcerated individuals. This session will look at how governors' innovative strategies are improving correctional practices, with reentry practices beginning on day one through release.

**10:55–11:10 a.m.**  
Ballroom Pre-function/  
Showcase Space  
(Level M4)



**Break**

**11:10–11:55 a.m.**  
Liberty Ballroom  
(Level M4)



**Speakers:**

- Jamie Dimon, Chairman and CEO, JPMorgan Chase & Co.

**It's the Economy: A Conversation with Jamie Dimon**

*\*Open to All Attendees*

This session, a conversation between our states' chief executives and JPMorgan Chase & Co Chairman and CEO Jamie Dimon, will offer governors unique insights into the intersection of public policy and the modern economy.

**11:55 a.m.–12:40 p.m.**  
Liberty Ballroom  
(Level M4)



**Speakers:**

- Sean Anders,  
Writer and Director,  
*Instant Family* (film)
- Matt Bevin,  
Governor, Kentucky
- Donna Edwards,  
First Lady, Louisiana
- Dr. Jeremy Kohomban,  
President and  
CEO of The  
Children's Village

**Our Children, Our Future: Rethinking Child Welfare**

*\*Open to All Attendees*

State child welfare systems are increasingly strained as more children enter foster care while their parents struggle with opioid use, mental health challenges, housing and food instability, homelessness and other grave issues. This session will explore different state-level approaches to re-envisioning child welfare systems to better meet the needs of children and families.

**12:45–2:00 p.m.**  
Independence  
Ballroom E-H (Level M4)



**Governors-Only Lunch**

*\*By Invitation Only (Governors Plus One)*

**12:45–2:00 p.m.**  
University of DC  
(Level M1)



**Governors' Washington Representatives  
and State-Federal Contacts Lunch**

*\*Open to Governors' Staff Only*

**12:45–2:00 p.m.**  
Archives (Level M4)



**Chiefs of Staff Lunch and Business Session:  
Many Roles of the Chief of Staff: Surviving and Thriving in Year 1**

*\*Open to Governors' Chiefs Only*

**12:45–2:15 p.m.**  
LeDroit Park (Level M3)



**Spouses' Lunch and Business Session:  
Choosing a Public Profile — Identifying Your Priorities  
and Communicating Your Message**

*\*Open to Governors' Spouses, Spouses' Staff Only*

**12:45–2:00 p.m.**  
Independence  
Ballroom A-D (Level M4)



### NGA Partners Lunch

*\*Open to NGA Partners Only*

Gerald Seib, *The Wall Street Journal*

**2:00–4:30 p.m.**

### Sidebar and Private Meetings

Contact NGA for assistance with rooms and VIP scheduling.

**2:15–3:15 p.m.**  
Congress (Level M4)



#### Speakers:

- Edward G. Rendell,  
Former Governor,  
Commonwealth of  
Pennsylvania, and  
Co-Chair, Building  
America's Future  
Educational Fund
- Doug Ducey, Governor,  
Arizona (moderator)
- Phil Murphy, Governor,  
New Jersey (moderator)
- William Shuster, Former  
Chairman, Committee on  
Transportation and  
Infrastructure, U.S. House  
of Representatives

### Build to Last: Toward a New Federal Infrastructure Package

*\*Open to Governors, Governors' Chiefs and Governors' Staff Only*

As Congress and the Administration consider a new infrastructure package, governors are ready to do more to continue the long-standing federal-state-local and private sector partnership. This panel provides governors insight into common areas for reform and investment, which will support the basis for NGA's infrastructure principles and legislative strategy.



**Speakers:**  
2:15–3:15 p.m.  
Capitol (Level M4)



**Speakers:**

- Charlie Baker, Governor, Massachusetts
- Kate Brown, Governor, Oregon (moderator)
- Scott D. Pattison, CEO, NGA
- Wendell Primus, Senior Policy Advisor to U.S. House Speaker Nancy Pelosi
- Senior Senate staffer (TBD)

### **Managing Costs and Improving Value in Health Care**

*\*Open to Governors, Governors' Chiefs and Governors' Staff Only*

This closed-door session identifies trends driving health spending and the levers available to governors as they build or continue pursuing their vision for high-value health care systems. Governors will hear from key federal policymakers about their efforts to tackle health care costs and discuss opportunities for partnership.

3:30–4:30 p.m.  
Mint (Level M4)



**Speakers:**

- TBD

### **Northern Lights: Illustrating U.S.-Canada Relations**

*\*Open to Governors, Governors' Chiefs and Governors' Staff Only*

Governors will discuss the impacts of USMCA and the potential future trading agreement with their counterparts from Canada. Conversation would be led by NGA and COF leadership. This closed-door conversation will complement the main stage discussion on USMCA led by the heads of foreign affairs from Canada, Mexico and the United States.

3:30–4:30 p.m.  
Capitol (Level M4)



**Speakers:**

- TBD

### **Agents of Change: The Future of the Higher Education Act**

*\*Open to All Attendees*

This session offers a deeper look at how changes to the Higher Education Act could allow greater state innovation in higher education. Panelists will provide their expertise into how to the state role in higher education, institutional accountability, accreditation, federal student aid, new delivery models, and data transparency and privacy may be addressed in new legislative proposals.

## SATURDAY, FEBRUARY 23

**5:00–7:00 p.m.**  
**Offsite: Ambassador's Residence** (4000 Nebraska Ave. NW)



### **Governors Reception at the Japanese Ambassador's Residence**

*\*Open to Governors Plus One*

**9:00–11:00 p.m.**  
**Offsite:**  
**Long View Gallery**  
 (1234 9th St. NW)



### **Purple Party**

*\*Open to All Attendees*

## SUNDAY, FEBRUARY 24

**8:00–9:30 a.m.**  
 Chinatown (Level M3)

### **Former Governors Breakfast and Business Session**

*\*Open to Former Governors Only*

**8:30 a.m.–5:30 p.m.**  
 Ballroom Pre-function/  
 Showcase Space  
 (Level M4)



### **Innovation Expo**

*\*Open to All Attendees*

Learn from technology experts imagining ways governors and their constituents can benefit from emerging technology by demonstrating real-world applications to address real-world challenges. Technologies include projection mapping, AI and voice, holograms and VR/AR/MR.

**9:00–9:45 a.m.**  
 Liberty Ballroom  
 (Level M4)



**Speakers:**  
 • TBD

### **North American Trade with USMCA: Governors at the Forefront**

*\*Open to All Attendees*

Join us as our governors chat with federal leaders from the United States, Mexico and Canada about how their states can maximize opportunities under the new U.S.-Mexico-Canada Trade Agreement (USMCA), as well as how this agreement will shape the North American relationship for the next quarter century.

**9:45–10:15 a.m.**

Liberty Ballroom  
(Level M4)



**Speakers:**

- Steve Case, CEO, Revolution Capital
- Doug Ducey, Governor, Arizona (moderator)
- Phil Murphy, Governor, New Jersey (moderator)

**Entrepreneurship and Rise of the Rest**

*\*Open to All Attendees*

Innovators are no longer bound by geography. The Rise of the Rest seeks to encourage entrepreneurship outside of traditional economic epicenters like New York City and Silicon Valley. Governors Doug Ducey and Phil Murphy lead a discussion exploring a governor's role in fostering innovation and entrepreneurship at the state level.

**10:00–11:45 a.m.**

Shaw (Level M3)



**Promoting Well-Being and Future Success of America's Youth Part 1: Ending Childhood Hunger**

*\*Open to Governors' Spouses, Spouses' Staff Only*

**10:15–10:30 a.m.**

Ballroom Pre-function/  
Showcase Space  
(Level M4)



**Break**

**10:30–11:00 a.m.**

Liberty Ballroom  
(Level M4)



**Speakers:**

- TBD

**Ted Talk**

*\*Open to All Attendees*

**11:00–11:45 a.m.**

Liberty Ballroom  
(Level M4)



**Speakers:**

- Cathy Engelbert, CEO, Deloitte US
- Philip Mezey, CEO, Itron, Inc.

**Smarter States: Governors Building Better Communities**

*\*Open to All Attendees*

During this fireside chat, technology leaders highlight state successes and discuss a vision for smarter states built on solutions that can help governors transform how government interacts with citizens and businesses.

**11:45 a.m.–**

**12:30 p.m.**

Liberty Ballroom  
(Level M4)



**Speakers:**

- Asa Hutchinson,  
Governor, Arkansas
- Jay Inslee, Governor,  
Washington
- John King, President  
and CEO, The Education  
Trust, and former U.S.  
Education Secretary
- Rod Paige, former U.S.  
Education Secretary

**Beyond the Classroom: A Roadmap to Education Innovation**

*\*Open to All Attendees*

Governors Jay Inslee and Asa Hutchinson lead a roundtable discussion with two former education secretaries on how governors can leverage new approaches to education policy to make a difference to students and the futures of their states on issues like computer science, career and technical education redesign, teacher professional development and retention, early learning and state education system alignment.

**Noon-1:30 p.m.**

LaDroit Park (Level M3)



**Spouses Lunch and Business Session:**

**Promoting Well-Being and Future Success of America's Youth  
Part 2: Foster Care, Adoption, Preventing Trauma**

*\*Open to Governors' Spouses, Spouses' Staff Only*

**12:30–2:00 p.m.**

Independence  
Ballroom E-H (Level M3)



**Speakers:**

- Lauren Bernstein  
Founder & CEO, The  
Culinary Diplomacy  
Project
- Chef Amanda Freitag,  
Food Network's  
"Chopped"
- Chef Marc Murphy, Food  
Network's "Chopped"

**Governors-Only Lunch by the Culinary Diplomacy Project**

*\*Open to Governors Plus One*

12:30–2:00 p.m.  
Archives (Level M4)



**Chiefs of Staff Lunch and Business Session:  
Preparing for and Responding to Disasters**



*\*Open to Governors' Chiefs Only*

12:30–2:00 p.m.  
Ballroom Pre-function/  
Showcase Space  
(Level M4)



**All-Attendee Lunch**

*\*Open to All Attendees*

<p><b>2:00–5:00 p.m.</b></p>	<p><b>Sidebar and Private Meetings</b>  <i>*By Invitation Only</i></p>
<p><b>2:15–3:15 p.m.</b>  Mint (Level M4)</p> <p></p> <p><b>Speakers:</b></p> <ul style="list-style-type: none"> <li>• Kentaro Sonoura, Special Advisor to Prime Minister Shinzō Abe</li> </ul>	<p><b>From Tokyo to Toledo: Japanese Supply Chain Integration throughout the States</b>  <i>*Open to Governors, Governors’ Chiefs and Governors’ Staff Only</i></p> <p>U.S. governors with a focus on trade in Japan lead a discussion that will be followed by presentations by Keidanren and JETRO on how their investments across U.S. supply chains fuel economic development in the states and more.</p>
<p><b>2:15–3:15 p.m.</b>  Capitol (Level M4)</p> <p></p> <p><b>Speakers:</b></p> <ul style="list-style-type: none"> <li>• Nick Akins, CEO, American Electric Power</li> <li>• Calvin Butler Jr., CEO, Baltimore Gas &amp; Electric Company</li> <li>• Duane Highley, CEO, Arkansas Electric Cooperative Corp</li> <li>• Debra Smith, CEO, Seattle City Light</li> <li>• Kevin Wailes, CEO, Lincoln Electric System</li> <li>• Curtis Wynn, CEO, Roanoke Electric Cooperative</li> </ul>	<p><b>We’ll Keep the Lights On: Governors and CEOs Partner on Electric Grid Resilience</b>  <i>*Open to Governors, Governors’ Chiefs and Governors’ Staff Only</i></p> <p>How can electric companies coordinate plans to better support how states prepare for and respond to emergencies? Governors and their senior policy staff meet with electricity utility CEOs to answer this question and others as they explore how private industry and governors can address longstanding coordination and data-sharing concerns and transform high-level coordination between private industry and government.</p>

## SUNDAY, FEBRUARY 24

**3:30–4:30 p.m.**  
Mint (Level M4)



**Speakers:**

- John Bel Edwards, Governor, Louisiana

### **Shelter from the Storm: Building Resiliency Against the Unexpected**

*\*Open to All Attendees*

Hurricanes, earthquakes and fires. Governors discuss their recent experiences, partnerships, funding and more when it comes disaster response, with an emphasis on strategies that prevent loss of property and life.

**3:30–4:30 p.m.**  
Congress (Level M4)



**Speakers:**

- Hemi Tewarson, Director, Health Division, NGA Center for Best Practices

### **Medicaid Expansion: Key Considerations for Governors**

*\*Open to Governors, Governors' Chiefs and Governors' Staff Only*

Medicaid expansion was the topic of numerous state ballot initiatives in 2018. As several states have recently expanded or are considering expansion, state leaders join a roundtable discussion to share new experiences and lessons with one another.

**4:30–5:30 p.m.**  
Holly (2<sup>nd</sup> Floor)

### **Communications Reception**

*\*Open to Governors' Communication Staff Only*

**6:00–8:00 p.m.**  
**Offsite:**  
**The White House**



### **Governors Dinner at the White House**

*\*Open to Governors and Spouses Only*

## MONDAY, FEBRUARY 25

**8:30–9:30 a.m.**  
Chinatown (Level M3)

### **Health + Solutions Funders Breakfast**

*\*By Invitation Only*




**9:00 a.m.–Noon**  
**Offsite:**  
**The White House**



### **Governors Briefing at the White House**

*\*Open to Governors Only*

## MONDAY, FEBRUARY 25

<b>8:30–9:45 a.m.</b> LaDroit Park (Level M3)  	<b>Spouses' Breakfast and Business Session: Supporting Military Families</b> <i>*Open to Governors' Spouses and Spouses' Staff Only</i>
<b>9:00–10:30 a.m.</b> Archives (Level M4) 	<b>Chiefs of Staff Breakfast and Business Session: Communicating Your Governor's Priorities and Accomplishments</b> <i>*Open to Chiefs Only</i>
<b>10:15–11:00 a.m.</b> <b>Offsite: The U.S. Navy Memorial</b> (701 Pennsylvania Ave. NW)  	<b>United States Navy Memorial Visit</b> <i>*Open to Governors' Spouses, Spouses' Staff Only</i>
<b>11:00 a.m.– 1:00 p.m.</b> <b>Offsite: The U.S. Navy Memorial</b> (701 Pennsylvania Ave. NW)  	<b>Governors' Spouses Host Lunch with the First Lady of the United States</b> <i>*Open to Governors' Spouses, Spouses' Staff Only</i>
<b>Noon–1:30 p.m.</b> <b>Offsite: U.S. Chamber of Commerce</b> (1615 H St. NW) 	<b>Lunch</b> <i>*Open to Governors and Invited Guests Only</i>



1:30–4:00 p.m.

**Offsite: U.S. Chamber of Commerce**  
(1615 H St. NW)



**Speakers:**

- Thomas J. Donahue, President and CEO, U.S. Chamber of Commerce
- Ed Mortimer, Vice President, Transportation and Infrastructure, U.S. Chamber of Commerce
- Wilbur Ross, U.S. Commerce Secretary

**Invest in America! Summit**

*\*Open to Governors, Governors' Staff and Invited Guests Only*

Governors and representatives of the international supply chains discuss investing in states

- 1:30-2:00 p.m.: **Networking Break**
- 2:00-2:30 p.m.: **Trade as Multiplier for Investors**
- 2:30-3:00 p.m.: **Infrastructure Opportunities for Foreign Investment**  
(Moderator: Ed Mortimer, USCC)
- 3:00-3:30 p.m.: **Workforce Development Opportunities**
- 3:35-3:55 p.m.: **Closing Remarks** (Secretary Wilbur Ross)

4:00–5:00 p.m.

**Offsite: U.S. Chamber of Commerce**  
(1615 H St. NW)



**Invest in America! VIP Reception**

*\*Open to Governors and Invited Guests Only*

Governors, Ambassadors, and Trade Representatives

6:00–8:00 p.m.

**Offsite: Council on Foreign Relations**  
(1777 F St. NW)



**Council on Foreign Relations Salon Dinner**

*\*Open to Governors and Invited Guests Only*

NGA Partners Salon Dinner  
Thursday, February 21  
6:00 to 8:30 p.m.  
Elizabeth's on L Street  
(1341 L Street NW)  
**\*Open to Platinum Partners Only**

## NGA Partners Salon Dinner

### Overview

This invitation-only dinner will provide an intimate setting for small groups of governors and elite business executives to share leadership perspectives and best practices. This opportunity is limited to Platinum-level NGA Partners.

### Format

- 6:00 p.m. Cocktails and Networking
- 6:30 p.m. Dinner
- 8:30 p.m. Event Concludes

### Transportation

The venue is within walking distance to the Marriott Marquis. Attendees also have the option to rideshare.

### Attire

The attire for the evening is business.

### Media

This event is closed to press.

**Contact:** Kevin Silard 202-624-3657, [KSilard@nga.org](mailto:KSilard@nga.org)

Council of Governors Meet-and-Greet Reception

Thursday, February 21

6:00 to 8:30 p.m.

British Embassy

***\*Invitation Only: Council of Governors members, spouses, staff and federal partners***

## Council of Governors Meet and Greet Reception

### Overview

This is an invitation-only reception for members of the presidentially appointed Council of Governors and will include federal participants.

### Format

- 6:00 p.m. Pre-drink with Kim Darroch
- 6:30 p.m. Reception With Federal Partners Begins
- 8:30 p.m. Reception Concludes

### Media

This event is closed to press.

**Contact:** Mary Catherine Ott 202-719-2867, [mcott@nga.org](mailto:mcott@nga.org)

Salon Dinner: Opportunity Zones  
Thursday, February 21  
6:30 p.m. – 8:30 p.m.  
Plume at the Jefferson Hotel  
(1200 16th St., NW, Washington, D.C.).  
**\*Invitation Only**

## Opportunity Zones Salon Dinner

### Overview

National Governors Association and the Milken Institute are hosting a salon dinner for governors and their staff on Thursday, Feb. 21, as the 2019 Winter Meeting begins. This salon dinner is an opportunity to discuss the challenges and opportunities present in fully utilizing the federal Opportunity Zones initiative. Policy experts from NGA and the Milken Institute will be present to answer questions and discuss effective strategies.

The Opportunity Zones established by the Tax Cuts and Jobs Act created great potential for encouraging investment in low- to moderate-income communities across the United States. From workforce housing development to small business creation and infrastructure investments, the Opportunity Zone program could drive economic growth, increase job creation and build wealth in areas that need it most.

As the federal regulations regarding Opportunity Zones near completion, the focus now turns to maximizing the potential results of this policy. Please join the NGA and Milken Institute for a candid, off-the-record salon dinner where we will discuss state and local strategies for action that you can pursue to fulfill your economic development agendas and increase prosperity through the Opportunity Zones initiative.

### Format

- 6:30 p.m. Cocktails and Networking
- 7:00 p.m. Dinner
- 8:30 p.m. Event Concludes

### Media

This event is closed to press.

**Contact:** Timothy Blute, 202-624-7854, [tblute@nga.org](mailto:tblute@nga.org)

Council of Governors Winter Breakfast Briefing & Plenary Meeting  
Friday, February 22  
7:30 to 11:00 a.m.  
Marriott Marquis: LeDroit/Shaw (Level M3)  
***\*Invitation Only: Council of Governors plus two staff and federal partners***

## **Council of Governors Winter Breakfast Briefing & Plenary Meeting**

### **Overview**

This is an invitation-only meeting for members of the presidentially appointed Council of Governors and will include federal participants. Key points of discussion will include the president's fiscal year 2020 budget request as well as the administration's and governors' priorities.

### **Format**

- 7:30 a.m. Council of Governors and State Staff Pre-meeting Breakfast Briefing
- 9:00 a.m. Council of Governors Plenary Session
- 10:45 a.m. Future Meetings and Closing Remarks
- 11:00 a.m. Adjourn

### **Media**

This event is closed to press.

**Contact:** Mary Catherine Ott 202-719-2867, [mcott@nga.org](mailto:mcott@nga.org)

Put More In Your Toolkit With NGA  
Friday, February 22  
Noon to 1:30 p.m.  
Marriott Marquis: Archives (Level M4)  
*\*Open to Governors and Staff*

## Put More in Your Toolkit With NGA

### Overview

This session is designed to introduce governors' staff to the breadth of policy expertise available to them from NGA. Representatives from NGA Solutions, NGA Management, NGA Advocacy, NGA Global and NGA Future will present on the policy assistance available to state policymakers and then spend time with attending state officials to discuss common challenges and opportunities. Lunch will be served.

### Format

- 12:00 p.m. Session Begins
- 12:15 p.m. Presentations From NGA Staff
- 12:45 p.m. Informal Networking
- 1:30 p.m. Concluding Remarks

### Media

This event is closed to press.

**Contact:** Timothy Blute 202-624-7854, [tblute@nga.org](mailto:tblute@nga.org)

*Insights to Behavior: Where Behavioral Economics and Public Policy Meet*  
Friday, February 22  
1:30 to 2:30 p.m.  
Marriott Marquis: Treasury (Level M4)  
**\*Open to NGA Staff, Governors and Governors' Staff**

## **Insights to Behavior: Where Behavioral Economics and Public Policy Meet**

### **Overview**

This session is designed to introduce governors' staff to the principles and applications of behavioral economics and how this field can be integrated into policymaking at the state level. Behavioral economics gained a great deal of attention after finding success in the United Kingdom and has been gaining in popularity in the United States.

During this session, Dr. Michael Hallsworth, director of the Behavioral Insights Team, North America, will discuss the findings of his work, identify potential applications in domestic public policy and highlight specific case studies. The session will be a mix of presentation and interactive discussion so that participants can identify discrete ways to apply this tool in their states.

### **Format**

- 1:30 p.m. Timothy Blute Introduces Dr. Hallsworth
- 1:35 p.m. Presentation from Dr. Hallsworth
- 2:05 p.m. Discussion
- 2:30 p.m. Closing Remarks

### **Media**

This session is closed to press.

**Contact:** Timothy Blute 202-624-7854, [tblute@nga.org](mailto:tblute@nga.org)

## Presenter Bios

### Dr. Michael Hallsworth



Dr. Michael Hallsworth is the managing director of BIT North America. He is also the former director of Health and Tax at the Behavioural Insights Team. He has worked on health policy issues with the Department of Health, NHS England, Public Health England, the European Commission and the World Economic Forum. He was previously a senior policy advisor at the Cabinet Office and, while at HMRC, he won a Civil Service Award for running large-scale randomized controlled trials applying behavioral economics to increase tax collection. When at the Institute for Government he co-wrote the MINDSPACE report, which is one of the main frameworks used by the UK government to apply behavioral thinking to public policy. He has a Ph.D. in behavioral economics from Imperial College London, and a First Class MA and MPhil from the University of Cambridge. He has been published in The Lancet, the Journal of Public

Economics, the Journal of Economic Psychology, the Journal of Health Systems Research and Theory, the Oxford Review of Economic Policy and PLOS One.



Who is Minding the Ballot Box?  
Friday, February 22  
2:30 to 4:00 p.m.  
Marriott Marquis: Capitol (Level M4)  
**\*Open to All Attendees**

## Who is Minding the Ballot Box?

### Overview

Security vulnerabilities in election systems could allow foreign adversaries and cybercriminals to undermine faith in the electoral process. Since the 2016 elections, initiatives to improve security (and associated media coverage) have rightly focused on election officials. However, as the chief executives of their respective states, governors are also responsible for election security. With the 2018 elections behind us and 22 new governors assuming office, now is the time to reflect on lessons learned over the past two years and advance best practices before the 2020 elections.

This session will help governors and all attendees understand the continuing threat to public confidence in elections, offer or highlight concrete ideas to engage more consistently with election security leaders and raise overall awareness on election security.

### Format

- 2:30 p.m. Welcome and Introductions
  - Jeff McLeod, Director, Homeland Security & Public Safety Division, National Governors Association Center for Best Practices
- 2:35 p.m. Where Election Security Really Meets Reality
  - Paul Pate, Secretary of State, Iowa
  - Lori Augino, Director of Elections, Washington, and National Association of State Election Directors
  - Noah Praetz, Director of Elections, Cooke County, Illinois
- 2:55 p.m. From 2016-2018 and Beyond
  - TBD: White House staffer
  - Matt Masterson, Department of Homeland Security
  - Paul Pate, Secretary of State, Iowa
  - Lori Augino, Director of Elections, Washington, and National Association of State Election Directors
  - Noah Praetz, Director of Elections, Cook County, Illinois
- 3:15 p.m. Roundtable Discussion
- 3:55 p.m. Concluding Remarks
- 4:00 pm. Adjourn

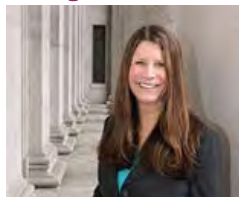
### Media

This session is open to press.

**Contact:** Mary Catherine Ott 202-719-2867, [mcott@nga.org](mailto:mcott@nga.org)  
Maggie Brunner 202-624-5364, [mbrunner@nga.org](mailto:mbrunner@nga.org)

## Presenter Bios

### Lori Augino



Lori Augino is the director of elections for the Office of the Secretary of State. She was appointed by Secretary of State Kim Wyman in January 2013. Augino serves as a member of the Election Assistance Commission's Technical Guidelines Development Committee (TGDC), serves as the treasurer for the National Association of State Election Directors (NASD), serves as a member of the Council of State Government's Election Technology Working Group and serves as a member of the Department of Homeland Security's Elections Critical Infrastructure Government Coordinating Council. Prior to serving as Director of Elections, Augino worked for the Pierce County Auditor's Office for nearly 18 years.

She served as Pierce County Elections Manager from 2000 to 2010. In 2009, Augino was named County Election Employee of the Year by former Secretary of State Sam Reed. She's a graduate of the University of Washington, holding a bachelor's degree in politics, philosophy and economics.

### Paul D. Pate



Secretary of State Paul Pate is a nationally recognized small businessman and lifelong Iowan. He is entering his third term as Iowa's secretary of state. Pate has dedicated much of his life to public service. He was an Iowa state senator for six years, mayor of Cedar Rapids for two terms and served as president of the Iowa League of Cities. He is the president-elect of the National Association of Secretaries of State. Pate owns an asphalt paving company in Marion, Iowa. He and his wife, Jane, have three adult children and five grandchildren.

### Noah Praetz



Noah Praetz is the director of elections in Cook County, Illinois. He is responsible for the overall management of one of the largest election jurisdictions in the country. Each year his team serves 1.5 million voters, facilitates democracy for thousands of candidates and trains and supports thousands of volunteers. Praetz has focused the department on measuring for success. Data is used to ensure that voters, candidates and pollworkers are being served successfully, and that the government is doing business purposefully. Praetz is a board member of the International Association of Government Officials. He is active in the Election Center and the Illinois Association of County Clerks and Records. Praetz has presented on election security, sustainability, election day management, online registration, voter registration modernization and other election-related items.

### Matthew Masterson



Matt Masterson currently serves as senior advisor in the U.S. Department of Homeland Security, where he helps lead the department's election security program. Before coming to DHS, Masterson was the last chairman of the U.S. Election Assistance Commission, nominated by President Barack Obama and confirmed by unanimous consent of the U.S. Senate on Dec. 16, 2014. Prior to his appointment with EAC, Commissioner Masterson served as interim chief of staff for the Ohio secretary of state, a position he held since November 2014. He previously served as deputy chief of staff and CIO from 2013 to 2014, as well as deputy director of elections from 2011 to 2013.

*The World at the Governors' Feet: Diplomacy Within Reach*  
Friday, February 22  
3:00 to 4:30 p.m.  
Meridian International (1630 Crescent Place NW)  
***\*Invitation Only***

## **The World at the Governors' Feet: Diplomacy Within Reach**

### **Overview**

Two to four governors (**To Be Confirmed**), representing different parties and varying time in office, will be able to address 50 to 70 ambassadors and deputy chiefs of mission from the diplomatic corps in Washington. The event will be hosted at Meridian International following the luncheon at the Vice President's residence.

### **Format**

- 3:00 p.m. Attendees Arrive, Refreshments Provided
- 3:30 p.m. Moderator Introduction
  - Stuart Holiday, President and CEO, Meridian International and former U.S. Ambassador, UN
- 3:35 p.m. Governor Remarks
  - Gary Herbert, Governor, Utah
- 4:30 p.m. Adjourn

### **Media**

This session is closed to press.

**Contact:** Abigail Hunter 202-719-2870, [ahunter@nga.org](mailto:ahunter@nga.org)

### Stuart Holliday



Ambassador Stuart Holliday is president and CEO of Meridian International Center, a leading non-partisan institution that seeks to advance global security and prosperity through effective leadership and diplomacy.

Meridian works closely with the U.S. Department of State and other U.S. government agencies, NGOs, international governments and the private sector. It creates global leadership exchange and education programs, partnerships, and initiatives that strengthen international cooperation on key issues such as security, energy and the environment, economic development, entrepreneurship, global health and culture. Meridian, founded in 1960, has a \$35 million budget, 110 employees, and is located on a three-acre historic campus in the heart of Washington, D.C.

Ambassador Stuart Holliday served as United States Ambassador for Special Political Affairs at the United Nations (2003-2005), after his nomination by the President and confirmation by the Senate. Holliday's primary duties involved representing the United States on issues in the U.N. Security Council. This included responsibility for U.S. policy on U.N. Peacekeeping, Sanctions, and Counterterrorism programs.

Prior to serving at the United Nations, Holliday was coordinator (assistant secretary) of the U.S. State Department's Bureau of International Information Programs and Principal Deputy Assistant Secretary for Public Affairs.

From 2000 to 2001, he was special assistant to the president and associate director of presidential personnel at the White House. At the White House, he advised the President on appointments to the State Department, the Defense Department, the Veterans Department, FEMA, NASA, OPIC, Peace Corps, USAID and Ambassadorships. Following the attacks of September 11, Holliday was tasked by the President's chief of staff to work with government agencies to staff the first Office of Homeland Security at the White House. From 1998 to 2000, he served as assistant (deputy) policy director to then governor of Texas. In this capacity he had specific responsibility for economic development, international trade, technology and military issues.

Private Reception For Governors' Chiefs of Staff  
Friday, February 22  
4:00 to 5:00 p.m.  
Marriott Marquis: 10th Floor Terrace  
*\*Open to Governors' Chiefs of Staff Only*

## Private Reception for Governors' Chiefs of Staff

### Overview

This is the first opportunity at the 2019 National Governors Association Winter Meeting for governors' chiefs of staff to convene. The private networking reception will allow chiefs to get to know one another in a relaxed environment. There is no formal program. The rapport will support the discussions during the three chiefs of staff business sessions taking place over the course of the weekend.

### Format

- 4:00 p.m. Reception Opens
- 5:00 p.m. Reception Concludes

### Media

This event is closed to press.

**Contact:** Nikki Guilford 202-624-5422, [nguiford@nga.org](mailto:nguiford@nga.org)

*Good Jobs for All Veterans: A Night Honoring Our National Guard*  
Friday, February 22  
5:00 to 7:00 p.m.  
Marriott Marquis: Independence Ballroom (Level M4)  
***\*Open to All Attendees (Closed To Press)***

## **Good Jobs for All Veterans: A Night Honoring Our National Guard**

### **Overview**

All attendees are invited to join governors, spouses, adjutants general and senior officials from the Department of Defense and Department of Veterans Affairs for light appetizers and refreshments. This event is being supported by USAA, an NGA Partner.

### **Format**

- 5:00 p.m. Reception Opens
- 5:15 p.m. Presentation of the Colors and National Anthem
- 5:30 p.m. Welcoming Remarks
- 7:00 p.m. Reception Concludes

### **Media**

This event is closed to press.

**Contact:** Kevin Silard 202-624.3657, [ksilard@nga.org](mailto:ksilard@nga.org)  
Mary Catherine Ott 202-719-2867, [mcott@nga.org](mailto:mcott@nga.org)

Workforce Reception at the Canadian Embassy  
Friday, February 22  
6:00 to 8:00 p.m.  
Embassy of Canada  
**\*By Invitation Only**

## Workforce Reception at the Canadian Embassy

### Overview

The reception at the Canadian Embassy is part of the National Governors Association Center for Best Practices' Winter Workforce Meeting. This meeting brings together members of two NGA Center affiliate organizations: the National Association of State Workforce Board Chairs and the National Association of State Liaisons for Workforce Development Partnerships. Members of the two associations include the private-sector chairs of state workforce boards, the staff directors of those boards and the individuals who oversee the public workforce system in state agencies.

### Format

- 6:15 p.m. Arrival and Security Check-in; Light Refreshments and Hors d'oeuvres to Be Provided
- 6:30 p.m. Welcoming remarks
  - Embassy of Canada (To Be Confirmed)
  - Governor (To Be Confirmed)
  - NGA (To Be Confirmed – Scott, Kirk or Martin)
  - John Rico, Chair, National Association of State Workforce Boards
  - George Taratsas, Chair, National Association of State Liaisons for Workforce Development Partnerships
- 6:50 p.m. Dinner Served Buffet-style.
- 8:15 p.m. Bus Departs for Hotel

### Media

This session is closed to press.

**Contact:** Abigail Hunter, (202) 719-2870, [ahunter@nga.org](mailto:ahunter@nga.org)

## Presenter Bios

### John Rico



John Rico is founder, president and CEO of Rico Computers Enterprises, Inc. a 32-year-old family-owned technology business. Headquartered in Chicago, Rico Computers Enterprises, Inc. is one of the oldest Minority Technology Firms in the Midwest. Rico has more than 38 years of experience in manufacturing and process management, automated production, systems design, quality control, customization and installation. Before starting Rico Enterprises, Inc. he held supervisory, management/administrative positions with Boyle Midway Company (a division of American Home Products), Armour Dial Corporation, American

Pouch Food Company, Turtle Wax Corporation and Oz Foods.

In addition to his work at Rico Computer Enterprises, Inc., Rico chairs the National Association of State Workforce Board Chairs, co-chairs the Illinois Workforce Investment Board and is an appointed member of the P-20 Council on Education Collaborative. He is also a member of the Chicagoland Chamber of Commerce and a partner of the Illinois IT Learning Exchange. Rico has more than 25 years of experience in the information technology field and is committed to exploring the link between technology and education. In 2008, Rico Enterprises, Inc., partnered with Scholastic Learning to provide support and service for software proven to meet the needs of struggling readers in Chicago Public Schools (CPS). Rico also volunteers as a motivational speaker to CPS and throughout Illinois' educational community.

### George Taratsas



George Taratsas is with Virginia's Community Colleges serving as the administrator of the Federal Workforce Programs. In his role, he directs programs and the administration of the Workforce Innovation and Opportunities Act (WIOA) Title I. In Virginia, administration of WIOA Title I is assigned to Virginia's Community College System.

Taratsas has previously served as resource administrator for Workforce Development Services of the Virginia Community College System (VCCS), overseeing administration of grant programs. He has extensive experience in federal grants management, public administration and policy development. That experience includes serving as resource administrator and policy analyst for workforce development in the Governor's Office, and serving as senior policy analyst and planner in the Workforce Development Division of the Virginia Employment Commission (VEC). Taratsas has also held the role of manager of the Budgets and Grants Management division at VEC, and has extensive private sector experience serving in the Operations Division of a major retail corporation where he held various position including operations planner and analyst. Taratsas is the chair of the National Association of State Liaisons for Workforce Development Partnerships.



Media Reception  
Friday, February 22  
6:00 to 8:00 p.m.  
Marriott Marquis: 10<sup>th</sup> Floor Terrace  
*\*Open to All Attendees*

## Media Reception

### Overview

Communications staff from the National Governors Association are inviting members of the media, governors and their staffs to a reception on the rooftop of the host hotel. All Winter Meeting attendees are invited to attend, but the focus will be on media there to cover it, NGA communications staff, governors and their chiefs of staff and/or communications directors.

### Format

- 6:00 p.m. Event Begins
- 6:30 p.m. Welcome and Introductory Remarks from James Nash, NGA Communications
- 6:35 p.m. Remarks from Event Sponsor Cathilea Robinett, e.Republic President
- 6:40 p.m. Remarks Conclude
- 8:00 p.m. Event Concludes

### Transportation

None needed.

### Attire

The attire for the event is casual.

### Media

This session is open to press and exchanges are on-the-record unless otherwise specified.

**Contact:** James Nash 202-624-3658, [jnash@nga.org](mailto:jnash@nga.org)  
Ariana Gordon 561-624-5327, [agordon@nga.org](mailto:agordon@nga.org)

NGA Partners Welcome Reception  
Friday, February 22  
8:30 to 10:30 p.m.  
Marriott Marquis: Dignitary Restaurant (Lobby Level)  
***\*By Invitation Only: Governors, Spouses, Staff and Partners***

## NGA Partners Welcome Reception

### Overview

Governors, spouses, staff, partners and other invited guests will gather at the Dignitary restaurant for the NGA Partners welcome reception. No formal program is planned for this reception. Drinks and light hors d'oeuvres will be served.

### Format

- 8:30 p.m. Event Begins
- 10:30 p.m. Event Concludes

### Transportation

This event is onsite.

### Attire

The attire for this event is business casual.

### Media

This event is closed to press.

**Contact:** Kevin Silard 202-624-3657, [KSilard@nga.org](mailto:KSilard@nga.org)

Innovation Expo  
Saturday, February 23 to Sunday, February 24  
8:30 to 5:30 p.m.  
Marriott Marquis: Pre-function Space (Level M4)  
**\*Open to All Attendees**

## Innovation Expo

### Overview

The sheer pace of innovation and the impact it has on people's everyday lives makes technology the most challenging, transformational category in the world. The innovation expo is imagining ways to bring technology and humans together, allowing governors and their constituents to benefit from the innovation. The expo's booths highlight different technologies that have real-world applications to address real-world challenges. These technologies include projection mapping, AI and voice, holograms and VR/AR/MR.

- **Projection Mapping:** Projection mapping is a versatile visual medium that can be shared with a large or small audience through various examples from simple to complex – helping state governments promote special events or increase awareness of state services.
- **AI and Voice:** AI and voice technology is becoming more and more prevalent in households and commercial spaces – and can be leveraged by state governments to improve services to constituents and taxpayers. The booth will showcase capabilities through a number of examples, from a custom Alexa API to an AI concierge.
- **Holograms:** Hologram technology is becoming more accessible in homes and businesses in a number of different iterations. The booth will showcase these different applications and explore how they can help state governments.
- **VR/AR/MR:** These different technologies can help communicate and disseminate information to constituents, and educate and entertain the masses. The booth will explore these different technologies and see how they can help state governments.

These technologies demonstrate opportunities for states to be innovative with their applications. Several states are implementing creative uses of technology to serve their constituents.

**UTAH** | Utah has developed a state government skill for the Amazon Alexa platform, utilizing AI and Voice to help new drivers prepare for their driving test.

**ARKANSAS** | Arkansas released a chat bot, utilizing natural language processing and machine learning to help answer the hundreds of citizen questions that various government agencies receive on a daily basis – available on the main Arkansas state website.

**NORTH CAROLINA** | North Carolina developed an iPhone and Android app called ReadyNC by NC Public Safety and Emergency Management to assist citizens in preparing for emergencies of all sizes and scopes. The app provides weather updates, traffic updates, power outage information, evacuation notices and tips for improving preparedness.

### Format

Booth set-up open to all attendees to enjoy.

### Media

This event is open to the press.

**Contact:** Timothy Blute 202-624-7854, [tblute@nga.org](mailto:tblute@nga.org)

Chair's Initiative: Good Jobs for All Americans  
Saturday, February 23  
9:15 to 10:15 a.m.  
Marriott Marquis: Liberty Ballroom (Level M4)  
***\*Open to All Attendees***

## **Chair's Initiative: *Good Jobs for All Americans***

### **Overview**

This session will focus on Governor Bullock's Chair's Initiative with panelists discussing the three focus areas of the initiative: workforce of the future (positioning state economies for success); second acts (reskilling midcareer workers for success) and rural resurgence (empowering the rural workforce).

### **Format (Run of the Show)**

- 9:15 a.m. Governor Bullock Opens Session with Brief Remarks about his Initiative
- 9:20 a.m. Governor Bullock Introduces Chair's Initiative Video
- 9:25 a.m. Governor Bullock introduces panel
  - Penny Pritzker, Co-Chair Council of Foreign Relations-Sponsored Independent Task Force, Former United States Secretary of Commerce
  - Richard Haas, President, Council on Foreign Relations
  - James Fallows, National Correspondent, The Atlantic Monthly
  - Deborah Fallows, Writer and Linguist
- 9:30 a.m. Governor Bullock Moderates a Conversation With the Panelists
- 10:00 a.m. Governor Bullock Moderates a Q & A With Other Governors
- 10:10 a.m. Governor Bullock Asks Panelists for Final Remarks
- 10:15 a.m. Session Adjourns

### **Media:**

This session is open to press.

**Contact:** Martin Simon 202- 624-5345, [msimon@nga.org](mailto:msimon@nga.org)

## Presenter Bios

### James and Deborah Fallows



For the past four years, Deborah and James Fallows have been traveling through smaller-town America and reporting on innovation of all sorts. Their national best-selling book on the project, *Our Towns: A 100,000-Mile Journey into the Heart of America*, was published by Pantheon in May 2018. They are currently in production with HBO on a documentary based on their book.

James Fallows is a longtime correspondent for *The Atlantic* magazine, reporting from China, Japan, Southeast Asia, Europe, and within the United States in Texas, Washington state and California. He has written 12 books and won the National Book Award, the National Magazine Award and a documentary Emmy. His work also has appeared in many other magazines and as public radio commentaries since the 1980s.

James Fallows grew up in inland Southern California and studied American history and literature at Harvard and economics at Oxford as a Rhodes scholar. He worked for two years in the White House as President Jimmy Carter's chief speechwriter. He has also been part of the program-design team for Microsoft's Word program and is the founding chairman of New America. James Fallows is an instrument-rated pilot.



Deborah Fallows is a writer and a linguist. She has written extensively on language, education, families and work, China, and travel for *The Atlantic*, *National Geographic*, *Slate*, *The New York Times*, and *Washington Monthly*. Her 2010 book, *Dreaming in Chinese: Mandarin Lessons in Life, Love, and Language*, is based on her three-year experience living and working in China.

Most recently, she was a senior research fellow at the Pew Research Center and before that, director of data architecture for Oxygen Media. Previously, she was assistant dean and assistant director of admissions

at Georgetown University. Fallows has an bachelor's degree from Harvard University and a doctorate in theoretical linguistics from the University of Texas at Austin.

James and Deborah Fallows have two grown sons and five grandchildren.

### Penny Pritzker



Penny Pritzker is an entrepreneur, civic leader and philanthropist with more than 30 years of experience in numerous industries. Pritzker is currently the founder and chairman of PSP Partners, a global private investment firm. From June 2013 through January 2017, Pritzker served as U.S. Secretary of Commerce in the Obama Administration. Pritzker was a core member of President Obama's economic team and served as the country's chief commercial advocate, leading the Administration's trade and investment promotion efforts and creating the first-ever skilled workforce initiative at the department. She also served on President Obama's Council on Jobs and Competitiveness and his Economic Recovery Advisory Board. Currently, Pritzker is a member of the board of the Carnegie Endowment for International Peace, a member of the board of Microsoft, a member of the Aspen Strategy Group and the Aspen Economic Strategy Group, a member of the board of the Obama Foundation and a member of the Harvard Corporation. Before entering government service, Pritzker had

been involved in many Chicago organizations, including the Chicago Board of Education and her own foundation, the Pritzker Traubert Family Foundation, which works to create increased economic opportunity in Chicago.

### Richard Haas



Richard N. Haas is an American diplomat and academic. He has been president of the Council on Foreign Relations since July 2003, prior to which he was director of policy planning for the U.S. Department of State and a close advisor to Secretary of State Colin Powell. Confirmed by the Senate to hold the rank of ambassador, Haas also served as coordinator for the Future of Afghanistan and special envoy for Northern Ireland. From 1989 to 1993, he served as special assistant to President George H.W. Bush and senior director for Near East and South Asian Affairs on the staff of the National Security Council. He was awarded the Presidential Citizens Medal for his contributions to the development and articulation of U.S. policy during the Gulf War. Haas is the author or editor of 13 books on American foreign policy and one book on management. His latest book is *A World in Disarray: American Foreign Policy and the Crisis of the Old Order*, published in 2017.

*Governors' Spouses' Business Session*

*Saturday, February 23*

*9:45 to 11:45 a.m.*

*Marriott Marquis: Shaw (Level M3)*

***\*Open to Governors' Spouses and Governors' Spouses Staff Only***

## **Spouses' Business Session: Partners in Leadership: The Significant Role of Governors' Spouses**

### **Overview**

The opening session of the 2019 National Governors Association Winter Meeting Governors' Spouses Program provides governors' spouses an opportunity to begin building solid working relationships and share insights and experiences related to their unique role. As partners in leadership with the governor, first spouses are raising awareness and advocating for critical issues promoting the well-being of the citizens of their state.

### **Format**

- 9:45 a.m.                      Welcome to the 2019 NGA Winter Meeting
  - Maryland First Lady Yumi Hogan, Spouses' Leadership Committee Vice Chair
  - Nikki Guilford, Director, NGA Consulting
- Building Strong Working Relationships
  - Members of the Governors' Spouses' Leadership Committee (SLC)
- 10:00 a.m.                      Governors' Spouses Introductions
  - Opportunity to highlight spouses of veteran governors and the spouses of new governors
- 10:50 a.m.                      Break
- 11:00 a.m.                      Governors' Spouses Panel: Words of Wisdom on Defining Your Unique Role
  - Alison Williams, Chief of Staff for Arkansas Governor Asa Hutchinson (moderator)
  - Lauren Baker, First Lady, Massachusetts
  - Kathryn Helgaas Burgum, First Lady, North Dakota
  - Third Governors' Spouse TBD
- 11:45 a.m.                      Closing Remarks and Session Concludes

### **Media:**

This session is closed to the press.

### **Contacts:**

Christie Amberman 202- 624-5332, [camberman@nga.org](mailto:camberman@nga.org)  
Danielle Davidson 202-624-5408, [ddavidson@nga.org](mailto:ddavidson@nga.org)

Unlocking the Key to Criminal Justice Reform  
Saturday, February 23  
10:15 to 10:55 a.m.  
Marriott Marquis: Liberty Ballroom (Level M4)  
***\*Open to All Meeting Attendees***

## Unlocking the Key to Criminal Justice Reform

### Overview

States have been leading the way on reentry practices for over a decade. Governors have guided state efforts to improve correctional practices, with reentry practices beginning on day one through release. These efforts have led to states providing education, employment training, life skills, and behavioral health services to increase the likelihood of success upon release. Additionally, the President recently signed into law the First Step Act, an historic piece of legislation that will help modernize our federal criminal justice system. This legislation wisely builds on reform initiatives that states have been implementing over the last decade, ensuring smarter, fairer, and more cost-effective criminal justice policies to improve public safety outcomes.

This session will discuss and explore a variety of innovative strategies that are working in states to increase opportunities of formerly incarcerated individuals.

### Format

- 10:15 a.m.                      Opening remarks and introductions
  - Phil Bryant, Governor, Mississippi (TBC)
  - Van Jones, Political Contributor, CNN
  - Mark Holden, Senior VP, General Counsel and Corporate Secretary, Koch Industries, Inc.
- 10:40 a.m.                      Open Discussion with Governors
- 10:50 a.m.                      Closing Remarks
- 10:55 a.m.                      Adjourn

### Media

This session is open to press.

**Contact:** Mary Catherine Ott 202-719.2867, [mcott@nga.org](mailto:mcott@nga.org)  
Jeff Locke 202-624.5348, [jlocke@nga.org](mailto:jlocke@nga.org)



## Presenter Bios

### Van Jones



Van Jones is a social entrepreneur, CNN political contributor and host of “The Van Jones Show” on CNN. Famous for his heartfelt election night coverage, Jones showed up as “the voice of reason” for people in red states and blue throughout the volatile 2016 political season.

Jones has founded and led numerous social enterprises engaged in social and environmental justice to include #cut50, an initiative focused on making communities safer while reducing the number of people in our prisons and jails. Jones is a Yale-educated attorney. He is the author of three New York Times best-selling books: “The Green Collar Economy” (2008), “Rebuild the Dream” (2012) and “Beyond The Messy Truth” (2017).

He was the main advocate for the Green Jobs Act. Signed into law by President George W. Bush in 2007, the Green Jobs Act was the first piece of federal legislation to codify the term “green jobs.” During the Obama Administration, the legislation resulted in \$500 million in national funding for green jobs training.

In 2009, Jones worked as the green jobs advisor to President Barack Obama. In this role, Jones helped to lead the interagency process that oversaw the multibillion dollar investment in skills training and jobs development within the environmental and green energy sectors.

Jones has been honored with numerous awards and spotlighted on several lists of high achievers, including: the World Economic Forum’s “Young Global Leader” designation; Rolling Stone’s 2012 “12 Leaders Who Get Things Done”; TIME’s 2009 “100 Most Influential People in The World”; and the Root’s 2014 “The Root 100.” In 2017, Jones signed a management deal with Roc Nation, becoming the first political commentator and activist in their family. Jones lives in the Los Angeles area with his wife and two children.

### Mark Holden



Mark Holden serves as senior vice president, general counsel and corporate secretary of Koch Industries, Inc. He is also president and COO of the Legal Division of Koch Companies Public Sector, LLC, which provides legal, government and public affairs services to Koch Industries, Inc. and its affiliates. In addition, he also serves as chairman of the Board of Freedom Partners Chamber of Commerce, Inc. and serves on the Board of Directors of Americans for Prosperity.

Holden also serves on the boards of two Koch Industries subsidiaries: Georgia-Pacific Equity Holdings, LLC, and Molex Electronic Technologies Holdings, LLC.

He is a member of Georgia-Pacific’s Legal and Public Affairs Committee and Koch Industries’ Compliance and Ethics Committee.

Holden began his career with Koch Industries in 1995 as a litigation attorney, and was vice president and general counsel for litigation and compliance. He has worked with the various Koch companies on a variety of litigation, regulatory, compliance and commercial issues.

Before joining Koch, Holden was an associate with Akin, Gump, Strauss, Hauer & Feld in Washington, D.C. Holden earned a bachelor’s degree in political science from the University of Massachusetts. He earned his law degree from the Columbus School of Law at the Catholic University of America, where he was an associate editor of the Catholic University Law Review.

*It's the Economy: A Conversation with Jamie Dimon*  
Saturday, February 23  
11:10 to 11:55 a.m.  
Marriott Marquis: Liberty Ballroom (Level M4)  
***\*Open to All Attendees***

## **It's the Economy: A Conversation with Jamie Dimon**

### **Overview**

As the chairman and CEO of JPMorgan Chase & Co. for more than a decade, Jamie Dimon has an unprecedented view into the global economy and the changing nature of commerce. During this fireside chat with governors, Dimon will provide unique insights into the changing nature of economics, the challenges and opportunities of current workforce trends, the future of work and the health of America's small-business community. Two governors will moderate the discussion and after a few introductory questions, open the floor to attending governors to ask additional questions.

### **Format**

- 11:10 a.m.                      Session Introduction
  - La June Montgomery Tabron, President and CEO, W.K. Kellogg Foundation
- 11:12 a.m.                      Moderating Governors Lead Conversation With Jamie Dimon
- 11:30 a.m.                      Governor Opens the Discussion to the Participating Governors
- 11:55 a.m.                      Session Concludes

### **Media**

This session is open to press.

**Contact:** Timothy Blute 202-624-7854, [tblute@nga.org](mailto:tblute@nga.org)

## Presenter Bios

### Jamie Dimon



Jamie Dimon became chairman of the board of JPMorgan Chase & Co. on Dec. 31, 2006, following a year as CEO and president. He joined the company following JPMorgan Chase's merger with Bank One Corporation in July 2004. At Bank One he was chairman and CEO from March 2000 to July 2004. Before joining Bank One, Dimon held a wide range of executive roles at Citigroup Inc., the Travelers Group, Commercial Credit Company and American Express Company.

Dimon is on the Board of Directors of Harvard Business School and Catalyst; chairman of the Business Roundtable and a member of The Business Council. He is also on the Board of Trustees of New York University School of Medicine. Dimon does not serve on the board of any publicly traded company other than JPMorgan Chase.

Dimon graduated from Tufts University and received an MBA from Harvard

Business School.

### La June Montgomery Tabron



La June Montgomery Tabron is the president and CEO of the W.K. Kellogg Foundation (WKKF) in Battle Creek, Mich., one of the largest private foundations in the United States.

As a champion for vulnerable children and for creating the conditions necessary for them to thrive, Tabron leads the Kellogg Foundation and its work to support thriving children, working families and equitable communities. The Kellogg Foundation works to heal the profound racial inequities in communities, cultivate community leaders and foster community engagement on behalf of children.

Prior to becoming the first African-American president and CEO to lead the foundation in its history, she served in a variety of positions at the Kellogg Foundation after joining the organization as the controller in 1987. Most recently, she was the executive vice president of operations and treasurer, where she was pivotal in connecting and integrating WKKF's leadership committees: the Executive Council, Program Leadership Council, Talent Board and Organizational Advisory Team, ensuring unified execution of the organization's mission and strategic framework across all programmatic and priority place areas. She also provided leadership for WKKF's place-based grantmaking in Mississippi and New Orleans since 2011, launching a significant effort to help set young males of color on the path to success in 2013.

Tabron holds a bachelor's degree in business administration from the University of Michigan – Ann Arbor and an MBA from the Kellogg Graduate School of Management at Northwestern University. She also received an honorary doctorate of humane letters from Marygrove College in Detroit and an honorary doctorate from Union Institute & University. She is a certified public accountant and certified management accountant licensed in Michigan. She is also a graduate of the inaugural class of the Council on Foundations' Career Pathways Program.

*Our Children, Our Future: Rethinking Child Welfare*  
Saturday, February 23  
11:55 to 12:40 p.m.  
Marriott Marquis: Liberty Ballroom (Level M4)  
**\*Open to All Attendees**

## Our Children, Our Future: Rethinking Child Welfare

### Overview

State child welfare systems are increasingly strained as more children enter state custody while their parents struggle with opioid use, mental health challenges, housing and food instability, homelessness and other grave issues. In the face of these enormous challenges, states have a tremendous opportunity to rethink their approach to the work of ensuring child safety and promoting family well-being in new and innovative ways.

This session will explore how governors are leading the way in re-envisioning the child welfare systems in their states to better meet the needs of children and families in need. Participants will hear from Kentucky Governor Matt Bevin and Louisiana First Lady Donna Edwards about the initiatives they are leading in their states to improve foster care, strengthen families and address childhood trauma. These panelists will share how their state is thinking through the flexibilities offered by the Family First Prevention Services Act and how it can be used as a tool to improve the child welfare system across the continuum of involvement. Participants will also hear from Sean Anders, renowned Hollywood director, about his personal experience with the child welfare system and his work on the movie *Instant Family*.

### Format

- 11:55 a.m.      Opening Remarks
  - Kate Brown, Governor, Oregon
  - Charlie Baker, Governor, Massachusetts
  
- 12:05 p.m.      Moderated Discussion
  - Dr. Jeremy Kohomban, President and CEO, The Children's Village
  - Sean Anders, Writer and Director, *Instant Family* movie
  - Matt Bevin, Governor, Kentucky
  - Donna Edwards, First Lady, Louisiana
  
- 12:35 p.m.      Q & A

### Media

This session is open to press.

**Contacts:** Alexandra Cawthorne Gaines 202-624-5315, [acawthorne@nga.org](mailto:acawthorne@nga.org)  
Amy Zettle 202-624-5378, [azettle@nga.org](mailto:azettle@nga.org)

## Presenter Bios

### Donna Edwards



First Lady Donna Edwards is excited to use her platform as First Lady of Louisiana to make a difference for kids, families and educators, raise awareness about important issues and connect communities with needed resources and support.

With a degree in business administration from the University of Southern Mississippi, Donna has led a successful career in business. But it was her passion to help children learn and grow that led her to become a certified teacher. She taught music education for more than eight years in the Amite public school system. Having worked in the classroom, she knows the challenges first-hand and is a dedicated advocate for both

students and teachers.

As first lady, Donna has created the Louisiana First Foundation, which has a three-fold focus: developing programs that center around educating the “whole child” through Teach MAM (Music, Art and Movement), fighting against human trafficking and building a supportive network to help foster children and parents with government, non-profits, businesses and faith based organizations through Louisiana Fosters.

She has also started Virtual Visits with the First Lady, which enables her to interact with students in every corner of the state, No Kid Hungry Louisiana Campaign and Breakfast Challenge to help end childhood hunger in Louisiana and Bandit’s Book Challenge to encourage students to read.

Still, there’s more. Donna has also made it her mission to restore and preserve the history and beauty of the Governor’s Mansion - making it a place the unique and resilient people of Louisiana are proud to call their own. Serving as first lady is an honor and an incredible experience, but without a doubt, her happiest job is being a wife and mother of her and John Bel’s three children – Samantha and son-in-law Jonathan, Sarah Ellen and John Miller. The family lives in Baton Rouge with their three dogs, Mollie, Bandit and Lady.

### Jeremy C. Kohomban



Dr. Kohomban is an author, advocate and expert in child welfare and juvenile justice. The leadership of The Children’s Village has been recognized by *The New York Times*, *The Washington Post*, NPR and other outlets. Most recently, Dr. Kohomban testified before the U.S. Congress and the Senate Finance Committee, and has elaborated on the need for finance reform that supports children, families and communities. *City Limits* magazine identified him as a leader with a “clear vision for the future.” In his book, *From Pariahs to Partners: How Parents and their Allies Changed New York City’s Child Welfare System*, author David Tobis describes Dr. Kohomban as “one of the most parent-focused, reform-minded, and effective administrators in the field of child welfare.” Dr. Kohomban was honored by the Child Welfare League of America for

Exemplary Innovative Service Resulting in Positive and Successful Outcomes for Children and by the Alliance for Children and Families with the Samuel Gerson Nordlinger Child Welfare Leadership Award for his dedication and effectiveness.

Dr. Kohomban completed his undergraduate studies at Emporia State University in Kansas, a master’s degree from Long Island University in New York and a Ph.D. from Regent University’s School for Business and Leadership in Virginia.

Chiefs of Staff Lunch and Business Session  
Saturday, February 23  
12:45 to 2:00 p.m.  
Marriott Marquis: Archives Room(Level M4)  
***\*Open to Governors' Chiefs of Staff Only***

## **Chiefs of Staff Lunch and Business Session: Many Roles of the Chief of Staff: Surviving and Thriving In Year 1**

### **Overview**

This is the first lunch and business session for governors' chiefs of staff during the 2019 National Governors Association Winter Meeting. During this session chiefs will receive an overview of NGA's resources and opportunities available to governors, their senior staff members and cabinet officials.

The remainder of the session will include a moderated discussion, giving chiefs of staff the opportunity to share and learn from each other about successfully leading and managing state government and operating, organizing and staffing the governor's office in the first year of a governor's administration or during one's first year as chief of staff. There will be ample time for questions and discussion.

### **Format**

- 12:45 p.m.                      Lunch
  
- 1:00 p.m.                      Introduction to NGA, NGA Consulting and the Chiefs of Staff Program
  - Nikki Guilford, Director, NGA Consulting
  
- 1:15 p.m.                      Remarks from Veteran Chiefs of Staff on Surviving and Thriving in Year 1
  - Chiefs of Staff TBD

### **Media**

This session is closed to press.

**Contact:**                      Nikki Guilford 202-624-5422, [nguiford@nga.org](mailto:nguiford@nga.org)

NGA Partners Lunch  
Saturday, February 23  
12:45 to 2:00 p.m.  
Marriott Marquis: Independence Ballroom A-D (Level M4)  
***\*Open to NGA Partners Only***

## NGA Partners Lunch

### Overview

NGA Partners will gather over lunch to hear from Gerald (Jerry) Seib, executive Washington editor and chief commentator for the *The Wall Street Journal*. Seib will share industry insights and will provide an in-depth analysis of how states are effectively advancing policy priorities despite the gridlock in Washington.

### Format

- 12:45 p.m.                      Arrival and Dining Service
- 1:00 p.m.                      Keynote
  - Gerald (Jerry) Seib, executive Washington editor and chief commentator, *The Wall Street Journal*
- 1:40 p.m.                      Q & A
- 2:00 p.m.                      Session Adjourns

### Media

This event is closed to press.

**Contact:**                      Kevin Silard 202-624-3657, [ksilard@nga.org](mailto:ksilard@nga.org)

Governors' Washington Representatives and State-Federal Contacts Lunch  
Saturday, February 23  
12:45 to 2:00 p.m.  
University of DC Room (Level M1)  
**\*Invitation Extended to Governors' Washington Representatives,  
State-Federal Contacts and Federal Agency Intergovernmental  
Affairs Representatives**

## Governors' Washington Representatives and State-Federal Contacts Lunch

### Overview

Governors' Washington representatives and state-federal contacts welcome federal agency intergovernmental affairs representatives for a luncheon and networking opportunity.

### Format

- 12:45 p.m. Lunch and Introductions
- 2:00 p.m. Event Concludes

### Media

This event is closed to press.

**Contact:** Stephen Parker 202-624-5369, [sparker@nga.org](mailto:sparker@nga.org)  
Courtney Scarbin 202-719-2874, [cscarbin@nga.org](mailto:cscarbin@nga.org)



Governors' Spouses' Lunch and Business Session

Saturday, February 23

12:45 to 2:15 p.m.

Marriott Marquis: LeDroit Park (Level 3M)

*\*Open to Governors' Spouses and Governors' Spouses Staff Only*

## **Spouses' Lunch and Business Session: Choosing a Public Profile: Identifying Your Priorities and Communicating Your Message**

### **Overview**

The second governors' spouses' business session will build on the lessons learned from the morning session and also address how governors' spouses may face a variety of challenges: managing a new public image and communicating with the media; identifying meaningful projects or initiatives that coordinate with and support the governor's agenda; and balancing an outside career and raising children in the public eye.

### **Format**

- 12:45 p.m.                      Networking Lunch — Future NGA Opportunities
  - 2019 NGA Summer Meeting – Salt Lake City, Utah
  - 2019 NGA Seminar for Spouses' Chiefs of Staff/Assistants and Residence Managers
  
- 1:15 p.m.                      Choosing a Public Profile: Identify Your Priorities and Communicate Your Message
  - Amelia Chasse, Communications Director, Maryland (moderator) (Invited)
  - Yumi Hogan, First Lady, Maryland and SLC Vice Chair
  - Jeanette Herbert, First Lady, Utah
  - Pamela Northam, First Lady, Virginia
  
- 2:15 p.m.                      Announcements and Session Concludes

### **Media**

This session is closed to press.

### **Attire**

The attire for this lunch session is business.

### **Contacts:**

Christie Amberman 202- 624-5332, [camberman@nga.org](mailto:camberman@nga.org)

Danielle Davidson 202-624-5408, [ddavidson@nga.org](mailto:ddavidson@nga.org)

*Build to Last: Toward a New Federal Infrastructure Package*  
Saturday, February 23  
2:15 to 3:15 p.m.  
Marriott Marquis: Congress (Level M4)  
**\*Invitation Only**

## **Buld to Last: Toward a New Federal Infrastructure Package**

### **Overview**

As Congress and the Administration consider a new infrastructure package, governors are ready to do more to continue the long-standing federal-state-local and private sector partnership. Governors support federal actions that not only streamline project delivery, reduce approval and completion times and increase transparency, but also achieve the intent that underlies critical environmental, planning, design and procurement reviews. States believe that federal infrastructure program reforms are the most effective when they limit federal requirements that preempt state flexibility and create sustained, reliable federal funding.

This session will open with a roundtable discussion with former elected officials on the importance of infrastructure investment. This panel will provide governors an opportunity to identify common areas for reform and investment, which will support the basis for NGA's infrastructure principles and legislative strategy. Congressional leadership is also invited to provide an update on proposed infrastructure legislation in a following panel discussion.

### **Format**

- 2:15 p.m.                      Opening Remarks and Introductions
  - Phil Murphy, Governor, New Jersey
  - Doug Ducey, Governor, Arizona
  - Scott Pattison, Executive Director and CEO, National Governors Association
- 2:20 p.m.                      Speaker Presentations: Federal Engagement
  - Edward Rendell, Former Pennsylvania Governor, Co-Chair of Building America's Future
  - Bill Shuster, Former Chairman, House Committee on Transportation and Infrastructure
- 2:30 p.m.                      Roundtable Discussion
- 2:45 p.m.                      Speaker Presentations: Federal Infrastructure Legislation
  - Peter DeFazio, Chairman of House Committee on Transportation and Infrastructure (*invited*)
- 3:00 p.m.                      Roundtable Discussion
- 3:15 p.m.                      Closing Remarks and Adjourn
  - Phil Murphy, Governor, New Jersey

### **Media**

This session is closed to press.

**Contact:**                      Neil Ohlhausen 202-624-5340, [nohlhausen@nga.org](mailto:nohlhausen@nga.org)  
Richard Lukas 202-624-3623, [rlukas@nga.org](mailto:rlukas@nga.org)

## Presenter Bios

### Edward G. Rendell



Edward G. Rendell, Pennsylvania's 45th governor, began a second term of office on Jan. 16, 2007, following a landslide re-election victory. As governor, Rendell served as chief executive of the nation's sixth-most populous state and oversaw a \$27.5 billion budget.

Rendell's unprecedented strategic investments energized Pennsylvania's economy, revitalized communities, improved education, protected the environment and expanded access to health care to all children and affordable prescription drugs for older adults.

Rendell served as the chairman of the National Governor's Association from 2008-09, and in 2000, Gov. Rendell served as general chair of the Democratic National Committee during the presidential election. From 1992 through 1999, Governor Rendell served as the 121st mayor of the city of Philadelphia. Before serving as mayor of Philadelphia, Governor Rendell was elected district attorney of the city for two terms from 1978 through 1985.

### Peter DeFazio, Chairman (invited)



Congressman Peter DeFazio was first elected to the U.S. Congress in 1986 and is now the longest-serving House member in Oregon's history. As the dean of the Oregon House delegation, he has developed a reputation as an independent, passionate and effective lawmaker.

In 2014, DeFazio was elected to the powerful position of Ranking Member on the House Transportation and Infrastructure Committee, which has jurisdiction over the Coast Guard, highways and transit, water resources, railroads, aviation and economic development.

DeFazio has served as a member of the House Transportation and Infrastructure Committee since he first entered Congress in 1987. During his time on the Committee, he has served as chairman or ranking member of four of the six subcommittees: Aviation, Coast Guard and Maritime Transportation, Highways and Transit, and Water Resources and Environment. DeFazio has taken a lead role on several multibillion dollar surface transportation and FAA reauthorization bills, and worked to strengthen Buy America standards. In 2005, DeFazio served as the Ranking Member on the Highways Subcommittee where he helped negotiate a five-year federal highway and transit spending bill called SAFETEA-LU. Under the bill DeFazio secured \$2.7 billion for Oregon's roads, bridges, highways and transit systems. More recently, DeFazio introduced the Repeal and Rebuild Act (HR 4848), a long-term solution to replenish the Highway Trust Fund.

As the new chairman of the House Transportation and Infrastructure Committee, DeFazio will continue to fight for infrastructure investment that results in job creation, increased safety, economic efficiency and strategic growth.

DeFazio previously served as the ranking member on the House Natural Resources Committee, where he focused on energy, federal lands, ocean and fisheries and Native American issues. In 2013, he successfully passed his balanced, bipartisan Oregon and California Railroad Revested Lands solution that creates private sector jobs, provides revenues to failing counties and permanently protects old-growth and other irreplaceable environmental treasures.

DeFazio and his wife, Myrnie Daut, live in Springfield, Oregon. He has logged roughly 5 million miles traveling between Oregon and Washington, D.C. DeFazio has voted against and refused to accept congressional pay raises

while the government is deficit spending. Instead, he has used his pay raises to fund scholarships at five southwestern Oregon community colleges. By the end of 2017, DeFazio will have contributed \$352,078 of after-tax salary toward 265 scholarships. He counts these scholarships among his proudest accomplishments.

### **Bill Shuster**



Congressman Bill Shuster, who served as chairman of the House Transportation and Infrastructure Committee from 2013 to 2019, has earned a reputation for effectively working in his own conference and across the aisle to improve America's infrastructure.

During his tenure, Shuster was one of the most respected members of Congress while serving in the U.S. House of Representatives. His public service career was devoted to fostering, promoting, and expanding economic opportunities across the country.

Born in McKeesport, Pennsylvania, Shuster grew up in Everett, working on the family farm and gaining a deep appreciation of the importance of hard work and what it takes to keep an enterprise running. After graduating from Everett High School, he attended Dickinson College in Carlisle, where he received a bachelor's degree in political science and History. He went on to earn his MBA from American University.

Prior to serving in Congress, Shuster developed experience in the private sector, working in marketing and management for the Goodyear Tire and Rubber Corporation, and for Bandag Incorporated as district manager. He then became the successful small business owner and operator of an automobile dealership in East Freedom, Pennsylvania.

In 2001, Shuster was elected to Congress to represent the people of Pennsylvania's 9th Congressional District, and throughout his public service he has proven himself to be a leader on local and national issues.

Recognizing the direct link between America's infrastructure and the strength of our economy, Shuster immediately sought to serve on the House Transportation and Infrastructure Committee. He became chairman of that committee in 2013 after previously having served as chairman of the subcommittee on economic development, public buildings and emergency management, and then as chairman of the subcommittee on railroads, pipelines and hazardous materials.

His accomplishments before becoming chairman include the Pipeline Safety, Regulatory Certainty, and Job Creation Act; the Passenger Rail Investment and Improvement Act; and serving on the Select Bipartisan Committee to Investigate the Preparation for and Response to Hurricane Katrina.

After becoming chairman of the full committee in the 113th Congress, Shuster spearheaded laws for much of our nation's infrastructure, including the Fixing America's Surface Transportation Act, the Passenger Rail Reform and Investment Act, the Protecting our Infrastructure of Pipelines and Enhancing Safety Act, the FAA Reauthorization Act of 2018 and multiple Water Resources Developments Acts and authorizations of the United States Coast Guard.

Managing Costs and Improving Value in Health Care  
Saturday, February 23  
2:15 to 3:15 p.m.  
Marriott Marquis: Capitol (Level M4)  
**\*Open to Governors Only**

## Managing Costs and Improving Value in Health Care

### Overview

Governors play a key role in setting and executing the state's vision for managing costs and improving the value of health care in programs such as Medicaid, state employee health coverage and the individual market. While there are many levers available to governors, the federal government also has an important role to play in supporting state efforts and addressing the drivers of health care spending.

This closed-door session will identify trends affecting health spending and the levers available to governors as they build or continue pursuing their vision for a high-value health care system. Governors will also hear from key federal policymakers about their efforts to tackle health care costs and discuss opportunities for partnership.

### Format

- 3:30 p.m. Welcome and Overview
  - Scott D. Pattison, Executive Director and CEO, National Governors Association
- 3:35 p.m. Part I – State Strategies
  - Kate Brown, Governor, Oregon
  - Charlie Baker, Governor, Massachusetts
- 3:50 p.m. Moderated Discussion
  - Governors will have the opportunity to raise questions and highlight their efforts
- 4:00 p.m. Part II – Federal Perspective
  - Grace Graham, Health Policy Director, Senate Committee on Health, Education, Labor, and Pensions (Invited)
  - Wendell Primus, Senior Advisor to Speaker Nancy Pelosi
- 4:20 p.m. Moderated Discussion
  - Governors will have the opportunity to raise questions and discuss opportunities for partnership
- 4:30 p.m. Closing Remarks
  - Governors Brown and Baker will provide any closing comments

### Media

This session is closed to press.

### Contacts:

Hemi Tewarson 202-624-7803, [htewarson@nga.org](mailto:htewarson@nga.org)  
Amy Zettle 202- 624-5378, [azettle@nga.org](mailto:azettle@nga.org)

## Presenter Bios

### Wendell Primus



Wendell Primus is the senior policy advisor on health issues to Speaker Nancy Pelosi. Prior to this appointment, Primus was the minority staff director at the Joint Economic Committee. Prior to that position, Primus was the director of income security for the Center on Budget and Policy Priorities. He also previously served in the Clinton Administration as a deputy assistant, as the secretary for human services policy at the Department of Health and Human Services. Primus has also served as chief economist for the House Ways and Means Committee and staff director for the Committee's Subcommittee on Human Resources. Primus received his doctorate in economics from Iowa State University.

Northern Lights: Illustrating U.S. – Canada Relations  
Saturday, February 23  
3:30 to 4:30 p.m.  
Marriott Marquis: Mint (Level M4)  
***\*Open to Governors, Chiefs and Staff Only***

## Northern Lights: Illustrating U.S.–Canada Relations

### Overview

Governors will discuss the impacts of United States-Mexico-Canada Agreement (USMCA) and the potential future trading agreement with their counterparts from Canada. Conversation will be led by National Governors Association and Council of Federation (COF) leadership. This closed-door conversation will complement the main stage discussion on USMCA led by the heads of foreign affairs from Canada, Mexico and the United States.

### Format

- 3:30 p.m.                      Welcome Remarks
  - Chris Sands, Senior Research Professor and Director of the Center for Canadian Studies at the Paul H. Nitze School of Advanced International Studies (SAIS)
- 3:35 p.m.                      Opening Remarks
  - Blaine Higgs, Premier, New Brunswick
- 3:40 p.m.                      Moderated Discussion with Premiers
  - Scott Moe, Premier, Saskatchewan
  - Doug Ford, Premier, Ontario
  - Blaine Higgs, Premier, New Brunswick
  - Bob McLeod, Premier, Northern Territories
- 4:30 p.m.                      Adjourn

### Media

This session is closed to press.

**Contact:**            Abigail Hunter 202-719-2870, [ahunter@nga.org](mailto:ahunter@nga.org)

## Presenter Bios

### Chris Sands



Christopher Sands is a senior research professor and director of the Center for Canadian Studies at the Paul H. Nitze School of Advanced International Studies (SAIS), a graduate division of Johns Hopkins University. Professor Sands teaches courses on Federalism in North America and Europe (SA.840.705) and Middle Power Diplomacy (SA.840.706) and an annual Policy Consulting Practicum (SA.840-718). He serves as a faculty advisor to the Johns Hopkins University Research Administration (JHURA), the university-wide office for sponsored research, and on the editorial board of the SAIS Magazine. Previously, he taught as the G. Robert Ross Distinguished Visiting Professor in the College of Business and Economics at Western Washington University (2012-2017) and as an adjunct professor at the American University School of Public Affairs (2005-2012).

Dr. Sands began his career as a policy research scholar, and is a nonresident Senior Associate of the Center for Strategic and International Studies (CSIS) the Washington think tank where he was a resident specialist on Canadian affairs from 1993 until 2002. He is also an associate member of the Royal Institute for International Affairs (Chatham House) in London. Previously, Sands was a senior fellow of the Hudson Institute (2007-2016) and director for Strategic Planning and Program Evaluation for the International Republican Institute (2002-2007) a core institute of the U.S. National Endowment for Democracy. His policy research has been published by think tanks in Canada and the United States including the American Enterprise Institute, the Brookings Institution, the C.D. Howe Institute, the Fraser Institute, the Institute for Research on Public Policy, the Macdonald-Laurier Institute, the Migration Policy Institute and the Woodrow Wilson Center. He is a member of the board of the Canada – United States Law Institute, a joint venture of the law schools of Case Western Reserve University and the University of Western Ontario.

Dr. Sands was elected in 2017 to a two-year term as a member of the executive council of the Association for Canadian Studies in the United States, and he is a member of the American Political Science Association (where he served as treasurer and a member of the executive of the Canadian Politics Group from 2010 until 2017) and the International Studies Association. Sands earned a B.A. in political science from Macalester College in St. Paul, Minnesota in 1989, and his M.A. in international economics (1994) and Ph.D. in international relations and Canadian Studies (2009) from Johns Hopkins SAIS. Born and raised in Detroit, Michigan, Sands now lives with his wife and their dog in Silver Spring, Maryland.

### Premier Doug Ford



Douglas Robert Ford (born Nov. 20, 1964) is a Canadian businessman and politician serving as the 26th and current premier of Ontario since June 29, 2018. He represents the riding of Etobicoke North.

With his brother Randy, Ford co-owns Deco Labels and Tags, a printing business operating in Canada and the United States that was founded by their father, Doug Ford Sr., who served as a member of Provincial Parliament from 1995 to 1999. Ford was Toronto City Councilor for Ward 2 Etobicoke North from 2010 to 2014 at the same time that his brother, Rob Ford, was mayor of Toronto. Ford ran for the 2014 Toronto mayoral election, where he placed second behind John Tory. In 2018, Ford won the

party leadership election of the Ontario Progressive Conservative Party and led the Tories to a majority win in the 2018 Ontario general election.



### Premier Scott Moe



Scott Moe was first elected to the Saskatchewan legislature in the 2011 provincial election in the constituency of Rosthern Shellbrook. He was re-elected in 2016. He was elected leader of the Saskatchewan Party on Jan. 27, 2018 and sworn in as premier of Saskatchewan on Feb. 2, 2018.

Premier Moe was born and raised on a grain farm between Shellbrook and Parkside. He and his wife Krista currently reside nearby in Shellbrook. He was educated at the University of Saskatchewan where he received his bachelor's degree in agriculture.

He has previously served as Minister of Environment, Minister of Advanced Education, Minister responsible for Saskatchewan Water Corporation and Minister responsible for Saskatchewan Water Security Agency.

Premier Moe's priorities include a focus on increasing Saskatchewan's exports to create opportunities for people and further grow Saskatchewan's economy. To this end, he created the Ministry of Trade and Export Development with a mandate to sustain and develop relationships with Saskatchewan's current export customers and place an increased emphasis on diversifying the province's markets worldwide.

He has made it a priority to engage with current and prospective trading partners around the world to advocate for Saskatchewan's export industries. Saskatchewan supplies much-needed goods and commodities such as food, fuel and fertilizer to more than 150 countries.

Premier Moe is also committed to advancing the economic interests of Saskatchewan through strengthening Saskatchewan's high-quality agricultural, mining, manufacturing and energy industries that meet the needs of growing markets around the globe with world-leading efficiency and sustainability.

### Premier Blaine Higgs



Blaine Higgs (born March 1, 1954, in Woodstock, New Brunswick) is the 34th and current premier of New Brunswick since 2018. He has also been the leader of the New Brunswick Progressive Conservative Party since 2016.

Higgs was first elected to the legislature in the 2010 provincial election and served as Minister of Finance from 2010 to 2014 in the government of David Alward.

Higgs represents the electoral district of Quispamsis as a member, and, since Oct. 22, 2016, leader of the Progressive Conservative Party of New Brunswick. On that date the Progressive Conservative Party of New Brunswick leadership election was held and on the third ballot he defeated former Saint John Mayor Mel Norton, 1,563 to 1,169.

In the 2018 provincial election, Higgs and his party won the largest share of seats in the legislature, 22, compared to 21 for the governing Liberal Party of New Brunswick, which opted to attempt to remain in power as a minority government by presenting a Throne Speech in hopes of retaining the confidence of the Legislative Assembly of New Brunswick.

On Nov. 2, 2018 the Progressive Conservatives and the People's Alliance combined to defeat Premier Brian Gallant's Liberal minority government via a non-confidence vote in the legislature. Higgs was appointed premier on Nov. 9, 2018.

#### **Premier Robert R. McLeod**



Robert R. McLeod was re-elected to the 18th Legislative Assembly of the Northwest Territories on Nov. 23, 2015, his third consecutive term representing the constituents of Yellowknife South.

During the 17th Legislative Assembly, McLeod served as Premier, Minister of Executive, Minister of Aboriginal Affairs and Intergovernmental Relations, Minister Responsible for Women and Minister Responsible for New Energy Initiatives.

During the 16th Legislative Assembly, McLeod served as Minister of Human Resources, Minister of Industry, Tourism and Investment, Minister Responsible for the Public Utilities Board, Lead Minister on New Energy Initiatives and Lead Minister for the Mackenzie Valley Gas Pipeline Project.

Born and raised in Fort Providence, Northwest Territories, McLeod holds a bachelor's degree from the University of Alberta and an Honours Diploma in administrative management from the Northern Alberta Institute of Technology in Edmonton. In 1989, McLeod also completed a program of national and international studies at the National Defense College in Kingston, Ontario. As part of that program, McLeod traveled to 25 countries and completed a thesis on Aboriginal Self Government and the Possibilities for Constitutional Reform.

McLeod is an active member of the Yellowknife community serving and participating in several community organizations. He has served as president of the Yellowknife recreational hockey league, president of the Yellowknife Golf Club, member of the Yellowknife Elks club and as senator for the Tree of Peace Friendship Centre.

McLeod has served on numerous boards and agencies. He served as the co-chair of the Northern River Basin study, Director for the Canadian Tourism Commission and chaired the Canadian Diamond Strategy Working Group and the Mackenzie River Basin Committee. At the national level he served as vice president for the Fur Institute of Canada and chair of the Canadian Wildlife Coalition.

McLeod and his wife, Melody, have one son, Warren (Shannon) and two grandsons, Carter and Cooper.

Agents of Change: The Future of the Higher Education Act  
Saturday, February 23  
3:30 to 4:30 p.m.  
Marriott Marquis: Capitol (M4)  
***\*Open to All Attendees***

## Agents of Change: The Future of the Higher Education Act

### Overview

Education policy leaders from Capitol Hill and the White House will join governors and their staff to take a deeper look at how changes to the Higher Education Act could allow greater state innovation in higher education. This interactive roundtable discussion will explore impacts of policy changes on topics including states' role in higher education, institutional accountability, accreditation, federal student aid, new delivery models and data transparency and privacy and how they may be addressed in new legislative proposals.

### Format

- 3:30 p.m. Opening Remarks by Lead Governors
- 3:40 p.m. Governors' Roundtable Discussion with Federal Leaders
- 4:30 p.m. Session Adjourns

### Media

This session is open to press.

**Contact:** Stephen Parker 202-624-5369, [sparker@nga.org](mailto:sparker@nga.org)  
Morgan Wilson 202-719-2876, [mwilson@nga.org](mailto:mwilson@nga.org)

Governors Reception at the Japanese Ambassador's Residence

Saturday, February 23

5:00 to 7:00 p.m.

Residence of Japanese Ambassador Shinsuke Sugiyama  
(4000 Nebraska Ave.)

***\*Open to Governors, Governors' Families, Plus One Staff***

## Governors Reception at the Japanese Ambassador's Residence

### Overview

Ambassador Shinsuke Sugiyama is hosting a reception at his residence to honor the nation's governors. Brief remarks will be made by the ambassador; Kentaro Sonoura, special advisor to Prime Minister Abe, and NGA Chair Governor Steve Bullock. There will be brief performances from Japanese talent.

The first 30 minutes of the event will be exclusive to governors, governors' families and governors' chiefs of staff. The Embassy has invited executive-level representatives from the following Japanese companies: Toyota, Honda, Nissan, Mitsubishi, Mitsubishi Heavy Industries, Kikkoman, Tokyo Marine Holdings, Hitachi, Sumitomo, Mitsui, Marubeni, Life net Insurance, Fujitsu, ANA Holdings, State Street, Nippon Steel, Toshiba, Hitachi, Daikin, NEC, Panasonic, Kawasaki Heavy Industries, Toray, Canon, IHI.

**A variety of light foods and beverages will be served. Please advise the embassy of any dietary or other special needs.**

### Format

- 5:00 p.m. VIP Event Begins
- 5:30 p.m. Other guests invited to join
- 5:45 p.m. Ambassador Sugiyama welcoming remarks and introduction of Special Advisor Sonoura
- 5:50 p.m. Special Advisor Sonoura Remarks
- 5:55 p.m. Video Message from Prime Minister Abe
- 6:00 p.m. NGA Chair Governor Bullock Remarks
- 6:05 p.m. Group Photo
- 7:00 p.m. Event Concludes

### Transportation

Shuttle transportation for invited guests will be provided from the Marriott Marquis at 5pm. Governors can take their personal vehicles to the residence, where there is parking.

### Attire

Attire for the evening is business.

### Media

This event is closed to press.

**Contact:** Abigail Hunter 202-719-2870, [ahunter@nga.org](mailto:ahunter@nga.org)

## Presenter Bios

### Shinsuke J. Sugiyama



Shinsuke J. Sugiyama has served as the Japanese Ambassador to the United States since 2018. Ambassador Sugiyama joined the Ministry of Foreign Affairs (MOFA) in 1977. He has held a variety of positions in MOFA, including Director of United Nations Policy Division, Deputy Director-General for Middle East, and Director-General of the Asian and Oceanian Affairs Bureau. He also has been minister at the Embassy of Japan in the Republic of Korea and deputy chief of mission in the Embassy of Japan in the Arab Republic of Egypt. Prior to becoming ambassador to the United States, Sugiyama served as the vice minister for Foreign Affairs at MOFA.

### Kentaro Sonoura



A native of Takamatsu, Kagawa, and graduate of the University of Tokyo, Kentaro Sonoura was elected to the House of Representatives for the first time in the 2005 general election. In 2007, he served as deputy director of Youth Division of LDP. After being elected for a second term in 2012, he became the director of number committees including Foreign Affairs and Security. In 2013, he became chief secretary of special committee for promotion of women's vitality of LDP. In 2014, he served on the Parliamentary as the vice-minister for foreign affairs. In December, he was elected for a third term. In October 2015, Sonoura became the Director of the Committee on Budget for the House of Representatives. In 2016, he served as the state minister for foreign affairs. As of August 2017, he is the advisor to the prime minister for national security. In October 2017, he was elected to a fourth term.

Purple Party  
Saturday, February 23  
9:00 to 11:00 p.m.  
Long View Gallery  
(1234 9th Street NW)  
***\*Open to All Attendees and Invited Guests***

## Purple Party

### Overview

All meeting attendees are invited to celebrate the spirit of bipartisanship with the National Governors Association, Republican Governors Association and Democratic Governors Association at The Long View Gallery.

### Format

- 9:00 p.m. Opening remarks by Chair, Vice Chair or NGA CEO (TBA)
- 9:10 p.m. Late Night Snacks and Bar Service
- 11:00 p.m. Event Concludes

### Media

This event is closed to press.

### Transportation

The Long View Gallery is located within two blocks of the Marriott Marquis. There will be limited parking available at the facility for governors' vehicles. Details should check in with the security command post at the Marriott Marquis for further information regarding parking.

### Attire

In the spirit of bipartisanship, we welcome business casual "purple" attire!

**Contact:** Bob Masciarelli 202-624-5355, [bmasciarelli@nga.org](mailto:bmasciarelli@nga.org)

*Former Governors Breakfast and Business Session*  
Sunday, February 24  
8:00 to 9:30 a.m.  
Marriott Marquis: Chinatown (Level M3)  
***\*Open to Former Governors Only***

## **Former Governors Breakfast and Business Session**

### **Overview**

This breakfast and business session will give former governors time to network and discuss NGA's large new class of governors. Scott Pattison, Executive Director and CEO of National Governors Association, will provide an update on NGA's anticipated interest and activities for the year ahead.

### **Format**

- 8:00 a.m. Breakfast, Welcome and Introductions
- 8:30 a.m. Discussion
- 9:30 a.m. Session Concludes

### **Media**

This session is closed to press.

**Contact:** Nikki Guilford 202-624-5422, [nguiford@nga.org](mailto:nguiford@nga.org)

North American Trade with USMCA: Governors at the Forefront  
Sunday, February 24  
9:00 to 9:45 a.m.  
Marriott Marquis: Liberty Ballroom (Level M4)  
**\*Open to All Attendees**

## North American Trade with USMCA: Governors at the Forefront

### Overview

With President Trump, Prime Minister Trudeau and President Nieto signing the U.S.-Mexico-Canada Trade Agreement (USMCA) on Nov. 30, governors and premiers from Canada and Mexico will act as the implementors of this trade agreement. They will work toward new export deals and increases in investments across state and provincial borders, seeing out the next 24 years of our trading partnership at the subnational level.

This session will allow the governors to ask the federal leaders from all three countries how their states can maximize opportunities under the new agreement, as well as how this agreement will shape the North American relationship for the next quarter century.

### Format

- 9:00 a.m. Moderator Introduction (To Be Confirmed)
- 9:05 a.m. Opening Remarks (To Be Confirmed)
  - Mike Pompeo, Secretary of State, U.S. (Invited)
  - Marcelo Ebrard, Secretary of Foreign Affairs, Mexico
  - Marc Garneau, Minister of Transport, Canada
- 9:20 a.m. Moderated Discussion with Questions from Governors
- 9:37 a.m. Closing Remarks
- 9:45 a.m. Session Adjourns

### Media

This session is open to press.

**Contact:** Abigail Hunter 202-719-2870, [ahunter@nga.org](mailto:ahunter@nga.org)



## Presenter Bios

### Mike Pompeo



Mike Pompeo was sworn in as Secretary of State on April 26, 2018. He previously served as director of the Central Intelligence Agency from January 2017 to April 2018.

Prior to joining the Trump Administration, Pompeo was serving in his fourth term as a member of Congress from Kansas' 4th District. He served on the House Intelligence Committee, as well as the Energy and Commerce Committee and House Select Benghazi Committee.

Prior to his service in Congress, Pompeo founded Thayer Aerospace, where he served as CEO for more than a decade. He later became president of Sentry International, an oilfield equipment manufacturing, distribution and service company.

Pompeo graduated first in his class at the United States Military Academy at West Point in 1986 and served as a cavalry officer patrolling the Iron Curtain before the fall of the Berlin Wall. He also served with the 2nd Squadron, 7th Cavalry in the US Army's Fourth Infantry Division.

After leaving active duty, Pompeo graduated from Harvard Law School, having been an editor of the Harvard Law Review.

### Marcelo Ebrard



Marcelo Luis Ebrard Casaubón is a Mexican politician affiliated until 2015 with the Party of the Democratic Revolution (PRD) and is currently the secretary of foreign affairs of Mexico. Formerly, he served as the president of the United Nations Global Network on Safer Cities. He previously served as head of Government of the Federal District of the United Mexican States from December 2006 to December 2012. He also served as secretary-general of the former Mexican Federal District Department, minister of public security and minister of social development of the Mexican capital. In 2010, Ebrard was nominated as the "world's best mayor" by the Project World Mayor. He was the successful candidate of the PRD-led electoral alliance to serve as head of government of the Federal District in the 2006 Federal District election. From 2009 to 2012, he was the chair of the World Mayors

Council on Climate Change.

Ebrard was part of President Andrés Manuel López Obrador's 2018 campaign team, responsible for interaction in Mexico's northwestern states. After López Obrador won the election on July 1, 2018, Ebrard was named secretary of Foreign Affairs, replacing Héctor Vasconcelos, who went on to become a senator.

### **Marc Garneau**



The Honourable Marc Garneau has served his country his entire professional career, beginning with the Canadian Navy, then as an astronaut and president of the Canadian Space Agency, and now in political life.

Garneau began his service to Canada as a navy combat systems engineer in HMCS Algonquin in 1974. In December 1993, Garneau was one of six Canadian astronauts selected out of over four thousand candidates and became the first Canadian astronaut to fly in space as a payload specialist.

In 1989, Garneau was named deputy director of the Canadian Astronaut Program. In February 2001, he was appointed executive vice president of the Canadian Space Agency and then president on Nov. 22, 2001, before leaving in 2005 to pursue a career in politics.

In October 2008, Garneau was elected as the Member of Parliament for Westmount–Ville-Marie and, in his first mandate, served as the Critic for Industry, Science and Technology as well as the Leader's representative for Quebec. He was re-elected in Westmount-Ville-Marie in May 2011 and served as House Leader in the House of Commons. Garneau also served as the Critic for Foreign Affairs and La Francophonie. In October 2015, he was re-elected, in Notre-Dame-de-Grâce–Westmount and was appointed Minister of Transport in November 2015.

*Entrepreneurship and Rise of the Rest*  
Sunday, February 24  
9:45 to 10:15 a.m.  
Marriott Marquis: Liberty Ballroom (Level M4)  
**\*Open to All Attendees**

## Entrepreneurship and Rise of the Rest

### Overview

Many see a new era for entrepreneurship in the United States, when high-growth companies can start and scale from anywhere, not just in the traditional areas of Boston, New York and Silicon Valley. Harnessing these untapped entrepreneurial markets will lead to greater economic development spread throughout the country, bringing jobs and capital to new areas and revitalizing communities. The Rise of the Rest initiative recognizes the need to encourage entrepreneurship across America and is working with innovators throughout the country to help them build their businesses. Governors have an important role in encouraging entrepreneurship as well, and they must work with their states and private industry to create climates conducive to entrepreneurs.

This session will provide governors an opportunity to hear from the leader of Rise of the Rest and hear about how their states can help foster innovation and entrepreneurship.

### Format

- 9:45 a.m.                      Opening Remarks and Introduction
  - Phil Murphy, Governor, New Jersey
  - Doug Ducey, Governor, Arizona
  - Steve Case, Chairman and CEO, Revolution LLC
- 9:55 a.m.                      Moderated Q & A
  - Phil Murphy, Governor, New Jersey
- 10:15 a.m.                    Closing Remarks and Adjourn
  - Doug Ducey, Governor, Arizona

### Media

This session is open to press.

**Contact:**                      Neil Ohlhausen 202-624-5340, [nohlhausen@nga.org](mailto:nohlhausen@nga.org)  
Richard Lukas 202-624-3623, [rlukas@nga.org](mailto:rlukas@nga.org)

## Presenter Bios

### Steve Case



Steve Case is one of America's best-known and most accomplished entrepreneurs, and a pioneer in making the Internet part of everyday life. He is also the author of the New York Times bestselling book, *The Third Wave: An Entrepreneur's Vision of the Future*.

As chairman and CEO of [Revolution](#) LLC, a Washington, D.C.- based investment firm he co-founded in 2005, Case partners with visionary entrepreneurs to build significant "built to last" businesses. Revolution invests in and actively helps build companies leveraging technology to disrupt existing markets. This includes both early and mid-stage growth companies through both the Revolution Growth fund, created in 2011, and the Revolution Ventures fund, launched in 2013. Revolution has backed more than 30 companies, including, [Zipcar](#), [Revolution Foods](#), [DraftKings](#), [Uptake](#) and [Framebridge](#).

In 2014, Case and Revolution launched the [Rise of the Rest](#), a platform to shine a spotlight on entrepreneurs who are starting and scaling businesses outside of Silicon Valley, New York and Boston. Case frequently tours the country by bus to meet with civic leaders, founders, investors and local corporate executives to champion citywide efforts to jumpstart entrepreneurship. As part of the initiative, Case announced the Rise of the Rest Seed fund in December 2017.

Case's entrepreneurial career began in 1985 when he co-founded America Online (AOL). Under Case's leadership, AOL became the world's largest and most valuable internet company, driving the worldwide adoption of a medium that has transformed business and society. AOL was the first internet company to go public and the best-performing stock of the 1990s. At its peak, nearly half of internet users in the United States used AOL. In 2000, Case negotiated the largest merger in business history, bringing together AOL and Time Warner in a transaction that gave AOL shareholders a majority stake in the combined company. To facilitate the merger, Case agreed to step down as CEO when the merger closed.

Case's passion for helping entrepreneurs remains his driving force. In 2011, he was the founding chair of the Startup America Partnership — an effort launched at the White House to accelerate high-growth entrepreneurship throughout the nation. Case also was the founding co-chair of the National Advisory Council on Innovation and Entrepreneurship, and a member of President Obama's Council on Jobs and Competitiveness, where he chaired the subcommittee on entrepreneurship.

Case has been a leading voice in shaping government policy on issues related to entrepreneurship, working across the aisle to advance public policies that expand access to capital and talent. He was instrumental in passing the JOBS (Jumpstart Our Business Startups) Act, and is active in advocating on behalf of immigration reform and legislation that supports and accelerates the emergence of startup ecosystems in rising cities.

Steve is also chairman of the [Case Foundation](#), which he established with his wife Jean in 1997. Together the Cases have invested in hundreds of organizations, initiatives and partnerships with a focus on leveraging the internet and entrepreneurial approaches to strengthen the social sector. In 2010, Case and Jean joined The Giving Pledge and publicly reaffirmed their commitment to give away the majority of their wealth to philanthropic causes.

Governors' Spouses' Business Session

Sunday, February 24

10:00 to 11:00 a.m.

Marriott Marquis: Shaw (Level M3)

*\*Open to Governors' Spouses and Governors' Spouses Staff Only*

## **Spouses' Business Session: Promoting Well-Being and Future Success of America's Youth Part 1: Ending Childhood Hunger**

### **Overview**

This session for governors' spouses will address food insecurity and childhood hunger in America and its implications for the success of America's youth. Through presentations provided by a guest speaker, a governors' spouses' panel and question and answer/open discussion, this session will highlight how child nutrition programs can be strengthened with state initiatives and innovative public-private partnerships to improve the long-term health and educational outcomes.

### **Format**

- 10:00 a.m.                      Opening Remarks
  - Nikki Guilford, Director, NGA Consulting
- 10:15 a.m.                      Governors' Spouses Panel
  - Lisa Davis, Senior Vice President, No Kid Hungry Campaign (moderator)
  - Dawn Amano-Ige, First Lady, Hawaii
  - Kristin Cooper, First Lady, North Carolina
  - Andy Moffit, First Gentleman, Rhode Island
- 10:45 a.m.                      Q & A and Open Discussion
- 11:00 a.m.                      Closing Remarks and Announcements

### **Attire**

The attire for this session is business.

### **Media**

This session is closed to press.

### **Contacts:**

Christie Amberman 202- 624-5332, [camberman@nga.org](mailto:camberman@nga.org)

Danielle Davidson 202-624-5408, [ddavidson@nga.org](mailto:ddavidson@nga.org)

TED Talk  
10:30 to 11:00 a.m.  
Liberty Ballroom (Level M4)  
***\*Open to All Attendees***

## Ted Talk

### Overview

TBD

### Format

TBD

### Media

This session is open to press.

**Contact:** TBD

Smarter States: Governors Building Better Communities  
Sunday, February 24  
11:00 to 11:45 a.m.  
Marriott Marquis: Liberty Ballroom (Level M4)  
**\*Open to All Attendees**

## Smarter States: Governors Building Better Communities

### Overview

Across the United States, communities are working to grow their economies, improve quality of life, enhance resilience and make government more responsive through the deployment of technology. These “smart communities” offer opportunities to transform how citizens, businesses and governments interact. However, achieving that full potential cannot happen under existing conditions: current efforts are fragmented, limited in scope and do not take advantage of the full suite of policy levers. There exists a need to coordinate local efforts, include rural areas alongside urban ones and foster economies of scale. By knitting together separate efforts into a single ecosystem and filling the gaps, “smart” can be smart for all. With that in mind, the National Governors Association Center for Best Practice launched the Smarter States, Smarter Communities initiative at the 2018 NGA Summer Meeting in Santa Fe to advance a “smart for all” vision.

In this session, governors will hear from industry-leading technology executives about how advanced, connected technologies are enabling new services, policies and products that are benefiting citizens in states across the country. They will learn specifically about data, communications network, transportation and energy sector changes.

### Format

- 10:45 a.m.                      Introductory Remarks
  - Doug Burgum, Governor , North Dakota TBC
  
- 10:50 a.m.                      Fireside Chat
  - Doug Burgum, Governor, North Dakota TBC
  - Cathy Engelbert, CEO, Deloitte
  - Philip Mezey, CEO, Itron, Inc
  - Transportation Company CEO, TBC
  
- 11:25 a.m.                      Q & A with All Governors
  
- 11:45 a.m.                      Closing Remarks and Adjourn
  - Doug Burgum, Governor, North Dakota TBC

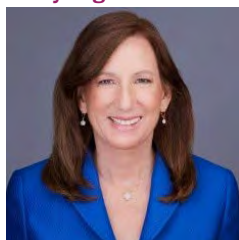
### Media

This session is open to press.

**Contact:** Sue Gander 202-624-7740, [sgander@nga.org](mailto:sgander@nga.org)  
Alex Schaefer 202-624-3534, [aschaefer@nga.org](mailto:aschaefer@nga.org)

## Presenter Bios

### Cathy Engelbert



As CEO of Deloitte, Cathy Engelbert leads one of the largest professional services organizations in the United States with more than 90,000 professionals. Deloitte provides audit and assurance, tax, consulting and risk and financial advisory services to the Fortune 500, private companies and medium-to-small businesses. For more than 30 years, Engelbert has had a distinguished career serving large and complex global clients and has served as a specialist in financial instruments. She previously led the US audit practice and is currently a member of Deloitte's Board of Directors.

Engelbert is chair of the Center for Audit Quality Governing Board and, as a strong supporter of diversity and inclusion, the first woman to serve as chair of the Catalyst Board, a global nonprofit organization that promotes inclusive workplaces for women. She is a founding member of the CEO Action for Diversity and Inclusion, vice chair of the Partnership for New York City and a member of the Business Roundtable, where she sits on the Education & Workforce and Immigration committees. She also serves on the steering committee of the Fortune CEO Initiative, is a member of the Council on Foreign Relations and — from a well-being perspective — is a member of the American Cancer Society CEOs against Cancer Global Council and American Heart Association CEO Roundtable. She is also vice chair of the Kennedy Center Corporate Fund Board and serves on the Accounting Advisory Board of Lehigh University.

Engelbert has been listed as one of Fortune's Most Powerful Women for the last four years. She is ranked on Glassdoor's annual Employees' Choice Awards honoring the 100 Highest-Rated CEOs, and among Crain's 50 Most Powerful Women in New York. Engelbert has also been recognized as one of Working Mother magazine's 50 Most Powerful Moms for the last three years and one of *Fast Company* magazine's Most Productive People.

Engelbert regularly speaks to the media about global business trends, Deloitte's growth strategy, and the new business reality—including the influence of marketplace shifts on the future workplace, as well as opportunities for advancing diversity and inclusion in corporate America.

### Phillip Mezey



Philip Mezey is Itron's president and CEO. With roots in the San Francisco Bay Area, a passion for how efficiency can improve economic vitality, and deep insights into the power of technology, software and services, he is uniquely positioned to lead Itron on its mission of creating a more resourceful world.

Itron, Inc. is at the heart of the smart grid movement. It provides solutions for collecting, communicating, and analyzing electric, gas, and water usage data. The company serves 8,000 customers worldwide and has 190 million smart communicating devices deployed globally.

Philip Mezey was appointed president and CEO and named to Itron's board of directors on Jan. 1, 2013. Mezey has served the company in several capacities, most recently as COO for Itron's global Energy segment, with responsibility for the operations of Itron's electricity and gas businesses around the world. He also previously served as senior vice president and chief operating officer — Itron North America, group vice president and general manager, as well as senior vice president for Software Solutions. Upon Itron's acquisition of Silicon Energy in 2003, Mezey joined the company as managing director of Software Development for Itron's Energy Management Solutions group.

Prior to joining Silicon Energy in 2000 as vice president of software development, Mezey was a founding member and served 12 years with Indus, a provider of integrated asset and customer management software. Mezey earned his BA degree in history from the University of California, Berkeley.



*Beyond the Classroom: A Roadmap to Education Innovation*  
Sunday, February 24  
11:45 to 12:30 p.m.  
Marriott Marquis: Liberty Ballroom (Level M4)  
**\*Open to All Attendees**

## Beyond the Classroom: A Roadmap to Education Innovation

### Overview

All governors want to give students a strong foundation for success in their state. In this interactive roundtable, education leaders will help governors craft their statewide vision for education in their states and legacy as education governors. Governors Jay Inslee and Asa Hutchinson will lead a discussion with two former education secretaries on how all governors can leverage new approaches to education policy to make a difference to students and the futures of their states on issues like computer science, career and technical education redesign, teacher professional development and retention, early learning, state education system alignment and other priorities for governors. Secretaries King and will offer their perspective on innovative state education policies they have seen over time and how governors can use those state-level strategies to achieve successes for students in their states.

### Format

- 11:45 a.m.
  - Opening Remarks
    - Jay Inslee, Governor, Washington, and Chair, Education and Workforce Committee
    - Asa Hutchinson, Governor, Arkansas, and Vice Chair, Education and Workforce Committee,
  - Speaker Presentations
    - John B. King Jr., former U.S. Secretary of Education, and President and CEO, The Education Trust
    - Rod Paige, former U.S. Secretary of Education
  - Governors' Roundtable Discussion
- 12:30 p.m.
  - Session Adjourns

### Media

This session is open to press.

### Contact:

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Morgan Wilson 202-719-2876, [mwilson@nga.org](mailto:mwilson@nga.org)

## Presenter Bios

### John B. King Jr.



John B. King Jr. is the president and CEO of The Education Trust, a national nonprofit organization that seeks to identify and close opportunity and achievement gaps, from preschool through college. King served in President Barack Obama's cabinet as the 10th U.S. secretary of education. In tapping him to lead the U.S. Department of Education, President Obama called King "an exceptionally talented educator," citing his commitment to "preparing every child for success" and his lifelong dedication to education as a teacher, principal and leader of schools and school systems.

Before becoming education secretary, King carried out the duties of the U.S. deputy secretary of Education, overseeing all policies and programs related to P-12 education, English learners, special education, and innovation. In this role,

King also oversaw the agency's operations. King joined the department following his tenure as the first African American and Puerto Rican to serve as New York state education commissioner.

King began his career in education as a high school social studies teacher in Puerto Rico and Boston, Mass., and as a middle school principal.

King's life story is an extraordinary testament to the transformative power of education. Both of King's parents were career New York City public school educators, whose example serves as an enduring inspiration. Both of King's parents passed away from illness by the time he was 12 years old. He credits New York City public school teachers — particularly educators at P.S. 276 in Canarsie and Mark Twain Junior High School in Coney Island — for saving his life by providing him with rich and engaging educational experiences and by giving him hope for the future.

King holds a bachelor's degree in government from Harvard University, a J.D. from Yale Law School, as well as a master's degree in the teaching of social studies and a doctorate in education from Teachers College at Columbia University. King serves as a visiting professor at the University of Maryland's College of Education and is a member of several boards, including those for The Century Foundation, The Robin Hood Foundation, Teach Plus, and the American Museum of Natural History. He also serves on several advisory boards, including Former First Lady Michelle Obama's Reach Higher Initiative, the Rework America Task Force, the GOOD+ Foundation's Fatherhood Leadership Council, and the National Center for Free Speech and Civic Engagement at the University of California.

King lives in Silver Spring, Maryland, with his wife (a former kindergarten and first-grade teacher) and his two daughters, who attend local public schools.

### Rod Paige



Rod Paige is a life-long educator and former U.S. secretary of education (2001-2005). As secretary, Dr. Paige was an unstinting advocate of student achievement, employing "best of breed" solutions to achieve results towards the department's goal of raising national standards of educational excellence. He earned his reputation for seeking out and implementing innovative approaches to systemic academic improvement when he served as dean of the College of Education at Texas Southern University, where he established the university's Center for Excellence in Urban Education. He has also shown a knack for inclusive leadership, first as a trustee and then as superintendent of the Houston Independent School District, the nation's seventh-largest district. In his quest to improve the quality of education for all students, Dr. Paige is also an active member of several highly respected boards, including the

Thomas B. Fordham Foundation, The Broad Foundation, the American College of Education, the New England College of Finance and Business, the National Council on Economic Education's Commission on the Skills of the American Workforce and is a former board member of News Corporation. Dr. Paige, who served as a public policy fellow at the Woodrow Wilson International Center for Scholars following his time in the administration, brings a global perspective to his work and a desire to export the best practices and products for education that the United States has to offer and to import those that have been successful in other countries in an effort to improve the state of education for all.

Governors-Only Lunch by the Culinary Diplomacy Project  
Sunday, February 24  
12:30 to 2:00 p.m.  
Marriott Marquis: Independence Ballroom E-H (Level M3)  
**\*Open to Governors Plus One**

## Governors-Only Lunch by the Culinary Diplomacy Project

### Overview

Hosted by The Culinary Diplomacy Project, two celebrity chefs from the popular Food Network show, “Chopped,” will prepare a special lunch while teaching the governors how they can use food to form stronger international relationships. Chefs Marc Murphy and Amanda Freitag will demonstrate how a thoughtful meal can soften government to government negotiations, how chef participation can be utilized to promote their state’s exports and also promote local tourism. Join us for a fun and informative program that will provide unique and impactful ways to showcase your state to a global audience.

### Format

- 12:30 p.m.                      Opening remarks and introduction
  - Lauren Bernstein, Founder and CEO, The Culinary Diplomacy Project
- Demonstration
  - Marc Murphy, Chef, Food Network’s “Chopped”
  - Amanda Freitag, Chef, Food Network’s “Chopped”

### Media

This event is closed to press.

**Contact:**                      Stephen Parker 202-624-5369, [sparker@nga.org](mailto:sparker@nga.org)

## Presenter Bios

### Lauren Bernstein



Lauren Bernstein is the founder and CEO of The Culinary Diplomacy Project. Previously, Lauren was the director of the Diplomatic Culinary Partnership in the Office of the Chief of Protocol at the U.S. Department of State. Working with prominent chefs from across the country, Bernstein programmed chefs in various public diplomacy efforts both at home and abroad to 47 countries on 65 trips.

Additionally, Bernstein developed high-level events for Secretaries of State Hillary Clinton and John F. Kerry, ranging from panel discussions to large-scale events such as 4th of July for the

Diplomatic Corps and culinary diplomacy events for more than 300 chefs and guests at the U.S. Department of State.

Bernstein is a sought-after speaker as an expert in culinary diplomacy and serves on the Advisory Council of the Livelihoods Innovation through Food Entrepreneurship (LIFE) Project for the Center for International Private Enterprise.

### Amanda Freitag



Amanda Freitag is a judge on "Chopped," has battled Bobby Flay on "Iron Chef America" and she competed for the title of "America's Next Iron Chef." When she was growing up in New Jersey, Amanda's passion for food was fostered by everyone from her grandparents to her high school home economics teacher. They encouraged her to pursue a cooking career and to enroll at the Culinary Institute of America in Hyde Park, New York. Throughout her prestigious career Amanda has worked with many world-renowned chefs, such as Jean-Georges Vongerichten, Diane Forley and Alain Passard.

### Marc Murphy



Marc Murphy is a judge on the Food Network's top-rated program, Chopped. Chef Murphy also made appearances on other hit series such as Guy's Grocery Games, Beat Bobby Flay and Worst Cooks in America, as well as The Rachael Ray Show and The Today Show. Not only did Chef Murphy grow up the son of a U.S. diplomat, living in cities like Milan, Paris, Washington, D.C., Rome and Genoa, but he has also traveled extensively representing American culture and cuisine through his participation in culinary diplomacy.

Chiefs of Staff Lunch and Business Session: Preparing for and Responding to Disasters  
Sunday, February 24  
12:30 to 2:00 p.m.  
Marriott Marquis: Archives Room (Level M4)  
***\*Open to Governors' Chiefs of Staff Only***

## **Chiefs of Staff Lunch and Business Session: Preparing for and Responding to Disasters**

### **Overview**

This is the second lunch and business session for governors' chiefs of staff during the 2019 NGA Winter Meeting. This session will focus on preparing for and responding to natural and man-made disasters and emergencies. A moderated panel of chiefs of staff will share their states' experiences and lessons learned in order to improve prevention, preparation, response and recovery. There will be ample time for questions and discussion.

### **Format**

- 12:30 p.m.                      Lunch
- 12:45 p.m.                      Remarks from Veteran Chiefs of Staff on Preparing for and Responding to Disasters
  - Mark Cooper, Chief of Staff, Louisiana (moderator)
  - Kristi Jones, Chief of Staff, North Carolina
  - Matt Clark, Chief of Staff, Maryland
  - David Postman, Chief of Staff, Washington
- 2:00 p.m.                      Session Adjourns

### **Media**

This session is closed to press.

**Contact:**                      Nikki Guilford 202-624-5422, [nguiford@nga.org](mailto:nguiford@nga.org)

Governors' Spouses Lunch and Business Session

Sunday, February 24

11:30 to 1:30 p.m.

Marriott Marquis: LeDroit Park (Level M3)

***\*Open to Governors' Spouses and Governors' Spouses Staff Only***

## **Spouses' Lunch and Business Session: Promoting Well-Being and Future Success of America's Youth (Part 2): Foster Care, Adoption, Preventing Trauma**

### **Overview**

Governors' spouses have a long tradition of advocating for public health and social concerns in promoting the well-being of children and families. This session will build on the morning session with a panel of governors' spouses discussing their experiences with initiatives preventing child abuses and the importance of effective foster care and adoption programs to ensure healthy futures for all of America's youth.

### **Format**

- 11:30 a.m.                      Networking Lunch — NGA Opportunities
  - NGA Solutions: Center for Best Practices
  
- 12:15 p.m.                      Governors' Spouses Panel
  - Alex Cawthorne Gaines, Program Director, Center for Best Practices Economic Opportunity Division, NGA Solutions (moderator)
  - Susan Hutchinson, First Lady, Arkansas
  - Glenna Bevin, First Lady, Kentucky
  - Donna Edwards, First Lady, Louisiana
  
- 12:45 p.m.                      Q & A and Open Discussion
  
- 1:00 p.m.                      Guest Presenter: Promoting Well-Being of America's Youth
  - Dr. Hilary Seligman, M.D., Associate Professor, University of California, San Francisco
  
- 1:15 p.m.                      Q & A and Open Discussion
  
- 1:30 p.m.                      Closing Remarks and Announcements

### **Media**

This session is closed to press.

### **Attire**

The attire for this lunch session is business.

**Contact:**                      Christie Amberman 202- 624-5332, [camberman@nga.org](mailto:camberman@nga.org)  
   Danielle Davidson 202-624-5408, [ddavidson@nga.org](mailto:ddavidson@nga.org)

## Presenter Bio

### Dr. Hilary Seligman



Hilary Seligman, MD, MAS, is an associate professor at the University of California, San Francisco with appointments in the Departments of Medicine and of Epidemiology and Biostatistics. She directs the Food Policy, Health and Hunger Research Program at UCSF's Center for Vulnerable Populations at Zucerkberg San Francisco General Hospital and the CDC's Nutrition and Obesity Policy, Research and Evaluation Network ([www.nopren.org](http://www.nopren.org)). She also serves as senior medical advisor for Feeding America.

Dr. Seligman is a nationally recognized expert in food insecurity, particularly its health implications across the life course. Her policy and advocacy expertise focus on federal nutrition programs (particularly SNAP), food banking and the charitable feeding network, hunger policy, food affordability and access and income-related drivers of food choice.

Dr. Seligman founded EatSF, a healthy foods voucher program for low-income residents of San Francisco. Vouchers are redeemable for fruits and vegetables at grocery stores, corner stores, and farmer's markets in underserved neighborhoods. Outside of San Francisco, our program is known as Vouchers for Veggies. If you would like to provide fruit and vegetable vouchers to people in San Francisco or any of our partner cities, you can donate at [www.eatsfvoucher.org](http://www.eatsfvoucher.org). With just \$100 you can provide a household with children with fresh fruits and vegetables for almost 3 months!

Dr. Seligman serves on the Board of Directors for California Food Policy Advocates and the San Francisco-Marin Food Bank. She also serves on the Food Security Task Force for the City and County of San Francisco. She is a Fellow of the American College of Physicians.



Japanese Supply Chain Integration throughout the States  
Sunday, February 24  
2:15 to 3:15 p.m.  
***\*Open to Governors, Chiefs and Staff Only***

## Japanese Supply Chain Integration Throughout the States

### Overview

In the 21st century, Japanese automotive supply chains have become deeply integrated within the U.S. economy. However, they are not limited to a single state, their supply chains are dynamic and crisscross regions of the United States and North American borders to obtain production and assembly efficiencies, just-in-time logistics to ensure for timely materials and parts deliveries, all of which continues to accelerate U.S. job growth and automotive exports.

In order to facilitate and provide more effective assistance to Japanese manufacturing investment in the United States, it is important to have a substantive understanding of their respective automotive supply chains. These include large Japanese assembly facilities in the United States with their regional Tier One and small and medium-size Tier 2 production companies. Executives of Japanese companies and organizations, along with U.S. governors, will engage in a discussion of the current situation of the growth and economic factors that affect supply chains of Japanese automotive companies in the United States.

### Format

- 2:15pm Welcome Remarks
  - Shigeru Hayakawa, Chair, Committee on U.S. Affairs, Keidanren (Vice Chairman, Toyota Motor Corporation)
- 2:20 pm Opening Remarks
  - Kentaro Sonoura, Advisor to Prime Minister Shinzo Abe
- 2:25 pm Company Remarks
  - Honda
  - Denso
  - Ralph Inforzato, Chief Executive Director, JETRO Chicago (Moderator)
- 2:45 pm Governor Remarks (To Be Confirmed)
- 2:55 pm Discussion
- 3:15 pm Session Adjourns

### Media

This session is closed to press.

**Contact:** Abigail Hunter 202-719-2870, [ahunter@nga.org](mailto:ahunter@nga.org)

## Presenter Bios

### Kentaro Sonoura



A native of Takamatsu, Kagawa, and a graduate of the University of Tokyo, Kentaro Sonoura was elected to the House of Representatives for the first time in the 2005 general election. In 2007, he served as deputy director of Youth Division of LDP. After being elected for a second term in 2012, he became the director of a number of committees including Foreign Affairs and Security. In 2013, he became chief secretary of Special Committee for Promotion of Women's Vitality of LDP. In 2014, he served on the Parliamentary as the vice minister for Foreign Affairs. In December, he was elected to a third term. In October 2015, Sonoura became the director of the Committee on Budget for the House of Representatives. In 2016, he served as the State Minister for Foreign Affairs. As of August 2017, he is the advisor to the Prime Minister for National Security. In October 2017, he was elected to a fourth term.

### Ralph A. Inforzato



In August 2017, Ralph Inforzato was appointed chief executive director of JETRO Chicago. In his position, he will oversee JETRO Chicago's activities designed to facilitate trade and investment between Japan and 12 Midwestern states served by JETRO Chicago.

Prior to his new position, Inforzato served as executive director, Business Development for JETRO Chicago. In this position he worked to implement JETRO's team-based projects to directly engage in assisting U.S. business expansion to Japan. He initiated in-bound and outbound technology collaboration for U.S. and Japanese small and medium-sized companies, which resulted in numerous business agreements. He also sustained the relationships that JETRO Chicago has with business, state government and university leaders.

For the last 33 years, Inforzato has been involved in significant JETRO related business development projects: Japan-U.S. Biotechnology Initiative (2002-2010), which has sent more than 500 representatives from North American life sciences companies, universities and research institutes to Japan, enabling them to initiate research collaboration and business development in the Japanese biotechnology and pharmaceutical communities. He is directly involved in the teams that implement JETRO's Japan service robotics business development projects and JETRO's Monozukuri program, a series of seminars focused on Japanese manufacturing philosophies for engineers in North American technology companies.

#### **Shigero Hayakawa**



Shigeru Hayakawa was born Sept. 15, 1953. He graduated from the University of Tokyo with a bachelor's degree in economics in March 1977, and joined Toyota Motor Corporation (TMC) in April of the same year.

Hayakawa was appointed department general manager of the International Communications Department, Public Affairs Division in January 2002. In June 2005, he became division general manager of the Public Affairs Division. Hayakawa was then made managing officer in June 2007, and was appointed president of Toyota Motor North America, Inc. (formerly TMNA) in September of the same year. In April 2011, he became the chief officer of Public Affairs Division and in June, deputy chief officer of the External Affairs Group. Hayakawa then became a senior managing officer at TMC in April 2012. Later in April 2013, he became the chief officer of the External Affairs and Public Affairs Group. In June 2015, Hayakawa was named a member of the Board of Directors, and became chief communications officer in July.

In September 2015, he was appointed chief officer of the BR Olympic & Paralympic Department, and then of the Olympic & Paralympic Division in November 2015. In April 2017, Hayakawa was named vice chairman of the board of directors of Toyota Motor Corporation.

*We'll Keep the Lights On: Governors and CEOs Partner on Electric Grid Resilience*  
Sunday, February 24  
2:15 to 3:15 p.m.  
Marriott Marquis: Capitol (Level M4)  
**\*Open to Governors, Governors' Chiefs and Governors' Staff Only**

## **We'll Keep the Lights On: Governors and CEOs Partner on Electric Grid Resilience**

### **Overview**

Establishing and maintaining a resilient electric system is critical to health, safety and economic viability; it is a top priority for governors and electric companies. While private industry and state officials have reduced risks to grid reliability posed by natural phenomena and manmade threats, persistent threats to electricity security and resilient electric supply remain, as underscored by recent natural disasters and ongoing cybersecurity threats. Coordination problems complicate the process for granting state and federal waivers to facilitate mutual aid. Novel questions related to cybersecurity leave private industry and government counterparts unsure about respective roles and responsibilities. Information silos undermine unity of messaging during perceived or real cyberattacks.

In this session, governors and their senior policy staff will meet with electric company CEOs to discuss the importance of electricity resilience and explore how executives and governors can continue to address longstanding coordination, data-sharing and communications challenges to improve our collective ability to quickly respond and recover from events that adversely impact the electric grid.

### **Format**

- 2:15 p.m.                      Introductory Remarks
  - Sue Gander, Director, Energy, Environment & Transportation Division, Center for Best Practices, NGA
  
- 2:20 p.m.                      Moderated Roundtable Discussion
  - **Governors, TBC**
  - Nicholas K. Akins, Chairman, President and CEO, American Electric Power
  - Calvin G. Butler Jr., CEO, Baltimore Gas and Electric Company
  - Duane D. Highley, President and CEO, Arkansas Electric Cooperative Corp. and Arkansas Electric Cooperatives, Inc.
  - Debra Smith, CEO, General Manager, Seattle City Light
  - Kevin G. Wailes, CEO, Lincoln Electric System
  - Curtis Wynn, CEO, Roanoke Electric Cooperative
  
- 3:10 p.m.                      Closing Remarks and Adjourn
  - Sue Gander, Director, Energy, Environment & Transportation Division, Center for Best Practices, NGA

### **Media**

This session is closed to press.

**Contact:**                      Dan Lauf 202-624-5427, [dlauf@nga.org](mailto:dlauf@nga.org)  
   Alex Schaefer 202-624-3534, [aschaefer@nga.org](mailto:aschaefer@nga.org)

## Presenter Bios

### Nicholas K. Akins



Nick Akins is chairman, president and CEO of American Electric Power. He is AEP's 11th chairman, 10th president and sixth CEO in the company's more than 100-year history. He is a member of AEP's board of directors and is the only management representative on the board.

Akins rose through the ranks at both AEP and the former Central and South West Corp. (CSW), which merged with AEP in 2000. Akins began his career in 1982 as an electrical engineer before moving up to positions of increasing responsibility. Prior to being elected president of AEP in December 2010, he served as executive vice president - Generation from 2006 through 2010 with responsibility for all generation activities of AEP's approximately 38,000 megawatts of generation resources.

Previously, he served as president and chief operating officer for Southwestern Electric Power Company, and held other leadership roles in Energy Marketing Services, Transmission, External Affairs and Industry Restructuring.

A native of Louisiana, Akins received his bachelor's degree in 1982 in electrical engineering from Louisiana Tech University in Ruston and a master's degree in electrical engineering in 1986 from Louisiana Tech. Additional training includes executive management programs at Louisiana State University, the University of Idaho and the Reactor Technology Course for Utility Executives at the Massachusetts Institute of Technology. He is a registered professional engineer in Texas.

Akins is a former chairman of the Board of Directors of both the Edison Electric Institute (EEL) and the Electric Power Research Institute (EPRI), as well as the former chair of the U.S. Business Roundtable (BRT) Energy and Environment Committee, of which he remains a member. Additionally, he is a member of the boards of EEL, Institute of Nuclear Power Operators (INPO), Nuclear Energy Institute (NEI), Global Sustainable Electricity Partnership (GSEP), The Columbus Partnership, Columbus Downtown Development Corporation, Nuclear Electric Insurance Limited (NEIL), Fifth Third Bancorp, OhioHealth and the Rock and Roll Hall of Fame and Museum.

Akins and his wife, Donna, live in New Albany, Ohio.

### Duane D. Highley



Duane Highley is president and CEO of Arkansas Electric Cooperative Corp. and Arkansas Electric Cooperatives, Inc. He is a registered professional engineer with degrees from the Missouri University of Science and Technology and has completed the Harvard Business School Advanced Management Program. Highley serves on the board of the Electric Power Research Institute (EPRI), on the Southwest Power Pool Members Committee and is co-chair of the Electric Subsector Coordinating Council (ESCC), working with Cabinet-level Administration officials on electric system reliability, security and resiliency. Highley has appeared in testimony before committees of the U.S. Senate and the U.S. House of Representatives. He is passionate about advancing the cooperative business model to provide essential services in developing countries around the world.

**Calvin G. Butler Jr.**



Calvin G. Butler Jr. is the CEO of Baltimore Gas and Electric Company (BGE), the nation's first gas utility. Butler is responsible for ensuring BGE's successful execution of the following key areas: safety, reliability, customer service, and diversity and inclusion. He is a member of BGE's Board of Directors and the executive committee of BGE's parent company, Exelon.

Prior to becoming CEO in March 2014, Butler was BGE's senior vice president, regulatory and external affairs. Butler also served as Exelon's senior vice president of corporate affairs and held other leadership positions at Exelon and BGE's sister utility, ComEd (Chicago).

Before joining Exelon in 2008, Butler held senior leadership roles in external affairs as well as manufacturing with the print, digital and supply chain solutions company RR Donnelley. He spent his early career with CILCORP (Central Illinois Light Co.), where he held positions in government affairs, legal and strategy.

Butler serves as vice-chair of the Gridwise Alliance, an advocacy organization promoting modernization and innovation for the nation's electrical grid, as an Independent Trustee of the PNC Funds Board, and on the Board of Directors for RLI Corp serving as a member of its audit and nominations/governance committees.

Butler serves on the boards of several prominent Baltimore-based organizations including the Baltimore Community Foundation, University of Maryland Medical Center, Greater Baltimore Committee, Cal Ripken Sr. Foundation, the Center Club and Caves Valley Golf Club. He also serves on the board of his alma mater, Bradley University, where he is currently chairman of the Board of Trustees. In addition, Butler serves on the board of the Institute of International Education, a not-for-profit organization focused on advancing scholarship, promoting access to education and building economies; and the Library of Congress' James Madison Council.

He has been recognized by several organizations for his leadership and community commitment. In 2017, he was named among *Black Enterprise* magazine's "300 Most Powerful Executives in Corporate America," and "Industrialist of the Year" by the Baltimore Museum of Industry. *The Daily Record* named Butler one of Maryland's "Most Admired CEOs" and one of its top 35 Influential Marylanders, while *Baltimore Magazine* named him as one of its "Top Ten Baltimoreans."

Butler earned a bachelor's degree from Bradley University in Peoria, Ill., and a J.D. degree from Washington University School of Law in St. Louis. He received an honorary doctorate of Humane Letters from Morgan State University in 2014.

Butler and his wife, Sharon, have two children, Blake Calvin and Raini Alexis.

### Curtis Wynn



Curtis Wynn is president and CEO of Roanoke Electric Cooperative & Affiliate Organizations. He has nearly 38 years of experience in the electric utility industry. He formerly held a number of management positions at West Florida Electric Cooperative. He graduated from Troy University with a bachelor's degree in business administration and management information systems.

Roanoke Electric Cooperative distributes power to 14,500 member accounts in Northeastern North Carolina. Under Wynn's 21 years of leadership, the cooperative has advanced operationally and technologically to increase its system's efficiency and resilience while improving service to its member-owners. Recently, Roanoke Electric began steps to embrace the rapid pace of industry transformation. A number of transformative projects are under way including: 1) establishing broadband connectivity throughout its service territory, 2) installing "smart grid" technology, 3) deploying distributed energy resources and 4) integrating demand response capabilities into its system operations. As an added

bonus, many of Roanoke's member-owners are enjoying broadband internet service for the first time.

In 2000, the cooperative established a non-profit 501c3 subsidiary, The Roanoke Center, which has worked extensively to support economic development and wealth creation throughout REC's service region. The Roanoke Center has positioned itself as a vehicle to receive and deploy more than \$15 million philanthropic dollars for initiatives that provide direct benefits to its member-owners and the region at large. Because of its demonstrated focus on providing a high level of service and member engagement, Roanoke is a two-time recipient of NRECA's Community Service Network Award and Wynn is a past winner of the J. C. Brown Leadership Award.

Wynn is president-elect of the National Rural Electric Cooperatives Association and also serves on the National Rural Utilities Cooperative Finance Corporation, North Carolina Electric Membership Cooperative and North Carolina Association of Electric Cooperatives boards.

*Shelter from the Storm: Building Resiliency Against the Unexpected*  
Sunday, February 24  
3:30 to 4:30 p.m.  
Marriott Marquis: Mint (Level M4)  
**\*Open to All Attendees**

## Shelter from the Storm: Building Resiliency Against the Unexpected

### Overview

This roundtable will feature governors from across the country discussing their recent experiences and partnerships in responding to complex and diverse disaster. This will include highlighting recent hurricanes, wildfires, earthquakes, volcanic activity and cyber intrusions. The second portion will include a discussion on how states build resilience and how to utilize new pre-disaster mitigation funding.

This session will help states understand efforts underway at all levels of government to invest in mitigation and the significant dividends these investments make for post-disaster recovery efforts.

### Format

- 3:15 pm. Welcome and Introductions
- 3:20 p.m. Realities of Complex Disasters
  - Perspectives from the State
- 3:50 p.m. Roundtable Discussion
- 4:05 p.m. Concluding Remarks
- 4:15 p.m. Session Adjourns

**Commented [OMC1]:** Wont have list this week, but expect a few states. Gov Edwards is confirmed. For first round of distro, just put states

### Media

This session is open to press.

**Contact:** Mary Catherine Ott 202-719-2867, [mcott@nga.org](mailto:mcott@nga.org)



**Presenter Bios**

[NAME OF PRESENTER]

Medicaid Expansion: Key Considerations for Governors  
Sunday, February 24  
3:30 to 4:30 p.m. .  
Marriott Marquis: Congress (Level M4)  
***\*Open to Governors, Chiefs and Governors' Staff Only***

## Medicaid Expansion: Key Considerations for Governors

### Overview

Medicaid expansion was the topic of numerous state ballot initiatives in 2018, with more potentially on the horizon. As a result of these initiatives, a number of states will need to consider how to expand their Medicaid programs.

This roundtable will provide a forum for governors to share their different experiences in implementing or considering how to implement Medicaid expansion. Topics discussed during the workshop will include:

1. Financing the expansion
2. Working with their state legislature and other stakeholders
3. Building the infrastructure and operations including eligibility, enrollment and data sharing

### Format

- 4:00 p.m. Opening Remarks
  - Hemi Tewarson, Director, Health Division, Center for Best Practices, National Governors Association (Moderator)
  - Steve Bullock, Governor, Montana
  - Gary Herbert, Governor, Utah
- 4:20 p.m. Moderated Discussion
  - Governors and their policy advisors will have the opportunity to share their primary questions and considerations for Medicaid expansion
- 4:55 p.m. Closing Remarks

### Media

This session closed to press.

### Contacts:

Hemi Tewarson 202-624-7803, [htewarson@nga.org](mailto:htewarson@nga.org)  
Amy Zettle 202-624-5378, [azettle@nga.org](mailto:azettle@nga.org)

Communications Reception  
Sunday, February 24  
4:30 to 5:30 p.m.  
Marriott Marquis: Holly 2nd Floor  
*\*By Invitation Only: Governors' Communications Directors and Staff*

## Communications Reception

### Overview

This event will provide an opportunity for communications director and staff to network with their peers from across the country. This reception is informal and light bites and refreshments will be served.

### Format

- 4:30 p.m. Event Begins, Refreshments Available
- 5:30 p.m. Event Concludes

### Media

This event is closed to press.

**Contact:** Tyler Clendenin 202-624-5392, [tclendenin@nga.org](mailto:tclendenin@nga.org)

Governors Dinner at the White House  
Sunday, February 24  
6:00 to 8:00 p.m.  
The White House  
*\*Invitations issued by White House Directly to Governors*

## Governors' Dinner at the White House

### Overview

The Governors' Ball is a time-honored tradition of the NGA Winter Meeting. The President and First Lady, as well as many members of the Cabinet, host the governors and spouses at a formal dinner, followed by entertainment.

### Format

A formal evening that includes a reception, seated dinner and musical entertainment.

### Attire

The attire for this evening is Black Tie.

### Transportation

Governors arrange transportation to The White House.

### Media

This event is closed to press.

**Contact:** Stephen Parker 202-624-5369, [sparker@nga.org](mailto:sparker@nga.org)

Health +Solutions Funders Breakfast

Monday, February 25

8:30 to 9:30 a.m.

Marriott Marquis: Chinatown (Level M3) Chinatown (Level M3)

***\*Open to NGA Partners Only***

## Health + Solutions Funders Breakfast

### Overview

NGA Partners (Health + Solutions) will gather for an update on NGA's key health initiatives.

### Format

- 8:30 a.m. Arrival and Dining Service
- 8:50 a.m. Presentation on Key NGA Health Initiatives and NGA Partners Program Updates
  - Hemi Tewarson, Director, Health Division, National Governors Association Center for Best Practices
- 10:30 a.m. Adjourn

### Media

This event is closed to press.

**Contact:** Kevin Silard 202- 624-3657, [KSilard@nga.org](mailto:KSilard@nga.org)

Spouses' Breakfast and Business Session  
Monday, February 25  
8:30 to 9:45 a.m.  
Marriott Marquis: LeDroit Park (Level M3)  
*\*Governors' Spouses and Governors' Spouses Staff Only*

## Spouses' Breakfast and Business Session: Supporting Military Families

### Overview

Governors' spouses understand the sacrifices soldiers and their families make when serving their country. Therefore, governors' spouses have a long tradition of giving back to those in the military, both active duty and veterans. The USO strengthens America's military service members by keeping them connected to family, home and country, throughout their service to the nation. Before heading to the United States Navy Memorial, governors' spouses will have an opportunity to receive an overview of USO programs that support service members and their families. Governors' spouses also will have an opportunity to provide comments about their commitment to supporting military families.

### Format

- 8:30 a.m. Breakfast
- 9:00 a.m. Supporting Military Families
  - USO Guest Speaker(s) TBD
  - USO Military Spouse Report: The Backbone of Our Military and the USO Service Council
  - Governors' Spouses' Comments and Initiatives
- 9:30 a.m. Announcements and Program Concludes
- 9:45 a.m. Load Bus to Transport to the United States Navy Memorial
  - Governors' spouses and one accompanying staff member must meet in Salon 4, located on meeting level 2 (ML2) of the Marriott Marquis to be cleared by the United States Secret Service and then escorted to the loading dock to load the bus.
- 10:00 a.m. Bus Departs

### Media

This session is closed to press.

### Attire

The attire for this breakfast session is business.

**Contact:** Christie Amberman 202- 624-5332, [camberman@nga.org](mailto:camberman@nga.org)  
Danielle Davidson 202-624-5408, [ddavidson@nga.org](mailto:ddavidson@nga.org)

**Presenter Bios**

**Name/Photo**

Chiefs of Staff Breakfast and Business Session  
Monday, February 25  
9:00 to 10:30 a.m.  
Marriott Marquis: Archives (Level M4)  
**\*Open to Governors' Chiefs of Staff Only**

## Chiefs of Staff Breakfast and Business Session: Communicating Your Governor's Priorities and Accomplishments

### Overview

This is the third business session for governors' chiefs of staff during the 2019 NGA Winter Meeting. This session will focus on best practices for documenting and communicating your governor's priorities and accomplishments. NGA professionals and veteran chiefs of staff will offer words of wisdom and strategies for effectively communicating with the media, the legislature, constituents and interested parties. There will be ample time for questions and discussion.

### Format

- 9:00 a.m. Breakfast
- 9:15 a.m. Assistance and Resources from NGA: The First 100 Days
  - Matt Simeon, Senior Advisor, NGA
  - Tiffany Shackelford, Chief Strategic Officer, NGA
- 9:30 a.m. Remarks from Veteran Chiefs of Staff on Communicating Your Governor's Priorities and Accomplishments
  - Chief of Staff TBD
- 10:30 a.m. Closing Remarks and Session Concludes

### Media

This session is closed to press.

**Contact:** Nikki Guilford 202-624-5422, [nguilford@nga.org](mailto:nguilford@nga.org)



Governors Briefing at the White House  
Monday, February 25  
9:00a.m. to Noon  
The White House  
*\*Open to Governors Only*

## Governors Briefing at the White House

### Overview

[DESCRIPTION OF THE SESSION/EVENT/ETC.]

### Format

- [TIME a.m./p.m.] [ENTER RUN OF SHOW]
- [TIME a.m./p.m.] [ENTER RUN OF SHOW]

### Media

[OPEN/CLOSED TO PRESS?]

**Contact:** [PERSON'S NAME, PHONE NUMBER AND EMAIL ADDRESS]

Governors' Spouses Luncheon with the First Lady of the United States  
Monday, February 25  
11:00 to 1:00 p.m.  
The United States Navy Memorial  
The Gallery Deck  
701 Pennsylvania Ave. NW  
***\*Open to Governors' Spouses plus One Accompanying Staff Member***

## **Governors' Spouses Luncheon with the First Lady of the United States**

### **Overview**

The Governors' Spouses Luncheon with the First Lady of the United States is a longstanding tradition that has taken place during the time of the NGA Winter Meeting. In odd years, the spouses have hosted lunch for the First Lady, and in even years, the spouses are hosted at The White House. All luncheon attendees, including governors' spouses and accompanying staff and invited guests, are asked to RSVP for this event. Please RSVP to Danielle Davidson ([ddavidson@nga.org](mailto:ddavidson@nga.org); 202-624-5408) by **Wednesday, February 20, 2019**.

### **Format**

- 10:15 a.m. Governors' Spouses Arrive and Tour the United States Navy Memorial
  - U.S Navy Memorial Official to greet and provide remarks
  - Tour Memorial/Museum
  - Gift Shop
- 11:00 a.m. Governors' spouses form receiving line to anticipate the arrival of the First Lady of the United States and Mrs. Pence
- 11:15 a.m. Governors' spouses (and guests) proceed through receiving line and are seated
- 11:45 a.m. Welcome Remarks
  - Yumi Hogan, First Lady, Maryland
- 11:52 a.m. First Lady of the United States Remarks
- Noon Lunch is Served
- 12:45 p.m. Closing Remarks and Lunch Concludes
  - Yumi Hogan, First Lady, Maryland
- 1:00 p.m. Governors' Spouses' Bus Transportation Departs for the Marriott Marquis Hotel

### **Media**

This event is closed to press.

### **Attire**

The attire for this lunch is business.

### **Contacts:**

Christie Amberman 202-624-5332, [camberman@nga.org](mailto:camberman@nga.org)  
Danielle Davidson 202-624-5408, [ddavidson@nga.org](mailto:ddavidson@nga.org)

*Invest in America! Summit*  
*Monday, February 25*  
*Noon to 4:00 p.m.*  
*U.S. Chamber of Commerce*  
*1615 H St. NW*  
***\*Invitation Only***

## Invest in America! Summit

### Overview

Governors will be able to reach the international business community at the third annual Invest in America! Summit, hosted by the U.S. Chamber of Commerce. The event, which will focus on investment attraction, will have subthemes traced through the afternoon. The event will explore how workforce development is part of an investment-attraction strategy, how infrastructure is a tool for long-term fruitful investment partnerships and how trade can be a multiplier for state economic development. These topics will be traced through afternoon panels and can also be presented through private briefings, organized at the request of governors' offices.

Governors will also be granted the opportunity to showcase why their state is a great destination for investment with members of the Chamber and other corporate partners. Further, they will be exposed to federal government officials on how the different levels of government can work together to ensure the United States remains competitive in a global economy.

This event will be hosted in partnership with NGA and the State International Development Organizations (SIDO), we expect more than 40 state trade representatives to be in attendance. The afternoon will culminate in a VIP reception with ambassadors, trade representatives and governors.

### Format

- 12:00 – 1:30 p.m. Luncheon with Keynote Speaker
  - Vice President Mike Pence (invited)
- 1:30 – 2:00 p.m. Networking Break
- 2:00 – 2:30 p.m. Panel 1: Workforce Development Opportunities
  - Moderator: TBD
  - Eric Holcomb, Governor, Indiana
  - Steve Bullock, Governor, Montana (invited)
- 2:30 – 3:00 p.m. Panel 2: Infrastructure Opportunities for Global Investment
  - Ed Mortimer, U.S. Chamber of Commerce (moderator)
  - Governor
  - Macquarie
  - Vinci
  - Qatari Investment Authority
- 3:00 – 3:30 p.m. Panel 3: Trade as a Multiplier for Investors
  - Moderator: TBD
  - Governor
  - Governor
  - Auto Industry (Kia/Toyota– TBD)
- 3:35 – 3:55 p.m. Closing Speaker
  - Wilbur Ross, U.S. Secretary of Commerce

- 4:00 – 5:00 p.m.      VIP Reception
  - Michael Parsons, Governor, Missouri (TBD)
  - Eric Holcomb, Governor, Indiana (TBD)
  - Business/Chamber member
- 3:35 – 3:55 pm      Closing Speaker
  - Wilbur Ross, U.S. Secretary of Commerce (invited)

### Transportation

Governors will be escorted from the White House to the U.S. Chamber of Commerce, which is a three-minute walk away.

### Media

This event is open to press. However, registration for this event is separate than the rest of the NGA meeting.

**Contact:** Abigail Hunter 202-719-2870, [ahunter@nga.org](mailto:ahunter@nga.org)

## Presenter Bios

### Thomas J. Donohue



Thomas J. Donohue is president and CEO of the U.S. Chamber of Commerce. Since assuming this position in 1997, Donohue has built the Chamber into a lobbying and political powerhouse with expanded influence across the globe.

During his tenure, the Chamber has helped secure business victories on Capitol Hill, in the regulatory agencies, in politics, in courts of law and in the court of public opinion, and before governments around the world.

In an era of economic and fiscal challenges, Donohue has led efforts to expand trade and domestic energy production, rebuild America's infrastructure, combat an avalanche of new regulations, protect intellectual property, revitalize capital markets, and aggressively advocate on legal, tax, education and entitlement reform. In addition, he has vigorously challenged attacks on free enterprise, while working to protect the business community's right to speak and participate in the political and policy affairs of the nation.

Under Donohue's leadership, the Chamber has emerged as a major political force in races for the Senate and the House of Representatives. As part of this bipartisan effort, millions of grassroots business advocates, as well as the Chamber's federation of state and local chambers and industry associations, mobilize in support of pro-business candidates.

Donohue established the U.S. Chamber Institute for Legal Reform, which advances significant legal reforms in the courts, at the state and federal levels, and in elections for state attorneys general and Supreme Court judgeships. He has dramatically expanded the activities of the U.S. Chamber Litigation Center, the Chamber's law firm, which represents the business community's interests in the courts. And he has reinvigorated the U.S. Chamber of Commerce Foundation, which houses Hiring Our Heroes, a program that identifies job opportunities for returning veterans and military spouses.

Previously, Donohue served for 13 years as president and CEO of the American Trucking Associations, the national organization of the trucking industry. Earlier in his career, he was deputy assistant postmaster general of the United States and vice president of development at Fairfield University in Connecticut.

Born in New York City, Donohue earned a bachelor's degree from St. John's University and a master's degree in business administration from Adelphi University. He holds honorary degrees from Adelphi, St. John's, Marymount, Bradley and Pepperdine universities, as well as the National University of Ireland at Maynooth.

He is a recipient of the Horatio Alger Award and the Boy Scouts of America National Capital Area Council's Lifetime Achievement Award. He holds the highest civilian honor from Germany and South Korea, as well as the Order of the Crown (Commander Class) presented by the Crown Prince of Belgium.

Donohue and his late wife, Liz, have three sons and five grandchildren.

### Wilbur Ross



Wilbur L. Ross, Jr. was sworn in by Vice President Mike Pence as the 39th Secretary of Commerce on Feb. 28, 2017. Secretary Ross is the principal voice of business in the Trump Administration, ensuring that U.S. entrepreneurs and businesses have the tools they need to create jobs and economic opportunity.

Secretary Ross is the former Chairman and Chief Strategy Officer of WL Ross & Co. LLC and has more than 55 years of investment banking and private equity experience. He has restructured over \$400 billion of assets in the airline, apparel, auto parts, banking, beverage, chemical, credit card, electric utility, food service, furniture, gypsum, homebuilding, insurance, marine transport, mortgage origination and servicing, oil and gas, railcar manufacturing and leasing, real estate, restaurant, shipyard, steel, textile and trucking industries. Secretary Ross has been chairman or lead director of more than 100 companies operating in more than 20 different countries.

Named by Bloomberg Markets as one of the 50 most influential people in global finance, Ross is the only person elected to both the Private Equity Hall of Fame and the Turnaround Management Hall of Fame. He previously served as privatization adviser to New York City Mayor Rudy Giuliani and was appointed by President Bill Clinton to the board of the U.S.-Russia Investment Fund. President Kim Dae-jung awarded Ross a medal for helping South Korea during its financial crisis and, in November 2014, the emperor of Japan awarded him the Order of the Rising Sun, Gold and Silver Star.

As a philanthropist, Ross has served as chairman of the Japan Society, trustee of the Brookings Institution and chairman of its Economic Studies Council, international counsel member of the Musée des Arts Décoratifs in Paris, trustee of the Blenheim Foundation, president of the American Friends of the Rene Magritte Museum in Brussels and director of the Palm Beach Civic Association. He also was an advisory board member of Yale University School of Management.

Ross is a graduate of Yale University and Harvard Business School (with distinction).

He and his wife Hilary Geary Ross have four children: Jessica Ross, Amanda Ross, Ted Geary and Jack Geary.

### Edward Mortimer



Ed Mortimer serves as vice president of Transportation and Infrastructure at the U.S. Chamber of Commerce. Mortimer oversees the development and implementation of the Chamber's transportation infrastructure policy and represents the Chamber on Capitol Hill as well as before the administration and industry organizations. He also leads the Americans for Transportation Mobility (ATM) Coalition, a collaborative effort by business, labor, transportation stakeholders, and concerned citizens to advocate for improved and increased federal investment in the nation's aging and overburdened transportation system.

Mortimer comes to the Chamber from AECOM, an engineering and construction company, where he served as director of government relations. He was responsible for coordinating government affairs efforts with the company's infrastructure market segment, representing AECOM's interests before federal, state, and local officials. Prior to that, Mortimer was director of Transportation and Infrastructure at the U.S. Chamber. Earlier in his career, he was director of government relations for the Transportation Intermediaries Association (TIA) and a legislative representative for the American Road and Transportation Builders Association.

Mortimer received a bachelor's degree in political science from American University and completed an executive management program at Georgetown University. He lives in Alexandria, Virginia, with his wife and two children.

*Invest in America! VIP Reception*  
*Monday, February 25*  
*4:00 to 5:00 p.m.*  
*U.S. Chamber of Commerce*  
*1615 H St NW*  
***\*Invitation Only***

## Invest in America! VIP Reception

### Overview

To culminate the successful Invest in America! event at the U.S. Chamber of Commerce, governors, trade representatives and ambassadors are invited to a reception. Last year, this reception featured ambassadors from more than 10 countries. This year's VIP reception expects to double that, in an effort to help governors maximize their international outreach during their time in Washington.

### Format

- 4:00 p.m. Welcome Remarks
- 4:05 p.m. Governor Remarks (To Be Confirmed)
- 4:10 p.m. Networking
- 5:00 p.m. Event Concludes

### Confirmed Ambassadors (20+ expected)

- Dato' Serbini Ali, Ambassador, Brunei
- Chum Soundry, Ambassador, Cambodia
- Budi Bowoleksono, Ambassador, Indonesia
- Mai Sayavongs, Ambassador, Laos
- Murni Abdul Hamid, Charge d'Affaires, Malaysia
- U Aung Lynn, Ambassador, Myanmar
- Jose Manuel G. Romaldez, Ambassador, the Philippines
- Ashok Kumar Mirpuri, Ambassador, Singapore
- Virachai Plasai, Ambassador, Thailand
- Ha Kim Ngoc, Ambassador, Vietnam
- Joe Hockney, Ambassador, Australia
- Rosemary Banks, Ambassador, New Zealand
- Shinsuke J. Sigiyama, Ambassador, Japan
- Cho Uoon-je, Ambassador, South Korea
- David O'Sullivan, Ambassador, European Mission
- Jonatan Vseiov, Ambassador, Estonia

### Media

This event is closed to press.

**Contact:** Abigail Hunter 202-719-2870, [ahunter@nga.org](mailto:ahunter@nga.org)





**From:** [Pennoyer, Kara - GOV](#)  
**To:** [Gau, Maggie M - GOV](#)  
**Subject:** FW: Talking points and audit letter draft  
**Date:** Thursday, January 31, 2019 1:52:23 PM  
**Attachments:** [Foxconn TPS 1.31.19.docx](#)  
[Foxconn Audit Request 1.31.19 DRAFT.docx](#)

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**From:** Madden, Zach A - GOV <zach.madden@wisconsin.gov>  
**Sent:** Thursday, January 31, 2019 1:51 PM  
**To:** Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>  
**Subject:** Fwd: Talking points and audit letter draft

FYI  
Get [Outlook for iOS](#)


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**From:** Collins, Aaron - LEGIS <[Aaron.Collins@legis.wisconsin.gov](mailto:Aaron.Collins@legis.wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 1:28:45 PM  
**To:** Baldauff, Melissa - GOV; Cudaback, Britt G - GOV  
**Cc:** Hilton, Stephanie - GOV; Madden, Zach A - GOV; McKinny, Chris - LEGIS; Bender, Mark - LEGIS; Constalie, Kate - LEGIS; Palese, Tony - LEGIS  
**Subject:** Talking points and audit letter draft

Hi everyone,

Attached are the documents we discussed. Please let us know if you have any questions.

Thanks,

***Aaron Collins***  
Communications Director  
Office of Representative Gordon Hintz  
[Aaron.Collins@legis.wi.gov](mailto:Aaron.Collins@legis.wi.gov)  


## **Talking Points on Foxconn Scope Change / Reuters Story**

1.31.19

### **Topline messages:**

- Protecting Wisconsin taxpayers and the local communities that have already made significant investments in the Foxconn project must be our primary concern moving forward.
- Instead of playing politics, we should be working to create sustainable economic development in our state.

### **Other talking points:**

- The Walker administration and legislative Republicans failed to put in place strong safeguards to hold Foxconn accountable and protect Wisconsin taxpayers.
- Rather than expressing concern or seeking additional information, Speaker Vos and Senator Fitzgerald immediately sought to blame Governor Evers.
- Democrats want to increase oversight and accountability to ensure that Wisconsin communities and workers are not on the hook for this bad deal.
- Foxconn is living up to their failed track record in the U.S.
- Thankfully, we now have a Governor who understands that you can't buy sustainable economic development. Instead, he is prioritizing investment in education, infrastructure, and growing Wisconsin small businesses.

XXXX, 2019

Speaker Robin Vos  
Room 217 West  
State Capitol  
PO Box 8953  
Madison, WI 53708

Senator Robert Cowles  
Co-Chair Joint Legislative Audit Committee  
Room 118 South  
State Capitol  
PO Box 7882  
Madison, WI 53708

Majority Leader Scott Fitzgerald  
Room 211 South  
State Capitol  
PO Box 7882  
Madison, WI 53708

Representative Samantha Kerkman  
Co-Chair Joint Legislative Audit Committee  
Room 315 North  
State Capitol  
PO Box 8952  
Madison, WI 53708

Dear Speaker Vos, Majority Leader Fitzgerald, Senator Cowles, and Representative Kerkman,

We are writing to you today with serious concerns about the recent Reuters report that Foxconn is “not building a factory” in Wisconsin. As you are all well-aware, taxpayers in Wisconsin have made a significant financial commitment to Foxconn in the hopes that the 13,000 jobs the company promised would materialize. The report in Reuters represents yet another significant change in the project scope from the plan signed into law by Governor Walker in September of 2017. It unfortunately also follows a troubling history of Foxconn failing to deliver on its promises.

Time and time again, we were told that Foxconn would be spending \$10 billion on the construction of a Generation 10.5 large panel manufacturing facility and that they would be hiring 13,000 workers when this facility was completed. The original economic analysis that was provided by the WEDC used numbers based on the construction and operation of this specific facility. That was the proposal agreed to by the Governor in July 2017. That is what the legislature voted on in September 2017. And that is what the contract was based on when it was approved in November 2017.

Then, after initially denying reports in May of 2017 about changes to the scope of the project, Foxconn officials confirmed that they would be constructing a smaller screen Generation 6 plant, not a Generation 10.5 plant as originally planned. Despite this significant scope change,

Foxconn officials and Governor Walker continued to say they plan to create 13,000 jobs and invest \$10 billion in Wisconsin.

Now Foxconn has announced that they would not be manufacturing LCD screens, but hope to create a “technology hub” in Wisconsin consisting of research facilities along with packaging and assembly operations. But there have been no details provided.

As it currently stands, we don’t really know what Foxconn is planning to build in Wisconsin, how many people they will employ, or even where these people will be working. This comes shortly after Foxconn announced they failed to meet their job creation pledge for 2018. The company has never explained what the 178 employees in Wisconsin are doing now. With so much at stake, it is long past time that we started to get concrete answers to these very serious and consequential questions. As such, we are requesting that you convene an informational hearing of the Joint Legislative Audit Committee. We also request that a Foxconn representative be present and testify at the hearing. It is past time for transparency on this project.

We believe the Joint Legislative Audit Committee is the appropriate venue for this request because Wisconsin taxpayers deserve an objective, non-partisan analysis of the current status of our state’s contract with Foxconn. The people of Wisconsin deserve factual information, not partisan spin. Especially when billions of dollars are at stake.

We look forward to a timely response to our request.

Sincerely,

Representative Gordon Hintz

Senator Jennifer Shilling

Senator Tim Carpenter

Senator Janet Bewley

Representative Melissa Sargent

Representative Katrina Shankland

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Pennoyer, Kara - GOV](#); [Worcester, Barb - GOV](#)  
**Subject:** FW: Title  
**Date:** Wednesday, February 6, 2019 5:12:00 PM

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FYI – let's discuss tomorrow.

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**From:** Zimmerman, Maddie - GOV <maddie.zimmerman1@wisconsin.gov>  
**Sent:** Tuesday, February 5, 2019 3:25 PM  
**To:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>  
**Subject:** FW: Title

You all should discuss during your next deputies meeting.....

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**From:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>  
**Sent:** Tuesday, February 5, 2019 3:20 PM  
**To:** Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>  
**Subject:** Title

Hey,

As I mentioned, having issues with the regional representative title not properly fitting my roles. During my interview with Maggie, she mentioned I could think of a title that fits, but honestly was too excited to get the job that I forgot to change it.

I think Intergovernmental Personnel Director and Deputy Outreach Director? I am not sure what the plan is when I move into the outreach role, but either way, I think it would be helpful for my title to reflect my roles.

Barb wants me to continue to own WEDC stuff even after I move over to outreach, so not sure how that plays into it.

I'm flexible.

Thanks!

Michael Woicekowski  
Office of Governor Tony Evers  
Email: [Mike.Woicekowski@wisconsin.gov](mailto:Mike.Woicekowski@wisconsin.gov)  
[Like Governor Tony Evers on Facebook](#) | [Follow Governor Tony Evers on Twitter](#)

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Baldauff, Melissa - GOV](#); [Pennoyer, Kara - GOV](#); [Worcester, Barb - GOV](#); [Dye, Jenni N - GOV](#)  
**Subject:** FW: Trump Policies Keep Economic Boom Going As Job Gains of 304,000 Surpass Expectations  
**Date:** Saturday, February 2, 2019 9:02:00 AM

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**From:** Pottebaum, Nic D. EOP/WHO <Nicholas.D.Pottebaum@who.eop.gov>  
**Sent:** Friday, February 1, 2019 3:56 PM  
**Cc:** Hoelscher, Douglas L. EOP/WHO <Douglas.L.Hoelscher@who.eop.gov>  
**Subject:** Trump Policies Keep Economic Boom Going As Job Gains of 304,000 Surpass Expectations

State Leaders and Staff,

Another jobs report, another reminder that the U.S. economy under President Trump is delivering more jobs, higher wages, and bringing Americans back into the workforce. You will find more information below on January's jobs report and how the economy continues to roar ahead under the Trump Administration.

**Topline:**

- The U.S. economy added a blockbuster 304,000 jobs in January, again beating market expectations.
  - This was the 16th consecutive month with at least 100,000 jobs created.
  - Since President Trump's election, there have been 5.3 million jobs created.
- Unemployment remains low, with January being the 11th consecutive month that the unemployment rate was at-or-below 4 percent.
- Wages are rising for American workers, with the January jobs report showing they increased by 3.2 percent over the past 12 months.

**Huge Jobs Gains:**

- The U.S. economy added 304,000 jobs in January, beating market expectations.
  - This was the 16th consecutive month with at least 100,000 jobs created.
  - This was the 100th consecutive month of positive jobs growth—the longest period of continuous jobs growth on record.
- In January, the economy added:
  - 74,000 leisure and hospitality jobs
  - 52,000 construction jobs
  - 13,000 manufacturing jobs
  - 7,000 mining and logging jobs
- Since President Trump's election, more than 5.3 million jobs have been created.
- Since President Trump's inauguration, more than 4.8 million jobs have been created.
- In 2018, the U.S. economy averaged 223,000 new jobs each month.
  - This exceeds the average monthly gains in 2017 (179,000) and 2016 (193,000).
- Manufacturing job gains since President Trump's election now average 18,500 per month compared to 8,100 per month in the four years prior.

**Historically Low Unemployment:**

- While the unemployment rate ticked up slightly to 4 percent, January is the 11th consecutive month that the unemployment rate was at-or-below 4 percent.
  - This is the longest streak in nearly five decades.

- The increase in January's unemployment rate was due to furloughed federal workers on temporary layoff.
- Factoring this out, the unemployment rate would have been lower at 3.9 percent.
- Since the President was elected, nearly 1.6 million prime-age workers (25 to 54 years of age) have entered or re-entered the labor market.
- The labor force participation rate reached 63.2 percent - the highest since August 2013.
- In January of 2019, over 70 percent of workers entering employment came from out of the labor force rather than from unemployment.

### **Wages are Rising:**

- Wages (nominal average hourly earnings) rose by 3.2 percent over the past 12 months.
  - For six straight months, year-over-year wage gains have been 3 percent or greater.
  - Before 2018, nominal average hourly wage gains had not reached 3 percent since April 2009.
- Nominal average weekly earnings increased to 3.5 percent over the past 12 months.

### **Recent Stories to Share:**

- [US employers added 304,000 jobs in January, soaring past expectations](#)
- [Marketwatch: 'Blowout' jobs report further evidence of strong growth, economists say](#)
- [CNBC: Worker wage gains just broke 3% for the first time in more than 10 years](#)
- [The Wall Street Journal: U.S. Stocks Post Best January in 30 Years](#)
- [Washington Examiner: Still hot: 79 percent of businesses to add jobs, tax cuts a big help](#)
- [Fox Business: Economy strong thanks to Trump tax cuts, CBO report shows](#)



## ***Trump Policies Keep Economic Boom Going As Job Gains of 304,000 Surpass Expectations***

The American economy is continuing its historic streak of positive job gains in the new year, according to the latest monthly jobs report released by the Bureau of Labor Statistics

this morning.

The economy has added 4.9 million jobs since January 2017 and 5.3 million jobs since President Donald J. Trump was elected in November 2016. January 2019 marks the 16th consecutive month of employment growth of at least 100,000 new jobs. The report also indicates that wages are continuing to rise.

[Click here to continue reading.](#)

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In [The Wall Street Journal](#), Amrith Ramkumar writes that the strong U.S. economy fueled stocks to their best January performance in 30 years. The Dow Jones Industrial Average and the S&P 500 both closed with their biggest monthly gains in more than 3 years, “lifted by renewed confidence that the U.S. economy will keep powering ahead.”

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In [National Review](#), Vice President Mike Pence writes about a shocking bill introduced by Democrats in the Virginia legislature that would affirm abortion up to the moment of birth. But Gov. Ralph Northam (D-VA) went even further in a radio interview about the bill. “The infant would be kept comfortable. [And] the infant would be resuscitated if that’s what the mother and the family desired, and then a discussion would ensue,” the Governor said. “There’s another word for this: infanticide,” Vice President Pence writes.

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“U.S. Customs and Border Patrol seized enough fentanyl to kill over 50 million people from a truck that was trying to cross the southern border into the United States, according to an investigation by ‘Tucker Carlson Tonight,’” Mike Brest reports for [The Daily Caller](#). The incident qualifies as the biggest fentanyl drug bust in history.

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“Stocks enjoyed a four-week winning streak last week. It was because investors are realizing that President Trump is finally succeeding in bringing China around on trade and that the underlying U.S. economy is solid,” Gina Loudon writes in the [Washington Examiner](#). “Now China is finally being held accountable, and investors are starting to realize that Trump knows what he’s doing here.”



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Please let me know if you have any questions.

Thanks,

Nic

--

Nicholas D. Pottebaum  
Special Assistant to the President and Deputy Director  
White House Office of Intergovernmental Affairs  
O: 202-456-2132 | C: 202-881-7803 | E: [Nicholas.D.Pottebaum@who.eop.gov](mailto:Nicholas.D.Pottebaum@who.eop.gov)

**From:** [Dye, Jenni N - GOV](#)  
**To:** [Pahnke, Brian D - DOA](#)  
**Cc:** [Gau, Maggie M - GOV](#); [Worcester, Barb - GOV](#); [Pennoyer, Kara - GOV](#); [Kuhn, Jamie S - GOV](#)  
**Subject:** FW: Wisconsin Women's Council Budget Request  
**Date:** Monday, January 28, 2019 5:30:45 PM  
**Attachments:** [WWC 19-21 Budget Initiative 2.pdf](#)  
[WWC 19-21 Budget Initiative 1.pdf](#)

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Not sure why Jamie and I received this, but sharing with everyone so that you have it.

Jenni Dye  
Policy Director  
Office of Governor Tony Evers  
Email: [jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)  
Phone: [REDACTED] (cell)  
[Like Governor Tony Evers on Facebook](#) | [Follow Governor Tony Evers on Twitter](#)

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**From:** Lidbury, Christine - WWC <[Christine.Lidbury@wisconsin.gov](mailto:Christine.Lidbury@wisconsin.gov)>  
**Sent:** Monday, January 28, 2019 5:25 PM  
**To:** Dye, Jenni N - GOV <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)>  
**Cc:** Kuhn, Jamie S - GOV <[jamie.kuhn@wisconsin.gov](mailto:jamie.kuhn@wisconsin.gov)>  
**Subject:** Wisconsin Women's Council Budget Request

Attached please find two budget requests from the Wisconsin Women's Council for the 19-21 Biennium. Thank you for your consideration.

I used the budget request form from last year, but I hoped it would provide the bulk of the information you need in a straightforward format. Please let me know if you have any questions or would like additional information.

Christine Lidbury  
Executive Director

Wisconsin Women's Council  
State of Wisconsin  
101 E Wilson, 9th fl  
Madison, WI 53703

608-266-2219 office

 cell

[www.womenscouncil.wi.gov](http://www.womenscouncil.wi.gov)

Christine Lidbury

## 2019-21 Agency Business Case

**Agency:** Wisconsin Women's Council

**Request Title:** Commemorating Wisconsin's Proud Place in the 2020 Centennial of the 19<sup>th</sup> Amendment and How this History Informs the Present

**Resources for Request:** Please indicate impact of request on agency base resources.

- ☐ Reduction
- ☐ Reallocation within agency
- ☐ Reallocation between agencies
- ☒ New

### Governor's Priorities

Please check the priority(ies) to which this item relates.

- ☐ Best State for Millennials and Retirees
- ☐ Increase High School Graduation
- ☐ Prepare Students for College and Career
- ☐ Make Higher Education More Affordable
- ☐ Increase Labor Force Participation
- ☐ Improve Health Care
- ☐ Reduce Opioid and Drug Abuse
- ☐ Transportation and Broadband
- ☐ Increase Take-Home Pay
- ☐ Reduce the Tax Burden
- ☐ Fiscal Responsibility

Amount of Reduction/Reallocation/etc.:

FY20 \$50,000 FY21 \$15,000 (One-Time \$ X\_; Ongoing \$\_\_)

Fund Source(s):

GPR 100% PR-O \_\_\_\_% PR-S \_\_\_\_% PR-F \_\_\_\_% SEG \_\_\_\_% SEG-F \_\_\_\_%

Bonding \_\_\_\_% (Debt Service paid from \_\_\_\_) Other \_\_\_\_% (Please identify: \_\_\_\_\_)

FTE Reduced/Reallocated/Added, etc.:

FY20 \_\_\_\_ FY21 \_\_\_\_ (Project \_\_\_\_; Permanent \_\_\_\_; Unclassified \_\_\_\_)

Appropriations Affected: \_\_\_\_ appropriation numeric 406

### **Submit a narrative of the fiscal impact of this proposal.**

The Wisconsin Women's Council proposes to increase its Appropriation Numeric 406, *women's council general operations*, by \$65,000 GPR divided over both the biennium for supplies and services on a one-time basis, in order to create an public outreach and education initiative for the 2020 Centennial of the 19<sup>th</sup> Amendment granting women the vote, with a focus on activities would honor the history of the suffrage movement in communities across Wisconsin and investigate its lasting legacy. While it is important to know and celebrate Wisconsin's unique history as the first state to ratify the 19<sup>th</sup> Amendment, it is equally important that we understand how this history informs our present. The lessons we learn from the past are necessary to secure the freedoms of our future. This foundation informs our plans for observing the 2020 centennial in Wisconsin.

The WWC cannot absorb the program needs and coordination into their existing budget and staffing without additional resources, and the cost for permanent staff would be more costly than contracting out, as described below.

**Background** (Please answer all questions in this section. Incomplete forms may be returned or may not be considered for further review.)

**Provide a brief description of the request including, at a minimum, the program or system affected, overall goal, target population to affect, and reason for request.**

The 2020 Centennial Anniversary marks a key milestone in women's history that is being observed with a Federal commission and with state-developed programs and initiatives across the United States. Wisconsin has a special connection to this event as the first state to ratify the 19<sup>th</sup> Amendment (in a close race with Illinois),

Suffrage has a long, diverse and often hidden history in Wisconsin. The Wisconsin Women's Suffrage Association (founded 1869) is easy to find in any Google search, but lesser known is Wisconsin's Black Women's Suffrage Association in Milwaukee. UW-Madison Professor Christy Clark-Pujara notes, "To understand barriers facing people of color at the polls in Wisconsin today, it's important to look to the "recent history" of black suffrage in the state."

Currently, the Women's Council operates with one FTE and a \$13K discretionary budget for programs and activities, out of a \$28K Supplies and Services (non-personnel) operating budget, of which 55% (\$15K) is returned annually to DOA through operating assessments for rent, IT, financial management and other agency operational supports. In 2010, 25% of the WWC Operating budget was earmarked for overhead costs – today this has ballooned to 55% of the WWC Operating budget. The Council has not had a budget increase in more than 15 years.

The Council has not always had such few resources. In the 1980s and 1990s, the Council operated with 2.5 FTE (2 professional staff and an administrative assistant) and a larger program budget. It is notable that as a one-person agency the Executive Director also administers all agency functions such as Records, Information Technology, Procurement and other state government reporting and management obligations, in addition to carrying out program planning, development and implementation.

This request provides the capacity to create and staff a small, statewide representative (including racial/ethnic diversity) group of experts from around the state to participate in gathering information, planning events, and increasing visibility of our efforts. WWC and partners will connect with national organizations and other state initiatives for ideas for programming or potential non-state funding (currently there is none we are aware of). Funds will support:

- Contracting out for a Wisconsin-specific logo and accompanying branding
- Website presence, social media profiles and associated resources. These resources will capitalize on the expertise and resources of the Wisconsin Women Making History website (maintained by the UW System Women's Studies Librarian).

- Toolkit - The central project would be to create and distribute toolkits of information throughout the state, focusing on K-12 schools and public libraries. This toolkit would include historical information, a set of trading cards featuring Wisconsin suffragists, a Power Point presentation for use with groups, a list of speakers, resource guides, and reproducible handouts. In addition to historical content, the information we provide will also cover voting rights and the importance of voting today, information about how to register to vote, and more. The website would also include these items, as well as downloadable logos and other digital resources. The vision of the toolkit and website is to provide communities with a starting point from which to create their own unique celebrations. Teachers, community leaders, librarians, and citizens will be able to use and adapt materials to their community and program, needs. Contracting out would be used for some materials development, such as trading cards and educational materials
- Historically Marginalized Populations - It is important to note that the toolkit, website, affiliated resources, products such as trading cards (if developed) and events will put emphasis on Wisconsinites of historically marginalized populations. In retelling the stories of the suffrage movement in Wisconsin and nationwide, we will share both the known stories and the previously hidden ones. We will be candid about the racism of the suffrage era and how it affects voters today. We aim to bring together and share a wide variety of stories, both historical and current. Through this work, we hope citizens will come together to celebrate the history, investigate the present, and plan for the future of informed and engaged voters in Wisconsin.
- Events – we hope to develop two central events and will welcome the state to join us in celebrating how far we’ve come as well as unifying to make next steps.
  - June 10, 2019 – commemorate the 100<sup>th</sup> Anniversary of Wisconsin’s ratification of the amendment and feature “Her Flag,” a community art project that will visit all 36 states that ratified the amendment.
  - The second event would be developed with the committee to be held in the summer of 2020 to honor the federal ratification of the amendment. These would be held in Madison, but “sister” events would be encouraged for other communities throughout the state.
- Develop suggested Proclamations to the Office of the Governor
- LTE staff person or contract out staffing the committee and coordinating the initiative (\$10K in fiscal year ’20 and 2K in fiscal year ’21). WWC will contract with professional services such as graphic designers, consultants and/or academic institutions with subject expertise to produce materials. The WWC and partners will also see interns and other opportunities where possible rather than LTE staff or contracting out.

## WWC Background

Strategic Partnerships As a one-FTE agency, the Council seeks strategic partnerships with state agencies and external organizations to carry out its mission. The Executive Director identifies partners, to highlight a specific focus on assessing or improving the impact on women. As each project is completed or expands beyond the Council’s capacity, the Board moves on to the new emergent issue or topic. The Women’s Council” is a board comprised of 15 individuals appointed by the Governor and legislative leaders. This board creates a forward work plan

based on a combination of the identified issues impacting the status of women, economic trends (e.g., increased women's business ownership), and the Administration's economic priorities.

As a result, the Council typically takes on a new issue and program of work every 2 to 4 years, Recent partnerships have included, for example:

- Adult Family Caregiving/DHS & non-profit organizations (current}
- Anti-Human Trafficking/DOJ Crime Victims Council;
- Financial Literacy/DFI, UW Extension & Private-sector Banks;

The Women's Council has ongoing initiatives, including promoting Wisconsin women's history and political representation and civic engagement. Related publications and materials are available on the Council's website.

**If applicable, what current statutes authorize the implementation of the request?**

The women's council shall [s16.01]:

- Identify the barriers that prevent women in this state from participating fully and equally in all aspects of life.
- Review, monitor and advise all state agencies regarding the impact upon women of current and emerging state policies, procedures, practices, laws and administrative rules.
- Work closely with all state agencies, including the University of Wisconsin System and the technical college system, with the private sector and with groups concerned with women's issues to develop long-term solutions to women's economic and social inequality in this state.
- Recommend changes to the public and private sectors and initiate legislation to further women's economic and social equality and improve this state's tax base and economy.
- Disseminate information on the status of women in this state.

**Are statutory changes requested? If so, please include draft language or summarize the intent of any statutory language changes needed.**

No

**If you are requesting new funding have you reviewed how to minimize the fiscal impact? Please include how. For example, did you explore whether the private sector can do this at a reduced cost?**

Contracting out with private sector firms and other experts gains access to highly specialized skills and potentially a team of dedicated workers, fostering a responsive, as-needed staffing and expert solution to project development and implementation.

The need for an increase in \$65,000 annually on a one-time basis is based on exploratory conversations with other state counterparts and UW System experts on this topic.

**Have other states or political subdivisions implemented this type of program or service? Have the outcomes/results been achieved by the same or similar programs or services in Wisconsin or elsewhere? If so, what are the results?**

The National Women's History Project provides a wide variety of Centennial resources and information; another National non-profit 2020 Women's Vote Centennial ([www.2020Centennial.org](http://www.2020Centennial.org)) is as "a central organizing and information-sharing entity for programs, projects, and activities that commemorate the 100th anniversary of the 19th Amendment, educate the public on the legal and social advances resulting from the amendment, and stimulate dialogue." The UW System Women's Studies Librarian represents Wisconsin for this group and can bring back information and coordinate with other states to share ideas and resources for this effort.

### **Performance Measures**

**How does the system, program or activity align with the agency's mission, strategic plan, and goals?**

This program of work and activity aligns squarely with the Council's mandate to work closely with state agencies, the private sector and with groups concerned with the issues to identify barriers to women's economic participation and seek solutions that improve this state's tax base and economy, and report on the status of women.

**If you are expanding a current program, please list performance measure(s) for this program. How do the measures show success?**

In the 2019-21 biennium, this request provides capacity for a new community outreach and education initiative.

1. Diversity and representation on steering committee
2. Scope and quality of materials developed.
3. Outreach to K-12 schools, teachers and libraries.
4. Scope and volume of distribution across the state.
5. Statewide media and event outreach.
6. Recognition of historically marginalized group in the history of suffrage in Wisconsin in all materials.
7. Magnify the discussion by creating dialogue and educational materials on how this history informs our present. The lessons we learn from the past are necessary to secure the freedoms of our future – e.g., voting rights, community engagement, marginalized communities in civic engagement, diverse leadership

**If this is a new program, how will success be measured and by what metrics?**

### **Other Relevant Information**

**Please include any other relevant information you feel is important to judge the value of this request.**

Women's Council appointed Board members and its Executive Director have substantial combined high-level experience in public policy analysis, program implementation and research, as well as in leadership roles in the business community.



The Executive Director is a former a White House/Executive Office of the President budget and policy analyst, under Presidents George W. Bush (1990-1992) and Bill Clinton (1992-1994); Associate Director of the New York City Independent Budget Office (1999-2002); Program Administer of the Organization for Economic Cooperation and Development, Public Administration (how governments run their governments) Division (1994-1999); and Deputy County Administrator for Rock County, WI. She is experienced in non-partisan research and analyses designed to provide officials and policy-makers with the highest quality information to inform program and policy.

## 2019-21 Agency Business Case

**Agency:** Wisconsin Women's Council

**Request Title:** Building Capacity for informed decision-making for the women of Wisconsin

**Resources for Request:** Please indicate impact of request on agency base resources.

- ☐ Reduction
- ☐ Reallocation within agency
- ☐ Reallocation between agencies
- ☒ New

### Governor's Priorities

Please check the priority(ies) to which this item relates.

- ☐ Best State for Millennials and Retirees
- ☐ Increase High School Graduation
- ☐ Prepare Students for College and Career
- ☐ Make Higher Education More Affordable
- ☒ Increase Labor Force Participation
- ☐ Improve Health Care
- ☐ Reduce Opioid and Drug Abuse
- ☐ Transportation and Broadband
- ☒ Increase Take-Home Pay
- ☒ Reduce the Tax Burden
- ☐ Fiscal Responsibility

Amount of Reduction/Reallocation/etc.:

FY20 \$40,000 FY21 \$40,000 (One-Time \$\_\_\_\_; Ongoing \$X\_\_)

Fund Source(s):

GPR 100% PR-O \_\_\_\_% PR-S \_\_\_\_% PR-F \_\_\_\_% SEG \_\_\_\_% SEG-F \_\_\_\_%

Bonding \_\_\_\_% (Debt Service paid from \_\_\_\_) Other \_\_\_\_% (Please identify: \_\_\_\_\_)

FTE Reduced/Reallocated/Added, etc.:

FY20 \_\_\_\_ FY21 \_\_\_\_ (Project \_\_\_\_; Permanent \_\_\_\_; Unclassified \_\_\_\_)

Appropriations Affected: \_\_\_\_ appropriation numeric 406

### **Submit a narrative of the fiscal impact of this proposal.**

The Wisconsin Women's Council proposes to increase its Appropriation Numeric 406, *women's council general operations*, by \$40,000 GPR each year of the biennium for supplies and services on an ongoing basis, in order to permanently integrate evidence-based decision-making into WWC operations. By way of contracted services, which will be scoped to fit the needs of a particular WWC concept or issue, WWC will ultimately provide qualitative community-centric research and analysis tailored to meet the needs of Women in Wisconsin. Through these contracted services, WWC will support both the identification of WWC initiatives and needed focuses, as well as to identify targeted policy development and decision-making potential to serve Wisconsin.

Specifically, contracted services will be used to collect, analyze, and present information on emergent and cross-cutting women's issues both on an individual and population-based level, in order to provide decision-making support to WWC, the Legislature, the Administration and community. Contracted services will also provide additional capacity to engage with community participants with lived experience on issues of question and learn and integrate information from their experiences and perceived needs and barriers to meeting needs or outcomes.

This additional resource would serve to continually adapt to understand and assess women's issues based on emergent data, so that WWC is primed to continually address the evolving needs of women, the economy and the workforce in Wisconsin.

The WWC cannot absorb the ongoing contractual service needs into their existing budget, and the cost for permanent staff would be more costly than contracting out, as described below.

**Background** (Please answer all questions in this section. Incomplete forms may be returned or may not be considered for further review.)

**Provide a brief description of the request including, at a minimum, the program or system affected, overall goal, target population to affect, and reason for request.**

This work falls under the overall goal of improving women's social and economic participation, irrespective of race/ethnicity, socio-economic status or geography. In particular, the Women's Council prioritizes issues and activities with a focus on women's health and economic well-being to, in turn, support individual and family economic stability. This may be considered in the context of policy priorities to increase the state's tax base by maximizing opportunity and success in women's participation in education and the workforce and, as a result, create budget savings by reducing need for social benefit programs.

Currently, the Women's Council operates with one FTE and a \$13K discretionary budget for programs and activities, out of a \$28K Supplies and Services (non-personnel) operating budget, of which 55% (\$15K) is returned annually to DOA through operating assessments for rent, IT, financial management and other agency operational supports. In 2010, 25% of the WWC Operating budget was earmarked for overhead costs – today this has ballooned to 55% of the WWC Operating budget. The Council has not had a budget increase in more than 15 years.

The Council has not always had such few resources. In the 1980s and 1990s, the Council operated with 2.5 FTE (2 professional staff and an administrative assistant) and a larger program budget. It is notable that as a one-person agency the Executive Director also administers all agency functions such as Records, Information Technology, Procurement and other state government reporting and management obligations, in addition to carrying out program planning, development and implementation.

#### Research, outreach, assessment and amplifying the conversation

This request expands the capacity of the WWC to include a structured qualitative research, community outreach and community assessment component that distills major emerging initiatives tailored to Wisconsin-specific trends. This will offer a deeper and data-supported dive into general structural concerns for women's social and economic participation, which will be based on national and state population-based information and, also on the invaluable input from the women of Wisconsin. Furthermore, WWC will be better prepared to advise partners, stakeholders, the Administration, and Legislature to improve the status of women.

In order to understand and reach the ever-evolving needs for the community of women WWC exists to serve, it is vital the WWC begins to conduct direct community participatory research. However, there are inherent challenges to collecting and analyzing information received direct from the community, such as participant limitations (travel distances, recruitment, etc.); cognitive limitations and inherent biases; and lastly oftentimes there is the lack of structure and research expertise to receive consistent, valid and accurate information. If the output from this research is also not used in an effective, meaningful and public manner, this has the unintended consequence of losing participants and credibility over time. This is why the WWC requests to contract for this expertise.

Consultants or academic institutions have the expertise and credential to conduct IRB-approved research, to adhere to state and federal data and participant security and privacy guidelines and requirements, and HIPAA and other identifiable data privacy and confidentiality requirements, whereas, the WWC is not. And nor does the required in-house skill-set align with the permanent resources available within WWC. The WWC and agency partners seeking additional state staff with these specialized skills and abilities would require a more costly investment than contracting out as proposed.

## WWC Background

Strategic Partnerships As a one-FTE agency, the Council seeks strategic partnerships with state agencies and external organizations to carry out its mission. The Executive Director identifies partners, to highlight a specific focus on assessing or improving the impact on women. As each project is completed or expands beyond the Council's capacity, the Board moves on to the new emergent issue or topic. The Women's Council" is a board comprised of 15 individuals appointed by the Governor and legislative leaders. This board creates a forward work plan based on a combination of the identified issues impacting the status of women, economic trends (e.g., increased women's business ownership), and the Administration's economic priorities.

As a result, the Council typically takes on a new issue and program of work every 2 to 4 years, Recent partnerships have included, for example:

- Adult Family Caregiving/DHS & non-profit organizations (current}
- Anti-Human Trafficking/DOJ Crime Victims Council;
- Financial Literacy/DFI, UW Extension & Private-sector Banks;
- Women in Skilled Trades/WTCS;
- Girls & Stem/DWD & Lt Governor's Office;
- Women's Business Certification Legislation/(then) Dept, of Commerce;

## Example Issue

For example, the Council's priority program of work for FY2018 has focused on women as adult family caregivers – non-paid caregivers for older adults (medically or socially fragile, Alzheimer's and/or Dementia; and families with an adult of child with a disability or chronic health condition putting at risk their ability to remain living in the home)). Please see the attachment Appendix A: Profile Example of Emergent Issue, for additional information on this topic. In 2019, the Council is development targeted community listening sessions with the African American, Hispanic and Native American communities to better understand needs, challenges and culturally-specific issues in state policy and programs for family caregivers. For this example, the contracted service would be employed to create, host and facilitate targeted focus groups with minority communities.

WWC has also engaged with Wisconsin employers to learn their perspective and experience with the emerging public health crisis of family caregiving, and what they anticipate as future demands. In this instance, the understanding of employer and employee needs and the workforce environment will be leveraged for the WCC to work with state and community partners to promote best practices and promote win-win solutions, such as the development of workplace policies, that serve to benefit employers and while meeting the considerable demands and work-home balance faced by working caregivers. Focus groups would also help better understand the impact of caregiving demands on lower-wage workers, workers who often have fewer benefits and job protections, as well as specifically on women of color who may be disproportionately in lower-wage jobs and face additional cultural expectation/realities on the role of women in caregiving – whether for seniors, special needs adults and children, or their grandchildren.

**If applicable, what current statutes authorize the implementation of the request?**

The women's council shall [s16.01]:

- Identify the barriers that prevent women in this state from participating fully and equally in all aspects of life.
- Review, monitor and advise all state agencies regarding the impact upon women of current and emerging state policies, procedures, practices, laws and administrative rules.
- Work closely with all state agencies, including the University of Wisconsin System and the technical college system, with the private sector and with groups concerned with women's issues to develop long-term solutions to women's economic and social inequality in this state.
- Recommend changes to the public and private sectors and initiate legislation to further women's economic and social equality and improve this state's tax base and economy.
- Disseminate information on the status of women in this state.

**Are statutory changes requested? If so, please include draft language or summarize the intent of any statutory language changes needed.**

No

**If you are requesting new funding have you reviewed how to minimize the fiscal impact? Please include how. For example, did you explore whether the private sector can do this at a reduced cost?**

Contracting out with private sector firms and other experts gains access to highly specialized skills and potentially a team of dedicated workers, fostering a responsive, as-needed staffing and expert solution to project development and implementation.

The need for an increase in \$40,000 annually on an ongoing basis is based on exploratory conversations with firms and academic institutions with experience and expertise in qualitative participant and community-based research, limited-scope data analysis and management, and focus group design and implementation.

**Have other states or political subdivisions implemented this type of program or service? Have the outcomes/results been achieved by the same or similar programs or services in Wisconsin or elsewhere? If so, what are the results?**

Not that WWC is aware of.

## Performance Measures

### **How does the system, program or activity align with the agency's mission, strategic plan, and goals?**

This program of work and activity aligns squarely with the Council's mandate to work closely with state agencies, the private sector and with groups concerned with the issues to identify barriers to women's economic participation and seek solutions that improve this state's tax base and economy.

The Council's strategic plan has identified the issue of women and adult family caregiving as a present and increasing barrier to:

- women's full participation in the labor force;
- sustaining stable family-supporting income in caregiver households; and
- the diverse, reliable, high-quality workforce sought by employers.

### **If you are expanding a current program, please list performance measure(s) for this program. How do the measures show success?**

In the 2019-21 biennium, this request expands a current program of community outreach and informal listening sessions with caregivers (information gathering) to gain perspective on workplace issues, if any. This expansion seeks to shift the focus and target directly the voice and input 1) Wisconsin small and medium-sized employers; and 2) women caregivers in the African American, Hispanic and Native American communities.

1. Employer Engagement – level participation in focus groups
2. For Employer engagement: Develop a dataset and summary, including, at least, the information:
  - Employer perception of the level of experience with adult family caregiving within the company.
  - The effects of caregiving on employers.
  - The availability of caregiving resources within the company.
  - The type of resources requested or identified as needed by employers.
  - The services employers suggest the community could provide to support employee caregivers and employers.
  - Employer perception of access to best practices.
3. Magnify the Discussion – consolidate the results for discussion with appropriate state agency leadership/staff, non-profit partners (such as the Wisconsin Family and Caregiver Support Alliance) and legislators such as those that sit on the Women's Council Board.

Contribute to products such as, perhaps, a Caregiver Toolkit for Employers, along the lines of the state's Dementia Friendly Toolkit.

**If this is a new program, how will success be measured and by what metrics?**

#### **Other Relevant Information**

**Please include any other relevant information you feel is important to judge the value of this request.**

Women's Council appointed Board members and its Executive Director have substantial combined high-level experience in public policy analysis, program implementation and research, as well as in leadership roles in the business community.

The Executive Director is a former a White House/Executive Office of the President budget and policy analyst, under Presidents George W. Bush (1990-1992) and Bill Clinton (1992-1994); Associate Director of the New York City Independent Budget Office (1999-2002); Program Administer of the Organization for Economic Cooperation and Development, Public Administration (how governments run their governments) Division (1994-1999); and Deputy County Administrator for Rock County, WI. She is experienced in non-partisan research and analyses designed to provide officials and policy-makers with the highest quality information to inform program and policy.

**From:** [Baldauff, Melissa - GOV](#)  
**To:** [Nilsestuen, Ryan - GOV](#); [McNab, Molly - GOV](#); [Gau, Maggie M - GOV](#)  
**Subject:** FW: new lawsuit against extraordinary session  
**Date:** Monday, February 4, 2019 11:57:00 AM  
**Attachments:** [Complaint FINAL DRAFT \(2-3\).pdf](#)

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Getting a number of inquiries here. OK to respond consistent with what we said about previous lawsuits? Also, getting questions about whether we will get outside counsel here.

My proposed response:

We've said repeatedly that the lame-duck session was a hasty and cynical attempt by Republicans to override the will of the people, and that the governor expected legal challenges. He will be consulting with legal counsel to determine an appropriate course of action.

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**From:** Johnson, Shawn <shawn.johnson@wpr.org>  
**Sent:** Monday, February 4, 2019 11:43 AM  
**To:** Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>  
**Subject:** new lawsuit against extraordinary session

Hi Melissa,

Does the governor have any comment on the latest lawsuit filed against the extraordinary session? This latest case, which has been filed by a coalition of unions in Dane County Circuit Court, contends lawmakers violated the state constitution's separation of powers protections by giving them too much authority over the actions of the executive branch. It's attached for reference.

Thanks,  
Shawn

Shawn Johnson  
Wisconsin Public Radio  
(608) 263-7928 – office  
(608) 235-2099 – cell



STATE OF WISCONSIN    CIRCUIT COURT    DANE COUNTY  
BRANCH NO. \_\_\_\_

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SERVICE EMPLOYEES  
INTERNATIONAL UNION (SEIU),  
LOCAL 1,  
250 E. Wisconsin Ave,  
Milwaukee, WI 53202,

Case No. \_\_\_\_\_

SEIU HEALTHCARE WISCONSIN,  
4513 Vernon Blvd #300  
Madison, WI 53705,

Declaratory Judgment: 30701  
Injunction or Restraining Order: 30704

MILWAUKEE AREA SERVICE AND  
HOSPITALITY WORKERS,  
1110 N. Old World 3rd Street, Suite 304  
Milwaukee, WI 53203,

AFT-WISCONSIN,  
1602 S. Park Avenue,  
Madison, WI 53715,

WISCONSIN FEDERATION OF NURSES  
AND HEALTH PROFESSIONALS,  
9620 West Greenfield Avenue,  
West Allis, WI 53214,

RAMON ARGANDONA,  
563 Glen Drive  
Madison, WI 53711,

PETER RICKMAN,  
3702 South 20th Place  
Milwaukee, WI 53221,

AMICAR ZAPATA,  
3654 S. 22nd Street  
Milwaukee, WI 53221,

KIM KOHLHAAS,  
4611 Otsego Street  
Duluth, MN 55804,

JEFFREY MYERS,  
342 North Yellowstone Drive  
Madison, WI 53705,

ANDREW FELT,  
3641 Jordan Lane,  
Stevens Point, WI 54481,

CANDICE OWLEY,  
2785 South Delaware Avenue,  
Milwaukee, WI 53207,

CONNIE SMITH,  
4049 South 5th Place,  
Milwaukee, WI 53207,

JANET BEWLEY,  
60995 Pike River Road,  
Mason, WI 54856,

*Plaintiffs,*

v.

ROBIN VOS, in his official capacity as  
Wisconsin Assembly Speaker,  
321 State St,  
Madison, WI 53702,

ROGER ROTH, in his official capacity as  
Wisconsin Senate President,  
State Capitol—Room 220 South  
Madison, WI 53707

JIM STEINEKE, in his official capacity as  
Wisconsin Assembly Majority Leader,  
2 E Main St,  
Madison, WI 53703

SCOTT FITZGERALD, in his official  
capacity as Wisconsin Senate Majority  
Leader,  
206 State St,  
Madison, WI 53702

JOSH KAUL, in his official capacity as  
Attorney General of the State of Wisconsin  
7 W Main St,  
Madison, WI 53703,

TONY EVERS, in his official capacity as  
Governor of the State of Wisconsin,  
State Capitol—Room 115 East  
Madison, WI 53702,

*Defendants.*

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## COMPLAINT

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### Introduction

In December 2018, the Wisconsin Legislature convened an extraordinary session to pass a series of bills that served one overarching purpose: strip as much power as possible from the Executive Branch and hand it directly to the Legislative Branch. The political party in control of the Legislature had just lost statewide elections for Executive-Branch positions including the offices of Governor and Attorney General, and the bills passed during the extraordinary-legislative session were aimed at removing core executive functions from those offices and giving them instead to the Legislature—or, in some cases, to only a handful of legislators acting via committee. The bills, which were considered largely behind closed doors and pushed through under cover of night in an unusual lame-duck session with no public testimony in support, made headlines around the country as an assault on the will of the voters and an unprecedented “power grab” by legislators defeated at the ballot box but insistent on exerting control over the executive functions of government.

In the blink of an eye, the lame-duck Legislature fundamentally altered Wisconsin government by arrogating to itself powers recognized for more than two hundred years as within the exclusive province of the Executive Branch, and by enabling a handful of legislators to change the law without the quorum mandated by the Constitution. For example, the extraordinary-session legislation eliminates traditional Executive Branch control over litigation in

the name of the State, forcing the Governor and the Attorney General to continue prosecuting cases they believe should be settled or dropped, requiring the Attorney General to defend even plainly unconstitutional statutes notwithstanding his obligations as an officer of the court, and inserting the Legislature into day-to-day litigation decisions in a wholly unworkable and unlawful way. The bills also allow a single legislative committee to unilaterally suspend longstanding agency rules and regulations, dodging the Governor's veto power and changing Wisconsin's legal landscape without the input of the full Legislature. And the bills add layers and layers of unnecessary red tape to communication by government agencies, likely ensuring that hundreds, if not thousands, of basic guidance documents issued by executive agencies will shortly be rescinded. In addition, the bills also require the Executive Branch to seek legislative approval before acting in a variety of contexts—creating a clear and impermissible legislative veto over executive decisions large and small.

The Legislature's lame-duck power grab violates the Wisconsin Constitution. Wisconsin's Constitution transcends party politics and protects the people by guaranteeing the fundamental principle of separation of powers. As the nation's Founders explained in connection with the federal Constitution, the accumulation of governmental powers "in the same hands, whether of one, a few, or many, and whether hereditary, selfappointed, or elective, may justly be pronounced the very definition of tyranny." *The Federalist* No. 47 (Madison). To avoid that tyranny, the Wisconsin Constitution—like the federal one and the constitutions of the other States—divides power among three co-equal branches of government. The Constitution then protects the functions that fall within each branch's exclusive province, and prohibits any branch from unduly burdening another branch's exercise of power. By attempting to re-allocate to the Legislative Branch core executive functions, and by impermissibly burdening the Executive

Branch's basic operations, the extraordinary-session bills violate those constitutional provisions and protections.

The practical consequences of the extraordinary-session bills illustrate why separation of powers is so important to our system of government. Almost immediately, the legislation introduced chaos and confusion over the State's position in important litigation. *See* Molly Beck & Patrick Marley, *Tony Evers reverses course, won't direct Josh Kaul to withdraw from Obamacare lawsuit after all*, Milwaukee Journal Sentinel (Jan. 23, 2019), <https://bit.ly/2AX4WyP>. And that confusion is just the tip of the iceberg; the government often initiates and defends against litigation, and the question of who can speak for the State and direct the State's resources is of critical importance.

The extraordinary legislation's provisions regarding agency guidance documents also threaten to grind many basic government functions to a halt. They bar the Executive Branch from communicating with citizens and businesses about basic implementation matters without sending previews of such communications to the Legislature. In a matter of months, the legislation will likely result in the rescinding of thousands of agency guidance documents, including even government websites that communicate to the public about basic governmental functions and crucial public programs (e.g., sites about how to obtain a driver's license or apply for unemployment benefits), and the legislation will require that agencies start from scratch and comply with onerous new procedural hurdles if they hope to reissue their guidance materials. Even after all that, Executive Branch agencies will be prohibited from seeking any deference in light of their expertise in legal proceedings challenging their interpretations.

The financial burden that will be imposed on Wisconsin taxpayers as a result of this chaos and inefficiency is incalculable. To begin with, the cost includes the Legislature's "carte blanche" approval of hiring "private attorneys at taxpayer expense" to fight any lawsuits challenging the extraordinary-session bills themselves without the Legislature's even "knowing what [that legal

work] would cost.” Patrick Marley, *Wisconsin GOP lawmakers seek to hire attorneys at taxpayer expense to defend lame-duck laws*, Milwaukee Journal Sentinel (Jan. 17, 2019), <https://bit.ly/2UwOzR2>. The costs of litigation involving the State will also rise dramatically, and the inherent uncertainty over the State’s litigation authority, including the power to enforce and defend the laws of Wisconsin, will impose additional significant internal costs and upset the reliance interests of individual citizens and Wisconsin business alike who need certainty to order their affairs. At the same time, the numerous provisions in the extraordinary-session bills that create unconstitutional legislative vetoes will require unnecessary and unlawful expenditures by the Executive Branch, as those provisions require executive officers and agencies to submit formal plans to the Legislature before taking any action.

These real-world consequences provide an object lesson regarding the importance of preserving separation of powers. Wisconsin’s Constitution guarantees that separation and, in doing so, reflects two inter-related principles articulated by the Founders: that the “separate and distinct exercise of the different powers of government” is “essential to the preservation of liberty” and that each branch of government must have the ability to “counteract” the encroachments of the other. The Federalist No. 51 (Madison). The extraordinary-session laws ignore those cornerstone principles and, because they violate the basic separation of powers protected by the Wisconsin Constitution, should be declared unconstitutional and unenforceable.

### **Jurisdiction and Venue**

1. This Court has jurisdiction over the subject matter of this dispute pursuant to Article VII, Section 8 of the Wisconsin Constitution and Wis. Stat. § 753.03, which provide for subject matter jurisdiction over all civil matters within this State.

2. Defendants, as state officers, are subject to this Court’s jurisdiction. *See Lister v. Bd. of Regents of Univ. Wis. Sys.*, 72 Wis. 2d 282, 303 (1976).

3. Venue is proper in Dane County because it is the county where the claims arose. Wis. Stat. § 801.50(2)(a).

### **Parties**

#### *Individual Taxpayer Plaintiffs*

4. Ramon Argandona is a natural person residing at 563 Glen Drive, Madison, WI 53711. He has been employed for more than twenty years in environmental services work at a Wisconsin hospital. Mr. Argandona is also the President of the labor union called Service Employees International Union Healthcare Wisconsin (SEIU HCWI or HCWI) and has served as an officer of HCWI for the past seven years. Mr Argandona is a Wisconsin taxpayer.

5. Peter Rickman is a natural person residing at 3702 South 20th Place, Milwaukee, WI 53221. He is employed by the Milwaukee Area Service and Hospitality Workers Organization (MASH) and has served as MASH's President since 2018. Mr. Rickman is a member of the Next Generation Workforce and Economic Development Policy Advisory Council appointed by Governor Evers in December 2018. Mr. Rickman is a Wisconsin taxpayer.

6. Amicar Zapata is a natural person residing at 3654 S. 22nd Street, Milwaukee, WI 53221. He is employed as a day custodian, working in the offices of a financial institution, and, since 2017, he has been an elected member of the Executive Board of the labor union SEIU Local 1 (SEIU Local 1 or Local 1). Mr. Amicar is a Wisconsin taxpayer.

7. Plaintiff Kim Kohlhaas is a natural person residing at 4611 Otsego Street, Duluth, MN 55804. She is the president of AFT–Wisconsin (AFT-W), a position she was first elected to in October 2013. Ms. Kohlhaas has taught in the Superior school district for more than twenty years. She was elected as the president of the Superior Federation of Teachers, AFT, Local 202 in April, 2011. Ms. Kohlhaas is primarily responsible for managing AFT-Wisconsin's staff,

stewarding its budgets and giving voice to its members' common interests. She directs the organization's political action programs. Ms. Kohlhaas pays Wisconsin sales taxes.

8. Plaintiff Jeffrey D. Myers is a natural person residing at 342 North Yellowstone Drive, Madison, WI 53705. He has been employed as an advanced environmental toxicologist by the State of Wisconsin Department of Natural Resources, Bureau of Air Management for more than thirty years. He is the president of the Wisconsin Science Professionals, Local 3272, an affiliate of AFT-Wisconsin and has been a member for thirty-three years. He has previously served as a union steward, bargaining team member, and vice-president of Local 3272. Mr. Myers is a Wisconsin taxpayer.

9. Plaintiff Dr. Andrew J. Felt is a natural person residing at 3641 Jordan Lane, Stevens Point, WI 54481. Dr. Felt is a Professor of Mathematics and formerly Chair of the Department of Mathematical Sciences at the University of Wisconsin–Stevens Point, where he has taught for more than fifteen years. He received his Ph.D. in Pure and Applied Mathematics from Washington State University in 2000. Dr. Felt is the President of the Stevens Point Academic Representation Council (SPARC, or AFT Local 6505). Dr. Felt is a Wisconsin taxpayer.

10. Plaintiff Candice Owley is a natural person residing at 2785 South Delaware Avenue, Milwaukee, WI 53207. She is a registered nurse and is President of the Wisconsin Federation of Nurses and Health Professionals, AFT, AFL-CIO (WFNHP). She actively campaigned for the elections of Tony Evers as governor and Josh Kaul as attorney general prior to their 2018 elections. Ms. Owley is a Wisconsin taxpayer.

11. Plaintiff Connie Smith is a natural person residing at 4049 South 5th Place, Milwaukee, WI 53207. She is employed as an operating room charge capture coordinator at a Milwaukee hospital. She is the Secretary of WFNHP. Ms. Smith is a Wisconsin taxpayer.



12. Plaintiff State Senator Janet Bewley is a natural person residing at 60995 Pike River Road, Mason, WI 54856. She represents Wisconsin's 25th Senate District, which is comprised of 13 northwestern counties and includes all of Wisconsin's Lake Superior shoreline. She is serving her second term in the State Senate after serving two terms in the State Assembly. Senator Bewley's professional career covers more than 30 years including serving as Dean of Students at Northland College, Executive Director at the Mary H. Rice Foundation, and Senior Community Development Officer at the Wisconsin Housing and Economic Development Authority. Senator Bewley is a Wisconsin taxpayer.

*Entity and Association Plaintiffs*

13. Plaintiff SEIU Local 1 of the Service Employees International Union ("SEIU") is a labor organization with its address at 250 E. Wisconsin Ave, Milwaukee, WI 53202. Local 1 has approximately 50,000 members in six states. More than 1,100 of the union's members work as custodians and security officers in Wisconsin. SEIU Local 1's custodian members clean commercial office space, food service establishments, sports venues, universities, and other places of commerce. Local 1 pays state payroll taxes to Wisconsin, and the union brings this action on its own behalf and on behalf of its Wisconsin members.

14. As described below (see paragraph 27), SEIU Local 1 engaged in significant political work leading up to the 2018 election. Electoral work and related education and mobilization are an ongoing part of SEIU Local 1's work. The union works consistently and regularly to educate members and leaders about political issues, the political process, and the importance of elections and being politically engaged. Education takes place in leader meetings, organizing drives, and as part of the on-boarding process for new members. The communications department of Local 1 develops materials and videos to distribute for political and educational purposes.

15. SEIU Local 1 and its members are harmed by several discrete aspects of the extraordinary-legislation bills. For example, Local 1 interacts with the Wisconsin State Department of Workforce Development on a range of topics related to contract and employment issues and its ability to rely on Department guidance will be impaired by the harsh restrictions on executive-agency action imposed by the legislation.

16. In addition, ensuring access to adequate healthcare is one of the biggest challenges facing SEIU Local 1's members. Healthcare access has been a major issue during the union's contract negotiations and some Wisconsin-based members of Local 1 buy insurance on the Affordable Care Act (ACA) healthcare exchange. These members will be harmed if Wisconsin continues to pursue and is successful with its challenge to the ACA (a challenge from which Governor Evers has indicated he would withdraw but for the recent legislation), *see Texas, et al. v. United States*, 4:18-cv-00167 (N.D. Tex.). Other Local 1 members who cannot afford monthly premiums for employer-sponsored health insurance also rely on Medicaid. These members are directly affected by the Medicaid "waiver" provisions that the challenged legislation prohibits the Governor from acting to change without legislative approval.

17. Plaintiff SEIU Healthcare Wisconsin is a labor organization with its address located at 4513 Vernon Blvd #300, Madison, WI 53705. HCWI represents 3,238 employees in 42 bargaining units in home care, nursing homes, and hospitals across the State of Wisconsin. HCWI pays employee-income, property, and sales taxes. HCWI brings this action on its own behalf and on behalf of its members.

18. SEIU HCWI and its members are harmed (similarly to Local 1) by several discrete aspects of the bills. For example, some HCWI members who work part time are not able to access employer-provided health insurance and instead must purchase health insurance on the

private market, including via the ACA exchange, which is vulnerable to Wisconsin's pending legal challenge to the ACA.

19. Plaintiff Milwaukee Area Service and Hospitality Workers is a labor organization with its address located at 1110 N. Old World 3rd Street, Suite 304, Milwaukee, WI 53203. MASH operates a hiring hall for workers and employers in the service and hospitality industries in Milwaukee, Wisconsin, and functions as a union for workers employed in the service and hospitality industries. Through its hiring hall, MASH recruits workers into service and hospitality industry employment, provides soft skills training, and develops multi-employer career pathways. Acting as a labor union, MASH organizes and represents workers for the purposes of collective bargaining with service and hospitality industry employers on matters of wages and terms and conditions of employment.

20. MASH also advocates locally and in state government to improve employment and workforce standards. For example, MASH has advocated for: a statutory minimum wage of \$15 per hour; establishment of tripartite sectoral boards consisting of elected representatives of employers, workers, and appointed representatives of the public interest to develop industry-wide agreements covering employment and workforce standards and practices; the creation of a service-industry apprenticeship program that would involve the Department of Workforce Development; and a change in practice by the Wisconsin Economic Development Corporation from directing funds to individual enterprises, including the service and hospitality industries, to directing funds to targeted industry sectors through multi-stakeholder bodies consisting of elected representatives of employers and employees and of appointed representatives of the public interest that would make investments for the betterment of the entire industry sector.

21. During the 2018 election, MASH advocated in particular for Executive Branch action that would involve using rule-making authority to establish requirements regarding wage

rates and participation in industry sector wage boards for state contractors, recipients of state financial assistance, and recipients of Medicaid program dollars. MASH also advocated for agency rules to clarify Section 1 of 2017 Wisconsin Act 327.

22. MASH members are harmed (similarly to SEIU Local 1 and SEIU HCWI) because many MASH members work part time for Milwaukee Arena-District employers and are not able to access employer-provided health insurance and instead must purchase health insurance on the private market, including via the ACA exchange, which is vulnerable to Wisconsin's pending legal challenge to the ACA.

23. Plaintiff AFT-Wisconsin (AFT-W) is a labor organization with its address located at 1602 S. Park Avenue, Madison WI, 53715. AFT-W has approximately 4,000 members living and working throughout Wisconsin. These members are employed at most levels of State and local government. They are public school employees; University of Wisconsin System faculty, staff and graduate assistants; technical college faculty and staff; and State government professional employees ranging from public defender attorneys to scientists. AFT-W's mission, among others, is to secure for its members the working conditions essential to professional job performance. Since 2011 AFT-W has met this mission primarily by organizing its members and others to exercise their civic duty to engage in the body politic. These organizing and communication efforts occur at every level of government—from school board elections to the political contest for the office of Governor. Additionally, these efforts focus on organizing around the broader political issues of government revenue generation and expenditures that support public education from the elementary school to UW Madison's doctoral programs. AFT-W brings this action on its own behalf and on behalf of its members. It asserts their collective interest as taxpayers and public employees.

24. Plaintiff Wisconsin Federation of Nurses and Health Professionals, AFT, AFL-CIO (WFNHP) is a labor organization with its address located at 9620 West Greenfield Avenue, West Allis, WI 53214. WFNHP has approximately 1,300 members employed as nurses and other healthcare professionals and workers in hospitals and healthcare facilities around Wisconsin, in both the public and private sectors. WFNHP is committed to the growth and empowerment of its membership and all healthcare workers. WFNHP seeks to secure optimal working conditions and professional development for its members, while playing a leadership role in establishing high standards of clinical practice and patient care. WFNHP played a leading role in advocating for the enactment of Wisconsin's Health Care Worker Protection Act, Wis. Stat. § 146.997 in 1999 and 2000. It continues to advocate, not only for policies improving the quality of patient care in hospitals, such as limits on nurse-to-patient ratios and restrictions on mandatory overtime for healthcare workers, but also for policies that will assure affordable, accessible healthcare for all Wisconsin residents, including the expansion of Medicaid and the preservation of the Affordable Care Act.

25. These efforts focus on organizing WFNHP's members around the broader political issues of taxation to generate revenues and government expenditures that improve the delivery of healthcare to all Wisconsin residents, including WFNHP's members. WFNHP brings this action on its own behalf and on behalf of its members. It asserts their collective interest in the conditions of their employment, but also their interest as taxpayers and as members of Wisconsin's body politic.

26. The majority of WFNHP's members are nurses: registered nurses (RNs), advanced practice nurse practitioners (APNPs) and licensed practical nurses (LPNs). All of them must be licensed by the Board of Nursing (BON) in the Department of Safety and Professional Services (DPS). Information pertaining to their licenses is available both on the DPS and BON

websites and in *Nursing Forward*, a newsletter published and posted online by BON three times a year.

27. Each of these associations and their members engaged in significant political work in the run-up to the 2018 Wisconsin election in support of now-Governor Evers, whose authority to act and role in Wisconsin government is undermined by the extraordinary-session legislation. Their members engaged in door knocking, phone banking, public education, and other efforts to support Evers. They did this work with the expectation that candidate Evers, if elected, would have all the executive authority traditionally reserved for the executive and preserved for the executive by the Wisconsin Constitution. These associations' and their members' election-related efforts have been rendered significantly less effective by the extraordinary-session legislation.

*Defendants*

28. Defendant Robin Vos is the Wisconsin Assembly Speaker. He is sued in his official capacity.

29. Defendant Roger Roth is the Wisconsin Senate President. He is sued in his official capacity.

30. Defendant Jim Steineke is the Wisconsin Assembly Majority Leader. He is sued in his official capacity.

31. Defendant Scott L. Fitzgerald is the Wisconsin Senate Majority Leader. He is sued in his official capacity.

32. Defendant Josh Kaul is the Attorney General of the State of Wisconsin. He is sued in his official capacity.

33. Defendant Tony Evers is the Governor of Wisconsin. He is sued in his official capacity.

34. Compliance with Wis. Stat. 893.825 will occur with service of the summons and complaint on the above defendants.

### **Background**

35. On November 6, 2018, the State of Wisconsin held an election. Prior to that election, the Wisconsin Legislative and Executive Branches were under the unified control of the Republican Party. The Party held a majority of seats in the Wisconsin Legislature, and the Wisconsin Governor, Scott Walker, was a member of the Republican Party as well.

36. In the November 6 election, Tony Evers, a member of the Democratic Party of Wisconsin, was elected Governor. Under Wisconsin law, Mr. Evers was scheduled to become Governor on January 7, 2019.

37. Within hours after former Governor Walker conceded the election, Defendant Vos expressed interest in limiting Mr. Evers's power in what a national newspaper described as a "Republican Power Play, Months in the Making." See Mitch Smith, John Eligon & Monica Davey, *Behind the Scenes in Wisconsin: A Republican Power Play, Months in the Making*, N.Y. TIMES (Dec. 7, 2018), <https://nyti.ms/2PrvA7x> ("Republican Power Play"). Lawmakers who supported the "power grab" explained that they were "nervous" about the election outcome and wanted to lock in (or, euphemistically, "put on solid ground") policies pursued by the now-defeated Governor. When asked whether legislators would be pushing the bill if the election had gone a different way, Republican State Representative John Nygren said "My guess is we wouldn't necessarily be here." *Id.*

38. Shortly after the election, certain state lawmakers, including Defendant Vos and Defendant Fitzgerald, called an extraordinary legislative session to take place before the Governorship changed hands from Mr. Walker to Mr. Evers. The extraordinary session was convened in early December, 2018.

39. Going into the extraordinary session, Defendants announced a 141-page package of bills designed to strip the incoming Governor of traditional executive authority and hand the state Legislature unprecedented power over executive functions. The scope of the bills—their invasion of traditional executive functions—caught even aligned legislators off guard, with State Senator Robert L. Cowles (a legislator for three and a half decades) quoted as saying that while he had understood a few “basic things” would be discussed, the package of bills in the “ultimate document went further.” *Republican Power Play*, N.Y. TIMES (Dec. 7, 2018).

40. The Legislature’s Joint Committee on Finance held a single day of hearings on the bills. The hearings lasted late into the night, with hours of testimony from members of the public criticizing the bills.

41. There was no public testimony in support of the bills. *See* Joy Powers, *Key Takeaways from the Wisconsin Legislature’s Extraordinary Session*, WUWM (Dec. 4, 2018), <https://bit.ly/2SNAa2r> (“No one from the public spoke in support of any of the pending legislation.”). Instead, testifying citizens described the bills as an attempted “coup,” an “erosion of American democracy” and an “attempt to negate an election.” *Republican Power Play*, N.Y. TIMES (Dec. 7, 2018). Hundreds more protested outside in the cold. According to Mr. Cowles, most of the constituents who contacted his office expressed opposition to the bills—even many Republicans “who said ‘This just did not look good.’” *Id.*

42. Nonetheless, the Committee voted on party lines to approve a majority of the proposed bills. The Legislature then rushed the bills through in an overnight session, passing them in the late hours of the night and into the early morning.

43. This extraordinary-session legislation, the provisions of which are discussed in detail below, unduly burdens and substantially interferes with the Executive Branch’s power and responsibility to take care that the laws be faithfully executed, impermissibly strips the executive



branch of core executive powers and hands those powers to the Legislature instead, and imposes massive and irreparable costs.

44. The extraordinary legislation came under immediate and widespread criticism. Former Governor Scott McCallum referred to the bills as “a power grab,” and “completely political,” and he urged then-Governor Walker to veto several of them. Craig Gilbert, *Former GOP Gov. Scott McCallum urges Scott Walker to reject lame-duck plans*, MILWAUKEE JOURNAL SENTINEL (Dec. 8, 2018), <https://bit.ly/2B2iecS>. Former Governor McCallum warned of the bills leading to “a very slippery slope of personal power over public policy.”

45. The legislation has been roundly seen as attempting to undo the effects of the 2018 election. As one political scientist at UW–Madison put it, “This is just the legislature, after losing the election somewhat surprisingly, deciding they don’t want an attorney general from the opposing party . . . That’s just nullifying the election results.” Tara Golshan, *How Republicans are trying to strip power from Democratic governors-elect*, VOX (Dec. 14, 2018), <https://bit.ly/2RBP1fV>.

46. Another scholar described the legislation as an “assault on the most basic democratic norm: the willingness of the loser of an election to let the winner rule.” Zack Beauchamp, *The Wisconsin power grab is part of a bigger Republican attack on democracy*, VOX (Dec. 6, 2018), <https://bit.ly/2RFll1e>. A longtime supporter of then-Governor Walker, prominent philanthropist Sheldon Lubar, pointedly criticized the legislation and publicly encouraged Walker not to sign the bills. Meg Jones, *Influential Republican businessman Sheldon Lubar sharply criticizes Walker for lame-duck session*, MILWAUKEE JOURNAL SENTINEL (Dec. 4, 2018), <https://bit.ly/2PIZiuL>.

47. Ultimately, notwithstanding the significant public criticism and the fact that the extraordinary legislation would curtail the powers of the office of the Governor, then-Governor Walker signed all of the extraordinary legislation into law on December 14, 2018.

48. On January 7, 2019, Tony Evers became Governor of Wisconsin.

### **The Separation of Powers in Wisconsin**

49. Like every State, and like the United States as a whole, Wisconsin operates with a Constitution that protects its people by guaranteeing separation of powers. The Legislature makes the laws, and the Governor has the power and obligation to “take care that the laws be faithfully executed.” Wis. Const. Art. V, § 4.

50. This separation of powers is a fundamental feature of our country’s republican form of government that has been in place since the Founding. As James Madison wrote in *The Federalist Papers*, “[t]he accumulation of all powers, legislative, executive, and judiciary, in the same hands, whether of one, a few, or many, and whether hereditary, selfappointed, or elective, may justly be pronounced the very definition of tyranny.” *The Federalist* No. 47 (Madison). The Framers therefore saw the “separate and distinct exercise of the different powers of government” as “essential to the preservation of liberty” because each branch of government would have the ability to “counteract” the encroachments of the other. *The Federalist* No. 51 (Madison).

51. The Framers were particularly concerned with the need to check legislative power. They recognized that in a “republican government, the legislative authority necessarily predominates.” *Federalist* No. 51. So, to safeguard liberty, it is necessary to ensure that the legislature “can exercise no executive prerogative.” *Federalist* No. 47.

52. The Framers identified two main ways to check the legislative power, as demonstrated in the federal constitution. The first check was “to divide the legislature into different branches,” spreading the legislative power throughout the members of two distinct bodies. *Federalist* No. 51. Second, the Framers gave the executive a qualified ability to veto legislative acts, subject to the possibility of an override only when a supermajority of both legislative bodies agrees.

53. These two measures—bicameralism and the veto power—are thus hallmarks of the separation of powers. They prevent the accumulation of power in the hands of the few by spreading it across two bodies and ensuring that no legislative acts can be taken without the possibility of a check by the executive.

54. Wisconsin’s Constitution embodies both of these fundamental protections. *See* Wisc. Const. Art. V, § 10.

55. Wisconsin’s Constitution also establishes the separation of powers as a core part of the structure of Wisconsin’s government. Each branch of government “has exclusive core constitutional powers into which other branches may not intrude.” *State v. Horn*, 226 Wis. 2d 637, 643, 594 N.W.2d 772 (1999) (citing *State ex rel. Friedrich v. Cir. Ct. for Dane Cnty.*, 192 Wis. 2d 1, 13, 531 N.W.2d 32 (1995)). This separation of powers is virtually ironclad: Each branch’s core powers reflect “zones of authority constitutionally established for each branch of government upon which any other branch of government is prohibited from intruding.” *State ex rel. Fiedler v. Wis. Senate*, 155 Wis. 2d 94, 100, 454 N.W.2d 770 (1990) (citing *In re Complaint Against Grady*, 118 Wis. 2d 762, 776, 348 N.W.2d 559 (1984)); *see also Outagamie Cnty. v. Smith*, 38 Wis. 2d 24, 39–40, 155 N.W.2d 639 (1968) (“[O]ne branch of the government has no authority to compel a coordinate branch to perform functions of judgment and discretion that are lawfully delegated to it by the constitution.”). Because “[t]he state suffers essentially by every . . . assault of one branch of the government upon another,” it is “the duty of all the coordinate branches scrupulously to avoid even all seeming of such.” *Integration of Bar Case*, 244 Wis. 8, 48, 11 N.W.2d 604 (1943) (quoting *In re Goodell*, 39 Wis. 232, 240 (1875)).

56. In addition to core powers, which are “exclusively committed to one branch of government by the Wisconsin Constitution,” some powers may be exercised in part by two or more branches. *State v. Unnamed Defendant*, 150 Wis. 2d 352, 360, 441 N.W.2d 696 (1989). Even

when two or more branches both exercise some share of a given governmental power, the separation of powers remains fundamental: no branch may “unduly burden or substantially interfere with the other branch’s essential role and powers.” *Id.* This principle “serves to maintain the balance between the three branches, preserve their independence and integrity, and to prevent the concentration of unchecked power in the hands of one branch.” *Id.* at 360–61.

### **The Extraordinary Legislation**

57. The extraordinary-session legislation subverts the separation of powers principle, by, among other things, giving the Legislature—or at times, just a few legislators acting together in a committee—the power to prevent or undo the Governor’s actions without passing a single bill.

58. The legislation is a clear attempt by one branch, the Legislature, upset by an electoral outcome affecting another branch, to undo the separation of powers. But separation of powers is a fundamental principle enshrined in the State’s Constitution that lasts longer than any one electoral cycle. The extraordinary legislation’s power-stripping provisions violate the Wisconsin Constitution and should accordingly be struck down

59. The legislation enacted during the extraordinary session and signed into law by then-Governor Walker made many changes to Wisconsin statutes. This Complaint focuses on those provisions that violate the Wisconsin Constitution. As discussed below, the extraordinary legislation contained provisions (I) stripping the Executive Branch of its authority over litigation involving enforcement and execution of the State’s laws; (II) severely burdening the Executive Branch’s ability to communicate with the public and enforce the law; and (III) granting legislative committees an impermissible override of executive-branch decisions—i.e., a legislative veto.

60. Taken together, the extraordinary legislation strips powers from the Governor and the Attorney General that are protected under the Wisconsin Constitution. The legislation

sweeps broadly, affecting the Executive Branch’s ability to make rules and regulations, to enforce laws in court, and to communicate with the public about basic matters of governance—all essential to the Branch’s ability to fulfill its constitutional duty to execute the State’s laws. Every aspect of government in Wisconsin is and will be affected: health and safety, law enforcement, education, transportation, agriculture, and more.

61. In numerous instances, extraordinary-session legislation violates an additional protection provided by the Wisconsin Constitution as well, namely, the requirement that the Legislature have a quorum of members (a majority) present to do business. The quorum requirement is a fundamental mechanism of legislative accountability, because it ensures that the legislature cannot take legislative action without the input of a substantial number of representatives who have been chosen by the electorate. But many of the provisions of the challenged legislation allow legislative action to be taken by committees, giving power to effectively change the law to only a handful of legislators in the majority party.

#### *I. Stripping the Executive Branch of Litigation Authority*

62. Under our nation’s constitutional traditions, the power vested in the Executive Branch has long been understood to include the authority to litigate on behalf of the state. *See United States v. Nixon*, 418 U.S. 683, 693 (1974) (citing *The Confiscation Cases*, 74 U.S. 454 (1868)). This power encompasses both criminal and civil proceedings in which the Executive represents the government and includes the ability to “consent to a discontinuance” of a suit once initiated. *The Confiscation Cases*, 74 U.S. at 457.

63. This authority over litigation is a core component of the Wisconsin Constitution’s mandate that the Governor “take care that the laws be faithfully executed.” Wis. Const. Art. V, § 4. As the U.S. Supreme Court explained in describing separation of powers under the federal Constitution, “A lawsuit is the ultimate remedy for a breach of the law, and it is to the President,

and not to the Congress, that the Constitution entrusts the responsibility to ‘take Care that the Laws be faithfully executed.’”

64. The extraordinary legislation overrides this cornerstone of executive power.

65. In particular, Section 97 of Act 369 permits the Legislature to intervene in any action in which a party “challenges the construction or validity of a statute,” whether “as part of a claim or affirmative defense,” including cases in which a party “challenges in state or federal court the constitutionality of a statute, facially or as applied” or “challenges a statute as violating or preempted by federal law.”

66. By including any litigation in which a party “challenges the construction” of a statute, this provision encompasses a vast swath of litigation—perhaps all civil litigation in which two parties dispute the meaning of a statute.

67. Section 5 of Act 369 provides that if the Legislature or a legislative committee intervenes under the provision created by Section 97, it may “obtain legal counsel other than from the department of justice,” with the cost of representation paid from appropriations for the general program operations of the Legislature.

68. Next, Section 26 of Act 369 prevents the Governor from ending “[a]ny civil action prosecuted by the department [of justice] by direction of any officer, department, board, or commission, or any civil action prosecuted by the department on the initiative of the attorney general or at the request of any individual.”

69. Section 26 then gives that power to end civil litigation to the Legislature. It provides that in any such civil action, the action “may be compromised or discontinued” only with the approval of a legislative intervenor, or, “if there is no intervenor, by submission of a proposed plan to the joint committee on finance for the approval of the committee.” The Act is

clear that “[t]he compromise or discontinuance may occur only if the joint committee on finance approves the proposed plan.”

70. The Act also provides that “[n]o proposed plan may be submitted to the joint committee on finance if the plan concedes the unconstitutionality or other invalidity of a statute, facially or as applied, or concedes that a statute violates or is preempted by federal laws, without the approval of the joint committee on legislative organization.”

71. In other words, Section 26 of Act 369 prevents the Governor from ending any civil action commenced by the Department of Justice without the approval of the Legislature or a legislative committee.

72. Section 30 of Act 369 also limits the ability of the Attorney General to compromise or settle “any civil action or other matter brought before a court or an administrative agency which is brought against the state department, or officer, employee, or agent for or on account of any act growing out of or committed in the lawful course of an officer’s, employee’s, or agent’s duties.”

73. Section 30 provides that if such an action “is for injunctive relief or there is a proposed consent decree,” the Attorney General may not compromise or settle the action “without the approval of an intervenor . . . or if there is no intervenor without first submitting a proposed plan to the joint committee on finance.”

74. As with Section 26, described above, “[t]he attorney general may not submit a proposed plan to the joint committee on finance under this subdivision in which the plan concedes the unconstitutionality or other invalidity of a statute, facially or as applied, or concedes that a statute violates or is preempted by federal law, without the approval of the joint committee on legislative organization.”

75. The combined effect of Sections 26 and 30 is that in any civil litigation prosecuted by the Department of Justice, or any civil litigation in which the Attorney General defends any state department, officer, employee, or agent, neither the Attorney General nor the Governor may settle or discontinue the litigation without the approval or acquiescence of at least one legislative committee.

76. In short, the extraordinary-session legislation takes a core part of what it means to enforce and execute Wisconsin law—namely, the enforcement and execution of that law in court—and redistributes control over that quintessential executive function from the Executive Branch to the Legislative Branch, transforming that branch from the body that passes laws (as it is described to every school child around the country) into a branch that passes *and controls execution and enforcement* of those laws.

77. This transformation is unconstitutional, and for good reason. The negative practical consequences of these provisions are significant. *First*, they unavoidably introduce chaos and uncertainty, which can already be seen. They inject the Legislature as an additional client of the Attorney General in key litigation, making rational and consistent decision-making extraordinarily difficult if not impossible. *Second* (and relatedly), these provisions politicize the litigation and settlement process, turning cases into political footballs to be bounced back and forth between the Executive and Legislative Branches, and, in the process, imposing considerable and unnecessary costs on both courts and litigants alike. *Third*, they interfere with basic litigation procedure and make the prosecution of cases to conclusion much more difficult. As just one example, it is not clear how government parties will comply with orders to appear at settlement conferences with settlement authority, or how they will comply with mediation requirements. *Fourth*, and equally important, the bills concentrate in one body two independent government



functions—legislation and execution of the law—that the founding generation recognized must be kept separate to avoid tyranny.

78. It is particularly troubling that the extraordinary legislation imposes extra hurdles on the Attorney General and the Governor in situations where they wish to take the position that a given law is unconstitutional. This prevents the Executive Branch from fulfilling its key role as an independent, democratically accountable check on the Legislature should the Legislature pass an unconstitutional law.

79. These negative effects are already occurring. The Republican Legislature’s legal bill for just one major piece of litigation—the redistricting challenge—has *already* cost Wisconsin taxpayers \$840,000 and is “on track to cost taxpayers \$3.5 million.” Patrick Marley, *Gov. Tony Evers to use private attorneys after AG declines to defend lame-duck laws*, MILWAUKEE JOURNAL SENTINEL (Jan. 28, 2019), <https://bit.ly/2t5OzeZ>. In another lawsuit, after the Attorney General declined to represent Governor Evers, the Governor was forced to “spend up to \$50,000 of taxpayer money on private attorneys” while the Legislature approved “billing taxpayers for their own private attorneys in the legal fight.” *Id.* And, within weeks of the extraordinary-session bills being signed into law, top Republican lawmakers “signed off . . . on hiring” “private attorneys at taxpayer expense” to fight any lawsuits challenging the lame-duck laws, “without knowing what [that legal work] would cost.” Patrick Marley, *Wisconsin GOP lawmakers seek to hire attorneys at taxpayer expense to defend lame-duck laws*, MILWAUKEE JOURNAL SENTINEL (Jan. 17, 2019), <https://bit.ly/2UwOzR2>. That move follows on the heels of a plan approved by the Legislature to hand Assembly Speaker Vos “carte blanche to hire attorneys for other potential lawsuits.” *Id.*

80. Confusion surrounding ongoing and important litigation is also evident. After Governor Evers—consistent with longstanding executive-branch practice—withdrawed the Attorney General’s authority to proceed in a multi-state lawsuit targeting the Affordable Care

Act, the Attorney General responded that, as a result of the laws enacted during the extraordinary session, the Wisconsin Department of Justice “does not have statutory authority to withdraw the State from the ACA litigation absent approval from the Joint Committee on Finance.” *Wisconsin Governor’s Order to Leave ACA Lawsuit Rejected*, N.Y. TIMES (Jan. 24, 2019), <https://nyti.ms/2G7yHRM>. As a result, the Attorney General took the position that, now, only the Republican-controlled Legislature “has the power to take such action.” *Id.* The same problem has also arisen in another case challenging the lame-duck laws, with the Attorney General stating that, as a result of the laws, he cannot represent the State because of an ongoing “conflict of interest.” Patrick Marley, *Gov. Tony Evers to use private attorneys after AG declines to defend lame-duck laws*, MILWAUKEE JOURNAL SENTINEL (Jan. 28, 2019), <https://bit.ly/2t5OzeZ>. So long as the extraordinary-session laws remain on the books, that conflict remains.

## *II. Severely burdening the Executive Branch’s ability to communicate with the public and enforce the law*

81. The extraordinary legislation also contains a number of provisions that create extreme impediments to the Executive Branch’s ability to publicly discuss state law, which will hamper the Executive Branch’s ability to communicate with the public about legal requirements and to implement effectively the laws and regulations of the State.

82. Section 31 of Act 369 creates a broad definition of “Guidance document,” which includes, with limited exceptions, “any formal or official document or communication issued by an agency” that “[e]xplains the agency’s implementation of a statute or rule” or “[p]rovides guidance or advice with respect to how the agency is likely to apply a statute or rule enforced or administered by the agency, if that guidance or advice is likely to apply to a class of persons similarly affected.”

83. This definition encompasses executive statements that are not laws or rules and that do not have the force of law. It includes statements that executive agencies may wish to make about what the law requires or how individuals or companies should comply with the law.

84. As a result, the definition sweeps within it much of the Executive Branch's ability to communicate with the public and with regulated persons and entities about the law. Such a broad definition would likely include, for instance, a bulletin issued by the Division of Motor Vehicles providing information about driver's license exams; a pamphlet from the Department of Public Instruction explaining how it administers funding for a particular program; a form from the Department of Children and Families stating eligibility requirements for child support; or a guide for employers about health insurance from the Department of Health Services.

85. After creating such a broad definition of "guidance document," other provisions of Act 369 then create a series of significant hurdles for any guidance document issued by an executive agency:

- a. Section 38 requires executive agencies to take all of the following steps for each communication that qualifies as a guidance document:
  - i. submit the proposed guidance to the legislative reference bureau
  - ii. provide for a public comment period of at least 21 days before adopting the guidance
  - iii. consider all public comments that are submitted
  - iv. post each guidance document online
  - v. allow for continued public comment on the guidance document until it is no longer in effect
- b. In addition, the secretary or head of each agency must sign each guidance document to certify its compliance with these requirements. That certification

must affirm “that the guidance document or proposed guidance document contains no standard, requirement, or threshold that is not explicitly required or explicitly permitted by a statute or a rule that has been lawfully promulgated.”

86. Section 38 then sets a date on which all existing guidance documents that agencies have previously adopted will be rescinded if they have not been adopted in accordance with these procedures or do not contain a specific certification signed by the secretary or head of the agency.

87. Section 38’s date is set for “the first day of the 7th month beginning after the effective date of this paragraph.” Because the extraordinary legislation went into effect on December 16, 2018, this provision will go into effect on July 1, 2019.

88. This means that, absent compliance or specific certification, all “formal or official document[s] or communication[s] issued by an agency” of the State of Wisconsin that “[e]xplain the agency’s implementation of a statute or rule,” with limited exceptions, may be rescinded in a matter of months. As noted above, this likely includes vast numbers of basic materials used to communicate to the public about the actions of government agencies, how they serve the public, how Wisconsin citizens can take advantage of public programs, and what government agencies believe are actions required to stay compliant with statutes, rules, and other regulations.

89. As but one example, Section 38 would rescind Wisconsin’s handbooks on unemployment insurance and claims, which are “intended to assist employers in meeting their obligations under current Wisconsin Unemployment Insurance (UI) law,” and provide claimants with “important information and instructions about . . . eligibility for benefits and how to protect . . . rights to those benefits under the Wisconsin Unemployment Insurance law.” *See* <https://dwd.wisconsin.gov/ui201/>; <https://dwd.wisconsin.gov/uiben/handbook/>.

90. For every rescinded guidance document, Section 38's procedural hurdles will create a massive burden on each agency seeking to reissue those basic communications, requiring public notice and comment periods and individualized certifications for each bulletin, form, pamphlet, web site, or other document covered by Act 369's new requirements.

91. Sections 65 through 71 of Act 369 also permit litigants to challenge guidance documents in court to the same extent as rules. And Act 369 prevents the Executive Branch from seeking deference in any proceeding based on an agency interpretation of any law—a radical proposition that will upset the fundamental and well-settled principle that parties and courts are entitled to rely on the benefits of agency expertise in administrative decision-making.

92. Of course some legislative involvement in the administrative process is consistent with the principle of separation of powers. *See, e.g., Martinez v. Dep't of Indus., Labor and Human Relations*, 165 Wis. 2d 687, 700, 478 N.W.2d 582 (1992) (upholding the ability of the Legislature to temporarily suspend administrative rules where there is “[t]he full involvement of both houses of the legislature and the governor.”). But the burdens imposed by the Legislature on the administrative process *violate* separation of powers when they become so onerous as to prevent the Executive Branch from effectively doing its job. Taken together, the extreme procedural hurdles and the prohibition on seeking deference for agency expertise go far beyond the Legislature's appropriate role and serve the purpose not of guiding the administrative process as the Legislature might do consistently with our system of Republican government but of jamming the wheels of that process so that the public is forced to look to the Legislature, rather than to the Executive, as enforcer of the State's laws.

93. One need only consider the practical consequences of these provisions to understand the point. Inevitably, state agencies will offer less guidance on both important new rulemakings and everyday regulations, sparking increased uncertainty for regulated parties when

it comes to ordering their private arrangements. That uncertainty, in turn, will likely multiply litigation over the meaning and scope of agency regulations (now just another route to legislative control)—increasing the burden facing the already overworked state courts. At the same time, these provisions will unsettle longstanding expectations and destabilize reliance interests in ways that will chill entrepreneurial and business-side risk-taking. The legal uncertainty invited by such a regime will impose substantial costs on all stakeholders and residents in Wisconsin. *See, e.g.,* Yuval Feldman & Shahar Lifshitz, *Behind the Veil of Legal Uncertainty*, 74 LAW & CONTEMP. PROBS. 133, 133 (Spring 2011).

### *III. Empowering legislative committees to override executive-branch decisions*

94. Numerous provisions of the extraordinary legislation prevent the Executive Branch from acting without the approval of a legislative committee, or give a legislative committee the authority to undo an action by the Executive Branch.

95. Perhaps most notably, Section 64 of Act 369 allows the Joint Committee for Review of Administrative Rules to suspend indefinitely the rules issued by Executive Branch agencies without opportunity for the Governor to veto the committee's action. This provision allows a handful of legislators on a single legislative committee to effectively change the laws of Wisconsin, undoing the procedural safeguards that the Wisconsin Supreme Court identified as "critical elements" supporting the constitutionality of the prior regime of legislative oversight. *Martinez*, 165 Wis. 2d 687, 700, 478 N.W.2d 582 (1992).

96. Additionally, several other provisions of the extraordinary legislation prevent the Executive Branch from acting without the approval of a legislative committee, or give a legislative committee the authority to undo an action by the Executive Branch:

- a. Section 10 of Act 370 requires state agencies to submit plans to the joint committee on finance before engaging in a variety of regulatory actions, including seeking an

administrative waiver from federal government agencies or seeking a modification to existing administrative waivers. The joint committee then has the authority to approve or disapprove of the plan.

- b. Section 16 of Act 369 requires the Department of Administration to notice the joint committee on legislative organization “of any proposed changes to security at the capitol,” and provides that the department may not implement the proposed changes if the committee disapproves of them.
- c. Section 87 of Act 369 requires the Wisconsin Economic Development Corporation to notify the joint committee on finance before it designates a new enterprise zone, and prohibits the corporation from designating a new enterprise zone if the committee disapproves.
- d. Section 11 of Act 370 forbids the reallocation of certain funds, including emergency assistance funds, without the approval of the joint committee on finance.

97. These provisions violate the separation of powers guaranteed by the Wisconsin Constitution. The Wisconsin Constitution divides the legislative power into two bodies—the Assembly and the Senate—and gives the Governor the ability to veto legislation that passes through these two bodies. *See* Wis. Const. Art. V, § 1, § 10. But the challenged provisions of the extraordinary-session legislation allow an individual committee to change the law without going through the normal legislative process and without providing the Governor the opportunity to exercise his constitutional veto power.

98. Under these challenged provisions, individual legislative committees can take action to effectively repeal rules and regulations, thereby changing the laws that apply to the people of Wisconsin. These provisions also empower individual legislative committees to prevent the Governor or other executive-branch officers from taking actions that would otherwise be

legal. As a result, they effectively change the law that applies to the Executive Branch without going through the bicameral legislation process and without providing the opportunity for a veto.

99. These provisions therefore amount to an unconstitutional legislative veto. *See, e.g., I.N.S. v. Chadha*, 462 U.S. 919, 944–59 (1983); *Martinez*, 165 Wis. 2d 687, 700, 478 N.W.2d 582 (1992). They threaten the separation of powers by undermining one of the key powers given to the Governor—the veto power.

100. These provisions also violate separation of powers by stripping the legislative power from Wisconsin’s bicameral Legislature as a whole and vesting it in the hands of legislative committees. The Wisconsin Constitution requires that each house of the Legislature have “a quorum to do business,” a provision designed to prevent the Legislature from wielding its power without input from a majority of its members. Wis. Const. Art. IV, § 7. These provisions violate that constitutional protection, giving a handful of legislators the authority to control the course of major governmental decisions.

## **CLAIMS**

### **COUNT I**

#### **Violations of Separation of Powers under Article V of the Wisconsin Constitution — the Governor’s Power and Duty to “Take Care that the Laws Be Faithfully Executed”**

#### **(Declaratory and Injunctive Relief)**

101. Plaintiffs reallege and incorporate herein by reference each and every foregoing paragraph of this Complaint as if set forth here in full.

102. Wisconsin Statute § 806.04 authorizes the entry of a declaratory judgment and injunctive relief where a law is unconstitutional.

103. Article V of the Wisconsin Constitution gives the Governor the power and duty to “take care that the laws be faithfully executed.” Wis. Const. Art. V, § 4.



104. It is a violation of the Wisconsin Constitution for one branch of government to “unduly burden or substantially interfere with the other branch’s essential role and powers.” *State v. Unnamed Defendant*, 150 Wis. 2d 352, 360, 441 N.W.2d 696 (1989). This principle “serves to maintain the balance between the three branches, preserve their independence and integrity, and to prevent the concentration of unchecked power in the hands of one branch.” *Id.* at 360–61.

105. The extraordinary legislation unduly burdens and substantially interferes with the Executive Branch’s power and responsibility to take care that the laws be faithfully executed.

106. The extraordinary legislation contains numerous provisions that strip the Executive Branch of core executive powers and give those powers to the Legislature instead.

107. Among these impermissible power-stripping provisions are the provisions requiring the Legislature’s approval before civil litigation may be settled or discontinued; the provisions permitting the Legislature to intervene in any action challenging the construction or validity of a statute; the provisions allowing for legislative overrides of executive action; the provisions requiring legislative approval before executive action is taken; and the provisions controlling and directing agency guidance and deference.

108. The extraordinary legislation’s provisions regarding settlement and litigation authority, intervention power, legislative overrides of executive action, legislative approval before executive action is taken, and agency guidance also unduly burden the Executive Branch’s constitutional powers and duties. The cumulative effect of those provisions is to render it prohibitively costly to engage in basic functions of governance.

109. Overall, the extraordinary legislation unduly burdens and substantially interferes with the Executive Branch’s constitutionally assigned responsibility to faithfully execute the laws of the State of Wisconsin.

## COUNT II

### **Violations of Separation of Powers under Articles IV and V of the Wisconsin Constitution — Impermissible Legislative Veto**

#### **(Declaratory and Injunctive Relief)**

110. Plaintiffs reallege and incorporate herein by reference each and every foregoing paragraph of this Complaint as if set forth here in full.

111. Article IV of the Wisconsin Constitution vests the legislative power of the State of Wisconsin in two bodies—the Wisconsin Senate and the Wisconsin Assembly. Wis. Const. Art. IV, § 1.

112. Article V, Section 10 of Wisconsin’s Constitution grants a veto power to the Governor, one “example of a constitutional check and balance” by which the Executive branch “protect[s] itself from intrusions by the other branches.” *State ex rel. Kleczka v. Conta*, 82 Wis.2d 679, 709 n.3, 264 N.W.2d 539 (1978).

113. This veto power, in turn, relies on the “presentment” of any legislative action to the Governor for the potential exercise of the veto power. *Martinez*, 165 Wis. 2d at 699, 478 N.W.2d 582 (1992); *see also* Wisc. Const. Art. V, § 10.

114. The extraordinary legislation violates Article IV and V’s fundamental safeguards by creating an unconstitutional legislative veto. *See, e.g., I.N.S. v. Chadha*, 462 U.S. 919, 944–59 (1983). The extraordinary legislation creates numerous provisions that purport to allow a single legislative committee to take actions with the force of law that bind the Governor, the Attorney General, and Executive-Branch agencies without any opportunity for the Governor to exercise his veto.

115. For instance, Section 64 of Act 369 allows the Joint Committee for Review of Administrative Rules to suspend a rule issued by an Executive Branch agency indefinitely,

without opportunity for the Governor to veto the Committee's action. Under Section 64, if a state agency issues a rule that the Joint Committee simply does not like, it can prevent that rule from taking effect. No legal rationale or justification is necessary.

116. Additionally, Sections 26 and 30 of Act 369 allow the Legislature, either as a whole or through individual legislative committees, to disapprove a plan submitted by the Governor or Attorney General to settle or discontinue a case, or consent to an injunction, legally prohibiting the Governor or Attorney General from taking actions the Governor or Attorney General would otherwise take.

117. Similarly, Sections 16 and 87 of Act 369, and Section 10 of Act 370, allow the Legislature or a legislative committee to disapprove of planned or proposed Executive Branch actions, with the effect that the Executive Branch agency in question is legally prevented from taking that action.

118. The Wisconsin Supreme Court has upheld the use of legislative committees to set aside agency action only when the procedures used required “[t]he full involvement of both houses of the legislature and the governor,” giving opportunity for the full bicameral Legislature’s involvement as well as the potential exercise of the Governor’s veto power. *Martinez*, 165 Wis. 2d 687, 700–01, 478 N.W.2d 582 (1992).

119. None of the provisions of the extraordinary legislation that create a legislative veto provide both for the involvement of both houses of the Legislature and the opportunity for the Governor to exercise his veto power. Nonetheless, these provisions allow legislative committees to “make permanent” their disapproval of executive action without “the formal bicameral enactment process coupled with executive action.” *Id.* at 699. These provisions purport to empower legislative committees to take actions that affect the legal relations and legal obligations of the state and of private parties.

120. As a matter of course, the Executive Branch is only permitted to act in accordance with law. These provisions, however, attempt to empower the Legislature—or mere legislative committees—to issue decisions forbidding the Governor or Attorney General from taking actions that could otherwise legally be taken. In doing so, these provisions would enable the Legislature or its committees to change the legal obligations imposed on a coordinate branch of government without the full Legislature’s involvement and without the potential exercise of the Governor’s veto. That is an impermissible violation of the separation of powers in the Wisconsin Constitution.

### **COUNT III**

#### **Violations of Article IV of the Wisconsin Constitution — Legislative Action without a Quorum**

##### **(Declaratory and Injunctive Relief)**

121. Plaintiffs reallege and incorporate herein by reference each and every foregoing paragraph of this Complaint as if set forth here in full.

122. Article IV of the Wisconsin Constitution vests the legislative power of the State of Wisconsin in two bodies—the Wisconsin Senate and the Wisconsin Assembly. Wis. Const. Art. IV, § 1. Article IV provides further that “a majority of each shall constitute a quorum to do business.” *Id.* § 7.

123. The extraordinary legislation contains numerous provisions that enable single legislative committees—or at times only the leaders of those committees—to take legislative action without a majority of the Senate or Assembly present. All of the sections discussed under Count II—Sections 16, 26, 30, 64, and 87 of Act 369, and Sections 10 and 11 of Act 370—enable individual committees to take legislative action without a quorum of the Senate or Assembly present.

124. For instance, Sections 26 and 30 empower the Joint Committee on Finance to overturn the Governor or Attorney General’s decision to settle or discontinue a lawsuit. Section 16 permits the Joint Committee on Legislative Organization to overturn Executive Branch plans regarding security controls at the capitol.

125. Section 64 of Act 369, as discussed above, empowers the Joint Committee for Review of Administrative Rules, acting alone, to suspend an agency’s rule indefinitely.

126. Section 10 of Act 370, meanwhile, allows the Joint Committee on Finance—or a subcommittee that it designates for this purpose—to overturn executive agency proposals for a waiver of federal law or a “renewal, modification, withdrawal, suspension, or termination of federal law.”

127. Each of these sections empowers a committee—through scheduling a meeting, through inaction, through passing a resolution, and/or through explicitly stating disapproval—in a way that prevents the executive from taking otherwise lawful action, thereby altering the legal status quo and effectively changing the laws of Wisconsin.

128. The committee actions empowered under these sections are properly understood as legislative actions. They will directly alter the rights, powers, and duties of a coordinate branch of government as well as, in some circumstances, the laws, rules, or regulations governing the public. Some of these actions will have the effect of overturning legally binding rules or actions made by the Executive Branch. These actions are properly understood as legislative acts to which Article IV’s quorum requirement applies.

129. Because the quorum requirement is a procedure that “is mandated by the constitution,” it is not within the Legislature’s discretion to follow or ignore. *State ex rel. La Follette v. Stitt*, 114 Wis. 2d 358, 365, 338 N.W.2d 684 (1983). The laws creating these procedures and

attempting to use them to bind the Executive Branch are therefore “subject to judicial review.”  
*Id.*

130. The committees that are empowered by the extraordinary session are composed of a number of members that is less than a majority of the Senate or of the Assembly.

131. The extraordinary legislation’s provisions that empower committees to take binding legislative action in the absence of a quorum of legislators are therefore unconstitutional, and any actions taken by the committees pursuant to those provisions are null, void, and not binding on the people of Wisconsin or on the other coordinate branches of the State of Wisconsin.

### **PRAYER FOR RELIEF**

WHEREFORE, Plaintiffs respectfully ask that this Court enter a judgment in their favor and against the Defendants, consisting of:

- (a) A declaratory judgment pursuant to Wis. Stat. § 806.04, declaring that the various provisions of 2017 Wisconsin Act 369 and 2017 Wisconsin Act 370 identified above violate the separation of powers preserved by the Wisconsin Constitution and are therefore invalid and unenforceable.
- (b) An injunction pursuant to Wis. Stat. § 806.04 and Wis. Stat. ch. 813, barring any State official from attempting to apply, implement, or enforce any of the unconstitutional provisions of 2017 Wisconsin Act 369 and 2017 Wisconsin Act 370.
- (c) Such other and further relief as this Court may deem just and proper, including reasonable attorneys’ fees and costs.

Dated: February 4, 2019

Respectfully submitted,

/s/ Timothy E. Hawks

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*Counsel for Plaintiffs*

*\*pro hac vice admissions pending*

**From:** [Woickowski, Mike P - GOV](#)  
**To:** [Hilton, Stephanie - GOV](#); [Madden, Zach A - GOV](#); [Gau, Maggie M - GOV](#); [Worcester, Barb - GOV](#); [Pennoyer, Kara - GOV](#)  
**Cc:** [Zimmerman, Maddie - GOV](#)  
**Subject:** For approval (3:00pm today): DOA Legislative Liaison  
**Date:** Monday, February 4, 2019 11:27:55 AM  
**Attachments:** [Brian Vigue Resume 11-2018.docx](#)

---

Steph and Zach,

DOA would like to offer the position of Legislative liaison to Brian Vigue. Attached is his resume.

Let me know if it should be approved, thanks!

Mike

Michael Woickowski

Office of Governor Tony Evers

Email: [Mike.Woickowski@wisconsin.gov](mailto:Mike.Woickowski@wisconsin.gov)

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## Brian Vigue



### EMPLOYMENT

#### Policy Liaison

January 2017-Present

#### WISCONSIN WETLANDS ASSOCIATION

MADISON, WI

Registered lobbyist who leads the organization's response to legislative and administrative proposals concerning wetlands on state and federal level. Track and analyze legislative and administrative proposals with wetland implications. Coordinate organization's response in collaboration with Executive Director and other staff. Represent WWA in policy-related meetings with legislators, partners, and administration staff. Identify organizations that share WWA policy priorities and build long-term, sustainable partnerships with these organizations in order to advance WWA policy goals. Prepare and deliver public comments, hearing testimony, action alerts, and other advocacy/lobby communications. Support communications with the media and members. Assist with long-term policy program development.

#### Policy Analyst

April 2014-December 2016

#### WISCONSIN STATE ASSEMBLY

MADISON, WI

Assist Minority Leader Peter Barca and Representative Dana Wachs in drafting/monitoring of legislation, oversight of state agencies, constituent services, member services and public outreach. Includes working with legislative support agencies to research and draft legislation and budgetary items. Monitor state programs to measure their impact and effectiveness, including assisting Representative Wachs in his duties as ranking member of the Assembly Committee on Colleges and Universities and Judiciary with research and information memoranda writing. Answer constituent requests through verbal and written communications and connecting them with a wide variety of state and private sector service providers. Similarly, provide research and outreach support for caucus members and their staff on a wide variety of issues.

#### Executive Director

November 2012-March 2014

#### WISCONSIN WORKFORCE DEVELOPMENT ASSOCIATION

MADISON, WI

As the director of WWDA, responsible for Association budgeting, public communications, government relations and board services. Oversaw and coordinated state and federal workforce development efforts, and served as a liaison between the WWDA's membership and various partners including the Governor's Office, Department of Workforce Development, Wisconsin Technical College System, Wisconsin Economic Development Corporation, Governor's Council on Workforce Investment, and various other parties. Traveled to meet with partners, members and legislative representatives, represented the Association at conferences and public functions.

#### Owner

January 2011-October 2012

#### VIGUE CONSULTING

MADISON, WI

Vigue Consulting was a Madison, Wisconsin-based consulting firm that specializes in government relations, public affairs and issue-based advocacy. Contracted to create and serve as initial Executive Director of the Native American Tribal Energy Association, a 501(c)(6) non-profit. Provided research and public speaking services to the Wisconsin Department of Transportation.

**Executive Assistant (Equivalent to Assistant Deputy Secretary)****July 2010 – January 2011****WI DEPARTMENT OF ADMINISTRATION****MADISON, WI**

As one of three top positions at DOA, assist Secretary and Deputy Secretary in managing an agency with over 1000 employees that provides budget, policy, management, technology and administrative services to state agencies; prepares executive budget proposals for the Governor; and provides coordination of government functions for the Administration's executive agencies. Work with staff to develop several billion dollar state and agency biennial budgets. Oversee State Building Commission process and State Building Program. Supervise administrative rules development across state agencies. Team member in Centralized Position Review, which authorizes hiring across state government to meet hiring targets under state budget. Appointed to the Educational Communications Board, Wisconsin Coastal Management Council and Service Award Program Board. Serve as a legislative and policy advisor to both the Secretary and Governor. Serve as the department's Legislative Liaison.

**Administrator****November 2008 – June 2010****WI DEPARTMENT OF ADMINISTRATION DIVISION OF INTERGOVERNMENTAL RELATIONS****MADISON, WI**

Oversee operations of Division, including teams responsible for Intergovernmental Relations (federal, local and tribal outreach), Census & Demographics, Municipal Service Payments, Comprehensive Planning, Land Information Program, Municipal Boundary Review, Land Subdivision Plat Review and Coastal Management.

**Deputy Director of Scheduling****August 2008-November 2008****DEMOCRATIC PARTY OF WISCONSIN – OBAMA CAMPAIGN FOR CHANGE****MADISON, WI**

Responsible for scheduling of campaign events hosted by campaign staff or in-state/national surrogates. Assist national campaign staff with Wisconsin events.

**Policy Advisor****September 2006-August 2008****OFFICE OF THE GOVERNOR****MADISON, WI**

Initially coordinated education policy and budget issues for the Office of Governor Jim Doyle and served as liaison to the Wisconsin Department of Public Instruction. Promoted to coordinate justice, corrections, transportation and tax policy and budget issues as well as serve as liaison to the Wisconsin Departments of Revenue, Corrections and Transportation, the Office of Justice Assistance and local and tribal governments. Includes outreach to interested parties, including interest groups, constituents and relevant state and local agencies. Assisted in crafting Governor's 2007-2009 budget proposals in the areas of education, taxation and transportation.

**Program and Planning Analyst****January 2005-August 2006****WI DEPARTMENT OF ADMINISTRATION – DIVISION OF INTERGOVERNMENTAL RELATIONS****MADISON, WI**

Responsible for facilitating interaction between the state and federal, county, local and tribal governments. Worked with Governor's Washington, D.C. office to coordinate state agencies' federal policy issues and appropriations requests. Conducted research with relevant state agency staff on federal legislation and regulations.

**Field Organizer****August 2004-November 2004****DEMOCRATIC PARTY OF WISCONSIN COORDINATED CAMPAIGN****RACINE, WI**

Responsible for volunteer recruitment, coordination and voter outreach in 2004 general election.

**Research Assistant****STATE REPRESENTATIVE SHIRLEY KRUG****January 2004-August 2004****MADISON, WI**

Responsible for all of Representative Krug's legislative and constituent duties, including work with the Joint Committee on Finance.

**Senior Legislative Assistant/Speechwriter****U.S. REPRESENTATIVE PATRICK J. KENNEDY****February 1998-December 2003****WASHINGTON, D.C.**

Promoted four times since initial hiring. Assist Representative Kennedy and Legislative Director with several issues, including: Commerce-Justice-State and Labor-Health and Human Services-Education Appropriations Subcommittees. Oversee several policy issues, including: Agriculture, Commerce, Science/Energy, Telecommunications, Transportation, Education, Environment/Natural Resources, Housing, Civil Rights, Immigration, Social Issues/Children's legislation, Arts. Serve as Congressman Kennedy's speechwriter.

**EDUCATION****Bachelor of Arts****1990-1994****ST. NORBERT COLLEGE****DE PERE, WI****Major: History****Minor: Political Science****VOLUNTEER****Member – Executive Board****September 2016-Present****CHILDREN'S HEALTH ALLIANCE OF WISCONSIN**

Serve on Executive Committee of advisors to Alliance staff. Founded in 1994 by the State of Wisconsin, Children's Hospital of Wisconsin and American Family Children's Hospital, CHAW is a 501(c)(3) nonprofit which builds and leads coalitions to ensure children are healthy, safe and able to thrive. The Executive Board provides strategic direction and advice to the Alliance's 24 staff members, who undertake initiatives for children ranging from asthma prevention and oral health care to literacy promotion and reducing infant deaths in Wisconsin.

**References**

Representative Dana Wachs

[wachs@gcwlawyers.com](mailto:wachs@gcwlawyers.com)

Representative Peter Barca

[Rep.Barca@legis.wisconsin.gov](mailto:Rep.Barca@legis.wisconsin.gov)

Katie Boyce

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Dan Schooff

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608-201-1513

**From:** [Woicekowski, Mike P - GOV](#)  
**To:** [Nilsestuen, Ryan - GOV](#); [McNab, Molly - GOV](#)  
**Cc:** [Gau, Maggie M - GOV](#); [Worcester, Barb - GOV](#); [Pennoyer, Kara - GOV](#); [Hilton, Stephanie - GOV](#); [Fenili, Cassi - GOV](#)  
**Subject:** For review (10:00am Monday, Jan 28): Sec Brennan SEI  
**Date:** Sunday, January 27, 2019 4:56:12 PM  
**Attachments:** [Brennan\\_Statement of Economic Interests 2018.pdf](#)

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Ryan & Molly,

Attached is Sec. Brennan's SEI. He has to submit it tomorrow.

Thanks.

Michael Woicekowski

Office of Governor Tony Evers

Email: [Mike.Woicekowski@wisconsin.gov](mailto:Mike.Woicekowski@wisconsin.gov)

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# Statement of Economic Interests

Filed in 2019 for calendar year 2018

**Official Name:** Brennan, Joel

**Agency or Office:** Department of Administration

**Position Title:** Secretary

**Agency or Office:** Wisconsin Economic Development Corporation (WEDC)

**Position Title:** Board Member-Ex-Officio Member, DOA Secretary

**Agency or Office:** Investment Board

**Position Title:** Member-ex officio DOA/designee position

- If you were appointed or nominated to a new position or a new term of office since 12/31 of the previous year, this section should be current as of your start date.
- If you are a continuing official, this section should be current as of 12/31 of the previous year.
- If you are a candidate, this section should be current as of 12/31 of the year before your election. (Forms may not be filed before 12/1 of the year before your election.)

The information sought in this form is required by Wis. Stat. §§ 19.43 and 19.44, or Supreme Court Rule 60.05. Failure to file a completed form may result in a forfeiture of up to \$500. Statements of Economic Interests are open for public inspection. The Wisconsin Ethics Commission will notify you of the identity of any person who examines your Statement. In accordance with Wis. Stat. § 15.04(1)(m), the Wisconsin Ethics Commission states that no personally identifiable information is likely to be used for purposes other than those for which it is collected.

Definitions:

- "*Family*" or "*family member*" means your spouse, and any child, stepchild, parent, or parent-in-law who receives more than one-half of his or her support from you or from whom you receive more than one-half of your support.
- "*Income*" means gross income before deductions and depreciation, from whatever source derived, as defined by the Internal Revenue Code, but excludes dividends and interest.
- A "*lobbyist*" is an individual who attempts to influence legislation or administrative rules in Wisconsin by communicating with an elected state official, agency official, or legislative employee on another's behalf for pay. For a list of current lobbyists, go to: <https://lobbying.wi.gov/Who/Lobbyists/2017REG/SearchNames>.

If you need further assistance, please contact Ethics Commission Staff at 608-266-8123 or [ethics@wi.gov](mailto:ethics@wi.gov).

**Information current as of December 31, 2018**

## 1A: WISCONSIN DEFERRED COMPENSATION PROGRAM INVESTMENTS

**a) Funds Available in Wisconsin Deferred Compensation Program.** These funds are available to participants in the Wisconsin Deferred Compensation program and many of them are also available for direct purchase, independent of that program. If you held an investment of \$5,000 or more in any of these funds – either directly or through the program– please check the appropriate box. Please report other investments under the next question.

Information in this section must be current as of the new official's start date or nomination date. For candidates, or officials filing an annual SEI, the section must be current as of 12/31 of the previous calendar year.

### PROFILE SERIES

Name of Security	None	\$5,000 to \$50,000	More Than \$50,000
Vanguard Retirement 2055	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Vanguard Retirement 2045	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Vanguard Retirement 2035	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Vanguard Retirement 2025	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Vanguard Retirement 2015	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Vanguard Target Retirement Income	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>

## INTERNATIONAL

American Euro Pacific Growth	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
BlackRock EAFE Equity Index	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>

## SMALL CAP

Name of Security	None	\$5,000 to \$50,000	More Than \$50,000
BlackRock Russell 2000 Index	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
DFA US Micro Cap Portfolio	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>

## MID CAP

Name of Security	None	\$5,000 to \$50,000	More Than \$50,000
BlackRock Mid Cap Equity Index	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
T Rowe Price Mid Cap Growth	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>

## LARGE CAP

Name of Security	None	\$5,000 to \$50,000	More Than \$50,000
Calvert Social Investment Equity	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Fidelity Contrafund	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Vanguard Institutional Index Plus	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Vanguard Wellington - Admiral Shares	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>

## BOND

Name of Security	None	\$5,000 to \$50,000	More Than \$50,000
BlackRock US Debt Index	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Federated US Government Securities 2-5yrs	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Vanguard Long-term Investment Grade Adm Shares	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>

## MONEY MARKET

Name of Security	None	\$5,000 to \$50,000	More Than \$50,000
Vanguard Admiral Treasury Money Market	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>

## FIXED RETURNS FOR THE QUARTER

Name of Security	None	\$5,000 to \$50,000	More Than \$50,000
Stable Value	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
FDIC Bank Option	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>

## 1B: OTHER INVESTMENTS

**b) Other Investments.** List mutual and money market funds, stocks, bonds, limited partnerships, and Wisconsin governmental securities in which you and your family's interest was valued at \$5,000 or more. Please list securities by name (e.g., Fidelity S&P Index 500 Fund, or ABC Corporation). Do not just list the type of account or the institution through which the investments are held (e.g., IRA, Merrill Lynch account, etc.).

Include: stocks and stock options, commodity futures contracts, bonds, limited partnerships, securities issued by the State of Wisconsin or by local government entities within Wisconsin, mutual funds, and money market funds (include any of the aforementioned investments held directly, or through a deferred compensation plan, profit-sharing plan, or pension plan whose investments you or your family directs; in an individual retirement account (IRA); in a trust you or a family member created or of which you or a family member have beneficial use; or held for you by a corporation, partnership, or other entity which you or a family member controls).

DO NOT include: the Wisconsin retirement system, savings accounts, checking accounts, certificates of deposit, annuities, insurance contracts, securities issued by the federal government or a government outside Wisconsin, securities issued by an organization that does not do any business in Wisconsin, investments held by you or your family whose total interest is valued less than \$5,000.

Information in this section must be current as of the new official's start date or nomination date. For candidates, or officials filing an annual SEI, the section must be current as of 12/31 of the previous calendar year.

#### WISCONSIN GOVERNMENTAL SECURITY

Name of Security	None	\$5,000 to \$50,000	More Than \$50,000
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#### STOCK

Name of Security	None	\$5,000 to \$50,000	More Than \$50,000
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#### MUTUAL FUND OR MONEY MARKET FUND

Name of Security	None	\$5,000 to \$50,000	More Than \$50,000
AFS Europacific Growth Fund R6	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
American Century Equity	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
American Funds College 529	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
AMG Managers Fairpointe Mid Cap I	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
Baird MidCap Inst	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
Brokerage Money Market	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
Brown Capital Management Small Company Fund	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
Cohen & Steers Rlty	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
Delaware Small Cap	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
Deutsche Enhanced Comdty Strat Inst	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
Dodge & Cox Income	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
FMI FDS Inc. Intl Fund	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
FMI Funds FMI International	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
Goldman Sachs International Small Cap	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
Income Fund Class P	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
iShares TR Core S&P 500 ETF	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
iShares TR Core S&P MCP ETF	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
JHancock Income R6	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
MFS Mid-Cap ValueFund	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
New World Fund Class F-2	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
Northwestern Mutual Annual Fixed Rate Fund	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
Oakmark Select 1	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
PIMCO Commodities PLUS Strategy P	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
Principal Global Diversified Income	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
SCHWAB STRATEGIC TR INTL EQTY ETF	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
T. Rowe Price Growth Stock Fund	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
Vanguard Intl Equity Index F FTSE Emr Mkt ETF	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>

#### LIMITED PARTNERSHIP

Name of Security	None	\$5,000 to \$50,000	More Than \$50,000
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#### BOND

Name of Security	None	\$5,000 to \$50,000	More Than \$50,000
Fidelity Adv Total Bond	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
Vanguard BD Index FD Inc. Long Term BD	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>

## 2: BUSINESS ACTIVITIES

List businesses, farms, rental, commercial, and income-producing real estate; and business activities in which you or your family had at least a 10% or greater interest.

### a) Enterprises operating under a business or trade name:

List the name of each business; farm; and rental, commercial and income-producing real estate that operated under a business name.

Information in this section must be current as of the new official's start date or nomination date. For candidates, or officials filing an annual SEI, the section must be current as of 12/31 of the previous calendar year.

#	Name of Business	Nature of Business	City	County	State
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List businesses, farms, rental, commercial, and income-producing real estate; and business activities in which you or your family had at least a 10% or greater interest.

### b) Enterprises not operating under a business or trade name:

If no business or trade name, list the address or fire number where the enterprise is located.

- If you or a family member owned rental or other income-producing real estate, but did not operate under a business name, list the street address or fire number, municipality or town, county, and state of the real estate, and describe the nature of the business.
- If you or a family member was self-employed, but did not operate under a business name, list the street address or fire number, municipality or town, county, and state of the real estate, and describe the nature of the business.

Information in this section must be current as of the new official's start date or nomination date. For candidates, or officials filing an annual SEI, the section must be current as of 12/31 of the previous calendar year.

#	Name of Business	Nature of Business	City	County	State
---	------------------	--------------------	------	--------	-------

## 3: BUSINESS PARTNERS

**Business Partners.** For each enterprise reported under question 2, list its co-owners, partners, officers, and directors (other than yourself), unless the information is already registered with the Wisconsin Department of Financial Institutions.

If you need to edit the name of the business, make changes in question 2.

List separately for each business the names and locations:

- for a general partnership, its partners
- for a corporation not registered to do business in Wisconsin, its officers and directors
- for a limited partnership not registered to do business in Wisconsin, its general partners

Do not list:

- information for a limited partnership created or registered in Wisconsin
- information for a corporation created or registered in Wisconsin

Information in this section must be current as of the new official's start date or nomination date. For candidates, or officials filing an annual SEI, the section must be current as of 12/31 of the previous calendar year.

#	Name of Business	Partners, or Officers and Directors	City	State
---	------------------	-------------------------------------	------	-------

## 4: COMMERCIAL CUSTOMERS, CLIENTS, AND TENANTS

**Commercial Customers, Clients, and Tenants.** For each unincorporated business, subchapter S corporation, service



corporation (SC), limited liability company (LLC), partnership, or income-producing real estate reported in question 2 from which the filer or a member of the filer's immediate family received \$10,000 or more in the previous calendar year, list businesses, organizations, and lobbyists that paid the enterprise \$10,000 or more in the previous calendar year.

Please also indicate if an organization listed authorized you to represent it in its dealings with others as an attorney-at-law, agent, spokesperson, or representative.

List: both a third-party payer as well as the customer, client, or tenant if the business received income from a third-party payer (such as a fee, commission, or insurance payment received by a realtor, travel agent, or medical practice)

Do not list: an individual (unless the individual was a lobbyist or acting on behalf of a business or organization), or a decedent's estate

Information in the section must cover the entire previous calendar year.

#	Name of Customers	City	State	Spokesperson
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## 5: NON-COMMERCIAL REAL ESTATE

**Non-Commercial Real Estate.** List the specific location of Wisconsin real estate in which you or your family had an interest (except your principal residence and real estate already listed in question 2).

List: real estate you or your family owned directly or through a partnership, corporation, trust or other enterprise.

Do not list: you principal residence unless it was used to conduct business or for rental purposes, or real estate for which you provided the location under question 2.

Information in this section must be current as of the new official's start date or nomination date. For candidates, or officials filing an annual SEI, the section must be current as of 12/31 of the previous calendar year.

#	Location of Property	Municipality or town	County	State	Nature of interest
---	----------------------	----------------------	--------	-------	--------------------

## 6: OFFICER OR DIRECTOR

**Officers and Directors.** List organizations of which you or a family member was an officer or director (unless already listed in question 2).

List: each business, labor union, association, cooperative, or other organization of which you or a family member was an officer or director.

Do not list: charitable organizations (entities to which a contribution is tax deductible), political organizations (entities whose primary purpose is to influence voting), non-profit social or community service organizations, trusts, or federal/state/local governments or governmental agencies.

Information in this section must be current as of the new official's start date or nomination date. For candidates, or officials filing an annual SEI, the section must be current as of 12/31 of the previous calendar year.

#	Business or Organization	City	State	Position
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## 7: AGENT, & REP. SPOKESPERSON

**Agent, Representative or Spokesperson.** List each organization that authorized you or a family member to represent it in its dealings with others as an attorney-at-law, agency, spokesperson, or representative (unless already listed in question 2, 3, or 6).

List: each business, labor union, association, cooperative, partnership, or other organization for which you or a family member was an authorized representative or legal agent; in the case of a lawyer, business clients for which you or a family member was authorized to provide representation in dealing with other parties or before a tribunal.

Do not list: employers listed in Item 9, businesses you listed in Item 2 as having a 10 percent or greater interest, individuals, charitable organizations (entities to which a contribution is tax deductible), political organizations (entities whose primary purpose is to influence voting), non-profit social or community service organizations, trusts, federal/state/local governments or governmental agencies, and organizations for which your efforts or those of a family member did not include representation to third parties (in the case of a lawyer).

Information in this section must be current as of the new official's start date or nomination date. For candidates, or officials filing an annual SEI, the section must be current as of 12/31 of the previous calendar year.

#	Business or Organization	City	State
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## 8: CREDITOR

**Creditors.** List creditors to which you or your family owed \$5,000 or more.

Include: each creditor (for personal and business debts) if you or a family member was personally liable for the debt, and your portion of any partnership debts.

Information in this section must be current as of the new official's start date or nomination date. For candidates, or officials filing an annual SEI, the section must be current as of 12/31 of the previous calendar year.

#	Creditor	City	State	\$5,000 to \$50,000	More Than \$50,000
1	Wells Fargo	San Francisco	CA	<input type="checkbox"/>	<input checked="" type="checkbox"/>

Information covers entire calendar year of 2018

## 9: EMPLOYERS

**Employers.** List your and your family's employers, or other sources of income (\$1,000 or more of income) in the previous calendar year.

List: each employer from which you or a family member received income of \$1,000 or more during the year; the office or department (if a State of Wisconsin employee).

Do not list: an individual (unless the individual was a lobbyist or action on behalf of an organization).

Information in the section must cover the entire previous calendar year.

#	Name of Business	City	State	Nature of Business
1	Discovery World	Milwaukee	WI	Non-Profit organization
2	Northwestern Mutual Life Ins Co	Milwaukee	WI	Financial Technology

## 10: ADDITIONAL SOURCES OF INCOME

List other sources from which you or your family received income of \$1,000 or more in the previous calendar year.

List: Social Security payments; an entity from which you or your family received retirement benefits; an entity from which you or your family received directors fees; in the case of a fee or commission, both a third-party payer as well as

your customer, client, or tenant; an entity that purchased real estate from you or your family; an entity that furnished you or your family honoraria not reported in question 12; any source of income not listed in question 2 or 9

Do not list: the source of dividends or interest; the source of insurance benefits, inheritances, scholarships (if no teaching or services were required in return); the purchaser of securities unless you know the purchaser's identity; an individual (unless the individual was a lobbyist or acting on behalf of a business or organization).

Information in the section must cover the entire previous calendar year.

#	Source of Income	City	State
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## 11: ENTERTAINMENT AND GIFTS

List individuals and organizations that provided you with entertainment or gifts (more than \$50 in the aggregate) in the previous calendar year.

Do not list: gifts received by family members if they were not intended for you; gifts from your spouse, child, parent, brother, sister, grandchild, grandparent, aunt, uncle, niece, nephew, fiancé(e), parent-in-law, grandparent-in-law, brother-in-law, or sister-in-law.

Information in the section must cover the entire previous calendar year.

#	Name of Provider	City	State
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## 12: HONORARIUM EXPENSES

List, for the previous calendar year, sources of honoraria and payment of expenses related to your state government duties (more than \$50 in the aggregate) not previously reported to the Wisconsin Ethics Commission.

List: each individual or organization from which you received lodging, transportation, meals, expenses, or honoraria having a total value of more than \$50, for attendance at a conference, presentation of a talk, participation in a meeting, or for a published work about issues initiated by or affecting state government or state agencies.

Do not list: information about lodging, transportation, meals, money or any other thing of pecuniary value: (1) if you returned it within 30 days; (2) if you received it from the agency of which your state public office is a part; (3) if you received it from a source already listed in question 2, 9, or 10; (4) if you already reported the payment to the Wisconsin Ethics Commission as a matter of public record.

Information in the section must cover the entire previous calendar year.

#	Payer	Expenses Value	Honorarium Amount	Circumstances of receipt
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## STATEMENT OF SPOUSAL NON-DISCLOSURE ATTACHMENT

Click any documents below to open

## ADDITIONAL DOCUMENTS

Click any documents below to open

(You must check this checkbox and click Submit to file your SEI).

I have read the accompanying instructions and certify:

**Due Date: 1/28/2019**

I have read the accompanying instructions and certify that the information contained in this Statement of Economic Interests is true, complete, and correct to the best of my knowledge, information, and belief. In the event this Statement of Economic Interests is filed prior to December 31st for the following calendar year, I certify that I will amend it on or before the statutory filing deadline to accurately reflect my economic interests as of December 31st. If any part has been left blank, I have done so intentionally because there is nothing to report.

The information sought in this form is required by Wis. Stat. §§ 19.43 and 19.44, or Supreme Court Rule 60.05. Failure to file a completed form may result in a forfeiture of up to \$500. Statements of Economic Interests are open for public inspection. The Wisconsin Ethics Commission will notify you of the identity of any person who examines your Statement. In accordance with Wis. Stat. § 15.04(1)(m), the Wisconsin Ethics Commission states that no personally identifiable information is likely to be used for purposes other than those for which it is collected.

If filing a paper copy please sign and date:

Signature: \_\_\_\_\_

Date : \_\_\_\_\_

**From:** [Woickowski, Mike P - GOV](#)  
**To:** [Gau, Maggie M - GOV](#); [Worcester, Barb - GOV](#); [Pennoyer, Kara - GOV](#); [Hilton, Stephanie - GOV](#); [Madden, Zach A - GOV](#); [Fenili, Cassi - GOV](#)  
**Cc:** [Zimmerman, Maddie - GOV](#)  
**Subject:** For review (5:00pm today): Secretary-designee Frostman meetings  
**Date:** Tuesday, January 29, 2019 9:45:28 AM

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Hey all,

Below is a list of Secretary-designee Frostman's meetings. He has 20/33 scheduled.

1/29/2019 – Senator Chris Larson 3:30pm

1/30/2019 – Senator Rob Cowles 1:30pm

2/5/2019 – Senator Kathy Bernier 3:00 pm (Tentative)

2/5/2019 – Senator Jerry Petrowski 3:30pm

2/6/2019 – Senator Patty Schachtner 9:30am

2/6/2019 – Senator Fred Risser 10:00am

2/6/2019 – Senator Tim Carpenter 10:30am

2/6/2019 – Senator Scott Fitzgerald 11:00am

2/6/2019 – Senator Andre Jacques 4:00pm

2/6/2019 – Senator Janet Bewley 4:30pm

2/7/2019 – Senator Jeff Smith 9:30am

2/7/2019 – Senator Devin LeMahieu 10:00am

2/7/2019 – Senator Roger Roth 1:00pm

2/7/2019 – Senator Janis Ringhand 2:00pm

2/11/2019 – Senator Jon Erpenbach 9:30am

2/14/2019 – Senator Dave Craig 3:00pm

2/19/2019 – Senator Luther Olsen 10:30am

2/20/2019 – Senator Steve Nass 11:00am

2/20/2019 – Senator Alberta Darling 12:00pm

2/20/2019 – Senator LaTonya Johnson 1:00pm

Thanks!

Mike

Michael Woickowski

Office of Governor Tony Evers

Email: [Mike.Woickowski@wisconsin.gov](mailto:Mike.Woickowski@wisconsin.gov)

[Like Governor Tony Evers on Facebook](#) | [Follow Governor Tony Evers on Twitter](#)

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Gov. Evers](#) [GOV](#)  
**Subject:** Fwd: A media statement to be released by NOON, Wisconsin time...  
**Date:** Friday, February 1, 2019 12:37:08 PM

---

Sent from my iPhone

Begin forwarded message:

**From:** "Brennan, Joel - DOA" <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>  
**Date:** February 1, 2019 at 12:04:14 PM CST  
**To:** "Baldauff, Melissa - GOV" <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>, "Gau, Maggie M - GOV" <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** Fwd: A media statement to be released by NOON, Wisconsin time...

Sent from my iPhone

Begin forwarded message:

**From:** Louis Woo <[\[REDACTED\]@ifengpai.com](mailto:[REDACTED]@ifengpai.com)>  
**Date:** February 1, 2019 at 11:46:45 AM CST  
**To:** "Brennan, Joel - DOA" <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>, "Barca, Peter W - DOR" <[peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)>, Mark Hogan <[mark.hogan@wedc.org](mailto:mark.hogan@wedc.org)>  
**Cc:** Robert Schlaeger <[robert.schlaeger@fewidev.com](mailto:robert.schlaeger@fewidev.com)>  
**Subject:** A media statement to be released by NOON, Wisconsin time...

Please pass the statement below for Governor Evers. Thanks and have a great weekend! Louis

### **Statement from Foxconn Technology Group**

After productive discussions between the White House and the company, and after a personal conversation between President Donald J. Trump and Chairman Terry Gou, Foxconn is moving forward with our planned construction of a Gen 6 fab facility, which will be at the heart of the Wisconsin Valley

Science and Technology Park. This campus will serve both as an advanced manufacturing facility as well as a hub of high technology innovation for the region.

Our decision is also based on a recent comprehensive and systematic evaluation to help determine the best fit for our Wisconsin project among TFT technologies. We have undertaken the evaluation while simultaneously seeking to broaden our investment across Wisconsin far beyond our original plans to ensure the company, our workforce, the local community, and the state of Wisconsin will be positioned for long-term success.

We look forward to continuing to expand our investment in American talent in Wisconsin and the US.

**From:** [Mark Hogan](#)  
**To:** [Brennan, Joel - DOA](#); [Barca, Peter W - DOR](#); [Gau, Maggie M - GOV](#); [Baldauff, Melissa - GOV](#)  
**Subject:** Fwd: An update media statement on Nikkei  
**Date:** Thursday, January 31, 2019 4:27:46 PM

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Get [Outlook for iOS](#)

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**From:** Louis Woo <[REDACTED]@ifengpai.com>  
**Sent:** Thursday, January 31, 2019 4:26 PM  
**To:** Mark Hogan  
**Subject:** An update media statement on Nikkei

### **Statement from Foxconn Technology Group**

Foxconn is continuing its Wisconsin project. The company remains committed to its long-term investment and creating 13,000 jobs in Wisconsin.

All interactions to date with Governor Evers and his team have been constructive and we look forward to further discussions as we continue to invest in American talent and broaden the base of our investment within the State of Wisconsin.

While Foxconn's need to be responsive to the global market environment has necessitated a reconsideration of which technology will best suit the needs of its customers, its commitment to the construction of the Wisconsin Valley Science and Technology Park campus and the creation of 13,000 jobs in Wisconsin remain unchanged. Foxconn will be moving forward with plans to build an advanced manufacturing facility in Wisconsin. In the next 18 months, Foxconn plans to construct:

- a) A liquid crystal module backend packaging plant
- b) A high precision molding factory
- c) A system integration assembly facility
- d) A rapid prototyping center to help startups to test out their hardware ideas and concepts which will go in line with building the AI 8K+5G ecosystem



- e) A research and development center
- f) A high-performance data center inside the park or in the vicinity
- g) A town center to support the people working in the Wisconsin Valley Park

We look forward to continued investment in American talent as we build the AI 8K + 5G ecosystem we are creating in Wisconsin and the US. Further updates will be shared in due course.

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Zimmerman, Maddie - GOV](#)  
**Subject:** Fwd: NGA Committees | Governor's Preferences Due Friday  
**Date:** Tuesday, January 29, 2019 7:29:23 AM  
**Attachments:** [New Governors 2019 Committee Request Letter FINAL.pdf](#)  
[ATT00001.htm](#)  
[NGA Committee Assignment Request Form 2019-2020 - New Governors.docx](#)  
[ATT00002.htm](#)

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Please print off for me

Sent from my iPhone

Begin forwarded message:

**From:** "Scarbin, Courtney" <[cscarbin@nga.org](mailto:cscarbin@nga.org)>  
**Date:** January 29, 2019 at 4:14:01 AM CST  
**To:** "Scarbin, Courtney" <[cscarbin@nga.org](mailto:cscarbin@nga.org)>  
**Subject:** NGA Committees | Governor's Preferences Due Friday

Good morning,

You are receiving this email because the National Governors Association has not yet received your Governor's committee assignment request form. NGA Advocacy conducts its mission via five NGA Policy Committees which are responsible for governors' engagement at the national level with Congress, federal agencies and the White House. Each governor may serve on one of NGA's five standing committees – (1) Economic Development and Commerce; (2) Education and Workforce; (3) Health and Human Services; (4) Homeland Security and Public Safety; and (5) Natural Resources.

NGA Chair Governor Steve Bullock (MT) and Vice Chair Governor Larry Hogan (MD) are requesting that you review the attached letter and **complete and submit the attached form to me by no later than Friday, February 1** to express your Governor's preference for placement on NGA's policy committees. If you have any questions, please contact Stephen Parker ([sparker@nga.org](mailto:sparker@nga.org); 202-624-5369).

Best,  
Courtney

**Courtney Scarbin**

Project Coordinator, Office of Government Relations  
National Governors Association  
202-719-2874  
444 N. Capitol St. #267  
Washington, D.C. 20001  
[cscarbin@nga.org](mailto:cscarbin@nga.org)

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**Steve Bullock**  
Governor of Montana  
Chair

**Larry Hogan**  
Governor of Maryland  
Vice Chair

**Scott D. Pattison**  
Executive Director and CEO

December 21, 2018

**TO ALL GOVERNORS-ELECT:**

With 22 new governors and the large number of outgoing governors, the National Governors Association (NGA) is requesting that new governors submit preferences for placement on the organization's policy committees. The NGA policy committees are responsible for governors' engagement at the national level and with Congress, federal agencies and the White House.

Each governor may serve on one of NGA's five standing committees – Economic Development and Commerce; Education and Workforce; Health and Human Services; Homeland Security and Public Safety and Natural Resources.

In addition, you may also serve on one of NGA's three ancillary committees - NGA Center for Best Practices Board, NGA Finance Committee, or NGA Legal Affairs Committee. Finance and Legal Affairs report to the NGA Executive Committee.

Please indicate on the enclosed form your first and second choice for standing committee appointment for the first half of 2019.

Whenever possible, NGA leadership will assign you to your first preference, but we may need to make some adjustments to ensure a reasonable committee size as well as political and geographical balance. Please also indicate any interest you may have in appointment to standing committee leadership.

Committees will be selected again before the Summer Meeting in July 2019 and NGA will solicit your committee preferences in early Summer 2019.

Please return the completed form to Courtney Scarbin at NGA ([cscarbin@nga.org](mailto:cscarbin@nga.org); 202-719-2874) **no later than Monday, January 14, 2019.**

We will notify of your Committee assignment by January 31, 2019.

Sincerely,

Steve Bullock  
Montana

Larry Hogan  
Maryland

Enclosure



## 2019-2020 COMMITTEE ASSIGNMENT REQUEST

**FROM:** Governor \_\_\_\_\_

**DUE:** Friday, February 1, 2019

**SEND TO:** Courtney Scarbin (Email: [cscarbin@nga.org](mailto:cscarbin@nga.org) / 202-719-2874)

<p style="text-align: center;"><b>NGA STANDING COMMITTEES</b>  <b>(If you serve on NGA’s Executive Committee you cannot serve as chair of any other NGA committee)</b></p>	<p style="text-align: center;"><b>First Choice Committee</b>  Please mark your first committee choice.</p>	<p style="text-align: center;"><b>Second Choice Committee</b>  Please mark your second committee choice.</p>	<p style="text-align: center;"><b>Leadership Interest</b>  Please check if you are interested in a leadership position for this committee.</p>
<p><b>Economic Development and Commerce Committee (EDC)</b></p> <p>EDC has jurisdiction over a broad range of issues in the areas of transportation infrastructure, telecommunications, international trade promotion and financial services regulation.</p>			
<p><b>Education and Workforce Committee (EdW)</b></p> <p>EdW has jurisdiction over issues in the area of education (including early childhood, elementary and secondary education, and higher education) as well as in the area of workforce development.</p>			
<p><b>Health and Human Services (HHS)</b></p> <p>HHS has jurisdiction over issues dealing with health care, particularly as they relate to Medicaid and human services programs including TANF.</p>			
<p><b>Homeland Security and Public Safety Committee (HSPS)</b></p> <p>HSPS has jurisdiction over issues regarding homeland security, the National Guard and homeland defense, criminal justice and public safety and veterans’ affairs.</p>			

<b>Natural Resources Committee (NR)</b>  NR has jurisdiction over agriculture, energy, the environment, and natural resources issues.			
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## NGA ANCILLARY COMMITTEES

Please mark your interest in participating on one of NGA’s ancillary committees:

- \_\_\_\_\_ **Center for Best Practices Board of Directors**  
Four governors serve on the NGA Center for Best Practices board of directors. The NGA Center’s board is chaired by the vice chair of NGA and is evenly balanced between the two major political parties. Governors on the Board meet at the Winter and Summer Meetings to help direct the work of the NGA Center. The representatives of the governors meet quarterly. Additionally, governors’ staff representatives review all publications produced by the Center.
- \_\_\_\_\_ **Finance Committee**  
Four governors serve on the Finance Committee. The Finance Committee is chaired by the vice chair of NGA and is responsible for the financial integrity of NGA’s activities. Duties include reviewing and recommending budgets, dues, and investments, as well as monitoring revenues and expenditures. Members must have been either a member of the Executive Committee and/or Standing Committee Chairs.
- \_\_\_\_\_ **Legal Affairs Committee**  
Three governors serve on the Legal Affairs Committee. The Legal Affairs Committee (LAC) advises the National Governors Association (NGA) Executive Committee on whether NGA should participate as amicus curiae in cases of broad interest to Governors and states before the U.S. Supreme Court, federal appellate courts, and state supreme courts.

**STAFF CONTACT:** Please give us the name, title, phone number and e-mail address of the staff person who will represent you on your first committee choice.

NAME:
TITLE:
PHONE:
EMAIL:





**From:** [Dye, Jenni N - GOV](#)  
**To:** [Gau, Maggie M - GOV](#)  
**Cc:** [Pennoyer, Kara - GOV](#); [Worcester, Barb - GOV](#)  
**Subject:** Fwd: Religious exemption for foster care agency  
**Date:** Thursday, January 31, 2019 11:21:30 AM  
**Attachments:** [Miracle Hill gets religious exemption to provide foster care.docx](#)  
[HHS Response Letter to S Carolina Exception Request.pdf](#)  
[Trump admin grants religious exemption to foster care agency.docx](#)  
[S Carolina Request for Religious Waiver.pdf](#)

---

Flagging given MG's questions during budget briefings yesterday. This is an FYI, no action needed.

Jenni Dye  
Policy Director  
Office of Governor Tony Evers  
Email: [jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)  
Phone: [REDACTED] (office)

---

**From:** Melfi, Danielle - DCF <[danielle.melfi@wisconsin.gov](mailto:danielle.melfi@wisconsin.gov)>  
**Sent:** Thursday, January 24, 2019 12:18 PM  
**To:** Dye, Jenni N - GOV  
**Subject:** Fwd: Religious exemption for foster care agency

Sharing as an FYI. Will let you know if anything pops here. Who is the right person from the AG's office to flag this for as well?

Thanks!

Danielle I. Melfi  
Assistant Secretary  
Department of Children and Families

Begin forwarded message:

**From:** "Paige, Gina M - DCF" <[GinaM.Paige@wisconsin.gov](mailto:GinaM.Paige@wisconsin.gov)>  
**To:** "Melfi, Danielle - DCF" <[danielle.melfi@wisconsin.gov](mailto:danielle.melfi@wisconsin.gov)>, "Pertl, Jeff - DCF" <[jeff.pertl@wisconsin.gov](mailto:jeff.pertl@wisconsin.gov)>, "Amundson, Emilie A - DCF" <[Emilie.Amundson@wisconsin.gov](mailto:Emilie.Amundson@wisconsin.gov)>  
**Subject:** Fwd: Religious exemption for foster care agency

Please see below email from John. Thanks!

Gina Paige  
Communications Director  
Department of Children and Families  
P: [REDACTED]

Begin forwarded message:

**From:** "Tuohy, John O - DCF" <[John.Tuohy@wisconsin.gov](mailto:John.Tuohy@wisconsin.gov)>  
**To:** "Paige, Gina M - DCF" <[GinaM.Paige@wisconsin.gov](mailto:GinaM.Paige@wisconsin.gov)>, "Bove, Fredi-Ellen E - DCF" <[FrediEllen.Bove@wisconsin.gov](mailto:FrediEllen.Bove@wisconsin.gov)>, "Elliott, John M - DCF" <[John.Elliott@wisconsin.gov](mailto:John.Elliott@wisconsin.gov)>  
**Cc:** "Jenkins, Beverly M - DCF" <[Beverly.Jenkins@wisconsin.gov](mailto:Beverly.Jenkins@wisconsin.gov)>, "Nikolay, Robert A - DCF" <[Robert.Nikolay@wisconsin.gov](mailto:Robert.Nikolay@wisconsin.gov)>  
**Subject:** Religious exemption for foster care agency

Hi All:

FYI – Stories and the letter from the federal Administration for Children and Families (ACF) allowing an exemption to federal civil rights requirements for a faith-based foster care agency in South Carolina that only licenses Christian foster families. While the practice of faith-based organizations being selective in approving persons for foster care and adoption placements has not gotten much attention in Wisconsin, it has been a major issue in other states such as Michigan and Kansas. The federal ACF allowing an exemption for South Carolina could lead to more attention to this issue in Wisconsin.

**John Tuohy**

Director, Bureau of Regional Operations

Department of Children and Families

201 East Washington Avenue

Madison, WI 53703

Phone: [REDACTED]

Email: [john.tuohy@wisconsin.gov](mailto:john.tuohy@wisconsin.gov)



## **Miracle Hill gets religious exemption to provide foster care in SC despite complaints**

**By Angelia Davis, The Greenville (SC) News, January 23, 2019**

The U.S. Department of Health and Human Services on Wednesday granted Greenville-based Miracle Hill Ministries an exemption to continue its faith-based foster care program that works only with Christians.

Miracle Hill has been operating its program for decades, but its recruiting policy came under scrutiny after the Obama administration implemented a new regulation for federal funding recipients shortly before the inauguration of President Donald Trump. The regulation prohibits groups receiving federal funding from discriminating on the basis of religion.

Gov. Henry McMaster had requested an exemption on Miracle Hill's behalf in March 2018, and the issue became the focus of a national discussion on religious freedom as the ministry waited on a decision from the federal government.

The Administration for Children and Families, a branch of the U.S. Department of Health and Human Services, granted the exemption Wednesday to protect the religious liberty of all faith-based foster care providers in South Carolina.

"It protects minors who are in need of as many options as possible for being placed in loving foster families," Lynn Johnson, assistant secretary for the Administration of Children and Families, said in a statement. "The government should not be in the business of forcing foster care providers to close their doors because of their faith. Religious freedom is a fundamental human right."

Miracle Hill, the largest provider of foster families in South Carolina for foster children who do not have significant special needs, does not allow gay couples or families that don't agree with its statement of faith to serve as foster parents through its program. However, it does direct those of different beliefs to other foster care programs.

Within the past 10 months, Miracle Hill Ministries and its board members have been the target of hate mail and hate calls. Someone even threatened to burn down the organization's building, Miracle Hill President and CEO Reid Lehman said.

He said he felt a mixture of relief and joy when he learned of the decision.

"It was the right decision to honor the federal Religious Freedom Restoration Act," he said. "It was the right decision to keep the pool of providers for foster care as big as possible, and the right decision to make sure the needs of South Carolina children are met."

The American Civil Liberties Union disagreed with the federal government's decision and considered it to be discrimination. Eight states have passed laws allowing state-contracted child agencies to exclude prospective families based on the religious beliefs of the agency, the ACLU said.

This is the first action by the federal government to sanction such discrimination, the ACLU said.

"There are more than 400,000 children in foster care around the country, and today the Trump administration has turned its back on each of them," said Leslie Cooper, deputy director of the American Civil Liberties Union's LGBT & HIV Project.

"Prospective foster and adoptive parents should be judged only on their capacity to provide love and support to a child — not their faith," Cooper said.

Congressman Jeff Duncan said the decision is a big win for religious liberty, particularly for organizations in South Carolina who provide faith-based services.

"I have been working on this issue for over two years now, and I am happy to see the Administration protect religious liberty and the children and families who rely on these services in the Upstate," Duncan said.

"Faith-based foster and adoption services perform amazing work for communities in South Carolina and around the country," he said. "These organizations care deeply about children and families in need, and they shouldn't be punished by the federal government because of their faith.

Miracle Hill Ministries is the Upstate's largest, most comprehensive provider of services to homeless children and adults, its website said.

Since its start in 1937, the organization has served with programs that include rescue shelters for the homeless, residential addiction recovery, transitional housing, and shelters for children.

"We're clear in our identity," Lehman told *The Greenville News*. "We look like a social service agency, but we're a community of Christ followers and our faith in Christ is the most important part of who we are."

It's important for Miracle Hill to partner with Christians in achieving its mission of serving the poor and especially children in the name of Christ, Lehman said.

"If we had to choose between compromising our spiritual beliefs or not providing these services we would hold fast to our spiritual beliefs," he said.

Lehman said it has been argued that the pool of foster care families is reduced or restricted because Miracle Hill recruits just Christian families. Lehman said Miracle Hill would never deny a healthy person the chance to work with a child.

Lehman said that anyone in the state who wants to foster has a choice of other agencies they could foster with, as well as with DSS.

"If anyone — Jewish, Muslim, atheist, any religion or no religion said 'I want to foster a child' and they looked like a healthy person, we would try to help them find someone to take them through the licensing process because kids need it," he said.

The Anti-Defamation League (ADL) said HHS's decision is "shameful, illegal and immoral," and that "it allows a "government funded foster care agency to openly discriminate against Jews, gay couples and others who don't follow their faith."

"Allowing a taxpayer funded agency to discriminate against Jews and other minorities is outrageous and sets a dangerous precedent for our nation. This is clearly unlawful and will not hold up in court," said Jonathan Greenblatt, CEO and national director of the Anti-Defamation League.

Most of Miracle Hill's existence comes from donations, Lehman said. But some of the funds it receives from the state DSS for reimbursements — about \$600,000 a year — comes from the federal sources, Lehman said.

Amanda Tyler, executive director of the Baptist Joint Committee for Religious Liberty, said the committee opposes "government-funded religious discrimination," and said the action by HHS "signals a dramatic and troubling shift."

"This waiver shows more concern for the providers than children in need and willing foster parents," Tyler said.

Miracle Hill recruits families for foster children, but it doesn't actually place them in the homes of its families. That's the role and decision of the state Department of Social Services, said Sandra Furnell, spokesperson for Miracle Hill.

"When DSS comes to Miracle Hill and says, 'We have this child. Do you have a home that would take this child?', we look among the people we have," Furnell said.

"If we have a family willing and able to receive that child, DSS makes that decision whether or not to place a child with our families," she said. "We don't have the authority to place those children."





ADMINISTRATION FOR  
**CHILDREN & FAMILIES**

Office of the Assistant Secretary | 330 C Street, S.W., Suite 4034  
Washington, DC 20201 | [www.acf.hhs.gov](http://www.acf.hhs.gov)

January 23, 2019

Governor Henry McMaster  
State House  
1100 Gervais Street  
Columbia, SC 29201

Re: Request for Deviation or Exception from HHS Regulations 45 CFR § 75.300(c)

Dear Governor McMaster:

This correspondence responds to your letter of February 27, 2018, to the Acting Assistant Secretary for Children and Families, written “on behalf of South Carolina and faith-based organizations” operating under South Carolina’s Title IV-E Foster Care Program (“the SC Foster Care Program”). As clarified through follow-up telephone calls, your letter requested that the SC Foster Care Program be granted an exception from U.S. Department of Health and Human Services’ (“HHS” or the “Department”) regulations at 45 CFR § 75.300(c), prohibiting subgrantees from selecting among prospective foster parents on the basis of religion, to the extent that such prohibition conflicts with a subgrantee’s religious exercise. We understand that one such faith-based subgrantee, Miracle Hill Ministries (“Miracle Hill”), exclusively recruits foster parents of a particular religion and accounts for up to 15% of your total foster care placements. We also understand that you believe that there are other participating faith-based organizations with similar religious exercise concerns and that other entities in the SC Foster Care Program do not have the same conflicts with § 75.300(c) and would work with prospective foster parents of different faiths or no faith.

Section 75.300(c) says:

(c) It is a public policy requirement of HHS that no person otherwise eligible will be excluded from participation in, denied the benefits of, or subjected to discrimination in the administration of HHS programs and services based on non-merit factors such as age, disability, sex, race, color, national origin, religion, gender identity, or sexual orientation. Recipients must comply with this public policy requirement in the administration of programs supported by HHS awards.

These requirements are broader than the nondiscrimination requirements specified in the Foster Care Program Statute, 42 U.S.C. § 671(a)(18), which says:

(a) Requisite features of State plan. In order for a State to be eligible for payments under this part, it shall have a plan approved by the Secretary which—(18) not later than January 1, 1997, provides that neither the State nor any other entity in the State that receives funds from the Federal Government and is involved in adoption or



foster care placements may—(A) deny to any person the opportunity to become an adoptive or a foster parent, on the basis of the race, color, or national origin of the person, or of the child, involved; or (B) delay or deny the placement of a child for adoption or into foster care, on the basis of the race, color, or national origin of the adoptive or foster parent, or the child, involved.

The statutory requirements of § 671(a)(18) are incorporated into the grant for the SC Foster Care Program through 45 CFR § 75.300(a), which requires “that Federal funding is expended and associated programs are implemented in full accordance with U.S. statutory and public policy requirements.” Other federal civil rights statutes may likewise apply to the SC Foster Care Program directly, as a recipient of federal financial assistance, or through 45 CFR § 75.300(a). Your letter did not request an exception from § 75.300(a).

In support of your exception request, you state that South Carolina has more than 4,000 children in foster care, that South Carolina needs more child placing agencies, and that faith-based organizations “are essential” to recruiting more families for child placement. You specifically cite Miracle Hill, a faith-based organization that recruits 15% of the foster care families in the SC Foster Care Program, and you state that, without the participation of such faith-based organizations, South Carolina would have difficulty continuing to place all children in need of foster care. You make the case that, if the SC Foster Care Program is not provided an exception from § 75.300(c) in this regard, certain faith-based organizations operating under your grant would have to abandon their religious beliefs or forego licensure and funding. You contend this would cause hardship to faith-based organizations and to the SC Foster Care Program. Your letter seeking the exception argued that certain requirements in § 75.300(c) and (d) exceed any nondiscrimination requirements or authority imposed by statute, and that § 75.300(c) and (d) limit the free exercise of religion of faith-based organizations in violation of the Religious Freedom Restoration Act, 42 U.S.C. § 2000bb, *et seq.* (“RFRA”). In follow-up telephone conversations with your chief legal counsel, the request for an exception was narrowed to the religious nondiscrimination provision in § 75.300(c).

On December 18, 2018, Miracle Hill wrote to HHS stating that, in prohibiting Miracle Hill’s use of religious criteria in selecting prospective foster parents under the SC Foster Care Program, HHS’s regulations substantially burden Miracle Hill’s free exercise of religion (including under RFRA), and are also *ultra vires* because they exceed the scope of the relevant statutes. Miracle Hill notes that the South Carolina Department of Social Services, pursuant to the requirements imposed on it through its grants from HHS, declined to renew Miracle Hill’s license to provide foster services and “instead granted [Miracle Hill] a provisional license that would be revoked if [Miracle Hill] continued [its] ministry consistent with [its] religious beliefs.” It is HHS’s understanding that this provisional license will be revoked in January 2019 unless Miracle Hill agrees to partner with foster parents in accordance with § 75.300(c), which Miracle Hill cannot do, because Miracle Hill “believe[s] those who hold certain positions of spiritual influence and leadership—including foster parents—should share [Miracle Hill’s] religious mission and beliefs.”

The HHS Office for Civil Rights (“OCR”) is the HHS component with delegated authority to ensure compliance with RFRA by the Department, its programs, and the recipients of HHS



federal financial assistance. OCR has reviewed Miracle Hill's letter as part of an ongoing investigation and has determined that subjecting Miracle Hill to the religious nondiscrimination requirement in § 75.300(c) (by requiring South Carolina to require Miracle Hill to comply with § 75.300(c) as a condition of receiving funding) would be inconsistent with RFRA.

OCR specifically found that Miracle Hill's sincere religious exercise would be substantially burdened by application of the religious nondiscrimination requirement of § 75.300(c), and that subjecting Miracle Hill to that requirement, by denying South Carolina's exception request, is not the least restrictive means of advancing a compelling government interest on the part of HHS. Relevant to this determination is the fact that the religious nondiscrimination provision in § 75.300(c) exceeds the scope of the nondiscrimination provisions found in the federal statutes applicable to the SC Foster Care Program, and provides no exceptions for religious organizations as are found in other statutes prohibiting religious discrimination. *See, e.g.*, 42 U.S.C. § 2000e-1(a) (Title VII); 42 U.S.C. § 3607(a) (Fair Housing Act). In addition, the interest of allowing potential foster parents into the SC Foster Care Program appears capable of being served by other providers in the program, since at least nine other foster care providers in Miracle Hill's area appear available to assist potential foster parents in the event Miracle Hill is unable to partner with certain potential foster parents because of Miracle Hill's religious beliefs. Of additional relevance is the fact that the OMB Uniform Administrative Requirements, located at 2 CFR § 200.300, do not contain provisions analogous to the broad religious nondiscrimination provision in 45 CFR § 75.300(c). As the Supreme Court recognized in *Holt v. Hobbs*, 135 S. Ct. 853, 866 (2015), consideration of analogous programs operated by other governmental entities is relevant in determining whether the government has a compelling interest "of the highest order" in requiring such a burden on religious exercise. Finally, 45 CFR Part 75 provides a mechanism for granting an exception from requirements of that part, including § 75.300(c): namely, as applicable here, case-by-case exceptions available under 45 CFR § 75.102(b). The Supreme Court has emphasized that, where exceptions are available, the government has a difficult burden to meet before refusing an exception under RFRA. *See, e.g., Gonzales v. O Centro Espirita Beneficente Uniao do Vegetal*, 546 U.S. 418, 434 (2006). Accordingly, OCR concluded that Miracle Hill (and any other similarly situated religious organization in the SC Foster Care Program) is entitled under RFRA to an exception from the religious nondiscrimination requirements of 45 CFR § 75.300.

Section 75.102(b) of 45 CFR states that "[e]xceptions on a case-by-case basis for individual non-Federal entities may be authorized by the HHS awarding agency or cognizant agency for indirect costs, except where otherwise required by law or where OMB or other approval is expressly required by this part." This provision permits the HHS awarding agency (or the "cognizant agency for indirect costs") to grant exceptions on a case-by-case basis.

After reviewing all of the information you have provided, we have determined that requiring your subgrantee Miracle Hill to comply with the religious non-discrimination provision of 45 CFR § 75.300(c) would cause a burden to religious beliefs that is unacceptable under RFRA. While this determination is sufficient to require the granting of your request for an exception from such provision of the regulation, we also note that the application of the regulatory requirement would also cause a significant programmatic burden for the SC Foster Care Program by impeding the placement of children into foster care.

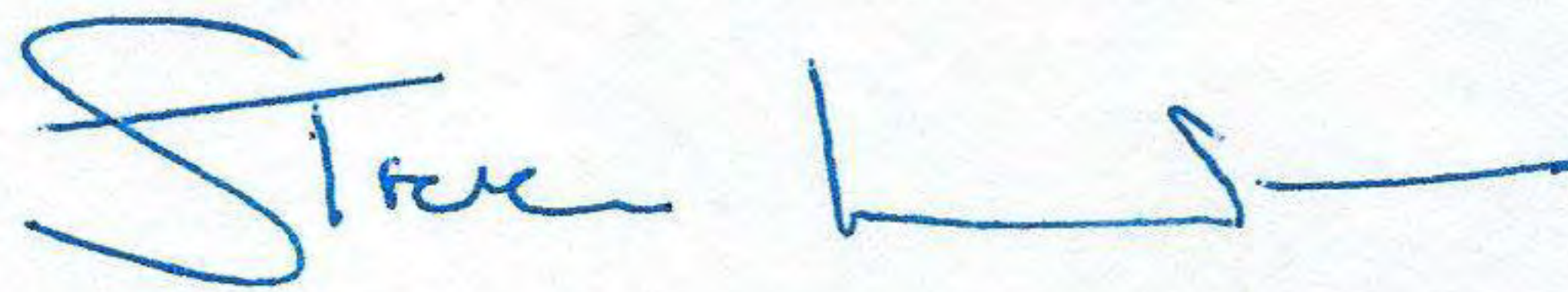


For these reasons, under 45 CFR § 75.102(b), HHS is hereby conditionally granting the requested exception from the religious non-discrimination requirement of 45 CFR § 75.300(c). The exception applies with respect to Miracle Hill or any other subgrantee in the SC Foster Care Program that uses similar religious criteria in selecting among prospective foster care parents. The exception applies on the condition that Miracle Hill, or any other subgrantee making use of this exception, be required to refer potential foster parents that do not adhere to the subgrantee's religious beliefs to other subgrantees in the SC Foster Care Program, or to refer them to the SC Foster Care Program staff themselves, if the SC Foster Care Program staff is equipped to refer those persons to other willing subgrantees. This condition is added on the understanding that Miracle Hill, and any other subgrantee making use of this exception, does not object on religious grounds to making such referrals and, therefore, the condition does not implicate additional RFRA concerns.

Please note that this exception does not relieve the SC Foster Care Program of its obligation to comply with any other requirements of 45 CFR Part 75.300(c), of other paragraphs of 45 CFR Part 75.300, of 42 U.S.C. § 671(a)(18), or of any provisions of civil rights statutes, including Title VI of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, the Age Discrimination Act of 1975, and section 504 of the Rehabilitation Act of 1973 that may apply.<sup>1</sup>

If you require any additional information, please contact me at 202.205.7747.

Sincerely,

A handwritten signature in blue ink, appearing to read "Steven Wagner", followed by a horizontal line.

Steven Wagner  
Principal Deputy Assistant Secretary  
Administration for Children and Families

---

<sup>1</sup> 42 U.S.C. § 2000d *et seq.*, 20 U.S.C. § 1681 *et seq.*, 42 U.S.C. § 6101 *et seq.*, and 29 U.S.C. § 794, respectively.



## **Trump admin grants religious exemption to federally-funded foster care program**

By Jessie Hellman, The Hill, January 23, 2019

The Trump administration announced Wednesday it will allow a ministry in South Carolina that only works with heterosexual Christian families to participate in a federally funded foster care program.

That means Miracle Hill Ministries can receive federal funding to participate in the program while not working with non-Christians, or those who identify as LGBT.

The organization was in violation of a regulation issued by the Obama administration that states organizations receiving funds from the Department of Health and Human Services (HHS) can't discriminate on the basis of religion or sexual orientation.

But Trump's HHS issued an exemption for the ministry to participate in the program, writing that to force it out would be a violation of its religious

"Our federal agency should not – and, under the laws adopted by Congress, cannot – drive faith-motivated foster care providers out of the business of serving children without a compelling government interest, especially now that child welfare systems are stretched thin as a result of the opioid epidemic," said Lynn Johnson, HHS's assistant secretary for children and families.

"The government should not be in the business of forcing foster care providers to close their doors because of their faith. Religious freedom is a fundamental human right."

After the Obama administration issued the regulation, Miracle Hill was notified it was in violation.

South Carolina Gov. Henry McMaster (R) last year asked the Trump administration for an exemption.

The exemption granted Wednesday by HHS will apply to all foster care organizations in the state.

"This decision preserves all of the foster care agencies currently available for children in South Carolina by ensuring faith-based organizations can continue to serve this vulnerable population," Johnson said.

McMaster said in his request to HHS that Miracle Hill recruits 15 percent of the foster care families in the state and that without the participation of faith-based organizations, it would be difficult to place children in homes.

Miracle Hill, which was founded in 1937, has a long-standing policy of only working with potential foster families that identify as Christian.

[On its website](#), [Miracle Hill says](#) foster parents must be born-again believers in Christ, and have a lifestyle that is "free of sexual sin," which includes homosexuality, using pornographic materials and extramarital affairs.

Democrats in Congress blasted HHS's decision Wednesday, arguing that it would make it harder for non-Christians or LGBT individuals to become foster parents when there is already a shortage of those willing to serve.

"To turn away qualified parents because of their religion, sexual orientation or gender identity and deny these kids a secure home is immoral," said Sen. Ron Wyden (OR).

"The decision by HHS to allow for taxpayer-funded discrimination is an affront to American values, jeopardizing the safety and protection of vulnerable children in South Carolina, and potentially across the country."

According to the American Civil Liberties Union, eight states have already passed laws allowing state-contracted child welfare agencies to exclude prospective families based on agencies' religious beliefs.

But this is the first such action by the federal government — and it could soon be replicated in Texas, where the state government has made a similar request to HHS.



HENRY McMASTER  
GOVERNOR

February 27, 2018

The Honorable Steven Wagner  
Acting Assistant Secretary  
Administration for Children and Families  
U.S. Department of Health and Human Services  
330 C Street, SW  
Washington, D.C. 20201

Dear Acting Assistant Secretary Wagner:

South Carolina has more than 4,000 children in foster care, and we are thankful for all the wonderful Child Placing Agencies ("CPAs") that assist in recruiting foster families to serve these children. Today I write specifically on behalf of South Carolina's faith-based organizations that are called to serve and fill the crucial role of CPAs.

Title IV-E of the Social Security Act authorizes the Department of Health and Human Services ("Department") to provide states with funding to assist in caring for children placed in foster family homes. In South Carolina, the Department directs these funds to our Department of Social Services ("DSS"). In turn, DSS contracts with both secular and faith-based CPAs to fulfill grant services. Our faith-based CPAs are essential as our State needs more CPAs to recruit more families. Faith-based organizations have contracted with various government entities for years to serve vulnerable populations, such as contracting with faith-based hospitals provide Medicaid and Medicare funding.

All CPAs follow the requirements of Title IV-E, which mandates that CPAs may not deny a person the right to become an adoptive or foster parent on the basis of "race, color, or national origin." 42 U.S.C. § 671(a)(18). Effective January 11, 2017, the Department attempted to expand the law, adding two new subsections to an existing federal regulation. *See* 45 C.F.R. § 75.300(c), (d). However, Title IV-E already contains a statutory non-discrimination requirement. The Department cannot lawfully expand such statutory provisions through regulations, as a regulation must *implement* the statutory scheme, not *alter* or *amend* it.

February 27, 2018

Moreover, the new regulatory subsections effectively require CPAs to abandon their religious beliefs or forgo the available public licensure and funding, which violates the constitutional rights of faith-based organizations. A regulation used to limit the free exercise of faith-based providers violates the Religious Freedom Restoration Act ("RFRA"). The purpose of RFRA is to ensure that the government cannot substantially burden the free exercise of religion, such as by pressuring an entity to abandon its religious convictions in order to comply with governmental regulations.

The Supreme Court has made clear that that faith-based entities may contract with the government without having to abandon their sincerely religious beliefs. In *Trinity Lutheran Church of Columbia, Inc. v. Comer*, the Supreme Court held that the state policy of denying a "qualified religious entity a public benefit solely because of its religious character . . . goes too far" and violates the Establishment Clause. Upholding the new regulations would have the same effect, forcing a religious organization to choose between the tenets of its faith or applying for a CPA license to serve the children of South Carolina.

South Carolina needs to continue growing our CPAs, not to prevent them from serving our State's children. In fact, one faith-based CPA, Miracle Hill, is our State's largest provider of foster families for Level I foster children, recruiting 15% of the State's foster families. Therefore, on behalf of South Carolina and faith-based organizations like Miracle Hill, I ask that the Department provide a deviation or waiver from its current policy to recoup grant funds from DSS if the Department determines the new regulations are violated by any DSS CPA contracts due to religiously held beliefs. Faith-based CPAs should be allowed to hold their sincerely held religious beliefs and be licensed to recruit foster parents for our foster children.

I look forward to hearing from you on this very important issue.

Yours very truly,



Henry McMaster

**From:** [Baldauff, Melissa - GOV](#)  
**To:** [Dye, Jenni N - GOV](#); [Gau, Maggie M - GOV](#); [Pennoyer, Kara - GOV](#)  
**Subject:** Fwd: US Climate Alliance  
**Date:** Monday, February 4, 2019 12:11:08 PM  
**Attachments:** [NYTimes\\_USCA article JUN2018.pdf](#)  
[ATT00001.htm](#)  
[USCA Factsheet 2018.pdf](#)  
[ATT00002.htm](#)

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Jenni, what do you know about this? Seems like this is a good opportunity to participate and get some good press prior to budget, potentially.

Sent from my iPhone

Begin forwarded message:

**From:** GOV Press <[GOVPress@wisconsin.gov](mailto:GOVPress@wisconsin.gov)>  
**Date:** February 4, 2019 at 12:05:42 PM CST  
**To:** "Baldauff, Melissa - GOV" <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Subject:** FW: US Climate Alliance

**From:** Julie Cerqueira <[jcerqueira@usclimatealliance.org](mailto:jcerqueira@usclimatealliance.org)>  
**Sent:** Monday, February 4, 2019 12:04 PM  
**To:** GOV Press <[GOVPress@wisconsin.gov](mailto:GOVPress@wisconsin.gov)>  
**Cc:** Kristin Igusky <[kigusky@usclimatealliance.org](mailto:kigusky@usclimatealliance.org)>; Steve Tebbe <[stebbe@unfoundation.org](mailto:stebbe@unfoundation.org)>  
**Subject:** US Climate Alliance

I received a bounceback from Melissa's email so wanted to forward to you.

**Julie Cerqueira | U.S. Climate Alliance**

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**From:** Julie Cerqueira  
**Sent:** Monday, February 4, 2019 1:01 PM  
**To:** '[melissa@tonyever.com](mailto:melissa@tonyever.com)' <[melissa@tonyever.com](mailto:melissa@tonyever.com)>; '[maggie@tonyever.com](mailto:maggie@tonyever.com)' <[maggie@tonyever.com](mailto:maggie@tonyever.com)>  
**Cc:** Kristin Igusky <[kigusky@usclimatealliance.org](mailto:kigusky@usclimatealliance.org)>; Steve Tebbe <[stebbe@unfoundation.org](mailto:stebbe@unfoundation.org)>  
**Subject:** RE: US Climate Alliance

Hi Melissa and Maggie,

Just wanted to follow-up on this email. You may have seen the announcement, but today Michigan has joined the Alliance, and New Mexico and Illinois joined a couple of weeks ago. Any interest in connecting regarding Governor Evers joining? We have at least one other state we expect to join in the next month or so, might be worth

thinking about a joint announcement.

Julie

**Julie Cerqueira**

Executive Director | **U.S. Climate Alliance**

E [jcerqueira@usclimatealliance.org](mailto:jcerqueira@usclimatealliance.org) | P 202-864-5652 | M 508-439-2799

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**From:** Julie Cerqueira

**Sent:** Thursday, January 17, 2019 2:59 PM

**To:** 'melissa@tonyever.com' <[melissa@tonyever.com](mailto:melissa@tonyever.com)>; 'maggie@tonyever.com' <[maggie@tonyever.com](mailto:maggie@tonyever.com)>

**Cc:** Kristin Igusky <[kigusky@usclimatealliance.org](mailto:kigusky@usclimatealliance.org)>; Steve Tebbe <[stebbe@unfoundation.org](mailto:stebbe@unfoundation.org)>

**Subject:** US Climate Alliance

Hi Maggie and Melissa,

I'm writing on behalf of the [U.S. Climate Alliance](#) – a bipartisan coalition of 17 governors committed to upholding the goals of the Paris Agreement. Collectively they represent 40 percent of the US population and a \$9 trillion economy, with a number of new governors from the MidWest and West coming on board next month. We were pleased to see then-candidate Evers' commit to joining the Alliance, and look forward to connecting Wisconsin with the other states and initiatives soon.

I think it would be useful to walk someone from Governor Evers' team through the benefits and expectations for joining the U.S. Climate Alliance, and explain the on-boarding process. Would you kindly direct me to the right person? In the meantime, I'm including a link to our [annual report](#), which provides some good information on the Alliance and what these states have accomplished. A 2-pg overview and NYTimes article highlighting the importance of this group in driving national ambition are attached.

Congratulations to you and Governor Evers on his election. He shows great promise for making Wisconsin a leader on climate change. This is the group of states that can help him deliver on that promise.

Cheers,

Julie

**Julie Cerqueira**

Executive Director | **U.S. Climate Alliance**

E [JCerqueira@USClimateAlliance.org](mailto:JCerqueira@USClimateAlliance.org) | P 202-864-5652 | M 508-439-2799



# The New York Times

Opinion

## Hope in the Era of Trump's Climate Foolishness

**By The Editorial Board**

The editorial board represents the opinions of the board, its editor and the publisher. It is separate from the newsroom and the Op-Ed section.

June 1, 2018



Illustration by Matthieu Bourel; Photograph by Getty Images

One year ago, on June 1, President Trump dismayed the world by announcing [his intention to withdraw](#) the United States from the global Paris climate agreement. He has since shown no inclination to ease up on his efforts to nullify virtually every initiative the Obama administration took to limit greenhouse gases from power plants, cars, trucks, and oil and gas operations. His disappearing act could not have been more ill

timed. As a result of rapid economic growth in Asia and lower fuel prices worldwide, global energy-related emissions increased in 2017 after holding steady for three years.

There is, however, a silver lining: the increasing efforts by states and cities to fill the Trump vacuum. No thanks to Mr. Trump, the United States actually bucked the worldwide trend and [reduced its emissions](#) in 2017. The 0.5 percent drop in emissions, small but encouraging, was driven partly by market forces — including the switch from coal to natural gas — and partly by sustained efforts by climate-conscious states to deploy renewable energy sources like wind and solar power.

The principal driver of these efforts is the [United States Climate Alliance](#), a coalition of 16 states (plus Puerto Rico) committed to upholding Barack Obama's Paris pledge to reduce United States greenhouse gas emissions 26 percent to 28 percent below 2005 levels by 2025. According to a study last year by [the Rhodium Group](#), these states, which **account for almost half of the nation's economy, are on track to meet their share of the** burden, with estimated reductions in greenhouse gases of between 24 percent and 29 percent by the 2025 target date — not enough to get the entire country where Mr. Obama wanted it to be, but progress nonetheless.

These numbers could well improve with the recent addition to the fold of New Jersey, whose new governor, Philip Murphy, has pledged to reshape **the state's energy future**. [A bill he signed last week would require New Jersey's power companies to generate half](#) their electricity from renewable sources by 2030. Mr. Murphy shrewdly combined this **mandate with a \$300 million annual subsidy to keep the state's nuclear power plants** afloat. Though many environmentalists have serious qualms about nuclear energy, retaining this capacity is smart from a climate perspective, as these plants provide [roughly 40 percent of the state's electricity](#), all of it carbon-free.

**New Jersey's strategy is similar in some respects to programs approved recently in New York and Illinois, where renewables would be encouraged and nuclear plants awarded financial credit for the carbon-free electricity they produce.** As [Brad Plumer of The Times](#) has observed, the future of nuclear power is something climate-conscious but traditionally nuclear-phobic environmental groups may have to rethink. There are [99 nuclear plants](#) operating across the country, supplying one-fifth of the nation's electricity without any carbon dioxide emissions. Some of these plants are struggling financially. Six have closed since 2013, and a dozen or so more are scheduled to retire by 2025 unless states decide otherwise.

But states and cities cannot go it alone. Take, for instance, the vexing matter of emissions from transportation, mainly cars and trucks, which in 2016 overtook power **plants as America's largest source of greenhouse gases. New York has done a good job of** cutting power plant emissions, and Gov. Andrew Cuomo promises even greater reductions by deploying offshore wind farms and a suite of energy efficiencies. But the road to his [goal of reducing overall emissions](#) by 40 percent by 2030 would be much easier if he got some help on vehicles.

This is why it is important to preserve the ambitious [fuel-efficiency standards](#) agreed to by the Obama administration and the automakers in 2012, as well as **California's** statutory right to set even stronger standards. Both are threatened by the Environmental Protection Agency under [Scott Pruitt](#), who, as it turns out, has plenty of time for [regulatory carnage](#) when he is not attending to his own legal defense against multiple charges of administrative abuse.

On Thursday, Mr. Pruitt sent to the White House his proposal to roll back the Obama rules, which require automakers to nearly double the fuel economy of passenger vehicles **by 2025. The proposal also formally challenges California's right to set its own** standards. That right is critical because other states can emulate California if they wish; 12 states, including New York, plus the District of Columbia have chosen to do so. In January, Gov. Jerry Brown of California signed an executive order setting a goal of [five million zero-emission vehicles on the state's roads by 2030, a huge increase from the](#) 350,000 or so now. Should other states follow suit, it would mean an enormous shift in the car market — and a significant reduction in greenhouse gas emissions.

In an ideal world, Americans would have a federal government that, as it has in the past, provides investment in new technologies, in research and development and in energy infrastructure. Instead, we are saddled with an administration that is preparing to force power companies to keep dirty and inefficient coal-burning power plants operating on the pretext that they are needed to protect national security. Until that changes, the voices of all those governors, mayors, corporate leaders and others who, after Mr. **Trump's** withdrawal from the Paris agreement, proclaimed, [“We Are Still In,”](#) deserve praise and support.

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A version of this article appears in print on June 2, 2018, on Page A22 of the New York edition with the headline: The Silver Lining of Leaving Paris. [Order Reprints](#) | [Today's Paper](#) | [Subscribe](#)



*The United States Climate Alliance is a bipartisan coalition of 17 governors committed to reducing greenhouse gas emissions consistent with the goals of the Paris Agreement. The Alliance is led by state governments and is focused on state-to-state cooperation to accelerate the deployment of climate solutions needed to help each achieve their climate goals.*

The Alliance represents 40 percent of the U.S. population and a \$9 trillion economy – an economy larger than all countries but the United States and China. The climate and clean energy policies in Alliance states have attracted billions of dollars of new investment and helped create more than 1.3 million clean energy jobs, nearly half the U.S. total. Independent analysis highlighted in the Alliance’s *2018 Annual Report* shows that Alliance States are not only outpacing non-Alliance states in reducing their emissions, they are also growing their economies at a faster pace. Between 2005 and 2016, Alliance States reduced their emissions by 14 percent compared to the national average of 11 percent. In that same time period, the combined economic output of Alliance states grew by 16 percent while the rest of the country grew by only 14 percent. The Alliance is demonstrating that climate leadership and economic growth go hand-in-hand.

Based on climate and clean energy policies already in place, Alliance states are projected to achieve a combined 18–25 percent reduction in GHG emissions below 2005 levels by 2025. Importantly, these estimates provide a snapshot of Alliance member policies as of June 2018. They do not include the full range of additional actions Alliance states intend to implement or the Alliance state’s own emission reduction goals.

### Our Principles

**States are continuing to lead on climate change:** Alliance states recognize that climate change presents a serious threat to the environment and our residents, communities, and economy.

**State-level climate action is benefitting our economies and strengthening our communities:** Alliance members are growing our clean energy economies and creating new jobs, while reducing air pollution, improving public health, and building more resilient communities.

**States are showing the nation and the world that ambitious climate action is achievable:** Despite the U.S. federal government’s decision to withdraw from the Paris Agreement, Alliance members are committed to supporting the international agreement, and are pursuing aggressive climate action to make progress toward its goals.

### Our Commitments

Alliance States commit to:

- Implement policies that advance the goals of the Paris Agreement, aiming to reduce greenhouse gas emissions by at least 26-28 percent below 2005 levels by 2025;
- Track and report progress to the global community in appropriate settings, including when the world convenes to take stock of the Paris Agreement; and
- Accelerate new and existing policies to reduce carbon pollution and promote clean energy deployment at the state and federal level.





## Our Priority Sectors:

- **Climate Resilience**

Alliance states know too well the devastating effects of climate change and extreme weather. The Alliance is working together to enhance the resilience of our infrastructure to extreme weather events through improved procurement practices, and analyzing the physical and economic impacts of climate change on our communities. Alliance States are also coordinating on the development and implementation of technical tools to support community resilience, including mapping to identify the risk posed by combined sea level rise, storm surge and extreme precipitation.

- **Clean Energy Finance**

In the coming decades, Alliance states will invest trillions in clean energy, critical infrastructure and climate change mitigation. To minimize climate risk and maximize economic growth, Alliance States are collaborating on clean energy investment, focusing on new insurance and risk mitigation approaches, building upon the success of established finance tools and Green Banks, and working together across the board on finance-related opportunities.

- **Power Sector Modernization**

Alliance states are leading the way in rethinking traditional electric utility regulation to accommodate rapidly changing technology, meet renewable energy and emission reduction goals, and build clean, resilient and affordable electricity markets for the future. Working together, Alliance states can develop new regulatory tools and resources that benefit the country as a whole, share best practices, and expand and strengthen carbon markets.

- **Product Energy Efficiency Standards**

Alliance States have been at the cutting edge of energy efficiency policy nationally. Coordinated policy action among Alliance states can drive the development and design of new building engineering and construction models that could be replicated across the country, and can transform national markets for energy-consuming equipment and appliances.

- **Advanced Transportation**

Alliance States represent nearly a third of total light duty vehicle sales and nearly two-thirds of electric vehicle

sales nationally. Coordinated action to drive zero emission vehicle deployment and clean fuel development can transform the national vehicle market. Alliance States are cooperating on comprehensive approaches to clean up America's transportation system and protect the health of their citizens from vehicle pollution.

- **Natural & Working Lands**

Alliance states have identified enhanced carbon sequestration on natural and working lands as a key near-term opportunity for achieving its climate goals. Working together, Alliance states will identify best practices for land conservation, management and restoration to develop a carbon storage policy framework for implementation and chart an ambitious path forward for forests, farmland, rangeland, grasslands, wetlands, and urban land to mitigate the harmful effects of climate change.

- **Short-Lived Climate Pollutants**

Short-lived climate pollutants are potent climate forcers and harmful air pollutants that have an outsized impact on climate change in the near-term. In the coming months, U.S. Climate Alliance members will formulate specific plans and commitments to significantly reduce short-lived climate pollutants and capture individual and collective opportunities to support economic growth and improve public health.

## Our Priority Cross-Cutting Initiatives:

- **Greenhouse Gas Inventories & Projections**

Alliance states are cooperating to improve their greenhouse gas inventories and projections to strengthen policy-making and track and report progress towards our ambitious climate targets.

- **International Engagement**

The Alliance is engaging internationally to inspire others to make progress towards the goals of the Paris Agreement. Alliance States are working across borders to share best practices and further drive down emissions, including through regional initiatives, such as the North America Climate Leadership Dialogue



**From:** [Gau, Maggie M - GOV](#)  
**To:** [Zimmerman, Maddie - GOV](#); [Worcester, Barb - GOV](#); [Pennoyer, Kara - GOV](#); [Baldauff, Melissa - GOV](#); [Dye, Jenni N - GOV](#)  
**Subject:** Fwd: Updated Contact lists - White House & Federal Agency Intergovernmental Affairs  
**Date:** Monday, January 28, 2019 8:49:38 PM  
**Attachments:** [White House Intergovernmental Affairs Contact List - Updated 1-28-2019.pdf ATT00001.htm](#)  
[Federal Agency Intergovernmental Affairs Contact List - Updated 1-28-2019.pdf ATT00002.htm](#)

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Sent from my iPhone

Begin forwarded message:

**From:** "Pottebaum, Nic D. EOP/WHO" <[Nicholas.D.Pottebaum@who.eop.gov](mailto:Nicholas.D.Pottebaum@who.eop.gov)>  
**Date:** January 28, 2019 at 6:02:28 PM CST  
**To:** "Pottebaum, Nic D. EOP/WHO" <[Nicholas.D.Pottebaum@who.eop.gov](mailto:Nicholas.D.Pottebaum@who.eop.gov)>  
**Cc:** "Hoelscher, Douglas L. EOP/WHO" <[Douglas.L.Hoelscher@who.eop.gov](mailto:Douglas.L.Hoelscher@who.eop.gov)>, "Horning, Daniel M. EOP/WHO" <[Daniel.M.Horning@who.eop.gov](mailto:Daniel.M.Horning@who.eop.gov)>, "Lagomarsino, Katie R. EOP/WHO" <[Katie.R.Lagomarsino@who.eop.gov](mailto:Katie.R.Lagomarsino@who.eop.gov)>, "Grove, Sara E. EOP/WHO" <[Sara.E.Grove@who.eop.gov](mailto:Sara.E.Grove@who.eop.gov)>, "Imhoff, Olivia P. EOP/WHO" <[Olivia.P.Imhoff2@who.eop.gov](mailto:Olivia.P.Imhoff2@who.eop.gov)>  
**Subject:** Updated Contact lists - White House & Federal Agency Intergovernmental Affairs

Governor's State-Federal Director,

Attached you will find updated contact lists for the **White House Office of Intergovernmental Affairs** and **federal agency Intergovernmental Affairs contacts**.

**Flag Notifications**

Our office sends out regular notification emails when the President signs a proclamation that dictates the lowering of flags to half-mast on government buildings. Please send Katie Lagomarsino in our office ([Katie.R.Lagomarsino@who.eop.gov](mailto:Katie.R.Lagomarsino@who.eop.gov)) contact information for anyone at the state level who needs to receive those updates to and we will add them to our list.

If you have any questions, let me know.

Thanks,  
Nic

--

Nicholas D. Pottebaum  
Special Assistant to the President and Deputy Director  
White House Office of Intergovernmental Affairs



O: 202-456-2132 | C: 202-881-7803 | E: [Nicholas.D.Pottebaum@who.eop.gov](mailto:Nicholas.D.Pottebaum@who.eop.gov)



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Updated: January 28, 2019

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\*\*Please include White House Intergovernmental (WHIGA) on State-Federal coordination requests and contact WHIGA with any Federal-Intergovernmental questions



**From:** [Barca, Peter W - DOR](#)  
**To:** [Gau, Maggie M - GOV](#)  
**Subject:** Important and Timely for WEDC Meeting Tomorrow  
**Date:** Monday, January 28, 2019 4:32:48 PM  
**Attachments:** [Board Agenda 1-29-2019 \(2\).pdf](#)

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Enclosed is the agenda for tomorrow's first WEDC Meeting of the Ever's Administration and you probably have already discussed this with Sec. Mark Hogan but as you are probably aware there will be a vote tomorrow for the Board President and the CEO and since the Republican's have a majority of Board Appointments until September they no doubt have already decided who the Board President will be and no doubt will maintain Mark Hogan as the CEO. As Ex-Officio Members Joel Brennan and I do not have a vote but has there has been contact with the Governor's new appointees on whether to go along and vote with the majority on these two votes or any discussion with Sen. Tim Carpenter or Rep. Gordon Hintz?

As a past Member of the Board I had typically talked with my Senate Counterpart and Tim has reached out to me already for tomorrow but I have not heard from Gordon.

If you would like me to take any action to be helpful please feel free to email me back or call but at any rate it would be helpful for me and Joel to know what to expect tomorrow in the event any of the new appointees look to us for guidance.

Best Wishes,

Peter

## **Open Meetings Notice**

The meeting of the Board of Directors for the Wisconsin Economic Development Corporation will be held on January 29, 2019 in WEDC's First Floor Conference Room, located at 201 West Washington Avenue, Madison, WI 53703. The items to be discussed are included below. Note that some members of the Board may attend by phone. Note also that the meeting may be closed under Wis. Stat. § 19.85(1) if indicated below.

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### **Agenda**

#### **Wisconsin Economic Development Corporation Meeting of the Board of Directors**

**WEDC  
First Floor Conference Room  
201 West Washington Avenue  
Madison, WI 53703**

**January 29, 2019  
1:00-2:00 pm**

1. Call to Order and Roll Call
2. Chair Introduction
3. Introductions
4. Vote on Officer Elections
5. Review and Vote on the Seventh Amended and Restated Bylaws
6. Vote on CEO
7. Approval of Minutes from the November 20, 2018 and December 12, 2018 Meetings
8. Review Update to the Awards Administration Committee Charter
9. Review and Vote on Responses to the Legislative Audit Bureau Wis. Stat §13.94(1)(u) EITMZ Evaluation
10. Review Electronics and Information Technology Manufacturing Zone Program Procedures
11. Adjournment





**From:** [Fawcett, Steve - LEGIS](#)  
**To:** [Carr, Kevin A - DOC](#)  
**Cc:** [Gau, Maggie M - GOV](#); [Fuller, Patrick - LEGIS](#)  
**Subject:** Juvenile Corrections Grant Committee  
**Date:** Monday, February 11, 2019 11:36:36 AM  
**Attachments:** [Juvenile Justice Grant Committee.pdf](#)

---

Dear Secretary Carr,

Please find attached a letter from Speaker Vos regarding his appointments to the Juvenile Corrections Grant Committee. A hard copy will follow.

Thank you.

Best regards,

Steve Fawcett  
Office of Speaker Robin Vos  
211 West, State Capitol  
Phone - [REDACTED]



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# ROBIN J. VOS

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SPEAKER OF THE WISCONSIN STATE ASSEMBLY

February 11<sup>th</sup>, 2019

Kevin A. Carr, Secretary  
Wisconsin Department of Corrections  
3099 East Washington Ave.  
Madison, WI 53704

Secretary Carr:

Pursuant to 2017 Act 185, I am appointing the following representatives to the Juvenile Corrections Grant Committee and the Juvenile Corrections Study Committee:

Representative Mark Born  
Representative Joe Sanfelippo  
Representative Michael Schraa

Please contact me with any questions.

Sincerely,

A handwritten signature in black ink, appearing to read "Robin Vos", is written over the printed name.

Assembly Speaker Robin Vos

cc: Governor Tony Evers  
cc: Assembly Chief Clerk

**From:** [Rep.Vos - LEGIS](#)  
**To:** [Carr, Kevin A - DOC](#)  
**Cc:** [Gau, Maggie M - GOV](#); [Fuller, Patrick - LEGIS](#)  
**Subject:** Juvenile Corrections Grant Committee  
**Date:** Tuesday, February 12, 2019 4:43:41 PM

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Dear Secretary Carr,

On February 11<sup>th</sup>, I sent you a letter appointing three members to the Juvenile Corrections Grant Committee. My letter inadvertently stated that:

“....I am appointing the following representatives to the Juvenile Corrections Grant Committee *and the Juvenile Corrections Study Committee...*”

Including both committees was an error; I am only appointing the three named representatives to the Juvenile Corrections Grant Committee. My previous appointments to the Juvenile Corrections Study Committee will remain unchanged.

I apologize for any confusion. Please reach out to my office with any questions.

Thank you,

Robin Vos  
Assembly Speaker

**From:** [Pottebaum, Nic D. EOP/WHO](#)  
**To:** [Pottebaum, Nic D. EOP/WHO](#)  
**Cc:** [Hoelscher, Douglas L. EOP/WHO](#)  
**Subject:** President Donald J. Trump Charts a Path for American Greatness  
**Date:** Tuesday, February 5, 2019 9:46:29 PM  
**Attachments:** [image001.png](#)  
[Remarks - President Donald J. Trump's State of the Union Address.pdf](#)  
[Fact Sheets - President Donald J. Trump Charts a Path for American Greatness.pdf](#)

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State Leaders and Staff,

Tonight, President Trump gave his second State of the Union Address, delivering a unifying and inspiring vision of American greatness. The President offered a policy agenda with bipartisan appeal, one that will result in greater prosperity and peace for the American people. Below you will find additional information.

- **Full Video** – You can find the full State of the Union video [here](#).
- **Full Remarks** – President' Donald J. Trump's State of the Union (attached)
- **Special Guests** – Special Guests for President Trump's Second State of the Union Address (includes photos) can be found [here](#). This year's guests come from all different walks of life, and each has an incredible story to tell. No matter their background, each one has something important in common: **They represent the very best of America.**
- **Accomplishment Documents** – [The Historic Results of President Donald J. Trump's First Two Years in Office](#) can be found [here](#).

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### **Overview – President Donald J. Trump Charts a Path for American Greatness**

"Together, we are building a safe, strong, and proud America." – President Donald J. Trump

#### **LAYING OUT A VISION FOR BIPARTISANSHIP: Tonight, President Donald J. Trump laid out an inspiring, bipartisan vision of American greatness.**

- In his second State of the Union address, President Trump highlighted new policies that will expand prosperity and improve the quality of life for all Americans.
- President Trump is a problem solver and is offering commonsense solutions to the issues our Nation faces.
- President Trump cast a vision for greater security and peace around the globe, noting America's return to a position of leadership.
- The President cited criminal justice reform, landmark opioid legislation, historic reforms to the VA, and a sweeping new Farm Bill as proof of what can be achieved when our Nation's leaders

work together in a bipartisan fashion.

- Now is the time for all sides to work together to accomplish greatness for the American people.

**PROMOTING ECONOMIC PROSPERITY: President Trump pledged to continue his policies that have unleashed the American economy and delivered prosperity for countless Americans.**

- Thanks to President Trump's policies, the American economy is booming, averaging 3 percent growth for the year – something not seen in a while.
- More than 5.3 million jobs have been created since President Trump's election, sending unemployment rates plummeting and leading to real-wage growth.
- The President's efforts to fight for fair trade and cut job-killing regulations has led to a rebirth in American manufacturing.
- The historic tax cuts and reforms achieved by the President provided millions of Americans and their families with pay raises, bonuses, and increased benefits.
- The United States is now the number one producer of oil and gas in the world and, in 2020, is projected to become a net exporter of energy for the first time in over a half century.

**ACCOMPLISHING REAL IMMIGRATION REFORM: President Trump is committed to working to achieve real immigration reform that protects our country and benefits our citizens.**

- Immigration reform is a critical issue for the future of our country as it impacts all aspects of Americans' lives.
- The President is urging Congress to pass legislation to address the crisis at the border, which includes humanitarian assistance, more law enforcement, drug detection at our ports, closing loopholes that enable child smuggling, and plans for a new physical barrier, or wall.
- In order to achieve lasting reform, we must close catch-and-release loopholes, stop sanctuary cities, end illegal immigration, and secure our borders.
- Without first securing our southern border, the American people will never trust Washington to achieve real immigration reform.

**NEGOTIATING DEALS THAT WORK: President Trump pledged to continue to fight for fair and reciprocal trade that benefits the American economy and protects our workers.**

- President Trump has already secured trade deals like the United States–Mexico–Canada Agreement (USMCA) that will positively impact the lives of all Americans.
- Congress should approve the USMCA to help the President fight for American workers, farmers, and businesses and continue his work to secure better deals for the American people.
- President Trump is asking Congress to pass the United States Reciprocal Trade Act, giving him authority to take action to pressure other countries to lower their tariffs on our goods.

**REBUILDING AMERICA'S INFRASTRUCTURE: President Trump is calling on Congress to come together and invest in 21st century infrastructure for the American people.**

- President Trump is calling for an infrastructure package that delivers new and important infrastructure investment to build a modern transportation system.
- Building up our infrastructure is key to improving the quality of life for all Americans.
  - This includes investing in visionary projects such as advanced manufacturing and artificial intelligence.

- The American people deserve a modern transportation system that reduces traffic, cuts down on commute time, and is safer and more reliable.

**CARING FOR OUR NATION: President Trump is asking Congress to work with him to lower prescription drug prices and improve the quality of life for Americans.**

- President Trump is asking Congress to tackle high prescription drug prices by addressing the global freeloading in drug research, development, and distribution.
- The President requested Congress pass reforms to lower drug costs for Medicare patients and cap out-of-pocket expenditures for our Nation's seniors.
- President Trump is requesting Congress make the needed investments to defeat the HIV epidemic in the United States within 10 years and fund new childhood cancer research.

**KEEPING AMERICA SAFE: President Trump is restoring the United States standing in the world by putting America first and achieving peace through strength.**

- President Trump is continuing his historic effort to rebuild our military and provide our troops with the best equipment and training.
- The President has acted swiftly and decisively to protect America's interests: pushing for peace on the Korean peninsula, confronting Iran, and fighting terrorists worldwide.
- The President has decimated ISIS and will be bringing our heroes home from costly wars as our partners in the region step up their commitments to destroy ISIS remnants in the region.
- President Trump announced he is stepping up negotiations for a political settlement in Afghanistan, shifting our priorities from nation building to counterterrorism.

**SUPPORTING AND PROTECTING AMERICAN FAMILIES: President Trump is working every day to protect the safety and well-being of American families.**

- President Trump has continually called for the creation of nationwide paid family leave, and is the first President in history to include a proposal in his Budget.
  - Nationwide paid family leave will provide parents the chance to bond with their child while also promoting economic prosperity and financial stability in the household.
- The President will ask Congress to support school choice in order to support working parents.
- President Trump is committed to protecting the gift of life and is calling on Congress to pass legislation to prohibit late-term abortion.
  - This legislation would prevent the late-term abortion of babies who can feel pain in their mother's womb.

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**Fact Sheets** (full fact sheets are attached)

- **President Donald J. Trump Has Worked To Build a Booming Economy That Improves the Lives of All Americans** (*full fact sheet is attached*)
  - CONTINUING THE ECONOMIC BOOM: President Trump has delivered on his promise to reignite the American economy and usher in a new economic boom.
  - OPEN FOR BUSINESS: America is open for business once again thanks to the President's pro-growth agenda, bringing back investment and jobs that had been driven overseas.
  - DELIVERING REAL RESULTS FOR WORKERS AND FAMILIES: Americans are seeing real results

and more money in their pockets as a result of our economic resurgence.

- **President Donald J. Trump Has Shown That Extraordinary Bipartisan Achievements Are Possible** *(full fact sheet is attached)*
  - TRANSFORMING OUR CRIMINAL JUSTICE SYSTEM: President Donald J. Trump joined with members of both parties in Congress to make our criminal justice system fairer for all Americans.
  - FIGHTING THE OPIOID CRISIS: President Trump has worked with Congress to combat the opioid crisis that has devastated our communities.
  - ADVANCING ECONOMIC OPPORTUNITY: President Trump has championed bipartisan legislation to train our workforce and promote economic prosperity.
  - CARING FOR OUR VETERANS: The President has joined with Congress to ensure our veterans receive the respect and quality care they deserve.
- **President Donald J. Trump Is Committed To Working with Congress to Solve our Urgent Immigration Crisis** *(full fact sheet is attached)*
  - STOPPING ILLEGAL IMMIGRATION: President Donald J. Trump is committed to working with Congress to build an immigration system that ends illegal immigration and protects our country.
  - THE HUMANITARIAN SITUATION AT OUR BORDER: The unabated flow of illegal immigrants to our southern border has created a humanitarian crisis that needs a solution.
  - URGENT NATIONAL CRISIS: Republicans and Democrats should be able to agree on the need to secure our southern border to protect our citizens and economy.
- **President Donald J. Trump Has Forged New Trade Agreements To Revitalize American Industry And Agriculture** *(full fact sheet is attached)*
  - KEEPING HIS WORD: President Donald J. Trump kept his word to replace the outdated NAFTA by negotiating a new landmark Agreement for the 21st century, the USMCA.
  - FIGHTING UNFAIR TRADE: President Trump is following through on his pledge to fight for fair and reciprocal trade.
  - DEALS THAT WORK FOR THE AMERICAN PEOPLE: President Trump has worked to secure deals that will better the lives of American workers across the country.
- **Rebuilding America: President Donald J. Trump Urges Bipartisan Action to Invest in Our Nation's Infrastructure** *(full fact sheet is attached)*
  - REBUILDING AMERICA'S INFRASTRUCTURE: President Donald J. Trump is calling on Congress to come together and invest in 21st century infrastructure for all Americans.
  - STATE OF DISREPAIR: The President supports bipartisan action to fix our infrastructure.
  - RESOUNDING PUBLIC SUPPORT: The American people know full well the state of our infrastructure, and public polling shows they resoundingly support increased investment.
- **President Donald J. Trump Is Delivering a Better Healthcare System and Improving Quality of Life for All Americans** *(full fact sheet is attached)*
  - REDUCING DRUG PRICES: President Donald J. Trump is working across the aisle to rein in the price of prescription drugs and protect American patients.

- MAKING HEALTHCARE PRICES TRANSPARENT AND AFFORDABLE: President Trump wants to work with Congress to increase price transparency, end surprise billing, offer more options, and lower costs.
  - A VISION FOR THE FUTURE: President Donald J. Trump wants to work with Congress to defeat the HIV epidemic in America, find new treatments for childhood cancer, and protect patients with pre-existing conditions.
  - **President Donald J. Trump is Supporting American Families** *(full fact sheet is attached)*
    - SUPPORTING WORKING PARENTS: President Donald J. Trump has promoted policies that support and empower working parents.
    - PROTECTING OUR CHILDREN: President Trump is committed to protecting the precious gift of life.
    - HELPING FAMILIES GET AHEAD: President Trump is working to help families get ahead and build a successful future for their loved ones.
  - **President Donald J. Trump's America First Vision for Keeping Our Nation Safe** *(full fact sheet is attached)*
    - SAFETY THROUGH STRENGTH: President Donald J. Trump has undertaken historic efforts to rebuild our military and strengthen our Nation's defenses.
    - DEFENDING AMERICA'S INTERESTS: President Trump has acted swiftly and decisively to defend our Nation's interests.
    - PUTTING AMERICA FIRST: President Trump is fulfilling his promise to stop the cycle of endless wars that have burdened our Nation.
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We look forward to engaging with State leaders and staff on the priorities the President mentioned tonight. Please let me know if you have any questions.

Thanks,  
Nic

--

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THE WHITE HOUSE



Office of the Press Secretary

FOR IMMEDIATE RELEASE

February 5, 2019

**\*EMBARGOED FOR RELEASE UNTIL CONCLUSION OF REMARKS\***

**PRESIDENT DONALD J. TRUMP'S STATE OF THE UNION ADDRESS**

*Remarks as prepared for delivery*

TO THE CONGRESS OF THE UNITED STATES:

Madam Speaker, Mr. Vice President, Members of Congress,  
the First Lady of the United States, and my fellow Americans:

We meet tonight at a moment of unlimited potential. As we  
begin a new Congress, I stand here ready to work with you to  
achieve historic breakthroughs for all Americans.

Millions of our fellow citizens are watching us now,  
gathered in this great chamber, hoping that we will govern not as  
two parties but as one Nation.

The agenda I will lay out this evening is not a Republican  
agenda or a Democrat agenda. It is the agenda of the American  
people.

Many of us campaigned on the same core promises: to defend  
American jobs and demand fair trade for American workers; to

rebuild and revitalize our Nation's infrastructure; to reduce the price of healthcare and prescription drugs; to create an immigration system that is safe, lawful, modern and secure; and to pursue a foreign policy that puts America's interests first.

There is a new opportunity in American politics, if only we have the courage to seize it. Victory is not winning for our party. Victory is winning for our country.

This year, America will recognize two important anniversaries that show us the majesty of America's mission, and the power of American pride.

In June, we mark 75 years since the start of what General Dwight D. Eisenhower called the Great Crusade -- the Allied liberation of Europe in World War II. On D-Day, June 6, 1944, 15,000 young American men jumped from the sky, and 60,000 more stormed in from the sea, to save our civilization from tyranny. Here with us tonight are three of those heroes: Private First Class Joseph Reilly, Staff Sergeant Irving Locker, and Sergeant Herman Zeitchik. Gentlemen, we salute you.

In 2019, we also celebrate 50 years since brave young pilots flew a quarter of a million miles through space to plant the American flag on the face of the moon. Half a century later, we are joined by one of the Apollo 11 astronauts who planted that flag: Buzz Aldrin. This year, American astronauts will go back to space on American rockets.

In the 20th century, America saved freedom, transformed science, and redefined the middle class standard of living for the entire world to see. Now, we must step boldly and bravely

into the next chapter of this great American adventure, and we must create a new standard of living for the 21st century. An amazing quality of life for all of our citizens is within our reach.

We can make our communities safer, our families stronger, our culture richer, our faith deeper, and our middle class bigger and more prosperous than ever before.

But we must reject the politics of revenge, resistance, and retribution -- and embrace the boundless potential of cooperation, compromise, and the common good.

Together, we can break decades of political stalemate. We can bridge old divisions, heal old wounds, build new coalitions, forge new solutions, and unlock the extraordinary promise of America's future. The decision is ours to make.

We must choose between greatness or gridlock, results or resistance, vision or vengeance, incredible progress or pointless destruction.

Tonight, I ask you to choose greatness.

Over the last 2 years, my Administration has moved with urgency and historic speed to confront problems neglected by leaders of both parties over many decades.

In just over 2 years since the election, we have launched an unprecedented economic boom -- a boom that has rarely been seen before. We have created 5.3 million new jobs and importantly added 600,000 new manufacturing jobs -- something which almost

everyone said was impossible to do, but the fact is, we are just getting started.

Wages are rising at the fastest pace in decades, and growing for blue collar workers, who I promised to fight for, faster than anyone else. Nearly 5 million Americans have been lifted off food stamps. The United States economy is growing almost twice as fast today as when I took office, and we are considered far and away the hottest economy anywhere in the world. Unemployment has reached the lowest rate in half a century. African-American, Hispanic-American and Asian-American unemployment have all reached their lowest levels ever recorded. Unemployment for Americans with disabilities has also reached an all-time low. More people are working now than at any time in our history -- 157 million.

We passed a massive tax cut for working families and doubled the child tax credit.

We virtually ended the estate, or death, tax on small businesses, ranches, and family farms.

We eliminated the very unpopular Obamacare individual mandate penalty -- and to give critically ill patients access to life-saving cures, we passed right to try.

My Administration has cut more regulations in a short time than any other administration during its entire tenure. Companies are coming back to our country in large numbers thanks to historic reductions in taxes and regulations.

We have unleashed a revolution in American energy -- the

United States is now the number one producer of oil and natural gas in the world. And now, for the first time in 65 years, we are a net exporter of energy.

After 24 months of rapid progress, our economy is the envy of the world, our military is the most powerful on earth, and America is winning each and every day. Members of Congress: the State of our Union is strong. Our country is vibrant and our economy is thriving like never before.

On Friday, it was announced that we added another 304,000 jobs last month alone -- almost double what was expected. An economic miracle is taking place in the United States -- and the only thing that can stop it are foolish wars, politics, or ridiculous partisan investigations.

If there is going to be peace and legislation, there cannot be war and investigation. It just doesn't work that way!

We must be united at home to defeat our adversaries abroad.

This new era of cooperation can start with finally confirming the more than 300 highly qualified nominees who are still stuck in the Senate - some after years of waiting. The Senate has failed to act on these nominations, which is unfair to the nominees and to our country.

Now is the time for bipartisan action. Believe it or not, we have already proven that it is possible.

In the last Congress, both parties came together to pass unprecedented legislation to confront the opioid crisis, a



sweeping new Farm Bill, historic VA reforms, and after four decades of rejection, we passed VA Accountability so we can finally terminate those who mistreat our wonderful veterans.

And just weeks ago, both parties united for groundbreaking criminal justice reform. Last year, I heard through friends the story of Alice Johnson. I was deeply moved. In 1997, Alice was sentenced to life in prison as a first-time non-violent drug offender. Over the next two decades, she became a prison minister, inspiring others to choose a better path. She had a big impact on that prison population -- and far beyond.

Alice's story underscores the disparities and unfairness that can exist in criminal sentencing -- and the need to remedy this injustice. She served almost 22 years and had expected to be in prison for the rest of her life.

In June, I commuted Alice's sentence -- and she is here with us tonight. Alice, thank you for reminding us that we always have the power to shape our own destiny.

When I saw Alice's beautiful family greet her at the prison gates, hugging and kissing and crying and laughing, I knew I did the right thing.

Inspired by stories like Alice's, my Administration worked closely with members of both parties to sign the First Step Act into law. This legislation reformed sentencing laws that have wrongly and disproportionately harmed the African-American community. The First Step Act gives non-violent offenders the chance to re-enter society as productive, law-abiding citizens. Now, States across the country are following our lead. America

is a Nation that believes in redemption.

We are also joined tonight by Matthew Charles from Tennessee. In 1996, at age 30, Matthew was sentenced to 35 years for selling drugs and related offenses. Over the next two decades, he completed more than 30 Bible studies, became a law clerk, and mentored fellow inmates. Now, Matthew is the very first person to be released from prison under the First Step Act. Matthew, on behalf of all Americans: welcome home.

As we have seen, when we are united, we can make astonishing strides for our country. Now, Republicans and Democrats must join forces again to confront an urgent national crisis.

The Congress has 10 days left to pass a bill that will fund our Government, protect our homeland, and secure our southern border.

Now is the time for the Congress to show the world that America is committed to ending illegal immigration and putting the ruthless coyotes, cartels, drug dealers, and human traffickers out of business.

As we speak, large, organized caravans are on the march to the United States. We have just heard that Mexican cities, in order to remove the illegal immigrants from their communities, are getting trucks and buses to bring them up to our country in areas where there is little border protection. I have ordered another 3,750 troops to our southern border to prepare for the tremendous onslaught.

This is a moral issue. The lawless state of our southern

border is a threat to the safety, security, and financial well-being of all Americans. We have a moral duty to create an immigration system that protects the lives and jobs of our citizens. This includes our obligation to the millions of immigrants living here today, who followed the rules and respected our laws. Legal immigrants enrich our Nation and strengthen our society in countless ways. I want people to come into our country, but they have to come in legally.

Tonight, I am asking you to defend our very dangerous southern border out of love and devotion to our fellow citizens and to our country.

No issue better illustrates the divide between America's working class and America's political class than illegal immigration. Wealthy politicians and donors push for open borders while living their lives behind walls and gates and guards.

Meanwhile, working class Americans are left to pay the price for mass illegal migration -- reduced jobs, lower wages, overburdened schools and hospitals, increased crime, and a depleted social safety net.

Tolerance for illegal immigration is not compassionate -- it is cruel. One in three women is sexually assaulted on the long journey north. Smugglers use migrant children as human pawns to exploit our laws and gain access to our country.

Human traffickers and sex traffickers take advantage of the wide open areas between our ports of entry to smuggle thousands of young girls and women into the United States and to sell them

into prostitution and modern-day slavery.

Tens of thousands of innocent Americans are killed by lethal drugs that cross our border and flood into our cities -- including meth, heroin, cocaine, and fentanyl.

The savage gang, MS-13, now operates in 20 different American States, and they almost all come through our southern border. Just yesterday, an MS-13 gang member was taken into custody for a fatal shooting on a subway platform in New York City. We are removing these gang members by the thousands, but until we secure our border they're going to keep streaming back in.

Year after year, countless Americans are murdered by criminal illegal aliens.

I've gotten to know many wonderful Angel Moms, Dads, and families - no one should ever have to suffer the horrible heartache they have endured.

Here tonight is Debra Bissell. Just three weeks ago, Debra's parents, Gerald and Sharon, were burglarized and shot to death in their Reno, Nevada, home by an illegal alien. They were in their eighties and are survived by four children, 11 grandchildren, and 20 great-grandchildren. Also here tonight are Gerald and Sharon's granddaughter, Heather, and great-granddaughter, Madison.

To Debra, Heather, Madison, please stand: few can understand your pain. But I will never forget, and I will fight for the memory of Gerald and Sharon, that it should never happen

again.

Not one more American life should be lost because our Nation failed to control its very dangerous border.

In the last 2 years, our brave ICE officers made 266,000 arrests of criminal aliens, including those charged or convicted of nearly 100,000 assaults, 30,000 sex crimes, and 4,000 killings.

We are joined tonight by one of those law enforcement heroes: ICE Special Agent Elvin Hernandez. When Elvin was a boy, he and his family legally immigrated to the United States from the Dominican Republic. At the age of eight, Elvin told his dad he wanted to become a Special Agent. Today, he leads investigations into the scourge of international sex trafficking. Elvin says: "If I can make sure these young girls get their justice, I've done my job." Thanks to his work and that of his colleagues, more than 300 women and girls have been rescued from horror and more than 1,500 sadistic traffickers have been put behind bars in the last year.

Special Agent Hernandez, please stand: We will always support the brave men and women of Law Enforcement -- and I pledge to you tonight that we will never abolish our heroes from ICE.

My Administration has sent to the Congress a commonsense proposal to end the crisis on our southern border.

It includes humanitarian assistance, more law enforcement, drug detection at our ports, closing loopholes that enable child

smuggling, and plans for a new physical barrier, or wall, to secure the vast areas between our ports of entry. In the past, most of the people in this room voted for a wall -- but the proper wall never got built. I'll get it built.

This is a smart, strategic, see-through steel barrier -- not just a simple concrete wall. It will be deployed in the areas identified by border agents as having the greatest need, and as these agents will tell you, where walls go up, illegal crossings go way down.

San Diego used to have the most illegal border crossings in the country. In response, and at the request of San Diego residents and political leaders, a strong security wall was put in place. This powerful barrier almost completely ended illegal crossings.

The border city of El Paso, Texas, used to have extremely high rates of violent crime -- one of the highest in the country, and considered one of our Nation's most dangerous cities. Now, with a powerful barrier in place, El Paso is one of our safest cities.

Simply put, walls work and walls save lives. So let's work together, compromise, and reach a deal that will truly make America safe.

As we work to defend our people's safety, we must also ensure our economic resurgence continues at a rapid pace.

No one has benefitted more from our thriving economy than women, who have filled 58 percent of the new jobs created in the



last year. All Americans can be proud that we have more women in the workforce than ever before -- and exactly one century after the Congress passed the Constitutional amendment giving women the right to vote, we also have more women serving in the Congress than ever before.

As part of our commitment to improving opportunity for women everywhere, this Thursday we are launching the first ever Government-wide initiative focused on economic empowerment for women in developing countries.

To build on our incredible economic success, one priority is paramount -- reversing decades of calamitous trade policies.

We are now making it clear to China that after years of targeting our industries, and stealing our intellectual property, the theft of American jobs and wealth has come to an end.

Therefore, we recently imposed tariffs on \$250 billion of Chinese goods -- and now our Treasury is receiving billions of dollars a month from a country that never gave us a dime. But I don't blame China for taking advantage of us -- I blame our leaders and representatives for allowing this travesty to happen. I have great respect for President Xi, and we are now working on a new trade deal with China. But it must include real, structural change to end unfair trade practices, reduce our chronic trade deficit, and protect American jobs.

Another historic trade blunder was the catastrophe known as NAFTA.

I have met the men and women of Michigan, Ohio,

Pennsylvania, Indiana, New Hampshire, and many other States whose dreams were shattered by NAFTA. For years, politicians promised them they would negotiate for a better deal. But no one ever tried -- until now.

Our new U.S.-Mexico-Canada Agreement -- or USMCA -- will replace NAFTA and deliver for American workers: bringing back our manufacturing jobs, expanding American agriculture, protecting intellectual property, and ensuring that more cars are proudly stamped with four beautiful words: made in the USA.

Tonight, I am also asking you to pass the United States Reciprocal Trade Act, so that if another country places an unfair tariff on an American product, we can charge them the exact same tariff on the same product that they sell to us.

Both parties should be able to unite for a great rebuilding of America's crumbling infrastructure.

I know that the Congress is eager to pass an infrastructure bill -- and I am eager to work with you on legislation to deliver new and important infrastructure investment, including investments in the cutting edge industries of the future. This is not an option. This is a necessity.

The next major priority for me, and for all of us, should be to lower the cost of healthcare and prescription drugs -- and to protect patients with pre-existing conditions.

Already, as a result of my Administration's efforts, in 2018 drug prices experienced their single largest decline in 46 years.

But we must do more. It is unacceptable that Americans pay vastly more than people in other countries for the exact same drugs, often made in the exact same place. This is wrong, unfair, and together we can stop it.

I am asking the Congress to pass legislation that finally takes on the problem of global freeloading and delivers fairness and price transparency for American patients. We should also require drug companies, insurance companies, and hospitals to disclose real prices to foster competition and bring costs down.

No force in history has done more to advance the human condition than American freedom. In recent years we have made remarkable progress in the fight against HIV and AIDS. Scientific breakthroughs have brought a once-distant dream within reach. My budget will ask Democrats and Republicans to make the needed commitment to eliminate the HIV epidemic in the United States within 10 years. Together, we will defeat AIDS in America.

Tonight, I am also asking you to join me in another fight that all Americans can get behind: the fight against childhood cancer.

Joining Melania in the gallery this evening is a very brave 10-year-old girl, Grace Eline. Every birthday since she was 4, Grace asked her friends to donate to St. Jude Children's Research Hospital. She did not know that one day she might be a patient herself. Last year, Grace was diagnosed with brain cancer. Immediately, she began radiation treatment. At the same time, she rallied her community and raised more than \$40,000 for

the fight against cancer. When Grace completed treatment last fall, her doctors and nurses cheered with tears in their eyes as she hung up a poster that read: "Last Day of Chemo." Grace -- you are an inspiration to us all.

Many childhood cancers have not seen new therapies in decades. My budget will ask the Congress for \$500 million over the next 10 years to fund this critical life-saving research.

To help support working parents, the time has come to pass school choice for America's children. I am also proud to be the first President to include in my budget a plan for nationwide paid family leave -- so that every new parent has the chance to bond with their newborn child.

There could be no greater contrast to the beautiful image of a mother holding her infant child than the chilling displays our Nation saw in recent days. Lawmakers in New York cheered with delight upon the passage of legislation that would allow a baby to be ripped from the mother's womb moments before birth. These are living, feeling, beautiful babies who will never get the chance to share their love and dreams with the world. And then, we had the case of the Governor of Virginia where he basically stated he would execute a baby after birth.

To defend the dignity of every person, I am asking the Congress to pass legislation to prohibit the late-term abortion of children who can feel pain in the mother's womb.

Let us work together to build a culture that cherishes innocent life. And let us reaffirm a fundamental truth: all children -- born and unborn -- are made in the holy image of God.

The final part of my agenda is to protect America's National Security.

Over the last 2 years, we have begun to fully rebuild the United States Military -- with \$700 billion last year and \$716 billion this year. We are also getting other nations to pay their fair share. For years, the United States was being treated very unfairly by NATO -- but now we have secured a \$100 billion increase in defense spending from NATO allies.

As part of our military build-up, the United States is developing a state-of-the-art Missile Defense System.

Under my Administration, we will never apologize for advancing America's interests.

For example, decades ago the United States entered into a treaty with Russia in which we agreed to limit and reduce our missile capabilities. While we followed the agreement to the letter, Russia repeatedly violated its terms. That is why I announced that the United States is officially withdrawing from the Intermediate-Range Nuclear Forces Treaty, or INF Treaty.

Perhaps we can negotiate a different agreement, adding China and others, or perhaps we can't -- in which case, we will outspend and out-innovate all others by far.

As part of a bold new diplomacy, we continue our historic push for peace on the Korean Peninsula. Our hostages have come home, nuclear testing has stopped, and there has not been a missile launch in 15 months. If I had not been elected President

of the United States, we would right now, in my opinion, be in a major war with North Korea with potentially millions of people killed. Much work remains to be done, but my relationship with Kim Jong Un is a good one. And Chairman Kim and I will meet again on February 27 and 28 in Vietnam.

Two weeks ago, the United States officially recognized the legitimate government of Venezuela, and its new interim President, Juan Guaido.

We stand with the Venezuelan people in their noble quest for freedom -- and we condemn the brutality of the Maduro regime, whose socialist policies have turned that nation from being the wealthiest in South America into a state of abject poverty and despair.

Here, in the United States, we are alarmed by new calls to adopt socialism in our country. America was founded on liberty and independence -- not government coercion, domination, and control. We are born free, and we will stay free. Tonight, we renew our resolve that America will never be a socialist country.

One of the most complex set of challenges we face is in the Middle East.

Our approach is based on principled realism -- not discredited theories that have failed for decades to yield progress. For this reason, my Administration recognized the true capital of Israel -- and proudly opened the American Embassy in Jerusalem.



Our brave troops have now been fighting in the Middle East for almost 19 years. In Afghanistan and Iraq, nearly 7,000 American heroes have given their lives. More than 52,000 Americans have been badly wounded. We have spent more than \$7 trillion in the Middle East.

As a candidate for President, I pledged a new approach. Great nations do not fight endless wars.

When I took office, ISIS controlled more than 20,000 square miles in Iraq and Syria. Today, we have liberated virtually all of that territory from the grip of these bloodthirsty killers.

Now, as we work with our allies to destroy the remnants of ISIS, it is time to give our brave warriors in Syria a warm welcome home.

I have also accelerated our negotiations to reach a political settlement in Afghanistan. Our troops have fought with unmatched valor -- and thanks to their bravery, we are now able to pursue a political solution to this long and bloody conflict.

In Afghanistan, my Administration is holding constructive talks with a number of Afghan groups, including the Taliban. As we make progress in these negotiations, we will be able to reduce our troop presence and focus on counter-terrorism. We do not know whether we will achieve an agreement -- but we do know that after two decades of war, the hour has come to at least try for peace.

Above all, friend and foe alike must never doubt this Nation's power and will to defend our people. Eighteen years

ago, terrorists attacked the USS Cole -- and last month American forces killed one of the leaders of the attack.

We are honored to be joined tonight by Tom Wibberley, whose son, Navy Seaman Craig Wibberley, was one of the 17 sailors we tragically lost. Tom: we vow to always remember the heroes of the USS Cole.

My Administration has acted decisively to confront the world's leading state sponsor of terror: the radical regime in Iran.

To ensure this corrupt dictatorship never acquires nuclear weapons, I withdrew the United States from the disastrous Iran nuclear deal. And last fall, we put in place the toughest sanctions ever imposed on a country.

We will not avert our eyes from a regime that chants death to America and threatens genocide against the Jewish people. We must never ignore the vile poison of anti-Semitism, or those who spread its venomous creed. With one voice, we must confront this hatred anywhere and everywhere it occurs.

Just months ago, 11 Jewish-Americans were viciously murdered in an anti-semitic attack on the Tree of Life Synagogue in Pittsburgh. SWAT Officer Timothy Matson raced into the gunfire and was shot seven times chasing down the killer. Timothy has just had his 12th surgery -- but he made the trip to be here with us tonight. Officer Matson: we are forever grateful for your courage in the face of evil.

Tonight, we are also joined by Pittsburgh survivor Judah

Samet. He arrived at the synagogue as the massacre began. But not only did Judah narrowly escape death last fall -- more than seven decades ago, he narrowly survived the Nazi concentration camps. Today is Judah's 81st birthday. Judah says he can still remember the exact moment, nearly 75 years ago, after 10 months in a concentration camp, when he and his family were put on a train, and told they were going to another camp. Suddenly the train screeched to a halt. A soldier appeared. Judah's family braced for the worst. Then, his father cried out with joy: "It's the Americans."

A second Holocaust survivor who is here tonight, Joshua Kaufman, was a prisoner at Dachau Concentration Camp. He remembers watching through a hole in the wall of a cattle car as American soldiers rolled in with tanks. "To me," Joshua recalls, "the American soldiers were proof that God exists, and they came down from the sky."

I began this evening by honoring three soldiers who fought on D-Day in the Second World War. One of them was Herman Zeitchik. But there is more to Herman's story. A year after he stormed the beaches of Normandy, Herman was one of those American soldiers who helped liberate Dachau. He was one of the Americans who helped rescue Joshua from that hell on earth. Almost 75 years later, Herman and Joshua are both together in the gallery tonight -- seated side-by-side, here in the home of American freedom. Herman and Joshua: your presence this evening honors and uplifts our entire Nation.

When American soldiers set out beneath the dark skies over the English Channel in the early hours of D-Day, 1944, they were just young men of 18 and 19, hurtling on fragile landing craft

toward the most momentous battle in the history of war.

They did not know if they would survive the hour. They did not know if they would grow old. But they knew that America had to prevail. Their cause was this Nation, and generations yet unborn.

Why did they do it? They did it for America -- they did it for us.

Everything that has come since -- our triumph over communism, our giant leaps of science and discovery, our unrivaled progress toward equality and justice -- all of it is possible thanks to the blood and tears and courage and vision of the Americans who came before.

Think of this Capitol -- think of this very chamber, where lawmakers before you voted to end slavery, to build the railroads and the highways, to defeat fascism, to secure civil rights, to face down an evil empire.

Here tonight, we have legislators from across this magnificent republic. You have come from the rocky shores of Maine and the volcanic peaks of Hawaii; from the snowy woods of Wisconsin and the red deserts of Arizona; from the green farms of Kentucky and the golden beaches of California. Together, we represent the most extraordinary Nation in all of history.

What will we do with this moment? How will we be remembered?

I ask the men and women of this Congress: Look at the opportunities before us! Our most thrilling achievements are

still ahead. Our most exciting journeys still await. Our biggest victories are still to come. We have not yet begun to dream.

We must choose whether we are defined by our differences -- or whether we dare to transcend them.

We must choose whether we will squander our inheritance -- or whether we will proudly declare that we are Americans. We do the incredible. We defy the impossible. We conquer the unknown.

This is the time to re-ignite the American imagination. This is the time to search for the tallest summit, and set our sights on the brightest star. This is the time to rekindle the bonds of love and loyalty and memory that link us together as citizens, as neighbors, as patriots.

This is our future -- our fate -- and our choice to make. I am asking you to choose greatness.

No matter the trials we face, no matter the challenges to come, we must go forward together.

We must keep America first in our hearts. We must keep freedom alive in our souls. And we must always keep faith in America's destiny -- that one Nation, under God, must be the hope and the promise and the light and the glory among all the nations of the world!

Thank you. God Bless You, God Bless America, and good night!

THE WHITE HOUSE,  
February 5, 2019.

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## **PRESIDENT DONALD J. TRUMP CHARTS A PATH FOR AMERICAN GREATNESS**

*"Together, we are building a safe, strong, and proud America." – President Donald J. Trump*

### **LAYING OUT A VISION FOR BIPARTISANSHIP: Tonight, President Donald J. Trump laid out an inspiring, bipartisan vision of American greatness.**

- In his second State of the Union address, President Trump highlighted new policies that will expand prosperity and improve the quality of life for all Americans.
- President Trump is a problem solver and is offering commonsense solutions to the issues our Nation faces.
- President Trump cast a vision for greater security and peace around the globe, noting America's return to a position of leadership.
- The President cited criminal justice reform, landmark opioid legislation, historic reforms to the VA, and a sweeping new Farm Bill as proof of what can be achieved when our Nation's leaders work together in a bipartisan fashion.
- Now is the time for all sides to work together to accomplish greatness for the American people.

### **PROMOTING ECONOMIC PROSPERITY: President Trump pledged to continue his policies that have unleashed the American economy and delivered prosperity for countless Americans.**

- Thanks to President Trump's policies, the American economy is booming, averaging 3 percent growth for the year – something not seen in a while.
- More than 5.3 million jobs have been created since President Trump's election, sending unemployment rates plummeting and leading to real-wage growth.
- The President's efforts to fight for fair trade and cut job-killing regulations has led to a rebirth in American manufacturing.
- The historic tax cuts and reforms achieved by the President provided millions of Americans and their families with pay raises, bonuses, and increased benefits.
- The United States is now the number one producer of oil and gas in the world and, in 2020, is projected to become a net exporter of energy for the first time in over a half century.

### **ACCOMPLISHING REAL IMMIGRATION REFORM: President Trump is committed to working to achieve real immigration reform that protects our country and benefits our citizens.**

- Immigration reform is a critical issue for the future of our country as it impacts all aspects of Americans' lives.
- The President is urging Congress to pass legislation to address the crisis at the border, which includes humanitarian assistance, more law enforcement, drug detection at our ports, closing loopholes that enable child smuggling, and plans for a new physical barrier, or wall.
- In order to achieve lasting reform, we must close catch-and-release loopholes, stop sanctuary cities, end illegal immigration, and secure our borders.
- Without first securing our southern border, the American people will never trust Washington to achieve real immigration reform.

### **NEGOTIATING DEALS THAT WORK: President Trump pledged to continue to fight for fair and reciprocal trade that benefits the American economy and protects our workers.**

- President Trump has already secured trade deals like the United States–Mexico–Canada Agreement (USMCA) that will positively impact the lives of all Americans.
- Congress should approve the USMCA to help the President fight for American workers, farmers, and businesses and continue his work to secure better deals for the American people.

- President Trump is asking Congress to pass the United States Reciprocal Trade Act, giving him authority to take action to pressure other countries to lower their tariffs on our goods.

**REBUILDING AMERICA'S INFRASTRUCTURE: President Trump is calling on Congress to come together and invest in 21st century infrastructure for the American people.**

- President Trump is calling for an infrastructure package that delivers new and important infrastructure investment to build a modern transportation system.
- Building up our infrastructure is key to improving the quality of life for all Americans.
  - This includes investing in visionary projects such as advanced manufacturing and artificial intelligence.
- The American people deserve a modern transportation system that reduces traffic, cuts down on commute time, and is safer and more reliable.

**CARING FOR OUR NATION: President Trump is asking Congress to work with him to lower prescription drug prices and improve the quality of life for Americans.**

- President Trump is asking Congress to tackle high prescription drug prices by addressing the global freeloading in drug research, development, and distribution.
- The President requested Congress pass reforms to lower drug costs for Medicare patients and cap out-of-pocket expenditures for our Nation's seniors.
- President Trump is requesting Congress make the needed investments to defeat the HIV epidemic in the United States within 10 years and fund new childhood cancer research.

**KEEPING AMERICA SAFE: President Trump is restoring the United States standing in the world by putting America first and achieving peace through strength.**

- President Trump is continuing his historic effort to rebuild our military and provide our troops with the best equipment and training.
- The President has acted swiftly and decisively to protect America's interests: pushing for peace on the Korean peninsula, confronting Iran, and fighting terrorists worldwide.
- The President has decimated ISIS and will be bringing our heroes home from costly wars as our partners in the region step up their commitments to destroy ISIS remnants in the region.
- President Trump announced he is stepping up negotiations for a political settlement in Afghanistan, shifting our priorities from nation building to counterterrorism.

**SUPPORTING AND PROTECTING AMERICAN FAMILIES: President Trump is working every day to protect the safety and well-being of American families.**

- President Trump has continually called for the creation of nationwide paid family leave, and is the first President in history to include a proposal in his Budget.
  - Nationwide paid family leave will provide parents the chance to bond with their child while also promoting economic prosperity and financial stability in the household.
- The President will ask Congress to support school choice in order to support working parents.
- President Trump is committed to protecting the gift of life and is calling on Congress to pass legislation to prohibit late-term abortion.
  - This legislation would prevent the late-term abortion of babies who can feel pain in their mother's womb.

## **PRESIDENT DONALD J. TRUMP HAS WORKED TO BUILD A BOOMING ECONOMY THAT IMPROVES THE LIVES OF ALL AMERICANS**

*“Everywhere we look, we are seeing the effects of the American economic miracle.” – President Donald J. Trump*

### **CONTINUING THE ECONOMIC BOOM: President Trump has delivered on his promise to reignite the American economy and usher in a new economic boom.**

- More than 5.3 million jobs have been created since President Trump’s election.
  - The economy added 304,000 jobs last month, smashing expectations.
- Economic growth has taken off, averaging 3 percent over the last four quarters.
- Job openings have exceeded the number of unemployed for the first time on record.
- Unemployment remained below 4 percent for eight months in 2018.
  - Prior to 2018, unemployment had fallen below 4 percent only five times since 1970.
  - The African American, Asian American, and Hispanic American unemployment rates all fell to record lows in 2018.
- Unemployment insurance claims have fallen to a nearly 50-year low under President Trump.
- President Trump has brought back American manufacturing, adding hundreds of thousands of manufacturing jobs since the election.
  - An average of 18,500 manufacturing jobs have been created every month since President Trump’s election, compared to 8,100 per month in the four years prior.

### **OPEN FOR BUSINESS: America is open for business once again thanks to the President’s pro-growth agenda, bringing back investment and jobs that had been driven overseas.**

- Business is thriving in America thanks to President Trump’s historic tax cuts and deregulation.
- President Trump has cut a record number of job-killing regulations, freeing businesses from Washington’s overreach.
  - The Trump Administration eliminated 12 regulations for every new one in 2018, once again surpassing the President’s pledge to cut two regulations for every new one.
  - The President’s deregulation has achieved \$33 billion in net regulatory savings so far.
- President Trump signed the Tax Cuts and Jobs Act into law, lowering the corporate tax rate to spur investment and growth here at home.
  - Prior to the President’s tax cuts, the United States had the highest corporate tax rate in the world, driving business and jobs overseas.

### **DELIVERING REAL RESULTS FOR WORKERS AND FAMILIES: Americans are seeing real results and more money in their pockets as a result of our economic resurgence.**

- Workers are seeing their largest nominal year over year wage growth in nearly a decade.
  - Year over year wage gains increased by 3.3 percent in December, the fastest pace since April 2009.
- The African American and Hispanic American poverty rates hit an all-time low in 2017.
- More than 6 million workers received bonuses, pay raises, and increased benefits in response to President Trump’s tax cuts.
  - The average family of 4 earning \$75,000 will keep \$2,000 more of its own money.
- The President will work to build on these gains and better the lives of all Americans.
- The President has unleashed our energy resources, driving down prices for consumers.

## **PRESIDENT DONALD J. TRUMP HAS SHOWN THAT EXTRAORDINARY BIPARTISAN ACHIEVEMENTS ARE POSSIBLE**

*“When Republicans and Democrats talk, debate, and seek common ground, we can achieve breakthroughs that move our country forward and deliver for our citizens.”— President Donald J. Trump*

### **TRANSFORMING OUR CRIMINAL JUSTICE SYSTEM: President Donald J. Trump joined with members of both parties in Congress to make our criminal justice system fairer for all Americans.**

- The landmark First Step Act signed into law by the President reformed decades of policies that failed to ensure a fair justice system for all Americans.
- President Trump worked with Congress to pass commonsense sentencing reforms, such as eliminating three-strike mandatory life sentencing for Federal drug offenders.
- The First Step Act will help prepare inmates to successfully rejoin society, including through vocational training and educational coursework.
- This legislation will make our communities safer by reducing recidivism and keeping violent criminals and sex offenders off our streets.
- The Act received widespread support across the political spectrum, demonstrating that true bipartisanship is possible when both sides work to find common ground.

### **FIGHTING THE OPIOID CRISIS: President Trump has worked with Congress to combat the opioid crisis that has devastated our communities.**

- President Trump has joined with Republicans and Democrats in Congress to enact bold legislation to combat the opioid crisis.
- The President signed the bipartisan SUPPORT for Patients and Communities Act in October 2018, marking the largest single piece of legislation to address a drug crisis in history.
- The SUPPORT for Patients and Communities Act expands access to addiction treatment and cracks down on the trafficking of illicit drugs.
- This legislation passed both the House and Senate by overwhelming, bipartisan margins.

### **ADVANCING ECONOMIC OPPORTUNITY: President Trump has championed bipartisan legislation to train our workforce and promote economic prosperity.**

- President Trump signed bipartisan legislation to reauthorize the Carl D. Perkins Career Vocational and Technical Education Act in July 2018.
  - Reauthorization had stalled in Congress for years before breaking through last year.
- President Trump signed the Women’s Entrepreneurship and Economic Empowerment Act in January 2019, promoting opportunity for female entrepreneurs worldwide.
- President Trump signed a sweeping new farm bill that expands crop insurance, doubles how much farmers can borrow, and helps open up new markets for American farmers.

### **CARING FOR OUR VETERANS: The President has joined with Congress to ensure our veterans receive the respect and quality care they deserve.**

- The President signed the VA Mission Act, enacting sweeping reforms to ensure that veterans have access to quality care and reduce the complex bureaucracy of the VA.
- President Trump and Congress advanced legislation providing a record \$73.1 billion to provide medical care to our veterans.
- The President signed the VA Accountability and Whistleblower Protection Act, making it easier to discipline and fire poor performing VA employees.
- President Trump signed bipartisan legislation to reform the VA’s long claims appeals process.

**PRESIDENT DONALD J. TRUMP IS COMMITTED TO WORKING WITH CONGRESS TO SOLVE OUR  
URGENT IMMIGRATION CRISIS**

*“There is a humanitarian and security crisis on our southern border that requires urgent action” – President Donald J. Trump*

**STOPPING ILLEGAL IMMIGRATION: President Donald J. Trump is committed to working with Congress to build an immigration system that ends illegal immigration and protects our country.**

- President Trump is committed to working with both Republicans and Democrats in Congress to achieve real immigration reform.
- Solving immigration is an important issue that impacts all aspects of Americans’ lives – from stewardship of public resources, to job markets and wages, to safety and security, and more.
- Our current immigration system, however, is hopelessly outdated and jeopardizes the safety, security, and well-being of our citizens.
- Congress has 10 days left to pass a bill that will fund our Government and make a meaningful impact on the undeniable humanitarian crisis on our southern border.
- The President is urging Congress to pass legislation to address the crisis at the border, which includes humanitarian assistance, more law enforcement, drug detection at our ports, closing loopholes that enable child smuggling, and plans for a new physical barrier, or wall.

**THE HUMANITARIAN SITUATION AT OUR BORDER: The unabated flow of illegal immigrants to our southern border has created a humanitarian crisis that needs a solution.**

- The crisis at our border will not dissipate on its own. Caravans continue to leave Central America to begin the unsafe journey to our border and illegal aliens continue to stream in.
- Tolerance for illegal immigration is not compassionate, it is cruel. Illegal immigrants who make the trek northward are subjected to horrible conditions:
  - Each month, thousands of children are brought illegally to our borders, many by human traffickers and smugglers who wish to exploit them.
  - One in three women is sexually assaulted during the dangerous and long journey through Central America and Mexico.
  - Nearly 50 migrants each day are being referred for urgent medical care by our border security officials.
- Failure to take appropriate steps to solve this humanitarian disaster will continue to endanger the lives of Americans and immigrants.

**URGENT NATIONAL CRISIS: Republicans and Democrats should be able to agree on the need to secure our southern border to protect our citizens and economy.**

- Illegal immigration drives inequality, reduces wages, undercuts American workers, and places an undue burden on our communities.
  - It also puts immense strain on our public resources, like schools and hospitals.
- Tens of thousands of Americans are killed by tons of deadly, illicit drugs trafficked into our country by criminal aliens, gangs, and cartels exploiting our porous border.
  - The lethal drugs that flood across our border and into our communities include meth, heroin, cocaine, and fentanyl.
- In two years, our immigration officers have made 266,000 arrests of criminal aliens, including those charged or convicted of nearly 100,000 assaults, 30,000 sex crimes, and 4,000 killings.
- The MS-13 gang has taken advantage of our weak immigration laws and porous border and now operates in at least 20 States and the District of Columbia.

## **PRESIDENT DONALD J. TRUMP HAS FORGED NEW TRADE AGREEMENTS TO REVITALIZE AMERICAN INDUSTRY AND AGRICULTURE**

*"We believe that trade must be fair and reciprocal. The United States will not be taken advantage of any longer."  
– President Donald J. Trump*

### **KEEPING HIS WORD: President Donald J. Trump kept his word to replace the outdated NAFTA by negotiating a new landmark Agreement for the 21st century, the USMCA.**

- President Trump secured the United States–Mexico–Canada Agreement (USMCA) to replace NAFTA, which will positively impact the lives of countless workers, business owners, farmers, and the families and the communities they support.
- Once enacted by Congress, the USMCA will provide a new future for the American auto industry by incentivizing billions of dollars in vehicle and auto parts production in the United States.
  - Under the USMCA, 75% of a qualifying vehicle must be genuinely produced in North America and 40 to 45% of the vehicle must be built by labor paid at least \$16 an hour. That means more jobs for American workers.
- Farmers and dairy producers will have access to fairer markets for their products.
  - Unfair restrictions by Canada on American dairy, wheat, and wine producers will finally end.
- New, cutting-edge rules on intellectual property and digital trade will help American businesses and innovators continue to thrive in the modern economy.
- The USMCA will impose the toughest labor and environmental protections ever included in a trade agreement.

### **FIGHTING UNFAIR TRADE: President Trump is following through on his pledge to fight for fair and reciprocal trade.**

- While past administrations failed to protect hardworking Americans against unfair trade, President Trump is making sure other countries are held accountable.
- President Trump is confronting China's unfair trade practices, including its theft of American intellectual property, and has launched negotiations to reform our trade relationship.
  - The President has imposed tariffs on \$250 billion in Chinese goods to counter its unfair trade practices.
- President Trump is calling on Congress to pass the United States Reciprocal Trade Act, giving him the authority to take strong action to pressure countries to lower their trade barriers and open their markets to American goods.
  - Specifically, the legislation would give the President more authority to increase tariffs if other countries' tariff and non-tariff barriers are too restrictive.
- American steel and aluminum jobs are coming back and idle forges are roaring back to life as a result of the President's tariffs, which are critical to securing our national security.

### **DEALS THAT WORK FOR THE AMERICAN PEOPLE: President Trump has worked to secure deals that will better the lives of American workers across the country.**

- In addition to renegotiating NAFTA, President Trump's Administration significantly improved the United States–Korea Free Trade Agreement, preserving jobs for American autoworkers, farmers, and manufacturers.
- The Administration is also opening new negotiations with the European Union, the United Kingdom, and Japan, which will secure access for American products and services.



## **REBUILDING AMERICA: PRESIDENT DONALD J. TRUMP URGES BIPARTISAN ACTION TO INVEST IN OUR NATION'S INFRASTRUCTURE**

*"We will build gleaming new roads, bridges, highways, railways, and waterways all across our land. And we will do it with American heart, and American hands, and American grit."— President Donald J. Trump*

### **REBUILDING AMERICA'S INFRASTRUCTURE: President Donald J. Trump is calling on Congress to come together and invest in 21st century infrastructure for all Americans.**

- The President urges Congress to pass a bill that delivers new and important infrastructure investment to rebuild our crumbling roads, aging bridges, crowded airports, and other infrastructure.
- Building up and upgrading our infrastructure is key to improving the quality of life for all Americans.
  - Repairing and building new infrastructure will reduce traffic congestion, improve road conditions, and boost commerce across the Nation.
- We must also invest in visionary projects that leverage cutting-edge technologies in order to dominate the industries of the future and lead America into the 21st century.
  - Mastering new technologies such as 5G wireless, advanced manufacturing, quantum computing, artificial intelligence, rural broadband, and more is vital to our future.
- We must work to promote efficient permitting processes for infrastructure projects so a six-month project does not turn into a ten-year odyssey.
  - Efficient permitting is especially critical for energy infrastructure and the ability of Americans to access to reliable, affordable, and domestically-produced energy.

### **STATE OF DISREPAIR: The President supports bipartisan action to fix our infrastructure.**

- The American people deserve a modern transportation system that reduces traffic, cuts down on commute time, and is safer and more reliable.
  - World Economic Forum's most recent Global Competitiveness Report ranked America's overall infrastructure 9th in the world and the quality of its roads 11th.
- Every day, tens of millions of Americans drive across structurally deficient and aging bridges.
  - More than 50,000 American bridges are rated as "structurally deficient."
  - Around 4 in 10 American bridges are more than 50 years old.
- Many roads Americans depend on are overcrowded and in poor condition.
  - One out of every five miles of highway pavement is in poor condition.
  - More than two out of every five miles of our urban interstates are congested.
- The seaports and inland waterways that facilitate commerce and transport American goods require continued investment.
  - Many of our ports will require additional improvements to support larger cargo ships.
  - Locks and dams on high-traffic inland waterways need investment.
- Rural Americans are being left behind as a result of outdated infrastructure.
  - Eighty percent of Americans that lack sufficient broadband access live in rural areas.

### **RESOUNDING PUBLIC SUPPORT: The American people know full well the state of our infrastructure, and public polling shows they resoundingly support increased investment.**

- Seventy-nine percent of Americans said increasing infrastructure investment should be an "extremely important" priority for the new Congress, according to a recent *Politico* poll.
- More than 70 percent of Americans support increasing Federal investment for roads, bridges, mass transit, and other infrastructure, according to a February 2018 *YouGov* poll.
- Ninety-three percent of rural Americans say investing in infrastructure is important to creating jobs in their community, according to a *Washington Post/Kaiser Family Foundation* poll.

## **PRESIDENT DONALD J. TRUMP IS DELIVERING A BETTER HEALTHCARE SYSTEM AND IMPROVING QUALITY OF LIFE FOR ALL AMERICANS**

*"Americans have the right to a healthcare system that takes care of people, not one that takes advantage of them." – President Donald J. Trump*

### **REDUCING DRUG PRICES: President Donald J. Trump is working across the aisle to rein in the price of prescription drugs and protect American patients.**

- Already, President Trump's efforts have resulted in the single largest decline in drug prices in 46 years.
  - The Food and Drug Administration (FDA) had a record number of generic drug approvals in 2017 and 2018. According to the Council of Economic Advisers (CEA), generic approvals under President Trump have saved consumers \$26 billion.
- Congress needs to work with President Trump to address the global freeloading that forces Americans to subsidize drug research, development, and distribution for the entire world.
- The President is also requesting that Congress pass legislation that lowers drug costs, including policies that put a hard cap on out-of-pocket payments for seniors.

### **MAKING HEALTHCARE PRICES TRANSPARENT AND AFFORDABLE: President Trump wants to work with Congress to increase price transparency, end surprise billing, offer more options, and lower costs.**

- Tonight, President Trump announced his commitment to take action to increase price transparency so to prevent surprise billing and empower consumers.
  - Hospitals, insurance companies, and drug companies should be required to disclose real prices to patients in order to drive costs down.
- The President has taken action to curtail the cost of healthcare by empowering patients, expanding options, and increasing competition.
- The Administration's expansion of health insurance options are already reducing premium costs for many Americans after the ballooning increases caused by Obamacare.

### **A VISION FOR THE FUTURE: President Donald J. Trump wants to work with Congress to defeat the HIV epidemic in America, find new treatments for childhood cancer, and protect patients with pre-existing conditions.**

- Scientific breakthroughs have allowed for us to make remarkable progress in the fight against HIV/AIDS.
  - The United States has already achieved incredible progress on treating and preventing HIV/AIDS, saving the lives of 17 million people around the globe in just 15 years.
- President Trump's Budget requests that Republicans and Democrats make the needed commitment to end the HIV epidemic in the United States within 10 years.
- President Trump is committed to tackling the scourge of childhood cancer by increasing research funding to find new treatments.
  - Many childhood cancers have not seen new therapies in decades.
  - The President's Budget will ask Congress to start a new dedicated effort – \$500 million over ten years – to fund critical childhood cancer research.
- It is important that Congress continues to find ways to ensure that patients with pre-existing conditions are protected.
- Last year, President Trump signed "Right to Try" legislation to expand treatment options for Americans with terminal illnesses.

## **PRESIDENT DONALD J. TRUMP IS SUPPORTING AMERICAN FAMILIES**

*"America hopes for a future in which everyone can prosper, and every child can grow up free from violence, poverty, and fear." – President Donald J. Trump*

### **SUPPORTING WORKING PARENTS: President Donald J. Trump has promoted policies that support and empower working parents.**

- President Trump has called for the creation of a plan for nationwide paid family leave to give every parent the chance to bond with his or her newborn child.
  - He is the first president to include a plan for nationwide paid family leave.
- The Tax Cuts and Jobs Act signed by the President included a new tax credit to businesses for offering paid family leave to their employees.
  - Businesses can receive a tax credit of up to 25% for the wages paid to employees during their leave.
  - This tax credit marked an important step in promoting paid family leave nationwide.
- Paid family leave is an investment in our future that will strengthen family bonds and improve the financial stability of American families.
- The President will ask Congress to support school choice in order to support working parents.

### **PROTECTING OUR CHILDREN: President Trump is committed to protecting the precious gift of life.**

- President Trump is calling on Congress to defend the dignity and life of every person and pass legislation to prohibit late-term abortion of children who can feel pain in the mother's womb.
- Recently, our country has witnessed a chilling disregard for life as States have taken up legislation that would expand access to abortion up until just moments before birth.
  - In New York, lawmakers cheered as they passed legislation that would allow for third trimester abortions in specific cases.
  - In Virginia, the Governor stated he would support executing a baby after birth.
- Since taking office, President Trump has followed through on his promise to protect life.
  - The President recently signed a letter to Congress making clear that he will veto any legislation that weakens protections of life.
  - President Trump reinstated and expanded the Mexico City Policy, preventing foreign aid from being used to support abortion.
  - The Administration issued a proposed regulation to ensure taxpayer dollars from the Title X family planning program are not awarded fund abortion providers.

### **HELPING FAMILIES GET AHEAD: President Trump is working to help families get ahead and build a successful future for their loved ones.**

- The President has enacted a pro-growth agenda that has spurred job creation and led to rising wages, helping families' bottom lines as they support their loved ones.
- President Trump signed the Tax Cuts and Jobs Act, which provided tax cuts for many families and increased deductions that will help these families get ahead:
  - The Tax Cuts and Jobs Act doubled the child tax credit from \$1,000 to \$2,000 and helped more families claim the credit.
  - Parents are now able to use 529 education savings plans to help pay for primary and secondary education for their children thanks to the Tax Cuts and Jobs Act.
  - The Tax Cuts and Jobs Act also drove businesses to provide millions of Americans with bonuses, wage increases, and increased benefits.

## **PRESIDENT DONALD J. TRUMP'S AMERICA FIRST VISION FOR KEEPING OUR NATION SAFE**

*"We will no longer use American military might to construct democracies in faraway lands, or try to rebuild other countries in our own image. Those days are now over. Instead, we will work with allies and partners to protect our shared interests." – President Donald J. Trump*

### **SAFETY THROUGH STRENGTH: President Donald J. Trump has undertaken historic efforts to rebuild our military and strengthen our Nation's defenses.**

- Since taking office, President Trump has secured robust funding to rebuild our military and defend the safety and security of our Nation.
  - This includes a record \$700 billion last year and \$716 billion this year for funding to face new and evolving threats from hostile powers around the world.
- The President also helped secure a \$100 billion increase in defense spending from NATO allies.
- President Trump is working to ensure our service members receive the best equipment, training, and care.
  - This includes providing our military with its largest pay raise in nearly a decade.

### **DEFENDING AMERICA'S INTERESTS: President Trump has acted swiftly and decisively to defend our Nation's interests.**

- The United States has worked with our allies to liberate virtually all territory held by ISIS in Iraq and Syria.
  - ISIS controlled more than 20,000 square miles in Iraq and Syria when President Trump took office.
- President Trump is continuing his push for peace on the Korean Peninsula and will meet with Chairman Kim again this month in Vietnam.
  - Though much work remains, our hostages have been brought home, nuclear testing has halted, and there has not been a missile launch in 15 months.
- In the coming months, the Administration will release a proposal to end the Israeli and Palestinian conflict and bring peace based on principled realism, not discredited theories.
  - It was in line with this commitment to principled realism that President Trump recognized Jerusalem as the capital of Israel and moved our embassy there.
- President Trump condemned Maduro and his cronies in Venezuela and stood up for American principles by recognizing the legitimate Interim President of Venezuela, Juan Guaido.
- President Trump has acted to confront the radical regime in Iran by withdrawing from the disastrous, one-sided Iran nuclear deal and imposing devastating sanctions.

### **PUTTING AMERICA FIRST: President Trump is fulfilling his promise to stop the cycle of endless wars that have burdened our Nation.**

- President Trump is bringing our troops home from endless wars and ensuring that countries in the region increase their contribution to the fight against radical Islamic terrorism.
- For nearly two decades, America has been involved in Middle Eastern conflicts that have cost thousands of American lives and trillions of dollars.
- It is time to begin bringing our troops in Syria home and for countries in the region to step up their commitments to destroy ISIS remnants and prevent their return.
- President Trump is determined to pursue a political settlement in Afghanistan and, should progress be made, we will be able to reduce our troop presence there.

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Mark Hogan](#); [Brennan, Joel - DOA](#); [Barca, Peter W - DOR](#); [Baldauff, Melissa - GOV](#)  
**Subject:** RE: BW article  
**Date:** Friday, February 1, 2019 1:17:00 PM

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Thank you for sharing, Mark.

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**From:** Mark Hogan <mark.hogan@wedc.org>  
**Sent:** Friday, February 1, 2019 10:07 AM  
**To:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>; Brennan, Joel - DOA <joel.brennan@wisconsin.gov>; Barca, Peter W - DOR <peter.barca@wisconsin.gov>; Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>  
**Subject:** BW article

Good morning. We discussed the pending Business Week article yesterday and I mentioned I had been given a list of bullet points to review and clarify. Attached is a document with that information. As you get to the end of the document, you can see the direction the article will be taking. Please let me know if you have any questions.

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Wisconsin Economic Development Corporation  
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Newsletters: <http://inwisconsin.com/subscribe/>



**From:** [Woicekowski, Mike P - GOV](#)  
**To:** [Raymer, Elsie E - GOV](#); [Gau, Maggie M - GOV](#); [Worcester, Barb - GOV](#)  
**Cc:** [Campion, Emma - LTGOV](#)  
**Subject:** RE: For Approval (6:00pm Jan 6): WEDC meeting request with Japanese Consul General Ito  
**Date:** Wednesday, February 6, 2019 1:48:58 PM

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Personally, I think it would be better to do the meeting at the Capitol. The residence feels too intimate for a meeting like this especially in light of previous international business deals.

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**From:** Raymer, Elsie E - GOV <[elsie.raymer@wisconsin.gov](mailto:elsie.raymer@wisconsin.gov)>  
**Sent:** Wednesday, February 6, 2019 10:48 AM  
**To:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>  
**Cc:** Campion, Emma - LTGOV <[emma.campion1@wisconsin.gov](mailto:emma.campion1@wisconsin.gov)>  
**Subject:** RE: For Approval (6:00pm Jan 6): WEDC meeting request with Japanese Consul General Ito

Any issues doing this at the residence?

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**From:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>  
**Sent:** Wednesday, February 6, 2019 9:13 AM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>  
**Cc:** Raymer, Elsie E - GOV <[elsie.raymer@wisconsin.gov](mailto:elsie.raymer@wisconsin.gov)>  
**Subject:** RE: For Approval (6:00pm Jan 6): WEDC meeting request with Japanese Consul General Ito

Great! I'll let them know that we are interested and work with the teams on the schedule.

---

**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Sent:** Wednesday, February 6, 2019 8:35 AM  
**To:** Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>  
**Cc:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>; Raymer, Elsie E - GOV <[elsie.raymer@wisconsin.gov](mailto:elsie.raymer@wisconsin.gov)>  
**Subject:** Re: For Approval (6:00pm Jan 6): WEDC meeting request with Japanese Consul General Ito

Yes let's work on scheduling this - both TE and MB.

Sent from my iPhone

On Feb 5, 2019, at 4:08 PM, Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)> wrote:

Sounds good to me. I'm thinking Mike would be a good lead on this working in conjunction with Elsie.

Barb

---



**From:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>  
**Sent:** Tuesday, February 5, 2019 2:39 PM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Raymer, Elsie E - GOV <[elsie.raymer@wisconsin.gov](mailto:elsie.raymer@wisconsin.gov)>  
**Subject:** For Approval (6:00pm Jan 6): WEDC meeting request with Japanese Consul General Ito

Hey all,

Below is a request from Japanese Consul-General Ito to host a lunch/dinner to introduce himself to the new administration. Also, he would like to discuss Wisconsin's relationship with Japan and some of the key areas of focus of the consulate. The consulate is based in Chicago – confirming where he'd like to host the dinner, but I'd hope here. They like to have the meeting in February/March.

The Consul-General would like to invite the following individuals.

- Governor Evers
- Lieutenant Governor Barnes
- Key legislators
- Mark Hogan, WEDC CEO
- William White, Honorary Consul General for Wisconsin to Japan (appointed by Consul General Ito)
- Katy Sinnott, WEDC VP of International Business Development

Background information on Japan is attached. It includes Consul General Ito's Bio, trade statistics between Japan and Wisconsin as well as FDI of Japanese companies in Wisconsin and vice versa.

*Recommendation: As long as the meeting is in Wisconsin and in March, I think it would be a beneficial event for the Governor.*

---

**From:** Justin Phillips <[justin.phillips@wedc.org](mailto:justin.phillips@wedc.org)>  
**Sent:** Tuesday, February 5, 2019 2:14 PM  
**To:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>; Ludwig, Fred T - LTGOV <[fred.ludwig@wisconsin.gov](mailto:fred.ludwig@wisconsin.gov)>  
**Cc:** Love, Maxwell - LTGOV <[maxwell.love@wisconsin.gov](mailto:maxwell.love@wisconsin.gov)>; Raymer, Elsie E - GOV <[elsie.raymer@wisconsin.gov](mailto:elsie.raymer@wisconsin.gov)>  
**Subject:** Meeting Invite with Japanese Consul General Ito

Hello All,

I have been asked to reach out regarding the following schedule request from WEDC VP of International Business Development Katy Sinnott.

The Japanese Consul General in Chicago, Consul General Ito would like to introduce

himself to the new administration. He would like to discuss Wisconsin's relationship with Japan and some of the key areas of focus of the consulate. As such, Consul General Ito has requested to host a lunch or dinner. He would like to invite the following people.

- Governor Evers
- Lieutenant Governor Barnes
- Key legislators
- Mark Hogan, WEDC CEO
- William White, Honorary Consul General for Wisconsin to Japan (appointed by Consul General Ito)
- Katy Sinnott, WEDC VP of International Business Development

I know that Consul General Ito hopes that the requested event will occur within Feb/Mar. Please let me know whether Governor Evers and Lieutenant Governor Barnes would be available for this event. If so, please kindly suggest possible dates that we can share with Consul General Ito.

Background information on Japan is attached. It includes Consul General Ito's Bio, trade statistics between Japan and Wisconsin as well as FDI of Japanese companies in Wisconsin and vice versa.

Best regards,  
Justin

--

Justin Phillips  
Legislative Liaison  
Wisconsin Economic Development Corporation  
Division of Public Policy  
201 West Washington Avenue  
Madison, WI 53703

(608) 210 – 6763

[Justin.phillips@wedc.org](mailto:Justin.phillips@wedc.org)

<image001.png> <image002.png> <image003.png> <image004.png> <image005.png>

Website: <http://inwisconsin.com>

Newsletters: <http://inwisconsin.com/subscribe/>

<image006.jpg>

**From:** [Woicekowski, Mike P - GOV](#)  
**To:** [Gau, Maggie M - GOV](#); [Worcester, Barb - GOV](#); [Pennoyer, Kara - GOV](#)  
**Subject:** RE: For approval (5:00pm today): DOA Strategic Economic Initiatives position  
**Date:** Monday, February 4, 2019 3:38:00 PM

---

Great!

I'll let them know they are approved to move ahead with Brian Vigue and Sam Ridders.

Thanks!

---

**From:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>  
**Sent:** Monday, February 4, 2019 3:26 PM  
**To:** Woicekowski, Mike P - GOV <mike.woicekowski@wisconsin.gov>; Worcester, Barb - GOV <barb.worcester@wisconsin.gov>; Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>  
**Subject:** RE: For approval (5:00pm today): DOA Strategic Economic Initiatives position

We're good with this person.

---

**From:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>  
**Sent:** Monday, February 4, 2019 11:33 AM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Subject:** For approval (5:00pm today): DOA Strategic Economic Initiatives position

DOA would like to move forward with Sam Ridders for the Strategic Economic Initiatives (Foxconn) position. This position falls under WEDC, but Tia Torhorst said that CEO Hogan is with good with him.

My only question is if we'd want to give the CEO we name in September the freedom to hire this position. However, that is a long time to wait.

Thoughts on approval?

Mike

Michael Woicekowski  
Office of Governor Tony Evers  
Email: [Mike.Woicekowski@wisconsin.gov](mailto:Mike.Woicekowski@wisconsin.gov)  
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**From:** [Woickowski, Mike P - GOV](#)  
**To:** [Gau, Maggie M - GOV](#)  
**Cc:** [Pennoyer, Kara - GOV](#); [Worcester, Barb - GOV](#); [Raymer, Elsie E - GOV](#); [Zimmerman, Maddie - GOV](#); [Kochera, Brandi - GOV](#)  
**Subject:** RE: For approval (Wednesday, Feb 13): Scheduling request Milwaukee Tool  
**Date:** Friday, February 8, 2019 10:52:03 AM

---

Ah the subject line is misleading - The Wednesday, Feb 13 date is when I was hoping we would be able to get them an answer.

The dates they'd be able to make work are the March dates.

Thanks!

---

**From:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>  
**Sent:** Friday, February 8, 2019 10:50 AM  
**To:** Woickowski, Mike P - GOV <mike.woickowski@wisconsin.gov>  
**Cc:** Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>; Worcester, Barb - GOV <barb.worcester@wisconsin.gov>; Raymer, Elsie E - GOV <elsie.raymer@wisconsin.gov>; Zimmerman, Maddie - GOV <maddie.zimmerman1@wisconsin.gov>; Kochera, Brandi - GOV <brandi.kochera@wisconsin.gov>  
**Subject:** Re: For approval (Wednesday, Feb 13): Scheduling request Milwaukee Tool

They want to meet next week? Can we schedule this for March with one of the other dates provided?

I think this meeting definitely makes sense and should happen.

Sent from my iPhone

On Feb 8, 2019, at 10:35 AM, Woickowski, Mike P - GOV <[mike.woickowski@wisconsin.gov](mailto:mike.woickowski@wisconsin.gov)> wrote:

Hey all,

WEDC sent over a scheduling request that Milwaukee Tool's COO Steve Richman and CFO Ty Stavisiki would like to meet with Governor Evers at their Brookfield location.

Background from WEDC:

Management would use this opportunity to discuss their plans for continued growth and express their appreciation for the support they have received from the state. Although there will not be an "ask" on the table, Steve and Ty will lay out how they envision the company continuing to grow in the U.S., and specifically Wisconsin. The company has accessed WEDC's Enterprise Zone program to support their incredible employment growth in Wisconsin.

Secretary Hogan intends to be involved in this meeting. Also, they have received strong

support from the City of Brookfield and M7, so I would anticipate someone from each of those entities would participate.

Potential dates:

March 20th – 10 am or later

March 21st – all day

March 22nd – 11 am or later

March 25th – 10 am or later.

Recommendation

*If possible, I'd recommend doing this meeting. I always think it's good to highlight Wisconsin based companies.*

Michael Woicekowski

Office of Governor Tony Evers

Email: [Mike.Woicekowski@wisconsin.gov](mailto:Mike.Woicekowski@wisconsin.gov)

Cell: 608-669-0320

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**From:** [Pottebaum, Nic D. EOP/WHO](#)  
**To:** [Pottebaum, Nic D. EOP/WHO](#)  
**Cc:** [Hoelscher, Douglas L. EOP/WHO](#)  
**Subject:** RE: INVITE – January 30 at 11:00 a.m. EST Trade Briefing Call with USTR  
**Date:** Tuesday, January 29, 2019 7:07:05 AM  
**Attachments:** [image001.png](#)

---

**Reminder:** Tomorrow, **Wednesday, January 30 at 11:00 a.m. Eastern Time**, we will host a trade briefing call with USTR. You will find additional information below.

**Trade Briefing Call with USTR**

- **Date:** Wednesday, January 30
- **Time:** 11:00 a.m. Eastern Time
- **Call-In Information:** [CLICK HERE](#) (NOTE: Participants will receive instructions on accessing the conference after RSVPing)

Thanks,  
Nic

202-881-7803

---

**From:** Pottebaum, Nic D.  
**Subject:** INVITE – January 30 at 11:00 a.m. EST Trade Briefing Call with USTR



Governors and Senior Staff,

The White House Office of Intergovernmental Affairs invites you to participate in a trade briefing call on **Wednesday, January 30 at 11:00 a.m. Eastern Time**, with the Office of the United State Trade Representative (USTR). This briefing call will cover the Trump Administration's work to negotiate fair and balanced trade deals that protect American industries and workers including the United States–Mexico–Canada Agreement (USMCA) Trade Agreement. Below you will find details for call-in information.

**Trade Briefing Call with USTR**

- **Date:** Wednesday, January 30
- **Time:** 11:00 a.m. Eastern Time
- **Call-In Information:** [CLICK HERE](#) (NOTE: Participants will receive instructions on accessing the conference after RSVPing)



## **Background – Negotiating Better Deals For The American People**

**President Trump is negotiating fair and balanced trade deals that protect American industries and workers.**

- President Trump negotiated a new trade agreement between the United States, Canada, and Mexico to replace the disastrous and outdated North American Free Trade Agreement.
  - Once enacted by Congress, the United States–Mexico–Canada Agreement (USMCA) will better serve the interests of American workers and businesses.
  - USMCA will incentivize billions of dollars in auto and auto parts production in the United States and create a freer and fairer market for American agriculture.
  - USMCA also includes the strongest-ever provisions on labor, environmental, digital, and intellectual property protections to reflect the realities of the 21st century economy.
- The President renegotiated the United States–Korea Free Trade Agreement to preserve and grow jobs in the American auto industry and increase American exports.
- The United States and Japan are set to begin negotiations on a United States–Japan Trade Agreement.
- President Trump is establishing a new trade relationship with the European Union (EU), working toward the elimination of tariff and non-tariff barriers to transatlantic trade.
- President Trump has established a Trade and Investment Working Group to lay the groundwork for post-Brexit trade with the United Kingdom (UK) and has notified Congress of his intent to negotiate a free trade agreement with the UK.
- This year, President Trump filed a withdrawal notification with the Universal Postal Union, launching a one-year negotiation to secure fair international postal rates for American mailers.
- President Trump has expanded market access for American agricultural producers.
  - Argentina has opened to American pork and beef, Brazil to American beef, Japan to lamb and Idaho chipping potatoes, South Korea to American poultry, and more.
  - The Administration authorized \$12 billion to aid farmers affected by unfair retaliatory tariffs.
  - The Trump Administration has begun the process to expand the sale of E15, or gasoline containing 15 percent ethanol, to year round.
- Under President Trump, the United States will no longer accept bad trade deals and unfair trade practices that harm American workers and industries.
  - One of the President’s first actions after taking office was withdrawing the United States from the terrible Trans-Pacific Partnership, which incentivized outsourcing.
  - In 2017, the Administration oversaw 82 antidumping and countervailing duty investigations.
- President Trump is holding China accountable for its unfair trade practices, such as the theft of intellectual property, by imposing tariffs on \$250 billion in Chinese goods.
  - Following President Trump’s successful meeting with President Xi in Buenos Aires, both agreed to conduct negotiations over 90 days to address the United States concerns.
- American steel and aluminum jobs are coming back following President Trump’s tariffs to protect domestic industries that are vital to national security.
- President Trump imposed tariffs to protect American-made washing machines and solar products that were hurt by import surges.

You can find more information on the *Historic Results of President Donald J. Trump’s First Two Years in Office* [here](#). You can find more information on USMCA [here](#). You can also find additional information on trade [here](#).

Please let me know if you have any questions.

Thanks,  
Nic

--

Nicholas D. Pottebaum  
Special Assistant to the President and Deputy Director  
White House Office of Intergovernmental Affairs  
O: 202-456-2132 | C: 202-881-7803 | E: [Nicholas.D.Pottebaum@who.eop.gov](mailto:Nicholas.D.Pottebaum@who.eop.gov)

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Kuhn, Jamie S - GOV](#); [Dye, Jenni N - GOV](#); [Zimmerman, Maddie - GOV](#); [Pennoyer, Kara - GOV](#)  
**Subject:** RE: Policy Update 2/4 PM  
**Date:** Tuesday, February 5, 2019 11:41:00 AM

---

Ahhh yes. Have Katie follow up with her – she knows her. We should make sure to carefully vet letter first.

---

**From:** Kuhn, Jamie S - GOV <[jamie.kuhn@wisconsin.gov](mailto:jamie.kuhn@wisconsin.gov)>  
**Sent:** Tuesday, February 5, 2019 9:19 AM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Dye, Jenni N - GOV <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)>; Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Subject:** RE: Policy Update 2/4 PM

<https://wiwolvesandwildlife.org/tag/melissa-smith/>

Jamie Kuhn  
Director of Outreach  
Office of Governor Tony Evers  
Office Phone: [REDACTED]  
Cell Phone: [REDACTED]  
Email: [jamie.kuhn@wisconsin.gov](mailto:jamie.kuhn@wisconsin.gov)  
*pronouns: she/her/hers*

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**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Sent:** Tuesday, February 5, 2019 9:11 AM  
**To:** Kuhn, Jamie S - GOV <[jamie.kuhn@wisconsin.gov](mailto:jamie.kuhn@wisconsin.gov)>; Dye, Jenni N - GOV <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)>; Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Subject:** RE: Policy Update 2/4 PM

Is Melissa Smith the one who also lobbies on the wolf population?

---

**From:** Kuhn, Jamie S - GOV <[jamie.kuhn@wisconsin.gov](mailto:jamie.kuhn@wisconsin.gov)>  
**Sent:** Tuesday, February 5, 2019 8:41 AM  
**To:** Dye, Jenni N - GOV <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)>; Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** RE: Policy Update 2/4 PM

I have the NAACP on my list as we move forward on issue

Jamie Kuhn  
Director of Outreach  
Office of Governor Tony Evers  
Office Phone: 608-266-7606  
Cell Phone: 608-715-1215  
Email: [jamie.kuhn@wisconsin.gov](mailto:jamie.kuhn@wisconsin.gov)  
*pronouns: she/her/hers*

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---

**From:** Dye, Jenni N - GOV <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)>  
**Sent:** Monday, February 4, 2019 7:32 PM  
**To:** Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Kuhn, Jamie S - GOV <[jamie.kuhn@wisconsin.gov](mailto:jamie.kuhn@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** Re: Policy Update 2/4 PM

See my comments below.

---

**From:** Maddie Zimmerman <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>  
**Date:** Monday, February 4, 2019 at 6:46 PM  
**To:** Jenni Dye <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)>, Kara Pennoyer <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>, Jamie Kuhn <[jamie.kuhn@wisconsin.gov](mailto:jamie.kuhn@wisconsin.gov)>, Maggie Gau <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** Policy Update 2/4 PM

Please respond in another color next to the meeting if you'd like to proceed differently. If we don't hear any opposition by noon tomorrow, let's proceed with the suggestions. Can use this policy moving forward if that timeline works for everyone.

MG incoming:

- Melissa Smith, CEO of Great Lakes Wildlife Alliance re: "Governor Evers pushing back on the Trump Department of The Interior administration's Endangered Species Act regulations, essentially making the Act, null and void. I have a business, scientist and NGO letter and am hoping that Governor Evers would sign onto a letter with other Democratic Governors opposing these regulations."
  - MZ recommend: policy call, have letter sent
- Andrew Disch re: carpenters
  - MZ recommend: policy, [adisch@ncsrcc.org](mailto:adisch@ncsrcc.org)

Policy/Gov incoming:

- Joe Strohl for WAJ workers comp attys
  - JD: this was mystery number

MZ recommend: policy I am happy to do this and thank you for determining whose number this was! For this one only, would you mind responding and suggesting 11am on Friday, since we made him email you in order to schedule?

- Bill Skewes with Wisconsin Utilities Assn. Wants to do an intro
  - MZ recommend: this came into Noah so policy/Noah call and get intro info over the phone, ask for budget documents, meeting if needed.
- Karen Ciccarelli re: "I believe your office might be interested in hearing of some practices within the DVR Madison office that could be viewed as making this goal more difficult than what it should be."
  - MZ recommend: concerned social worker/constituent; CS call and hear from her, will bring back to policy if need be
- Ian Hedges, HealthNet of Rock Co.: reached back out to Gov; JT suggestion for Sec.-designee Palm to go
  - MZ recommend: scheduling send to DHS for scheduling with Sec. Palm
- Beth Schommer, UW-RF
  - MZ: Noah reaching out to set up meeting in next two days
- Rose Scott, President of Prison Action MKE
  - MZ: came from Sen. Johnson's office, policy or JK should take
- David Naftzger, Great Lakes St. Lawrence Gobs and Premiers: wants to meet with policy to discuss the mission of the organization
  - MZ recommend: can wait till after the budget
  - \*NOTE: he has gone through most of the senior staff trying to schedule this meeting. I think I've caught up with it for the most part and am happy to call him tomorrow to let him know policy will be in touch after the budget We previously discussed Jamie being the point person for this organization, with support from policy as needed, so this should work through her. I'm not sure if she has had a chance to connect with them yet.
- Jess Rinehart, United Food and Commercial Workers locals
  - MZ recommend: policy call and see if they have documents or can wait til post budget
- Alwyn Fitzgerald: owner of small winery, concerned with recent legislation around hours and licenses for wineries
  - MZ recommend: policy after budget, MZ will forward to JD This looks like something that we could do a written response on unless he asked for a meeting in his earlier email.
- Contacts on 3K/4K: we've received ~15 contacts primarily from early childhood edu/programming opposing all day 4K/the thought that it'll put them out of business
  - MZ recommend: policy intake, work with CS to get a response template for them to send back Comms had asked CS to send an example so they could work with them on a response. I'll check if that has happened.
- Number of resolutions from counties supporting different issues (funding for special ed, reimbursement rates, other issues)
  - MZ will forward to policy for records Yes, but also should confirm our response process through CS.
- Mayor Mielke of Wausau: wants to gather legislators to talk about "regionalize wastewater treatment and eliminate two point source discharges"

- MZ: inviting leggies to a discussion on this topic, included Gov. DNR, and Sen. Baldwin also.
- Recommend: ask for materials **if something is set up, we can have policy or leg join, or have DNR leg liaison fill us in?**
- Fred Royal, NAACP MKE Branch: Lincoln Hills concerns
  - MZ recommend: policy ASAP **Jamie has this from a separate inquiry, but yes, ASAP**
- Joyce Ellwanger, constituent, wants to share info/concerns about transpo budget
  - MZ recommend: CS call/casework and find out more; give to policy if necessary
- Joel Rogers, COWS re: info meeting about COWS
  - MZ recommend: policy call, schedule after budget

--

Maddie Zimmerman

Executive Assistant to the Chief of Staff

Office of Governor Tony Evers

Email: [maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)

Phone: (608)267-8912(desk) | (608)279-3203 (cell)

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**From:** [Zimmerman, Maddie - GOV](#)  
**To:** [Gau, Maggie M - GOV](#); [Pennoyer, Kara - GOV](#)  
**Cc:** [Dye, Jenni N - GOV](#); [Kuhn, Jamie S - GOV](#)  
**Subject:** RE: Policy Update 2/5  
**Date:** Wednesday, February 6, 2019 9:39:46 AM

---

I'll call Shannon and see if there are other times that they're around or if they want to do a call. None of you can do Friday.

---

**From:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>  
**Sent:** Wednesday, February 6, 2019 8:28 AM  
**To:** Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>  
**Cc:** Zimmerman, Maddie - GOV <maddie.zimmerman1@wisconsin.gov>; Dye, Jenni N - GOV <jenni.dye@wisconsin.gov>; Kuhn, Jamie S - GOV <jamie.kuhn@wisconsin.gov>  
**Subject:** Re: Policy Update 2/5

Kara, Barb or myself need to meet with Mayor Mason.

Sent from my iPhone

On Feb 6, 2019, at 8:20 AM, Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)> wrote:

If you could Maddie, that would be appreciated!

---

**From:** Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>  
**Sent:** Wednesday, February 6, 2019 8:19 AM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Dye, Jenni N - GOV <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Kuhn, Jamie S - GOV <[jamie.kuhn@wisconsin.gov](mailto:jamie.kuhn@wisconsin.gov)>  
**Subject:** Policy Update 2/5

OOPS SORRY!! Didn't realize this was sitting in my drafts overnight!!

Point of clarification: who is responsible for communicating with CS when we'd like them to call to follow up? I can if no one else is and that seems appropriate.

MG incoming:

- Mayor Mason/Shannon Powell re: Foxconn partnership, wants to come in Friday, 2/8
  - MZ recommend: policy call, policy or KP meet

Policy/GovInfo Incoming:

- Tori Kopp Mueller, homelessness/Continuum of Care Coordinator Madison/DC
  - MZ recommend: policy call, after budget
- Tammy Dannhoff, owns a child care center, 3k/4k opposition.
  - MZ recommend: CS respond
- Susan Thiel, owns childcare center, 3k/4k opposition

- MZ recommend: CS respond
- Michelle Jaskulski, Director of Faith and Family, request to Gov to talk about opioid and drug addiction, wants someone to come to MKE office
  - MZ recommend: policy call, see if can be discussed over the phone or would they want to come in person, after budget
  - [michelle@addictionpolicy.org](mailto:michelle@addictionpolicy.org)
  - Phone: 414-403-9131

--

Maddie Zimmerman

Executive Assistant to the Chief of Staff

Office of Governor Tony Evers

Email: [maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)

Phone: [REDACTED] (desk) | [REDACTED] (cell)

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**From:** [Ludwig, Fred T - LTGOV](#)  
**To:** [Gau, Maggie M - GOV](#)  
**Subject:** RE: Request for Updated Contact Information for Lt. Governor and Staff  
**Date:** Monday, February 11, 2019 2:18:41 PM

---

On it, thanks.

---

**From:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>  
**Sent:** Monday, February 11, 2019 2:18 PM  
**To:** Ludwig, Fred T - LTGOV <fred.ludwig@wisconsin.gov>  
**Subject:** FW: Request for Updated Contact Information for Lt. Governor and Staff

---

**From:** Horning, Daniel M. EOP/WHO <[Daniel.M.Horning@who.eop.gov](mailto:Daniel.M.Horning@who.eop.gov)>  
**Sent:** Monday, February 11, 2019 11:18 AM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** Request for Updated Contact Information for Lt. Governor and Staff

Good afternoon Maggie,

The White House Office of Intergovernmental Affairs is currently updating our contact information list for Lt. Governors and their staff.

Would you be able to provide us with the cell phone number and email for Lt. Governor Barnes? This information is kept in-house, and only used in case the President or other Senior Staffer needs to get in touch with the Lt. Governor.

- Lt. Governor Cell Phone Number:
- Lt. Governor Email:

Additionally, we have no information on Lt. Governor Barnes' staff. Would you be able to send us the names, cell numbers, and email addresses for the Chief of Staff, Communications Director, and Scheduler/Executive Assistant?

Thank you in advance, and please let us know if the White House Office of Intergovernmental Affairs can be of assistance to you moving forward.

Sincerely,

Dan Horning  
Associate Director  
White House Office of Intergovernmental Affairs  
C: 202.881.7721 (no text) | E: [Daniel.M.Horning@who.eop.gov](mailto:Daniel.M.Horning@who.eop.gov)

**From:** [Dye, Jenni N - GOV](#)  
**To:** [Gau, Maggie M - GOV](#)  
**Cc:** [Pennoyer, Kara - GOV](#)  
**Subject:** RE: State-Federal Priorities Survey - Wisconsin  
**Date:** Tuesday, February 5, 2019 11:34:58 AM  
**Attachments:** [image001.png](#)

---

Great. I was debating about whether to add that one here, so knowing that from you is super helpful!

Jenni Dye  
Policy Director  
Office of Governor Tony Evers  
Email: [jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)  
Phone: 608-279-6762 (cell)

[Like Governor Tony Evers on Facebook](#) | [Follow Governor Tony Evers on Twitter](#)

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**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Sent:** Tuesday, February 5, 2019 11:32 AM  
**To:** Dye, Jenni N - GOV <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)>  
**Cc:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Subject:** Re: State-Federal Priorities Survey - Wisconsin

I completely agree. I also think early childhood and paid leave might be areas we want to also highlight.

Sent from my iPhone

On Feb 5, 2019, at 11:30 AM, Dye, Jenni N - GOV <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)> wrote:

In terms of filling this out, my approach is going to be to indicate priorities **where we think federal government partnership is helpful (i.e, disaster assistance, infrastructure, broadband)**. These may not be the same as the governor's top priorities (i.e., education).

If you disagree, please let me know by COB and then I'll get this completed tonight.

Jenni Dye  
Policy Director  
Office of Governor Tony Evers  
Email: [jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)  
Phone: 608-279-6762 (cell)

[Like Governor Tony Evers on Facebook](#) | [Follow Governor Tony Evers on Twitter](#)

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**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Sent:** Tuesday, February 5, 2019 9:01 AM

**To:** Pottebaum, Nic D. EOP/WHO <[Nicholas.D.Pottebaum@who.eop.gov](mailto:Nicholas.D.Pottebaum@who.eop.gov)>  
**Cc:** Raymer, Elsie E - GOV <[elsie.raymer@wisconsin.gov](mailto:elsie.raymer@wisconsin.gov)>; Dye, Jenni N - GOV <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)>  
**Subject:** RE: State-Federal Priorities Survey - Wisconsin

Thanks, Nic. We'll be following up shortly!

Maggie

---

**From:** Pottebaum, Nic D. EOP/WHO <[Nicholas.D.Pottebaum@who.eop.gov](mailto:Nicholas.D.Pottebaum@who.eop.gov)>  
**Sent:** Tuesday, February 5, 2019 8:47 AM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** FW: State-Federal Priorities Survey - Wisconsin

Maggie – just tried giving you a call. Wanted to follow up on this and make sure you all don't have any questions regarding the survey. We tried to keep it as simple as possible. Last year, we had 49 governors fill it out and it was incredibly helpful to make sure we are tracking and partnering on shared priorities of governors.

Also, the White House has sent out two invites for the governors formal dinner on 2/24 and business session on 2/25 – this is in coordination with the NGA Winter Meeting. Wanted to make sure you all were tracking these.

Let me know if you have any questions.

Thanks,  
Nic

202-881-7803

---

**From:** Horning, Daniel M. EOP/WHO <[Daniel.M.Horning@who.eop.gov](mailto:Daniel.M.Horning@who.eop.gov)>  
**Sent:** Tuesday, January 29, 2019 4:17 PM  
**To:** 'Maggie.Gau@wisconsin.gov' <[Maggie.Gau@wisconsin.gov](mailto:Maggie.Gau@wisconsin.gov)>  
**Cc:** Lagomarsino, Katie R. EOP/WHO <[Katie.R.Lagomarsino@who.eop.gov](mailto:Katie.R.Lagomarsino@who.eop.gov)>; Pottebaum, Nic D. EOP/WHO <[Nicholas.D.Pottebaum@who.eop.gov](mailto:Nicholas.D.Pottebaum@who.eop.gov)>; Imhoff, Olivia P. EOP/WHO <[Olivia.P.Imhoff2@who.eop.gov](mailto:Olivia.P.Imhoff2@who.eop.gov)>  
**Subject:** State-Federal Priorities Survey - Wisconsin



Dear Maggie,

The Trump Administration is committed to nurturing the State-Federal partnership. As we did last year, we are conducting a short survey to determine each Governor's 2019 State-Federal priorities. The results of the survey will help facilitate a productive State-Federal dialogue on key priorities for 2019. The White House Office of Intergovernmental Affairs appreciates each Governor providing perspective on their priorities. We ask that you, or a senior member of your team, complete the survey by **Friday, February 8 at 3:00 p.m. EST.**

**SURVEY LINK** – You can find the short survey to complete [HERE](#). You can view dialog questions in the survey by clicking “Show Dialog Questions” at the bottom of the survey.

We will provide additional information regarding formal programming for the White House Business Session soon. The White House Office of Intergovernmental Affairs appreciates each Governor providing perspective on their priorities. If you have any questions, feel free to reach out to us.

Sincerely,

Doug Hoelscher  
*Deputy Assistant to the President & Director*

Nic Pottebaum  
*Special Assistant to the President & Deputy Director*

---

If you have any questions, please contact a member of the White House Office of Intergovernmental Affairs.

Name	Cell Phone	Email
Doug Hoelscher	202-881-8950	<a href="mailto:Douglas.L.Hoelscher@who.eop.gov">Douglas.L.Hoelscher@who.eop.gov</a>
Nic Pottebaum	202-881-7803	<a href="mailto:Nicholas.D.Pottebaum@who.eop.gov">Nicholas.D.Pottebaum@who.eop.gov</a>
Dan Horning	202-881-7721	<a href="mailto:Daniel.M.Horning@who.eop.gov">Daniel.M.Horning@who.eop.gov</a>
Katie Lagomarsino	202-881-9205	<a href="mailto:Katie.R.Lagomarsino@who.eop.gov">Katie.R.Lagomarsino@who.eop.gov</a>





**From:** [Gau, Maggie M - GOV](#)  
**To:** [Baldauff, Melissa - GOV](#)  
**Subject:** RE: WEDC Comms  
**Date:** Tuesday, January 29, 2019 6:27:00 PM

---

DOT hasn't snagged Brad yet?

---

**From:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Sent:** Tuesday, January 29, 2019 6:20 PM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** Re: WEDC Comms

Let me think about that. My understanding is that Lauren Markowitz hasn't landed anywhere yet. I'd also suggest Brad Wojchiowski.

Melissa M. Baldauff  
Deputy Chief of Staff—communications  
Office of Governor Tony Evers  
Phone: (608) 279-1038 (cell)

Sent from an electronic device, please excuse typos

---

**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Sent:** Tuesday, January 29, 2019 6:17 PM  
**To:** Baldauff, Melissa - GOV  
**Subject:** WEDC Comms

Mark Maley will not be back to WEDC and they are looking for a replacement. Mark Hogan asked us for recommendations.

Do you have any ideas?

--

Maggie Gau  
Chief of Staff  
Office of Governor Tony Evers  
Email: [Maggie.gau@wisconsin.gov](mailto:Maggie.gau@wisconsin.gov)  
[Like Governor Tony Evers on Facebook](#) | [Follow Governor Tony Evers on Twitter](#)

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Woicekowski, Mike P - GOV](#); [Pennoyer, Kara - GOV](#); [Worcester, Barb - GOV](#); [Fenili, Cassi - GOV](#)  
**Subject:** RE: WEDC Exec Officers  
**Date:** Saturday, February 2, 2019 9:01:00 AM

---

Ok I will let Lisa Mauer know

---

**From:** Woicekowski, Mike P - GOV <mike.woicekowski@wisconsin.gov>  
**Sent:** Friday, February 1, 2019 3:36 PM  
**To:** Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>; Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>; Worcester, Barb - GOV <barb.worcester@wisconsin.gov>; Fenili, Cassi - GOV <cassi.fenili@wisconsin.gov>  
**Subject:** RE: WEDC Exec Officers

I spoke with Becca – she'd prefer the Secretary position as she doesn't have enough time for the Treasurer position.

I spoke with Hank - he's happy to be recommended for the Treasurer position.

---

**From:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Sent:** Friday, February 1, 2019 3:14 PM  
**To:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>  
**Subject:** RE: WEDC Exec Officers

Sounds good – just wanted to make sure that wasn't happening!

---

**From:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>  
**Sent:** Friday, February 1, 2019 3:10 PM  
**To:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>  
**Subject:** RE: WEDC Exec Officers

Understand – I'm happy to see if she'd be interested in the treasurer role. The reason I recommended her for the Sec. position was she made a comment after the meeting on how the Treasurer position is open because it's like taking on a second job. She did not seem interested in it. Either way, out of our six appointments, I believe Becca/Hank would be the most effective board members for the Governor. I can expand on my rationale offline if it's helpful.

Thanks!

Mike

---

**From:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Sent:** Friday, February 1, 2019 2:58 PM  
**To:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>  
**Subject:** RE: WEDC Exec Officers

I don't love that we're automatically putting a woman in a position to take notes and keep records.

---

**From:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>  
**Sent:** Friday, February 1, 2019 2:52 PM  
**To:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>  
**Subject:** RE: WEDC Exec Officers

The duties of each office are listed below. After seeing the dynamic of the first WEDC board meeting, I recommend Becca Cooke for the Secretary position and Hank Newell for the Treasurer position.

Becca would be great for the Secretary role – she's poised and is able to work with anyone.

With Hank's previous experience as a CFO, I think he's the most qualified for the Treasurer role. Also, he is semi-retired so will have the most time to dedicate to a time consuming role.

Section 8. Secretary. The **Secretary** shall perform, or have performed under the Secretary's direction, the following functions:

- (a) Certify and keep at the principal office of the Corporation a copy of the Authorizing Statute and an original or copy of these Bylaws, as amended or otherwise altered to date.
- (b) Keep at the principal office of the Corporation or such other place as the Board of Directors may direct, a book of minutes of all meetings of the Board of Directors and committees thereof, with the time and place of holding, whether regular or special and, if special, how authorized, the notice thereof given, and the names of those present at the meetings.
- (c) See that all notices are duly given in accordance with the provisions of these Bylaws or as required by law.
- (d) Be custodian of the records and of the seal of the Corporation, if any, and see that it is engraved, lithographed, printed, stamped, impressed upon, or affixed to all documents, the execution of which on behalf of the Corporation under its seal is duly authorized in accordance with the provisions of these Bylaws.

(e) See that the books, reports, statements and all other documents and records required by law are properly kept and filed.

(f) In general, perform all duties incident to the office of Secretary, and such other duties as from time to time may be assigned by the Board of Directors.

Section 9. Treasurer. The Treasurer shall perform, or have performed under the **Treasurer's** direction, the following functions:

(a) Have charge and custody of, and be responsible for, all funds and securities of the Corporation, and deposit all such funds in the name of the Corporation in such banks, trust companies or other depositaries as shall be selected by the Board of Directors.

(b) Keep and maintain adequate and correct accounts of the Corporation's properties and business transactions, including accounts of its assets, liabilities, receipts, disbursements, gains, losses, capital and surplus.

(c) Receive, and give receipt for, moneys due and payable to the Corporation from any source whatsoever.

(d) In general, perform all of the duties incident to the office of Treasurer and such other duties as from time to time may be assigned to the Treasurer by the Board of Directors.

---

**From:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>

**Sent:** Friday, February 1, 2019 2:34 PM

**To:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>

**Subject:** RE: WEDC Exec Officers

What do the roles entail?

---

**From:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>

**Sent:** Friday, February 1, 2019 2:32 PM

**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>

**Subject:** RE: WEDC Exec Officers

Becca Cooke would make a great Secretary.

My first preference for Treasury would be Hank Newell, second would be John Brogan.

I'll call them and confirm interest.

Mike

---

**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Sent:** Friday, February 1, 2019 2:27 PM  
**To:** Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Subject:** WEDC Exec Officers

They have openings for Treasurer and Secretary. They are open to two of our folks assuming those roles.

Recommendations?

--

Maggie Gau

Chief of Staff

Office of Governor Tony Evers

Email: [Maggie.gau@wisconsin.gov](mailto:Maggie.gau@wisconsin.gov)

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**From:** [Woicekowski, Mike P - GOV](#)  
**To:** [Baldauff, Melissa - GOV](#); [Fenili, Cassi - GOV](#); [Gau, Maggie M - GOV](#)  
**Cc:** [Worcester, Barb - GOV](#); [Pennoyer, Kara - GOV](#)  
**Subject:** RE: WEDC sync  
**Date:** Friday, February 8, 2019 2:16:46 PM

---

Closing the loop on Darryl.

I spoke with him around 10:00am and he was resigning due to personal reasons. He officially had his appointment materials withdrawn at 10:30am today. No additional action needs to be taken.

I will put together a replacement list over the weekend.

Thank you.

---

**From:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Sent:** Wednesday, January 30, 2019 10:48 AM  
**To:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Cc:** Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Subject:** Re: WEDC sync

Thank you!!

---

**From:** Woicekowski, Mike P - GOV  
**Sent:** Wednesday, January 30, 2019 10:47:14 AM  
**To:** Baldauff, Melissa - GOV; Fenili, Cassi - GOV; Gau, Maggie M - GOV  
**Cc:** Worcester, Barb - GOV; Pennoyer, Kara - GOV  
**Subject:** RE: WEDC sync

Flagging that I let the new WEDC board members to direct any press comments re: Foxconn to Melissa. I added that any press inquires moving forward should be directed to Melissa.

Thanks!

Mike

---

**From:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Sent:** Monday, January 28, 2019 2:40 PM  
**To:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Cc:** Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>

**Subject:** RE: WEDC sync

Direct them to me, please.

---

**From:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>  
**Sent:** Monday, January 28, 2019 2:34 PM  
**To:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Cc:** Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Subject:** RE: WEDC sync

I am going to let them know and tell them to not answer any questions from the press.

Melissa – if they get any questions, where would you like them to redirect them?  
[everspress@wisconsin.gov](mailto:everspress@wisconsin.gov)?

Mike

---

**From:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Sent:** Monday, January 28, 2019 2:28 PM  
**To:** Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>; Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Cc:** Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Subject:** RE: WEDC sync

These have leaked already: <https://www.bizjournals.com/milwaukee/news/2019/01/28/gov-tony-evers-appoints-kirgues-sias-morin-to-wedc.html>

---

**From:** Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>  
**Sent:** Monday, January 28, 2019 11:33 AM  
**To:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Cc:** Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Subject:** RE: WEDC sync

Yes, as long as I can get the resumes before 4:30, the paperwork is prepped and I am ready to submit at any point today.

---

**From:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Sent:** Monday, January 28, 2019 11:31 AM  
**To:** Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>; Woicekowski, Mike P - GOV

<[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Cc:** Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV  
<[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Subject:** RE: WEDC sync

Is it possible to do this today? Mark Hogan has confirmed to a reporter that we sent over the names (although he didn't give the names because they said we should release those).

---

**From:** Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>  
**Sent:** Monday, January 28, 2019 11:27 AM  
**To:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Woicekowski, Mike P - GOV  
<[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Cc:** Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV  
<[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>  
**Subject:** RE: WEDC sync

It would be helpful to me (not required, but very helpful), if we could submit these to the Senate before we put out a release.

I am just waiting on resumes from Mike for 4 of them to make that happen.

They all are being appointed effective 1/25/19 and serve a term at the pleasure of the Governor

---

**From:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Sent:** Monday, January 28, 2019 11:20 AM  
**To:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>; Gau, Maggie M - GOV  
<[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Cc:** Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV  
<[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>  
**Subject:** RE: WEDC sync

Hi,

Just want to confirm everyone here so we can send a press release out today. Mike, can you also get me a brief bio for each person and what their terms are?

Thanks,  
Melissa

---

**From:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>  
**Sent:** Sunday, January 27, 2019 1:58 AM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Cc:** Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV  
<[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>;

Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>

**Subject:** RE: WEDC sync

Correct, I was not sure if there was a final decision. I'll send an email to them right now.

Thanks!

---

**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>

**Sent:** Saturday, January 26, 2019 11:39 PM

**To:** Woickowski, Mike P - GOV <[mike.woickowski@wisconsin.gov](mailto:mike.woickowski@wisconsin.gov)>

**Cc:** Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>

**Subject:** Re: WEDC sync

So have we still not notified them?

Sent from my iPhone

On Jan 26, 2019, at 6:20 PM, Woickowski, Mike P - GOV <[mike.woickowski@wisconsin.gov](mailto:mike.woickowski@wisconsin.gov)> wrote:

And correction, the meeting is on Tuesday, Jan 29, so we have a little more flexibility.

---

**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>

**Sent:** Friday, January 25, 2019 7:40 PM

**To:** Woickowski, Mike P - GOV <[mike.woickowski@wisconsin.gov](mailto:mike.woickowski@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>

**Subject:** RE: WEDC sync

I find it unlikely he would. Just FYI.

Maybe send to Mark Hogan and Tricia Braun directly?

---

**From:** Woickowski, Mike P - GOV <[mike.woickowski@wisconsin.gov](mailto:mike.woickowski@wisconsin.gov)>

**Sent:** Friday, January 25, 2019 7:35 PM

**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>

**Subject:** Re: WEDC sync

Yep! I'll send with a note asking Justin to keep it confidential.

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---

**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Sent:** Friday, January 25, 2019 7:34 PM  
**To:** Woicekowski, Mike P - GOV; Worcester, Barb - GOV; Pennoyer, Kara - GOV; Baldauff, Melissa - GOV; Fenili, Cassi - GOV  
**Subject:** RE: WEDC sync

I don't have any of their contact information. Can you send it to Justin?

---

**From:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>  
**Sent:** Friday, January 25, 2019 7:31 PM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>  
**Subject:** Re: WEDC sync

Names and emails in order to send them the materials for the meeting on Monday

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---

**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Sent:** Friday, January 25, 2019 7:30 PM  
**To:** Woicekowski, Mike P - GOV; Worcester, Barb - GOV; Pennoyer, Kara - GOV; Baldauff, Melissa - GOV; Fenili, Cassi - GOV  
**Subject:** RE: WEDC sync

Did Justin say how/what information they needed from us?

---

**From:** Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)>  
**Sent:** Friday, January 25, 2019 6:08 PM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Fenili, Cassi - GOV <[cassi.fenili@wisconsin.gov](mailto:cassi.fenili@wisconsin.gov)>  
**Subject:** WEDC sync

Hey all,

Wanted to sync everyone on WEDC and had a follow up question

Maggie said the Governor was able to talk to everyone and they all said yes. Very excited about this group!!

- Hank Newell
- Thelma Sias
- Becca Cooke
- Joe Kirgues
- Darryl Morin
- John Brogan

**The main question I am getting is if there will be an official press release/plan around their announcement (Melissa)?** We need to submit their names to Justin Phillips ([justin.phillips@wedc.org](mailto:justin.phillips@wedc.org)) in order for them to receive the materials for the board meeting on Monday. My guess is it will all be out there pretty quick.

Just to let everyone know, I am doing a ccap run on them, getting them their oaths, and doing general follow up calls to each about the board meeting. Cassi is working to get the ball rolling on the appointment information.

Final question, Maggie/Barb – are you sending over the names and emails to WEDC? I just want to make sure all our new board members get the materials they need.

Thanks!

Mike

Michael Woicekowski

Office of Governor Tony Evers

Email: [Mike.Woicekowski@wisconsin.gov](mailto:Mike.Woicekowski@wisconsin.gov)

[Like Governor Tony Evers on Facebook](#) | [Follow Governor Tony Evers on Twitter](#)



**From:** [Raymer, Elsie E - GOV](#)  
**To:** [Gau, Maggie M - GOV](#)  
**Subject:** RE: White House Governor's Dinner - Sunday, February 24, 2019  
**Date:** Friday, February 1, 2019 10:55:00 AM

---

We can, but he wouldn't get into Madison until 11:30pm.

I recommend we put him on the direct on Friday, which gets in to DCA at 8:11pm. We would skip the reception that evening, which I think is fine – it's a general reception and he will have an early morning the next day.

If we want him to go to the dinner, we could put him on a 9:50am Monday that gets in at 1pm and put him off schedule the rest of Monday.

Honestly, there's not much happening on Sunday. We could fly him out Sunday morning and not miss much. We'd need to have Emma do her stuff on Saturday – which would be doable with the schedule.

---

**From:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>  
**Sent:** Thursday, January 31, 2019 4:55 PM  
**To:** Raymer, Elsie E - GOV <elsie.raymer@wisconsin.gov>  
**Subject:** Re: White House Governor's Dinner - Sunday, February 24, 2019

Can we fly them out after this?

Sent from my iPhone

On Jan 31, 2019, at 12:57 PM, Raymer, Elsie E - GOV <[elsie.raymer@wisconsin.gov](mailto:elsie.raymer@wisconsin.gov)> wrote:

FYI

---

**From:** The White House Social Office RSVP <[SocialOfficeRSVP@who.eop.gov](mailto:SocialOfficeRSVP@who.eop.gov)>  
**Sent:** Thursday, January 31, 2019 12:55 PM  
**To:** Raymer, Elsie E - GOV <[elsie.raymer@wisconsin.gov](mailto:elsie.raymer@wisconsin.gov)>  
**Subject:** White House Governor's Dinner - Sunday, February 24, 2019

The President and Mrs. Trump look forward to hosting Governor and Mrs. Evers at a dinner in honor of The Governors of the States and Territories on Sunday, February 24, 2019 at 6:00 p.m.

When submitting their RSVP, you **must use the email address in which you received this invitation** to register the Governor as the primary attendee. Once registered, you will have the option to select 'Add Guest' to register the Governor's spouse.

Due to security protocol at the White House, please use the following filler security information when entering the information for the **Governor only**:

SSN: [REDACTED]

For the Governor's spouse, we ask that you please enter accurate security information, exactly how it appears on their government-issued ID.

*\*This invitation is for the Governor and their spouse and is non-transferable.*

*\*An engraved invitation for this dinner should soon be arriving in the mail.*

[<image001.jpg>](#)

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Piraino, Janet \(Baldwin\)](#)  
**Cc:** [Zimmerman, Maddie - GOV](#)  
**Subject:** RE: Wisconsin Weather  
**Date:** Saturday, February 2, 2019 6:22:00 PM  
**Attachments:** [image001.png](#)  
[image002.png](#)  
[image003.png](#)  
[image004.png](#)

---

It helps if I actually copy Maddie!

---

**From:** Gau, Maggie M - GOV  
**Sent:** Saturday, February 2, 2019 6:23 PM  
**To:** 'Piraino, Janet (Baldwin)' <[Janet\\_Piraino@baldwin.senate.gov](mailto:Janet_Piraino@baldwin.senate.gov)>  
**Subject:** RE: Wisconsin Weather

Thanks so much for the kind words! It was fun : )

I read this on Wednesday night and apologize for not getting back to you sooner.

Copying Maddie on here so she can schedule lunch or drinks for us sometime over the next couple weeks!

Thanks and have a great weekend,  
Maggie

---

**From:** Piraino, Janet (Baldwin) <[Janet\\_Piraino@baldwin.senate.gov](mailto:Janet_Piraino@baldwin.senate.gov)>  
**Sent:** Wednesday, January 30, 2019 6:30 PM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** RE: Wisconsin Weather

Hey Maggie,

You crushed it yesterday at the WisPol lunch! Nice.

I'm not aware of any needs not being met due to weather, but your agency heads, mayors, etc. would know that before we would. As you may already know, if there are services that can't be provided due to weather (For example, keeping highways clear, fuel supply issues, etc.) your agency heads should document them and then you can work through WEM to figure out whether any of them can be covered by federal funding sources, and if so, which sources those might be. Federal disaster funding is such a patchwork of funds that has so many quirky rules that we always rely on FEMA or WEM to sort it out on a detail level.

And speaking of disaster response protocols, we'd be happy to help your team get the briefings they need. I checked in with Dan Shulman, who is our FEMA contact for Region V

(contact info below) and he's happy to provide any briefings you need. He said that he and the region V administrator already met briefly with you and the Governor. They usually defer to WEM when it comes to working with the Governor's office, but he said they'd be happy to provide anything from a quick briefing to advanced trainings to table top exercises. We can also get staff on our team who are involved with disaster response to work with your team, with a particular emphasis on how we can work together in a disaster situation.

In the short term, attached is a guide on the disaster process for your staff who may not be familiar with it.

Let me know how else I can be helpful. And let me know who I can contact to schedule drinks or lunch!

Best,

Janet.

**Dan Shulman**  
*External Affairs Specialist*  
**U.S. Department of Homeland Security**  
**FEMA Region V**  
536 S. Clark Street, 6<sup>th</sup> Floor  
Chicago, IL 60605  
Tel: (312) 408-4427  
Cell: (312) 206-8480  
[dan.shulman@fema.dhs.gov](mailto:dan.shulman@fema.dhs.gov)

**JANET L. PIRAINO**  
*State Director*  
**U. S. SENATOR TAMMY BALDWIN**  
30 W. Mifflin Street | Suite 700  
Madison, WI 53703  
608-264-5338  
[Janet\\_Piraino@Baldwin.senate.gov](mailto:Janet_Piraino@Baldwin.senate.gov)

-

Keep up to date by following Tammy online:



[www.baldwin.senate.gov](http://www.baldwin.senate.gov)

---

**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Sent:** Tuesday, January 29, 2019 5:56 PM  
**To:** Piraino, Janet (Baldwin) <[Janet\\_Piraino@baldwin.senate.gov](mailto:Janet_Piraino@baldwin.senate.gov)>  
**Subject:** FW: Wisconsin Weather

Hey Janet,

So good seeing you today! Hope you enjoyed the luncheon : )

Anything from your end on this?

Thanks!

Maggie

---

**From:** Horning, Daniel M. EOP/WHO <[Daniel.M.Horning@who.eop.gov](mailto:Daniel.M.Horning@who.eop.gov)>

**Sent:** Tuesday, January 29, 2019 9:08 AM

**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>

**Subject:** Wisconsin Weather

Hi Maggie,

Just tried giving you a call. We're checking in regarding the severe weather that's coming through Wisconsin. I saw that Governor Evers declared a state of emergency. Does the state have any unmet needs that the Federal government can assist with? Does Wisconsin need any Federal assistance at the moment?

Let us know if the Governor or the state needs anything. And stay warm!!

-Dan

Dan Horning

Associate Director

White House Office of Intergovernmental Affairs

C: 202.881.7721 (no text) | E: [Daniel.M.Horning@who.eop.gov](mailto:Daniel.M.Horning@who.eop.gov)

**From:** [Baldauff, Melissa - GOV](#)  
**To:** [Gau, Maggie M - GOV](#)  
**Subject:** RE: [POC] Fwd: 4 more states intervene in Texas v. US  
**Date:** Friday, February 1, 2019 1:24:03 PM

---

I do too but want to plan this out strategically. Think it might be a thing that we should pitch to a reporter.

---

**From:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>  
**Sent:** Friday, February 1, 2019 1:14 PM  
**To:** Tanya Bjork <tmbjork@aol.com>; Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>  
**Subject:** RE: [POC] Fwd: 4 more states intervene in Texas v. US

I like that idea a lot.

**From:** Tanya Bjork [REDACTED] <[REDACTED]@aol.com>  
**Sent:** Friday, February 1, 2019 10:37 AM  
**To:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>; Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>  
**Subject:** Fwd: [POC] Fwd: 4 more states intervene in Texas v. US

FYI. you could use this as an opportunity to call on finance to vote? or something. or not. but FYI

----- Forwarded message -----

**From:** **Claire McAndrew** <[CMcAndrew@familiesusa.org](mailto:CMcAndrew@familiesusa.org)>  
**Date:** Fri, Feb 1, 2019 at 10:33 AM  
**Subject:** 4 more states intervene in Texas v. US

**Good morning, everyone! This morning brings good news. 4 more states have joined the intervention in the Texas v. US lawsuit led by California AG Becerra, bringing the total of intervening states to 20. Below is more information from AG Becerra's office. Attached you can find these four states' motion to intervene.**

**Here is a tweet with the good news:** <https://twitter.com/FamiliesUSA/status/1091355663891156993>

From AG Becerra's office:

Late last night, Colorado, Iowa, Michigan and Nevada moved to join California AG Xavier Becerra's coalition defending the ACA in federal court (motion filed is attached). While it's up to the court to green light the request, here's our take on the significance:

**As background from a spokesperson:** That four more states, from Nevada to Michigan, are standing with California to reject Texas's attempt to destroy the ACA should send a clear message to the Trump Administration: by refusing to defend the law, you're risking lives in every state and Americans are increasingly taking notice. The ACA's essential to protect our families, and we'll keep fighting to defend it as long and hard as we have to.

**AG Becerra calls for resolving this case soon:** "Do Americans with a pre-existing medical condition want to lose their protection from discrimination? Do parents want to fret that their health insurance will no longer cover their children under the age of 26? Do seniors want to return to the days when critical preventative care under Medicare took a bite out of their pocketbook? Putting the ACA in jeopardy imperils nearly every American. For the sake of Americas's families, the misguided lawsuit against the



ACA must be resolved quickly.”

**Quick context:** As a reminder, with their lawsuit: the Texas-led coalition has risked the health of children covered under Medicaid, seniors who rely on prescription drug discounts, young adults age 26 or under who are covered by a parent’s plan, employers who rely on tax credits to provide affordable care, the list goes on. Every American could be affected by this decision to undermine our healthcare system, for example:

- Americans with a pre-existing condition: 133 million Americans who have a preexisting health condition including 17 million kids benefit from the law’s protection and coverage provisions.
- Working families: It is thanks to tax credits and employer-sponsored plans that working families can often afford insurance.
- Young adults: Anyone under the age of 26 who is covered by the ACA, thanks to a parent’s plan
- All individuals who access care through Medicaid: Nearly 12 million Americans received coverage through Medicaid expansion, as of Nov. 1, 2018 in 32 states (and this number will now increase, given that even more states chose to expand it on Nov. 6).
- Seniors: Prescription drug discounts are at risk; 12 million seniors receive a Medicare donut hole benefit, saving them an average of almost \$2300 per person.
- Native Americans: Their health service plans are at risk.

---

Claire McAndrew  
Director of Campaigns & Partnerships  
202-626-0615  
[CMcAndrew@familiesusa.org](mailto:CMcAndrew@familiesusa.org)



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**From:** [Baldauff, Melissa - GOV](#)  
**To:** [Nilsestuen, Ryan - GOV](#); [Brennan, Joel - DOA](#)  
**Cc:** [Gau, Maggie M - GOV](#); [Cudaback, Britt G - GOV](#)  
**Subject:** Re: ASAP deadline for edits: Foxconn statement  
**Date:** Thursday, January 31, 2019 12:44:36 PM

---

Do we know anything about the piece in this report that the company's \$10 billion investment in display production in Wisconsin has been suspended? That is the other question we are getting a lot.

---

**From:** Nilsestuen, Ryan - GOV  
**Sent:** Thursday, January 31, 2019 12:08:11 PM  
**To:** Brennan, Joel - DOA; Baldauff, Melissa - GOV  
**Cc:** Gau, Maggie M - GOV; Cudaback, Britt G - GOV  
**Subject:** RE: ASAP deadline for edits: Foxconn statement

I'm good with this and Melissa's abbreviated statement.  
-RYan

---

**From:** Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 11:50 AM  
**To:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Cc:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Nilsestuen, Ryan - GOV <[ryan.nilsestuen1@wisconsin.gov](mailto:ryan.nilsestuen1@wisconsin.gov)>; Cudaback, Britt G - GOV <[britt.cudaback1@wisconsin.gov](mailto:britt.cudaback1@wisconsin.gov)>  
**Subject:** Re: ASAP deadline for edits: Foxconn statement

Don't know if the end is too strong but we need to start bringing our predecessor into the conversation. Slight edits suggested below.

Sent from my iPhone

On Jan 31, 2019, at 11:24 AM, Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)> wrote:

**Planning to release this ASAP from me. Please give any feedback ASAP.**

"Claims made today that Governor Evers has tried to renegotiate any aspects of the Foxconn contract are false. The governor has been clear and consistent on the Foxconn project from the beginning and has sought to build a relationship with Foxconn to promote accountability and transparency on the project, protect Wisconsin taxpayer dollars, and ensure Foxconn will be good corporate citizens for our local communities and our state.

"It is unfortunate that Republicans in the legislature would rather try to make headlines with political finger-pointing than work with the governor to protect Wisconsin taxpayers. Wisconsin residents know that the Foxconn hand was dealt

to the Evers Administration by Scott Walker, and they can be confident that we will approach it with an interest in what is best for Wisconsin not what provides short term political gain.”

**From:** [Pennoyer, Kara - GOV](#)  
**To:** [Madden, Zach A - GOV](#); [Gau, Maggie M - GOV](#); [Baldauff, Melissa - GOV](#); [Hilton, Stephanie - GOV](#); [Cudaback, Britt G - GOV](#)  
**Subject:** Re: Agenda for leg call tomorrow  
**Date:** Friday, February 1, 2019 8:36:02 AM

---

Great. Just making sure we're all on the same page.

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---

**From:** Madden, Zach A - GOV <zach.madden@wisconsin.gov>  
**Sent:** Friday, February 1, 2019 8:29 AM  
**To:** Pennoyer, Kara - GOV; Gau, Maggie M - GOV; Baldauff, Melissa - GOV; Hilton, Stephanie - GOV; Cudaback, Britt G - GOV  
**Subject:** RE: Agenda for leg call tomorrow

I put together the email and call logistics. Britt was working on an agenda.

Thanks,  
ZM

---

**From:** Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>  
**Sent:** Thursday, January 31, 2019 8:47 PM  
**To:** Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>; Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>; Madden, Zach A - GOV <zach.madden@wisconsin.gov>; Hilton, Stephanie - GOV <stephanie.hilton1@wisconsin.gov>; Cudaback, Britt G - GOV <britt.cudaback1@wisconsin.gov>  
**Subject:** Agenda for leg call tomorrow

I can't remember if you said you were putting together an agenda, Zach.

How about:

Maggie - Foxconn where we're at

Melissa - Foxconn messaging

Britt/Zach/Steph - process moving forward of sharing talking points and press releases, etc

That sound good to everyone?

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**From:** [Kuhn, Jamie S - GOV](#)  
**To:** [Pennoyer, Kara - GOV](#); [Nilsestuen, Ryan - GOV](#); [Dye, Jenni N - GOV](#); [Baldauff, Melissa - GOV](#); [Worcester, Barb - GOV](#); [Gau, Maggie M - GOV](#); [Cudaback, Britt G - GOV](#); [Hilton, Stephanie - GOV](#); [Madden, Zach A - GOV](#)  
**Subject:** Re: Co-sponsorship memo for LRB-1327, Ban the R-word  
**Date:** Sunday, February 3, 2019 9:39:53 AM

---

We do have a state run council that reports directly to the Governor that we would want to loop in before we send anything out publicly.

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---

**From:** Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>  
**Sent:** Thursday, January 31, 2019 12:29 PM  
**To:** Nilsestuen, Ryan - GOV; Dye, Jenni N - GOV; Baldauff, Melissa - GOV; Worcester, Barb - GOV; Gau, Maggie M - GOV; Cudaback, Britt G - GOV; Hilton, Stephanie - GOV; Madden, Zach A - GOV; Kuhn, Jamie S - GOV  
**Subject:** RE: Co-sponsorship memo for LRB-1327, Ban the R-word

Also looping Jamie so that when we get moving with this she can do outreach.

---

**From:** Pennoyer, Kara - GOV  
**Sent:** Thursday, January 31, 2019 12:28 PM  
**To:** Nilsestuen, Ryan - GOV <ryan.nilsestuen1@wisconsin.gov>; Dye, Jenni N - GOV <jenni.dye@wisconsin.gov>; Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>; Worcester, Barb - GOV <barb.worcester@wisconsin.gov>; Gau, Maggie M - GOV <maggie.gau@wisconsin.gov>; Cudaback, Britt G - GOV <britt.cudaback1@wisconsin.gov>; Hilton, Stephanie - GOV <stephanie.hilton1@wisconsin.gov>; Madden, Zach A - GOV <zach.madden@wisconsin.gov>  
**Subject:** RE: Co-sponsorship memo for LRB-1327, Ban the R-word

Thanks!

We're still waiting to discuss timeline for these, correct? I didn't miss that meeting?

---

**From:** Nilsestuen, Ryan - GOV <[ryan.nilsestuen1@wisconsin.gov](mailto:ryan.nilsestuen1@wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 12:24 PM  
**To:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Dye, Jenni N - GOV <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Cudaback, Britt G - GOV <[britt.cudaback1@wisconsin.gov](mailto:britt.cudaback1@wisconsin.gov)>; Hilton, Stephanie - GOV <[stephanie.hilton1@wisconsin.gov](mailto:stephanie.hilton1@wisconsin.gov)>; Madden, Zach A - GOV <[zach.madden@wisconsin.gov](mailto:zach.madden@wisconsin.gov)>  
**Subject:** RE: Co-sponsorship memo for LRB-1327, Ban the R-word

---

**From:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>

**Sent:** Thursday, January 31, 2019 12:22 PM

**To:** Nilsestuen, Ryan - GOV <[ryan.nilsestuen1@wisconsin.gov](mailto:ryan.nilsestuen1@wisconsin.gov)>; Dye, Jenni N - GOV <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Cudaback, Britt G - GOV <[britt.cudaback1@wisconsin.gov](mailto:britt.cudaback1@wisconsin.gov)>; Hilton, Stephanie - GOV <[stephanie.hilton1@wisconsin.gov](mailto:stephanie.hilton1@wisconsin.gov)>; Madden, Zach A - GOV <[zach.madden@wisconsin.gov](mailto:zach.madden@wisconsin.gov)>  
**Subject:** RE: Co-sponsorship memo for LRB-1327, Ban the R-word

Do we have an update on the Ban the R-word EO? Some Dem legislators have inquired.

---

**From:** Nilsestuen, Ryan - GOV <[ryan.nilsestuen1@wisconsin.gov](mailto:ryan.nilsestuen1@wisconsin.gov)>

**Sent:** Tuesday, January 22, 2019 11:41 AM

**To:** Dye, Jenni N - GOV <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Cudaback, Britt G - GOV <[britt.cudaback1@wisconsin.gov](mailto:britt.cudaback1@wisconsin.gov)>; Hilton, Stephanie - GOV <[stephanie.hilton1@wisconsin.gov](mailto:stephanie.hilton1@wisconsin.gov)>  
**Subject:** RE: Co-sponsorship memo for LRB-1327, Ban the R-word

I'll be drafting a process today or tomorrow for future EOs. This one I can draft based on the memo below.

-Ryan

---

**From:** Dye, Jenni N - GOV <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)>

**Sent:** Tuesday, January 22, 2019 11:30 AM

**To:** Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Cudaback, Britt G - GOV <[britt.cudaback1@wisconsin.gov](mailto:britt.cudaback1@wisconsin.gov)>; Hilton, Stephanie - GOV <[stephanie.hilton1@wisconsin.gov](mailto:stephanie.hilton1@wisconsin.gov)>; Nilsestuen, Ryan - GOV <[ryan.nilsestuen1@wisconsin.gov](mailto:ryan.nilsestuen1@wisconsin.gov)>  
**Subject:** Re: Co-sponsorship memo for LRB-1327, Ban the R-word

Adding Ryan, as I believe he would like his team to be looped on the front end on EOs as we assess our legal authority.

Seems like we could do an EO directing departments to take action to update the admin code for this but also more broadly. For example, I know there was already a related discussion in a budget briefing recently on updating the terminology to visually impaired.

Ryan, does your team want to draft or how do you want to proceed on EO process?



Jenni Dye

Policy Director

Office of Governor Tony Evers

Email: [jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)

Phone: [REDACTED] 9 (office)

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---

**From:** Pennoyer, Kara - GOV

**Sent:** Tuesday, January 22, 2019 11:16:59 AM

**To:** Baldauff, Melissa - GOV; Dye, Jenni N - GOV; Worcester, Barb - GOV; Gau, Maggie M - GOV; Cudaback, Britt G - GOV; Hilton, Stephanie - GOV

**Subject:** RE: Co-sponsorship memo for LRB-1327, Ban the R-word

Looping Steph who just asked the same question.

---

**From:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>

**Sent:** Tuesday, January 22, 2019 11:13 AM

**To:** Dye, Jenni N - GOV <[jenni.dye@wisconsin.gov](mailto:jenni.dye@wisconsin.gov)>; Pennoyer, Kara - GOV <[kara.pennoyer1@wisconsin.gov](mailto:kara.pennoyer1@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Cudaback, Britt G - GOV <[britt.cudaback1@wisconsin.gov](mailto:britt.cudaback1@wisconsin.gov)>

**Subject:** FW: Co-sponsorship memo for LRB-1327, Ban the R-word

Any reason we can't just have the governor sign an executive order on this?

---

**From:** Bender, Mark - LEGIS <[Mark.Bender@legis.wisconsin.gov](mailto:Mark.Bender@legis.wisconsin.gov)>

**Sent:** Tuesday, January 22, 2019 11:05 AM

**Subject:** FW: Co-sponsorship memo for LRB-1327, Ban the R-word

---

**From:** Rep.Jagler <[Rep.Jagler@legis.wisconsin.gov](mailto:Rep.Jagler@legis.wisconsin.gov)>

**Sent:** Tuesday, January 22, 2019 9:04 AM

**To:** \*Legislative All Assembly <[ALLASM@legis.wisconsin.gov](mailto:ALLASM@legis.wisconsin.gov)>; \*Legislative All Senate <[ALLSEN@legis.wisconsin.gov](mailto:ALLSEN@legis.wisconsin.gov)>

**Subject:** Co-sponsorship memo for LRB-1327, Ban the R-word

**TO:** All Legislators

**FROM:** Representative John Jagler  
Senator Scott Fitzgerald

**DATE:** January 22, 2019

**RE:** Co-Sponsorship LRB1327-Ban the R-Word

**DEADLINE:** Friday, January 25<sup>th</sup>, 2019

The phrase mental retardation was once used by psychiatrists to describe certain medical conditions, unfortunately the phrase has now morphed into a pejorative term. The “R-word” as it’s now known as, is offensive to those with intellectual disabilities and to those close to them. Such a term is dehumanizing and has no place in Wisconsin government. Act 126 signed into law in 2012 deleted this offensive term from our statutes, however the act did not go far enough. This offensive terminology is still found in some of our administrative code. LRB 1327 will instruct the DHS, DCF, PSC, DSPS and DWD to strike “mentally retarded” and similar phrases found in their rules and replace them with the phrase “intellectual disability.”

**To be added on as a co-sponsor of this legislation, please reply to this email or contact Rep. Jagler’s office at 6-9650 or Sen. Fitzgerald’s office at 6-5660 by 4:00 pm on Friday, January 25<sup>th</sup>.**

***Analysis by the Legislative Reference Bureau***

This bill substitutes the phrase “intellectual disability” and similar phrases for “mental retardation,” “mentally retarded,” and similar phrases in rules promulgated by the Department of Health Services, the Department of Children and Families, the Public Service Commission, the Department of Safety and Professional Services, and the Department of Workforce Development. The bill also changes the definition of “intellectual disability” in rules promulgated by DHS.

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Zimmerman, Maddie - GOV](#)  
**Cc:** [Dye, Jenni N - GOV](#); [Pennoyer, Kara - GOV](#)  
**Subject:** Re: Hear from legislative leaders  
**Date:** Wednesday, January 30, 2019 11:54:43 AM

---

I think it makes more sense for him to meet with Jenni or Melissa if it's just about this event...

Sent from my iPhone

On Jan 30, 2019, at 11:53 AM, Zimmerman, Maddie - GOV  
<[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)> wrote:

FYI—this came in a few days ago and then he bugged me about it again yesterday. MG—do you want to talk with him and/or want policy to? He told me yesterday he wants to be “on message” when he does this panel.

**From:** Brian Taffora <[btaffora@gmail.com](mailto:btaffora@gmail.com)>  
**Sent:** Thursday, January 24, 2019 4:26 PM  
**To:** Zimmerman, Maddie - GOV <[maddie.zimmerman1@wisconsin.gov](mailto:maddie.zimmerman1@wisconsin.gov)>  
**Subject:** Fwd: FW: Hear from legislative leaders

Hi Maddie.

I would love to get on Maggie's calendar in the near future to catch up and discuss a couple of upcoming things like the one listed below.

Thanks for your assistance!  
Brian Taffora



## STATE AND FEDERAL POLICY BRIEFING



Local, state and national speakers will give an overview of both state and federal policies and politics, including the state budget.

## Wednesday, March 27, 2019

7:30 a.m. - Networking and light continental breakfast

8:00 - 9:30 a.m. - Program

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### <!--[if !vml]--><!--[endif]-->**REP. GORDON HINTZ**

Wisconsin State Representative (D-Oshkosh), 54th District, Minority Leader

State Representative Gordon Hintz was re-elected to a seventh term in the state assembly for the 2019-2020 Legislative Session. He was appointed as ranking member to the Joint Committee on Finance, before being elected to serve as the Assembly Democratic Leader in September of 2017.



### <!--[if !vml]--><!--[endif]-->**JOHN KIRCHNER**

Executive Director, Congressional & Public Affairs for Midwest Region, U.S. Chamber of Commerce

In his current role, John Kirchner helps develop and implement the Chamber's grassroots legislative and political activities in the Midwest region. John previously spent five years as the political director for the Minnesota Republican Party.



### <!--[if !vml]--><!--[endif]-->**SCOTT MANLEY**

Senior Vice President of Government Relations, Wisconsin Manufacturers & Commerce

Scott Manley serves as chief lobbyist for WMC and oversees the government relations program's team of lobbyists and policy experts. Scott previously served as a policy advisor in the Wisconsin State Senate, where he focused on natural resources, environment, taxation and the judiciary. He also served as Chief of Staff to Senator Cathy Stepp.



### <!--[if !vml]--><!--[endif]-->**BRIAN TAFFORA**

Principal, Michael Best Strategies

Brian Taffora guides businesses on public policy, government relations, regulatory and legislative matters. He previously was managing director of CSA Partners, a venture capital firm and co-founded Ward4 in Milwaukee, a collaborative work space for entrepreneurs. He recently served on the personnel team for Governor Tony Evers.

<!--[if !vml]--><!--[endif]-->**REP. ROBIN VOS**



Wisconsin State Representative (R-Rochester), 63rd District, Speaker of the Assembly

Speaker Robin Vos was first elected to the Wisconsin State Assembly in 2004 and is currently serving his eighth term as state representative. He was chosen to be the 75th Speaker of the Assembly in 2013. Rep. Vos previously served as the chair of the Joint Committee on Finance and currently leads a Republican majority of 63 representatives.

**Moderated by Tom Schreibel, partner for Michael Best Strategies**

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Suite 300, Waukesha, WI 53188

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**From:** [Baldauff, Melissa - GOV](#)  
**To:** [Nilsestuen, Ryan - GOV](#); [Brennan, Joel - DOA](#); [Gau, Maggie M - GOV](#)  
**Subject:** Re: Inaccurate Foxconn reporting  
**Date:** Thursday, January 31, 2019 9:20:45 AM

---

Mark Hogan is going on the record to say that there have been absolutely no side negotiations and that the governor has just been building a relationship with Foxconn.

Melissa M. Baldauff  
Deputy Chief of Staff—communications  
Office of Governor Tony Evers  
Phone: (608) [REDACTED] (cell)

Sent from an electronic device, please excuse typos

---

**From:** Nilsestuen, Ryan - GOV <[ryan.nilsestuen1@wisconsin.gov](mailto:ryan.nilsestuen1@wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 9:19 AM  
**To:** Baldauff, Melissa - GOV; Brennan, Joel - DOA; Gau, Maggie M - GOV  
**Subject:** RE: Inaccurate Foxconn reporting

I am comfortable with that or going on the record as saying it is false.

---

**From:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 8:42 AM  
**To:** Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>; Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Nilsestuen, Ryan - GOV <[ryan.nilsestuen1@wisconsin.gov](mailto:ryan.nilsestuen1@wisconsin.gov)>  
**Subject:** Re: Inaccurate Foxconn reporting

Foxconn is also saying that part that says the governor “approached Foxconn to renegotiate some of the side deals his predecessor made with the company.”

More inquiries are coming and we need to address this quickly.

Melissa M. Baldauff  
Deputy Chief of Staff—communications  
Office of Governor Tony Evers  
Phone: (608) [REDACTED] (cell)

Sent from an electronic device, please excuse typos

---

**From:** Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Sent:** Thursday, January 31, 2019 8:16 AM  
**To:** Brennan, Joel - DOA; Gau, Maggie M - GOV; Nilsestuen, Ryan - GOV  
**Subject:** Inaccurate Foxconn reporting

<https://asia.nikkei.com/Economy/Trade-War/Foxconn-suspends-20bn-in-US-and-China-projects-on-growth-fears>

This story says Foxconn is suspending and scaling back its project in WI “as a result of negotiations with new Gov. Tony Evers.” It also references a Foxconn document that states this, but doesn’t show the alleged document.

We have a media inquiry from the Journal Sentinel asking what kind of negotiations the company has engaged in with the Evers administration, and over what terms of the contract or elements of the project.

Based on my understanding of our conversations yesterday, this story cannot possibly be true. Can I confirm on background as “an official in the Evers administration” that this report is false?

I’ll also add that Foxconn folks continue to push to reporters that Louis Woo personally spoke with the governor about this yesterday and also that the governor has plans to meet with Terry Gou to renegotiate the deal. Again, my understanding is that neither of these claims are accurate. I think we are dealing with some dishonest actors here and need to push back hard and fast to correct the record.

Melissa M. Baldauff  
Deputy Chief of Staff—communications  
Office of Governor Tony Evers  
Phone: (608) [REDACTED] (cell)

Sent from an electronic device, please excuse typos

**From:** Gov. Evers - GOV  
**To:** Raymer, Elsie E - GOV  
**Cc:** Gau, Maggie M - GOV  
**Subject:** Re: NGA Agenda  
**Date:** Saturday, February 2, 2019 4:28:06 PM

---

Elsie: I need a couple of days to digest this. This leaves one day in dc. Sunday, Sunday night and coming back Monday am might be better. Let you know Monday.

Sent from my iPhone

On Feb 2, 2019, at 3:09 PM, Raymer, Elsie E - GOV <[elsie.raymer@wisconsin.gov](mailto:elsie.raymer@wisconsin.gov)> wrote:

Governor,

I'm making reservations for NGA the weekend of Feb. 22 and wanted to run the agenda by you in case there are any events you'd particularly like to attend. Below is what I currently have scheduled. If you decide you want to go to any of the events on Sunday, we could fly you out on Monday morning instead. (Keeping in mind the budget address is that coming Thursday.)

**Friday**

5:15pm CT – 8:11pm ET: Delta 5964 MSN to DCA

**Saturday**

7:15am – 9:00am: DGA Event

12:45pm – 2:00pm: NGA Governors Only Lunch

6:00pm – 6:30pm: Drop by DGA Event

6:30pm – 7:30pm: Reception at Japanese Ambassador's Residence

\*We will add some press/political meetings in between these events.

**Sunday**

9:50am ET – 1:09pm CT: Delta 809/3899 DCA to Madison, via DTW

Off balance

The full agenda is attached. Please let me know if there are any sessions you'd like to go to, in particular the Sunday dinner at the White House, and I will work them into the schedule.

Thanks,  
Elsie

--

Elsie Raymer  
Scheduling Director  
Office of Governor Tony Evers

Email: [elsie.raymer@wisconsin.gov](mailto:elsie.raymer@wisconsin.gov)

Phone: (608) 267-3839

Cell: (608) 279-2999

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<NGA-Winter2019-Draft Agenda- Jan 28.pdf>

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Raymer, Elsie E - GOV](#)  
**Subject:** Re: NGA  
**Date:** Monday, February 4, 2019 3:00:44 PM

---

Ok

Sent from my iPhone

On Feb 4, 2019, at 2:49 PM, Raymer, Elsie E - GOV <[elsie.raymer@wisconsin.gov](mailto:elsie.raymer@wisconsin.gov)> wrote:

Just talked with the Gov about this. He'd like to go to the dinner at the White House and maybe some sessions on Sunday. Fly back Monday AM.

--

Elsie Raymer  
Scheduling Director  
Office of Governor Tony Evers  
Email: [elsie.raymer@wisconsin.gov](mailto:elsie.raymer@wisconsin.gov)  
Phone: (608) [REDACTED]  
Cell: (608) [REDACTED]

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**From:** [Baldauff, Melissa - GOV](#)  
**To:** [Brennan, Joel - DOA](#); [Gau, Maggie M - GOV](#)  
**Subject:** Re: Reuter's Article Regarding Foxconn's Investment in Wisconsin  
**Date:** Wednesday, January 30, 2019 3:02:04 PM  
**Attachments:** [image001.png](#)

---

Thanks. And just so you know, Foxconn folks are the ones pushing to reporters that Louis called the governor and that the contract could be negotiated.

Melissa M. Baldauff  
Deputy Chief of Staff—communications  
Office of Governor Tony Evers  
Phone: (608) [REDACTED] (cell)

Sent from an electronic device, please excuse typos

---

**From:** Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>  
**Sent:** Wednesday, January 30, 2019 2:57 PM  
**To:** Gau, Maggie M - GOV; Baldauff, Melissa - GOV  
**Subject:** FW: Reuter's Article Regarding Foxconn's Investment in Wisconsin

FYI in case you didn't get this previously.



JOEL BRENNAN | Secretary  
Department of Administration  
[Joel.brennan@wisconsin.gov](mailto:Joel.brennan@wisconsin.gov)  
Phone: (608) 266-1741



---

**From:** Mark Hogan <[mark.hogan@wedc.org](mailto:mark.hogan@wedc.org)>  
**Sent:** Wednesday, January 30, 2019 10:08 AM  
**To:** Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>  
**Subject:** FW: Reuter's Article Regarding Foxconn's Investment in Wisconsin

---

**From:** Louis Woo [REDACTED] <[\[REDACTED\]@ifengpai.com](mailto:[REDACTED]@ifengpai.com)>  
**Sent:** Wednesday, January 30, 2019 9:24 AM



**To:** Mark Hogan <[mark.hogan@wedc.org](mailto:mark.hogan@wedc.org)>; quincy.tse <[quincy.tse@ifengpai.com](mailto:quincy.tse@ifengpai.com)>

**Cc:** Brennan, Joel - DOA <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>; [peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)

**Subject:** Re: Reuter's Article Regarding Foxconn's Investment in Wisconsin

But there are a few highlights of the article which we should take note of.

1. We have NOT shelved the commitment to invest in Wisconsin. That was the reporter's words to attract eyeballs.
2. Given the changing dynamics of the global economy in these two years, we are certainly reconsidering which TFT technology to build to make sense and to best suit for our campus and our investment in Wisconsin.
3. Nonetheless we will go ahead to build the following in the next 18 months.
  - a) A LCM backend packaging plant;
  - b) A high precision molding factory
  - c) A system integration assembly facility regardless of what TFT technology is to be considered.
  - d) A rapid prototyping center to help startups to test out their hardware ideas and concepts which will go in line with building the AI 8K+5G ecosystem
  - e) A R&D center and
  - f) A high-performance data center inside the park or in the vicinity and
  - g) A town center to support the people working in the Wisconsin Valley Park
4. As a responsible employer, a faithful supplier to our customers and a public list company to maximize shareholders' values, we have to make changes to any business plans from time to time to make adjustment to the changing economic conditions and changing customers' demands.

Hopefully these highlights help.

Louis

---

发件人: Mark Hogan <[mark.hogan@wedc.org](mailto:mark.hogan@wedc.org)>

日期: 2019年1月30日 星期三 下午10:41

收件人: Louis Woo <[REDACTED]@ifengpai.com>, "quincy.tse" <[quincy.tse@ifengpai.com](mailto:quincy.tse@ifengpai.com)>

抄送: "Brennan, Joel - DOA" <[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>, "[peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)" <[peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)>

主题: Re: Reuter's Article Regarding Foxconn's Investment in Wisconsin

Just found it, thanks.

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---

**From:** Mark Hogan <[mark.hogan@wedc.org](mailto:mark.hogan@wedc.org)>

**Sent:** Wednesday, January 30, 2019 8:39 AM

**To:** Louis Woo; quincy.tse

**Cc:** Brennan, Joel - DOA; [peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)

**Subject:** Re: Reuter's Article Regarding Foxconn's Investment in Wisconsin

Hi Louis - Have you released this yet? I have received some inquiries & would like to refer to your response. Please let me know. - Mark

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---

**From:** Louis Woo <[louis.woo@ifengpai.com](mailto:louis.woo@ifengpai.com)>

**Sent:** Wednesday, January 30, 2019 6:19 AM

**To:** Mark Hogan; quincy.tse

**Cc:** Brennan, Joel - DOA; [peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)

**Subject:** Re: Reuter's Article Regarding Foxconn's Investment in Wisconsin

Mark,

Thanks.

Louis

---

发件人: Mark Hogan <[mark.hogan@wedc.org](mailto:mark.hogan@wedc.org)>

日期: 2019年1月30日 星期三 下午8:16

收件人: "quincy.tse" <[quincy.tse@ifengpai.com](mailto:quincy.tse@ifengpai.com)>

抄送: 'Louis Woo' <[REDACTED]@ifengpai.com>, "Brennan, Joel - DOA"

<[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>, "[peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)" <[peter.barca@wisconsin.gov](mailto:peter.barca@wisconsin.gov)>

主题: Re: Reuter's Article Regarding Foxconn's Investment in Wisconsin

Good morning, Quincy. As requested, I am forwarding your email to Joel & Peter.

Get [Outlook for iOS](#)

---

**From:** quincy.tse <[quincy.tse@ifengpai.com](mailto:quincy.tse@ifengpai.com)>

**Sent:** Wednesday, January 30, 2019 6:05 AM

**To:** Mark Hogan

**Cc:** 'Louis Woo'

**Subject:** Reuter's Article Regarding Foxconn's Investment in Wisconsin

Morning Mark,

As agreed in our call on Monday morning, we would like to share with you the below reactive statement we have prepared in response to incoming media inquiries regarding an exclusive article published by Reuters about Foxconn's investment plans in Wisconsin a few hours ago.

Would you mind forwarding this email to Secretary Brennan and Secretary Barca, and cc-ing us as we do not have their email addresses?

Thanks and best regards,

Quincy

*We remain committed to the Wisconsin Valley Science and Technology Park project, the creation of 13,000 jobs, and to our long-term investment in Wisconsin. As we have previously noted, the global market environment that existed when the project was first announced has changed. As our plans are driven by those of our customers, this has necessitated the adjustment of plans for all projects, including Wisconsin. While the project's focus will be adjusted to meet these new realities, the Wisconsin project remains a priority for our company.*

*Foxconn continues to actively consider opportunities for TFT technologies in terms of maximizing the positive impact of our Wisconsin project. We are broadening the base of our investment within the State of Wisconsin far beyond what we initially planned to ensure the company and our workforce will be positioned for long-term success.*

*In addition to our consideration of plans to produce traditional products such as television sets, we are also examining ways for Wisconsin's knowledge workers to promote research and development in advanced industrial internet technologies and produce high-tech applications and solutions for industries such as education, medical and healthcare, entertainment and sports, security, and smart cities.*

*We look forward to continued investment in American talent as we build the AI 8K + 5G ecosystem we are creating in Wisconsin and the US. Further updates will be shared in due course.*

Best regards,

Quincy

**From:** [Baldauff, Melissa - GOV](#)  
**To:** [Gau, Maggie M - GOV](#)  
**Subject:** Re: TUE PM Update: Evers orders state offices closed tomorrow; Gau talks budget priorities at WisPolitics.com luncheon  
**Date:** Tuesday, January 29, 2019 5:29:18 PM

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It's really a shame to see Rep. Nygren flip-flopping now. I didn't think he'd walk back his comments so quickly.

Sent from my iPhone

On Jan 29, 2019, at 5:27 PM, Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)> wrote:

Nice work on transportation : )

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**From:** [WisPolitics.com](#) <[news@wispolitics.com](mailto:news@wispolitics.com)>  
**Sent:** Tuesday, January 29, 2019 5:09 PM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** TUE PM Update: Evers orders state offices closed tomorrow; Gau talks budget priorities at [WisPolitics.com](#) luncheon



## **TUE PM Update -- 29 Jan. 2019**

*Exclusively for WisPolitics Subscribers - DO NOT FORWARD*

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**From** [WisPolitics.com](#) ...

**-- Gov. Tony Evers this afternoon issued a state of emergency, directing all state offices to close tomorrow with limited exceptions for essential personnel.**

The order doesn't impact the Capitol, which will remain open to the public.

Evers' order, coming ahead of wind chills that are expected to hit minus-40 to minus-55 in the Madison area, directs agencies to allow employees to use appropriate leave to miss work. The order doesn't apply to those whose duties include emergency response, along with public health and safety.

It's the first time state offices have been closed since Dec. 19, 2012, when then-Gov. Scott Walked closed to them to the public and allowed non-

emergency employees to be excused from coming in by taking the appropriate leave.

He also issued a similar order for Feb. 1, 2011, while then-Gov. Jim Doyle closed all state offices and the University of Wisconsin except for essential personnel on Dec. 9, 2009. Doyle's order directed state agencies to inform most state workers to stay home.

Evers' executive order leaves it up to the UW System to make its own determinations, and UW-Madison had already announced it was canceling classes and activities starting at 5 p.m. today and ending at noon Thursday.

This is the first time the university has closed for a full day since December 2012.

Essential services such as the UW Police Department and housing and dining facilities will be open during this week's partial campus closure, according to UW.

See Evers' order:

<http://www.wispolitics.com/wp-content/uploads/2019/01/190129EO.pdf>

See the release:

<https://alerts.wisc.edu/messages/219/>

See more on the history of UW's campus closures:

<https://news.wisc.edu/a-recent-history-of-weather-related-campus-cancellations-closings/>

**-- Gov. Tony Evers' chief of staff Maggie Gau today teased roads, schools and health care as key facets of the gov's first budget while speaking at a [WisPolitics.com](http://www.wispolitics.com) luncheon this afternoon.**

Gau said Evers will prioritize those areas in addition to addressing criminal justice reform and environmental protections as the new administration attempts to craft a budget while "taking our directions from the people of the state."

But Republicans have expressed concerns about a number of the governor's proposals thus far with Medicaid expansion shaping up to be an early flashpoint.

GOP legislative leaders from both chambers have rejected Medicaid expansion as a nonstarter, but Gau said Evers will continue to push for it, because "that's what the people of Wisconsin want."

"I think if you look at the Marquette poll that came out last week, it shows that we are consistently in line with where the voters of Wisconsin want us to go," she said.



The Marquette University Law School poll showed a plurality of Wisconsin voters considered health coverage as their most important issue, with K-12 education coming in second.

Gau pointed to those results as proof that the new administration had their finger on the pulse, adding Evers is "kids first" by with a budget proposal that would restore two-thirds state funding for K-12 education and boost special education funding by \$600 million.

"We have the Hope Diamond in our backyard and people don't even know it," said Gau.

**-- Rep. John Nygren, the Republican co-chair of the Joint Finance Committee, warned it would be "pretty optimistic" to think that compromise between Evers and the Assembly can be found before the gov delivers his budget address on Feb. 28.**

The Marinette Republican, who attended the luncheon today, said he was open to some of the gov's legislative priorities, adding the proposed \$340 million middle class tax cut could be used to offset a gas tax hike that would fund road repairs and other transportation improvements.

A spokeswoman for Evers commended Nygren and called for "bipartisan solutions for addressing our transportation needs."

"We hope Republicans in the legislature will put politics aside and work with the governor to pass the people's budget," said spokeswoman Melissa Baldauff.

But hours later, Nygren said his earlier comments were reflective of "where Republicans in the Assembly have been in the past."

"In no way did I offer or suggest that the middle-class income tax cut should be used as an offset for transportation revenues," he said in a statement.

The prospect of raising transportation taxes and offsetting them with a corresponding income tax cut was floated by Assembly Republicans last budget cycle but was rejected by GOP senators and then-Gov. Scott Walker.

**-- Lawmakers backing a bipartisan bill to overhaul the state's expungement process say they're confident about the legislation's prospects, although a similar bill failed to clear the Legislature last session.**

The latest bill, from Reps. David Steffen and Evan Goyke and Sens. Alberta Darling and Fred Risser, would change who's eligible for expungement and the timeline, but it wouldn't broaden the offenses that could be wiped from an individual's record.

Under current law, expungement is only possible if an individual committed a crime -- either a misdemeanor or Class H or I felony -- before age 25. But the bill would remove that age limit and give individuals who committed those offenses the ability to petition a court and ask that their record be expunged after their sentence is completed. Currently, that process can only occur at the initial sentencing.

In order to have a crime expunged, the individual would need to complete an entire sentence, including paying any fines or fees. And those affected would only be allowed to petition their sentencing court twice requesting a given crime be expunged.

The bill is first being circulated for cosponsors today, and Goyke in a Capitol news conference this morning expressed optimism Gov. Tony Evers could support it.

"(Evers) said loud and clear the other night with his State of the State that he wants to see bipartisan legislation get to his desk and we're offering from the very beginning a very meaningful and impactful bipartisan bill," the Milwaukee Dem said.

Goyke noted the legislation has the backing of Americans for Prosperity-Wisconsin and ACLU of Wisconsin at the outset, as well as "a pretty strong and motivated coalition" behind it. He added the effort has "a track record in the Assembly" that could aid it

A previous version of the bill, SB 53, received unanimous support in the Assembly last February, 95-0, although the final version didn't get through the Senate. There was also an additional bill, AB 331, introduced by Steffen and Goyke that didn't get much traction outside of the chamber.

Steffen, R-Green Bay, touted the legislation as a means of introducing "a pathway to employment."

"Expungement is a way to cleanse the slate for those who are looking to move forward with their life," he said.

A spokeswoman for Evers didn't return a request for comment on the bill.

**-- Wisconsin Freedom of Information Council President Bill Lueders says he's concerned about aspects of the bill that would keep the public from being able to review an individual's court records.**

The legislation would wipe any expunged records from CCAP, plus the physical record in the courthouse would be sealed.

But Goyke noted the legislation doesn't address other agencies that keep records of arrests and prosecutions, such as the Department of Justice or the Federal Bureau of Investigation. That means, he said, individuals could still pay

a fee to access the information through the DOJ's Crime Information Bureau, for example.

Lueders, addressing lawmakers during the hearing, characterized the provisions as "a total shutdown of information regarding the crimes that are committed once expunged."

Speaking with reporters after the news conference, Lueders noted his council supports requiring landlords or employers who use CCAP to screen applicants to disclose that information to potential tenants or employees during the application process.

See the bill draft:

<http://www.wispolitics.com/wp-content/uploads/2019/01/190129ExpungementBillDraft.pdf>

**-- Darling today said Senate Republicans are caucusing later this week to discuss AG Josh Kaul's letter asking the Joint Finance Committee to "promptly" hold a vote on his request for authorization to withdraw from the multi-state lawsuit challenging the Affordable Care Act.**

Darling, the JFC co-chair and River Hills Republican, told [WisPolitics.com](http://www.wispolitics.com) after the news conference today the caucus is scheduled for Thursday.

Kaul sent the letter to Darling and fellow JFC Co-chair Rep. John Nygren last week. It came a day after Gov. Tony Evers walked back comments from his State of the State address that he'd directed Kaul to "withdraw" from the lawsuit following GOP blowback that he no longer has that power.

Kaul earlier in the week had sent a separate letter to Evers informing him that only the Legislature has the power to direct the AG to end the state's participation in the suit.

**-- U.S. Rep. Gwen Moore announced today she has been battling cancer for the last 10 months and it is in remission.**

Moore, 67, told fellow members of the House Ways and Means Committee during the body's first meeting this morning she has small cell lymphoma. A Moore spokeswoman said the Milwaukee Dem was first diagnosed in June.

Moore, who was up for re-election in November, didn't disclose the information during her campaign.

Moore in a release said she decided to announce it today to showcase "the lifesaving value of essential health benefits," as she slammed the committee's Republicans for their support to undermine the Affordable Care Act.

"This is a cancer I will live with for the rest of my life, but, because of my high-

quality healthcare and insurance coverage, it is not a cancer I will die from," she said.

In a tweet later today sharing coverage of her announcement, Moore wrote it's the job of lawmakers to ensure citizens don't have "to choose between seeking treatment & providing for their families."

"If I had to pay 15K/mo for the medicine that keeps me healthy, I'd be writing my obituary instead of this tweet," Moore wrote.

See the release:

<https://www.wispolitics.com/2019/u-s-rep-moore-announces-cancer-in-remission/>

See her tweet:

<https://twitter.com/RepGwenMoore/status/1090343940119777280>

**-- The Wisconsin Economic Development Corp. is changing its procedures to ensure Foxconn can only collect tax credits on workers living in the state, following the recommendation of a recent Legislative Audit Bureau report.**

At a board meeting today in Madison, WEDC CEO Mark Hogan said the agency initially considered some workers outside the state as qualifying for tax credits, because their wages would be taxed by the state.

"LAB came in, they said they did not agree with that," Hogan said. "We looked at it, we researched it, and we've agreed. We agree with the LAB's recommendation, and we're following LAB's recommendation."

The LAB report last month found Foxconn could collect tax credits on workers who don't work in the state, under a written policy with WEDC. The audit recommended a change in written procedures to ensure those program credits are only awarded for the Foxconn employees who live within the state's boundaries, though Hogan in his mid-December response didn't commit to changing the policy.

Hogan this afternoon said the LAB's recommendation provided "a unique opportunity" for revision, as no tax credits have yet been verified for Foxconn.

Foxconn recently announced it would not reach the minimum job creation threshold to collect tax credits for 2018.

"So we will not even be verifying tax credits until this time next year at the earliest, which will be based on 2019 activity," Hogan added.

Brian Nowicki, chief financial officer for WEDC, says an additional change mentioned in the LAB audit has been made, though he says it was "not an issue."

Following the LAB report, procedural language at WEDC was changed so that any tax credits earned for job creation can be carried over year to year. Nowicki says there was originally a "misinterpretation" around language pertaining to job creation credits.

"Credits that are not claimed in a year for jobs can be carried over; they are not lost under any scenario," Nowicki said.

Also, when job creation credits are carried over, they can't be accessed until the maximum job creation target has been exceeded. Credits related to capital expenditures cannot be carried over, he said.

In its audit, LAB recommended that WEDC report to the Joint Legislative Audit Committee by Jan. 31. Hogan briefly went over a drafted response letter at the meeting, which he said would be finalized in the next day or two.

"Basically what it says is we've accepted the LAB recommendations and we've implemented those," Hogan said.

The 18-member board voted to approve the response, though some members were not present. Sen. Tim Carpenter, D-Milwaukee, was the only no vote.

The board also voted to postpone confirmation votes on officer elections and the CEO until the next WEDC board meeting, which has yet to be scheduled. That means the officers elected at WEDC's annual meeting in July, as well as Hogan, will remain in their positions until an official vote is held.

### **-- Assembly Dems have filed a motion to pull out of a lawsuit challenging the legislative lines Republicans drew in 2011.**

That move comes a month after Assembly Republicans indicated they wanted to see documents dating back to 2002 on Dem candidate recruitment, ADCC fundraising, polling results and prioritization of races for the last nine cycles.

What's more, the information Assembly GOP attorneys indicated last month they also wanted detailed records on voters such as modeling, files, microtargeting and the likelihood they would support a Dem candidate.

Assembly Speaker Robin Vos, R-Rochester, tweeted about the move today, "Seems like Assembly Democrats didn't want to disclose how inept they are running campaigns or explain why [@WIAssemblyGOP](#) won 20 seats that [@tammybaldwin](#) carried in 2018. Good candidates and great accomplishments win campaigns."

The motion, filed Friday, came two days after a panel of three federal judges decided to delay the start of a new trial on the Assembly lines while the U.S. Supreme Court hears cases involving two other states that center around similar issues. But the three-judge panel decided to allow discovery to proceed and suggested a new trial date in July for the Wisconsin case.

Minority Leader Gordon Hintz, D-Oshkosh, didn't immediately return a call seeking comment.

There are still Dem voters listed as plaintiffs in the suit seeking to overturn the GOP-drawn lines.

See the filing:

<http://www.wispolitics.com/wp-content/uploads/2019/01/190129Assembly.pdf>

**-- The state Supreme Court ruled today Park Bank can't be held responsible for an employee of the Koss Corp. who embezzled \$34 million over a 10-year period from the Milwaukee-based headphones manufacturer.**

The court found there was no proof that Park Bank acted in bad faith in processing the transactions of Sujata Sachdeva or intentionally sought to cover up a failure to investigate "compelling and obvious known facts suggesting fiduciary misconduct."

The ruling noted as vice president of finance, Sachdeva was one of three people authorized to conduct transactions from Koss' Park Bank accounts.

It's the third time a court has ruled in favor of Park Bank after both the circuit and appeals courts also rejected Koss' attempts to recoup some of lost money from the bank. Separately, the company reached settlements with its former auditor and American Express.

Sachdeva pleaded guilty to six counts of wire fraud in 2010 and was sentenced to 11 years in federal prison, along with \$34 million in restitution. But she was released in 2017.

The court was unanimous in ruling that Park Bank wasn't liable, though Justice Ann Walsh Bradley wrote a concurring opinion that was joined by fellow liberal Justices Shirley Abrahamson and Rebecca Dallet.

Read the decision:

<https://www.wicourts.gov/sc/opinion/DisplayDocument.pdf?content=pdf&seqNo=233852>

**-- A group that took over operations of a former all-girls boarding school that was donated to Kenosha County more than 40 years ago doesn't qualify as a quasi-governmental corporation that's subject to the open records law, an appeals court ruled today.**

A 2008 state Supreme Court decision defines a quasi-governmental corporation as one that "resembles a government corporation in function, effect or status."



Kenosha County has paid \$3 million to the Kemper Center Inc. since 1978, and some of its officials serve on the entity's board of directors. But the 2nd District Court of Appeals ruled unanimously those and other factors don't meet the Supreme Court's definition of a quasi-governmental corporation, reversing a circuit court decision.

Alumnae of Kemper Hall, a private all-girls boarding school that had closed, created Kemper Center Inc. in 1975 as a nonstock corporation with a goal of preserving the property as a park or other entity for the public's enjoyment. Kenosha County purchased Kemper Hall in 1977 but didn't use any county funds. Instead, the purchase price was paid for with funds raised by the center and two grants from the county. A nearby landowner also donated her home and five adjoining acres to the county.

The county then created a lease in which Kemper Center Inc. pays it \$1 annually in rent in exchange for the right to use the program as a "special purpose area" dedicated to historic preservation. The center retains all income generated at the park and is responsible for operational and maintenance costs.

The 17.5-acre campus now hosts a conference center, arts gallery and outdoor activities.

A Kenosha resident in 2016 filed an open records request with the Kemper Center Inc. seeking records on its tax-exempt status, employee work records and all documents pertaining to a company's status as its "preferred caterer." The Kemper Center Inc. denied the request, asserting it wasn't a quasi-governmental corporation.

Read the ruling:

<https://www.wicourts.gov/ca/opinion/DisplayDocument.pdf?content=pdf&seqNo=233878>

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#### **Jan. 29: [WisPolitics.com](http://WisPolitics.com) Luncheon with Evers Chief of Staff Maggie Gau**

*Join [WisPolitics.com](http://WisPolitics.com) for lunch at The Madison Club, 5 East Wilson St., Madison, on Tuesday, Jan. 29 with Gov. Tony Evers' Chief of Staff Maggie Gau. Gau will discuss Tony Evers' victory in 2018 and top administration priorities in 2019.*

*Check-in and lunch begins at 11:30 a.m., with the program going from 12 p.m. to 1 p.m.*

*[WisPolitics.com](http://WisPolitics.com) subscribers and members as well as Madison Club members and their guests receive discounted pricing for WisPolitics luncheons of \$19 per person. Price for general public is \$25 per person.*

*This luncheon is sponsored by: Husch Blackwell, American Family Insurance, Xcel Energy, Walmart, AARP Wisconsin and the Wisconsin Hospital Association.*

Register here: <https://januarywispolitics.eventbrite.com>

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## **BILLS CIRCULATING**

LRB-0889/1, LRB-1367/1: Grants for obtaining farm tractor rollover protection structures and making an appropriation. By Reps. Kulp and Kurtz and Sens. Testin and Bernier.

LRB-1372: Proclaiming February 2019 to be American Heart Month in Wisconsin. By Sens. Darling and Shilling and Reps. Ballweg and Billings.

LRB-0301/1: University of Wisconsin research contracts. By Sens. Feyen and Risser and Reps. Murphy and Stubbs.

LRB-1689/1: Expungement of records of certain crimes. By Reps. Steffen and Goyke and Sens. Darling and Risser.

LRB-0568/1: Prosecuting a person under the age of 18 with committing an act of prostitution. By Reps. Billings and Steineke and Sens. Darling and Sen. Johnson.

LRB-1425/1: Increasing the maximum deduction under the individual income tax sliding scale standard deduction. By Reps. Vos, Steineke, Nygren and Macco and Sens. Fitzgerald and Darling.

## **BILLS INTRODUCED**

<http://docs.legis.wisconsin.gov/document/proposaltext/2017/REG/top>

AB 2: Motor vehicle immobilization devices. Referred to Committee on Local Government.

AB 3: Denial, suspension, and revocation of certain licenses related to motor vehicle dealers. Referred to Committee on Transportation.

SJR 4: Honoring the life and public service of Senator Walter John Chilsen. Referred to Committee on Senate Organization.

SB 6: Committing a fifth or sixth offense related to operating a vehicle while intoxicated and providing a penalty. Referred to Committee on Judiciary and Public Safety.

SB 7: Requiring persons accused of violating traffic laws and ordinances

related to driving while intoxicated to appear in person in court. Referred to Committee on Judiciary and Public Safety.

SB 8: Mandatory period of confinement for homicide by intoxicated use of a vehicle and providing a penalty. Referred to Committee on Judiciary and Public Safety.

SB 9: Penalties for offenses related to operating a vehicle while intoxicated and providing a penalty. Referred to Committee on Judiciary and Public Safety.

SB 10: The intoxicated operation of snowmobiles and providing a penalty. Referred to Committee on Judiciary and Public Safety.

SB 11: Management and preservation of records and correspondence of members of the legislature. Referred to Committee on Insurance, Financial Services, Government Oversight and Courts.

SB 12: Eliminating deductions for moving expenses for businesses that move out of the state or out of the United States. Referred to Committee on Agriculture, Revenue and Financial Institutions.

SB 13: Notification of changed property tax assessment for agricultural land. Referred to Committee on Agriculture, Revenue and Financial Institutions.

SB 14: An income and franchise tax credit for paid interns and making an appropriation. Referred to Committee on Agriculture, Revenue and Financial Institutions.

SB 15: New internship grants and making an appropriation. Referred to Committee on Economic Development, Commerce and Trade.

SB 16: Career and technical education incentive grants and making an appropriation. Referred to Committee on Economic Development, Commerce and Trade.

SB 17: Workforce training grants for seminars in high-demand fields to teach new skills and provide micro-credentials and making an appropriation. Referred to Committee on Economic Development, Commerce and Trade.

*Track bills for free:*

<https://notify.legis.wisconsin.gov/>

## **TOP HEADLINES**

AP: Pocan responds to Trump tweet on global warming that's drawn scorn  
<https://channel3000.com/news/politics/pocan-responds-to-trump-tweet-on-global-warming-that-s-drawn-scorn/994479581>

Capital Times: Bill would expand expungement eligibility for nonviolent crimes

[https://madison.com/ct/news/local/govt-and-politics/election-matters/bill-would-expand-expungement-eligibility-for-nonviolent-crimes/article\\_6b77417e-ba92-5e59-9b19-ec3be635b690.html](https://madison.com/ct/news/local/govt-and-politics/election-matters/bill-would-expand-expungement-eligibility-for-nonviolent-crimes/article_6b77417e-ba92-5e59-9b19-ec3be635b690.html)

[Channel3000.com](https://channel3000.com/news/politics/2-dane-county-board-supervisors-resign-after-accepting-jobs-in-evers-administration/994678469): 2 Dane County Board supervisors resign after accepting jobs in Evers administration

<https://channel3000.com/news/politics/2-dane-county-board-supervisors-resign-after-accepting-jobs-in-evers-administration/994678469>

WPR: Nygren open to raising gas tax if income tax is cut

<https://wpr.org/nygren-open-raising-gas-tax-if-income-tax-cut>

WRN: Rep. Gwen Moore treated for cancer

<https://wrn.com/2019/01/rep-gwen-moore-treated-for-cancer/>

CNN: Stacey Abrams to give Democratic response of the State of the Union

<https://cnn.com/2019/01/29/politics/stacey-abrams-democratic-response-state-of-the-union/index.html>

CNN: In rebuke to Trump, Mitch McConnell unveils proposal urging troops stay in Syria, Afghanistan

<https://cnn.com/2019/01/29/politics/mitch-mcconnell-us-troops-syria-afghanistan/index.html>

Politico: U.S. intelligence chief breaks with Trump on North Korea, Iran, ISIS

<https://politico.com/story/2019/01/29/dan-coats-north-korea-nuclear-weapons-1133969>

Politico: House Dems say Dreamers likely won't be part of deal to avert shutdown

<https://politico.com/story/2019/01/29/house-democrats-daca-government-shutdown-1134061>

Wall Street Journal: China and Russia, Aligned More Closely, Seen as Chief Security Threat to U.S.

<https://wsj.com/articles/allies-seeking-more-independence-from-u-s-intelligence-leaders-warn-11548773031>

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**Feb. 21: [WisPolitics.com](https://www.wispolitics.com) Luncheon with Assembly Speaker Robin Vos**

*Join [WisPolitics.com](https://www.wispolitics.com) for lunch at The Madison Club, 5 East Wilson St., Madison, on Thursday, Feb. 21 with Assembly Speaker Robin Vos. Vos will discuss Assembly Republican priorities and the GOP Assembly's relationship with the new administration.*

*Check-in and lunch begins at 11:30 a.m., with the program going from 12 p.m. to 1 p.m.*

[WisPolitics.com](http://WisPolitics.com) subscribers and members as well as Madison Club members and their guests receive discounted pricing for WisPolitics luncheons of \$19 per person. Price for general public is \$25 per person.

*This luncheon is sponsored by: Husch Blackwell, American Family Insurance, Xcel Energy, Walmart, AARP Wisconsin and the Wisconsin Hospital Association.*

Register here: <https://februarywispolitics.eventbrite.com>

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### WEDNESDAY'S CALENDAR

<https://www.wispolitics.com/category/events/>

- All events listed on the [WisPolitics.com](http://WisPolitics.com) events page for Wednesday have been canceled.

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**From:** [Woicekowski, Mike P - GOV](#)  
**To:** [Gau, Maggie M - GOV](#)  
**Cc:** [Worcester, Barb - GOV](#)  
**Subject:** Re: WEDC agenda  
**Date:** Monday, January 28, 2019 10:17:53 PM

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WEDC sent three emails, I've compiled them below:

---- Forwarded message -----

From: **Jennifer Jin** <[jennifer.jin@wedc.org](mailto:jennifer.jin@wedc.org)>  
Date: Sunday, January 27, 2019  
Subject: WEDC Board Welcome and Governance Materials  
To: WEDC Board <[board@wedc.org](mailto:board@wedc.org)>

Hello WEDC Board Member,

Whether you are a returning WEDC Board Member or a new member, I want to officially welcome you to the WEDC Board of Directors! My name is Erika Julsrud and I coordinate the WEDC Board meetings. I look forward to meeting and working with you all. Below are a few links that will be helpful for you as you get oriented to WEDC.

**First**, as you may be aware, our first WEDC Board Meeting is planned for **Tuesday, January 29th from 1pm-2pm**. You can attend this meeting in person at the WEDC offices at [201 W. Washington Avenue](#) in Madison, but call-in information will also be provided. If you could touch base with me and confirm your availability for the meeting time/date, that would be great. Please let me know if you plan on attending in person or via teleconference as well. I will be sending out materials and further instructions for that meeting shortly after we have confirmation of quorum.

**Second**, you will find a link labeled "Final WEDC Board Governance Binder" which includes information on WEDC policies and governance, the responsibilities of being a WEDC Board member, and information on WEDC as an organization that you may find quite helpful. If you would like a hard copy of the materials, please reach out to me and I can assist.

[Final WEDC Board Governance Binder](#)

**Lastly**, I wanted to reach out to you all to confirm availability within the first two weeks of February. Board members have found an in-person orientation to be helpful in the past and we would like to offer a Board orientation in early February. The link below should take you to a doodle poll in which you may select the times you are available. Please fill out your availability. As soon as we get information about availability, I will reach out to confirm the date.

<https://doodle.com/poll/g8vctibcivwtqgt7>

Again, welcome to the WEDC Board of Directors. If you have any staff or assistants e-mail



and phone numbers you would like to provide to WEDC for coordinating schedules and materials, feel free to provide those to me. Please do not hesitate to reach out to me if you have any additional questions, I'm more than happy to help. Thanks!  
Best,

Erika Julsrud  
Assistant to the Chief Legal Officer and Board of Directors  
Wisconsin Economic Development Corporation  
[201 W. Washington Avenue](#)  
[Madison, WI 53703](#)

---

----- Forwarded message -----

From: **Jennifer Jin** <[jennifer.jin@wedc.org](mailto:jennifer.jin@wedc.org)>  
Date: Sunday, January 27, 2019  
Subject: 1-29-2019 WEDC Board Meeting Materials  
To: WEDC Board <[board@wedc.org](mailto:board@wedc.org)>

Good Morning,

Here are the materials for the **1-29-2019 WEDC Board Meeting from 1:00pm-2:00pm.**

**Meeting Details**

WEDC is located in the Tommy G. Thompson Center at [201 W Washington Avenue, Madison, WI 53703](#). The meeting will be held on the First Floor (there will be signs leading you to the conference room upon arrival).

We would love you have you come in person and you are more than welcome to do so, but we understand some may not be able to make it to Madison. You may also teleconference into the meeting (the call-in number and passcode is provided below).

**Call-in number:**

**Passcode:**



**Please let me know ASAP if you will NOT be able to participate in the meeting. Also let me know if you will need to recuse yourself from any of the votes as well.**

**Agenda:**

1. Call to Order and Roll Call
2. Chair Introduction
3. Introductions
4. Vote on Officer Elections
5. Review and Vote on the Seventh Amended and Restated Bylaws

6. Vote on CEO
7. Approval of Minutes from the November 20, 2018 and December 12, 2018 Meetings
8. Review Update to the Awards Administration Committee Charter
9. Review and Vote on Responses to the Legislative Audit Bureau Wis. Stat §13.94(1)(u) EITMZ Evaluation
10. Review Electronics and Information Technology Manufacturing Zone Program Procedures
11. Adjournment

**Materials are available through this link:** [Link to 1-29-2019 Board Materials](#)

The materials are labeled with the associated agenda number. Please note that, because not every agenda item has written materials, there will not be documents or folders for every agenda item.

**PARKING:**

If you need parking within the vicinity, the closest parking ramps are as follows:

- Overture Center Parking Ramp  
[318 W. Mifflin St, Madison WI 53703](#)
- [Dane County](#) Parking Ramp  
[113 S Henry St, Madison, WI 53703](#)

There is also street parking available most likely at an hourly rate.

Please let me know if you have any questions,

---

----- Forwarded message -----  
From: **Jennifer Jin** <jennifer.jin@wedc.org>  
Date: Sunday, January 27, 2019  
Subject: WEDC Full Board Composition  
To: WEDC Board <board@wedc.org>

Good Morning WEDC Board Members,

As of early this morning, WEDC received formal notification for all WEDC Board appointments. Below, please find the list of the board members and the appointing authority.

Our first board meeting is this Tuesday, January 29th from 1 to 2 pm. You should have already received two emails, one with the Board Governance Materials and the other containing the agenda and associated materials for the first meeting. If you did not receive these materials, please contact me.

Henry "Hank" Newell - Governor  
Darryl Morin - Governor  
Rebecca "Becca" Cooke - Governor  
Thelma Sias - Governor  
Joseph "Joe" Kirgues - Governor  
John Brogan - Governor  
Representative Rob Hutton- Speaker of the Assembly  
Jim Ladwig- Speaker of the Assembly  
John Peterson- Speaker of the Assembly  
Mike Kunesh- Speaker of the Assembly  
Mary Williams- Speaker of the Assembly  
Senator Dan Feyen- Senate Majority Leader  
Lisa Mauer- Senate Majority Leader  
John Oathout- Senate Majority Leader  
Randy Hopper- Senate Majority Leader  
Nancy Hernandez- Senate Majority Leader  
Tim Carpenter- Senate Minority Leader  
Representative Gordon Hintz- Assembly Minority Leader  
Peter Barca- DOR Secretary  
Joel Brennan- DOA Secretary

Thanks again and please do not hesitate to reach out if you have any questions.

Jennifer Jin  
Chief Legal Officer  
Wisconsin Economic Development Corporation  
201 W. Washington Avenue  
Madison, WI 53703

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Michael Woicekowski  
Office of Governor Tony Evers  
Email: [Mike.Woicekowski@wisconsin.gov](mailto:Mike.Woicekowski@wisconsin.gov)  
[Like Governor Tony Evers on Facebook](#) | [Follow Governor Tony Evers on Twitter](#)

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**From:** Gau, Maggie M - GOV  
**Sent:** Monday, January 28, 2019 9:08:04 PM  
**To:** Woicekowski, Mike P - GOV  
**Cc:** Worcester, Barb - GOV  
**Subject:** Re: WEDC agenda

Yes please.

Sent from my iPhone

On Jan 28, 2019, at 9:00 PM, Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)> wrote:

I believe Wedc sent our the materials for the meeting tomorrow. I can ask them to send to us if that's helpful?

Get [Outlook for iOS](#)

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**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Sent:** Monday, January 28, 2019 8:58 PM  
**To:** Woicekowski, Mike P - GOV  
**Cc:** Worcester, Barb - GOV  
**Subject:** Re: WEDC agenda

I'm good with this. Barb, can you connect with Peter on LAB tonight and see if there's any additional prep we need to do for them on that? We haven't seen what WEDC is recommending right?

Sent from my iPhone

On Jan 28, 2019, at 8:19 PM, Woicekowski, Mike P - GOV <[mike.woicekowski@wisconsin.gov](mailto:mike.woicekowski@wisconsin.gov)> wrote:

Attached is a memo for the our appointees for WEDC. It's just a general overview memo to give them some background.

Let me know if you have any questions.

Also, I think it would be worth doing a conference call with the appointees tomorrow morning to discuss anything of concern.

Thanks!

---

**From:** Woicekowski, Mike P - GOV  
**Sent:** Monday, January 28, 2019 7:57 PM  
**To:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>; Worcester, Barb - GOV <[barb.worcester@wisconsin.gov](mailto:barb.worcester@wisconsin.gov)>  
**Subject:** WEDC agenda

Attached is the agenda for the board meeting tomorrow. I will send the memo I am sending along to our appointees as soon as I finish it.

Thanks!

Michael Woicekowski  
Office of Governor Tony Evers  
Email: [Mike.Woicekowski@wisconsin.gov](mailto:Mike.Woicekowski@wisconsin.gov)  
[Like Governor Tony Evers on Facebook](#) | [Follow Governor Tony Evers on Twitter](#)

<WEDC.doc>

**From:** [Baldauff, Melissa - GOV](#)  
**To:** [Pennoyer, Kara - GOV](#); [Gau, Maggie M - GOV](#)  
**Cc:** [Worcester, Barb - GOV](#)  
**Subject:** Re: comment on Reuters Foxconn report?  
**Date:** Wednesday, January 30, 2019 8:59:16 AM

---

Yup. I'm talking to Aaron right now and will talk to Tony next. Just want to know what we are saying first before we give direction to others.

Melissa M. Baldauff  
Deputy Chief of Staff—communications  
Office of Governor Tony Evers  
Phone: (608) 279-1038 (cell)

Sent from an electronic device, please excuse typos

---

**From:** Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>  
**Sent:** Wednesday, January 30, 2019 8:58 AM  
**To:** Baldauff, Melissa - GOV; Gau, Maggie M - GOV  
**Cc:** Worcester, Barb - GOV  
**Subject:** Re: comment on Reuters Foxconn report?

We should probably loop with the senate and assembly Dems as they're used to responding to this issue and might appreciate some direction from us.

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**From:** Pennoyer, Kara - GOV <kara.pennoyer1@wisconsin.gov>  
**Sent:** Wednesday, January 30, 2019 8:44 AM  
**To:** Baldauff, Melissa - GOV; Gau, Maggie M - GOV  
**Cc:** Worcester, Barb - GOV  
**Subject:** Re: comment on Reuters Foxconn report?

I'm also free. But home sick again.

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**From:** Baldauff, Melissa - GOV <melissa.baldauff@wisconsin.gov>  
**Sent:** Wednesday, January 30, 2019 8:17 AM  
**To:** Gau, Maggie M - GOV  
**Cc:** Worcester, Barb - GOV; Pennoyer, Kara - GOV  
**Subject:** Re: comment on Reuters Foxconn report?

Sounds good.

Melissa M. Baldauff



Deputy Chief of Staff—communications  
Office of Governor Tony Evers  
Phone: (608) 279-1038 (cell)

Sent from an electronic device, please excuse typos

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**From:** Gau, Maggie M - GOV  
**Sent:** Wednesday, January 30, 2019 8:16:33 AM  
**To:** Baldauff, Melissa - GOV  
**Cc:** Worcester, Barb - GOV; Pennoyer, Kara - GOV  
**Subject:** Re: comment on Reuters Foxconn report?

Otherwise if you want we can call together when I get to the office... like 845?

Sent from my iPhone

On Jan 30, 2019, at 8:12 AM, Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)> wrote:

Yes, let's get some basic information. If it's helpful for me to be on any calls let me know.

Melissa M. Baldauff  
Deputy Chief of Staff—communications  
Office of Governor Tony Evers  
Phone: (608) [REDACTED] (cell)

Sent from an electronic device, please excuse typos

---

**From:** Gau, Maggie M - GOV <[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Sent:** Wednesday, January 30, 2019 8:11 AM  
**To:** Baldauff, Melissa - GOV  
**Cc:** Worcester, Barb - GOV; Pennoyer, Kara - GOV  
**Subject:** Re: comment on Reuters Foxconn report?

We need to talk to Joel and Mark Hogan. Joel already texted me about it and wants to talk before the briefing. I can call Mark shortly if folks agree.

Sent from my iPhone

On Jan 30, 2019, at 8:06 AM, Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)> wrote:

Here is the lede from the story:

“Foxconn Technology Group is reconsidering plans to make

advanced liquid crystal display panels at a \$10 billion Wisconsin campus, and said it intends to hire mostly engineers and researchers rather than the manufacturing workforce the project originally promised.”

I’m getting inquiries from other folks too. They’re asking if we knew about these plans and if the deal should change as a result.

We’ve tried to generally avoid comment on Foxconn but this seems like a game changer. Is it a breach of the contract? Who else should be a part of the conversation here for us to make a decision on how to comment? Maggie, does the governor have any other meetings planned with Foxconn?

Melissa M. Baldauff  
Deputy Chief of Staff—communications  
Office of Governor Tony Evers  
Phone: (608) [REDACTED] (cell)

Sent from an electronic device, please excuse typos

---

**From:** Johnson, Shawn <[shawn.johnson@wpr.org](mailto:shawn.johnson@wpr.org)>

**Sent:** Wednesday, January 30, 2019 7:57 AM

**To:** Baldauff, Melissa - GOV

**Subject:** comment on Reuters Foxconn report?

Hey Melissa,

<https://www.reuters.com/article/us-foxconn-wisconsin-exclusive/exclusive-foxconn-reconsidering-plans-to-make-lcd-panels-at-wisconsin-plant-idUSKCN1PO0FV>

Any comment from Gov. Evers? Did the company let him know about the plans? Does this change the Wisconsin Foxconn deal? Should it?

Thanks,  
Shawn

Shawn Johnson  
Wisconsin Public Radio  
(608) 263-4358 – office  
(608) 235-2099 – cell

**From:** [Brennan, Joel - DOA](#)  
**To:** [Baldauff, Melissa - GOV](#)  
**Cc:** [Gau, Maggie M - GOV](#); [Nilsestuen, Ryan - GOV](#)  
**Subject:** Re: draft Foxconn statement  
**Date:** Wednesday, January 30, 2019 11:43:06 AM

---

Discussions have been ongoing since the Governor took office about arranging a personal meeting between Governor Evers and Chairman Gou. I wouldn't respond to the idea that the topic is about changing aspects of the deal.

Sent from my iPhone

On Jan 30, 2019, at 11:38 AM, Baldauff, Melissa - GOV <[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)> wrote:

Another piece from the Reuters article that reporters are asking about is a comment from Terry Gou that he wants to meet with the governor. They want to know if we have plans to meet.

"Foxconn CEO Gou plans to meet with Wisconsin's new Democratic governor, Tony Evers, a past critic of the deal, later this year to discuss modifications of the agreement, according to the source familiar with the company's thinking."

---

**From:** Baldauff, Melissa - GOV  
**Sent:** Wednesday, January 30, 2019 11:35:13 AM  
**To:** Brennan, Joel - DOA; Gau, Maggie M - GOV  
**Cc:** Nilsestuen, Ryan - GOV  
**Subject:** Re: draft Foxconn statement

Mark is good with this.

---

**From:** Baldauff, Melissa - GOV  
**Sent:** Wednesday, January 30, 2019 11:25:54 AM  
**To:** Brennan, Joel - DOA; Gau, Maggie M - GOV  
**Cc:** Nilsestuen, Ryan - GOV  
**Subject:** Re: draft Foxconn statement

I will call him right now.

---

**From:** Brennan, Joel - DOA  
**Sent:** Wednesday, January 30, 2019 11:18:05 AM  
**To:** Gau, Maggie M - GOV  
**Cc:** Baldauff, Melissa - GOV; Nilsestuen, Ryan - GOV  
**Subject:** Re: draft Foxconn statement

Melissa -

Mark indicated he was going to have something to go out by noon and would share a draft with you before that. You should call him and get his draft as it stands now. They may have some differences, which is fine. What we don't want is something where his says this is no surprise and we say we were surprised. You can make sure the statements aren't in direct contrast in terms of exact language.

Sent from my iPhone

On Jan 30, 2019, at 11:08 AM, Gau, Maggie M - GOV  
<[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)> wrote:

Agree with Melissa - we need to get this out but I also think if we get it out, she should follow up with WEDC ASAP. So they know what we said before they say what they're saying. I think we know what they're going to say and there is going to be differences between the two - but we can't compromise here.

Sent from my iPhone

On Jan 30, 2019, at 11:01 AM, Baldauff, Melissa - GOV  
<[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)> wrote:

Great. Will we see the WEDC statement before then? I would really like our statement out asap because we have a lot of media inquiries and constituent contacts. Also our partners are looking for message guidance from the governor.

---

**From:** Brennan, Joel - DOA  
**Sent:** Wednesday, January 30, 2019 10:59:12 AM  
**To:** Gau, Maggie M - GOV  
**Cc:** Baldauff, Melissa - GOV; Nilsestuen, Ryan - GOV  
**Subject:** Re: draft Foxconn statement

I think coming from me might be best. Also, WEDC is likely doing their own statement to be released by noon, and we should see that before we release ours to ensure

they are not markedly different. Hogan will send to us.

Sent from my iPhone

On Jan 30, 2019, at 10:48 AM, Gau, Maggie M - GOV  
<[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)> wrote:

I'm fine with either - Joel, what do you prefer?

Also can we move environment to after taxpayers and local government?

Otherwise I'm good to go.

Sent from my iPhone

On Jan 30, 2019, at 10:45 AM, Baldauff, Melissa - GOV  
<[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)> wrote:

Also, are we OK with this statement coming from me, or is it better to come from Joel?

---

**From:** Baldauff, Melissa - GOV  
**Sent:** Wednesday, January 30, 2019 10:37:33 AM  
**To:** Nilsestuen, Ryan - GOV; Brennan, Joel - DOA  
**Cc:** Gau, Maggie M - GOV  
**Subject:** Re: draft Foxconn statement

With edits incorporated:

"The administration is in regular, weekly conversation with senior leadership at Foxconn, however, we were surprised to learn about this

development.

“While some of the information reported today has been previously reported publicly, other details about the continuing evolution of this project will require further review and evaluation by our team. Our team has been in contact with Foxconn since learning this news and will continue to monitor the project to ensure the company delivers on its promises to Wisconsin.

“The governor has always said that protecting our environment, Wisconsin taxpayers and local units of government that have already made significant investments in this project is his chief concern.

“In the coming weeks, the Evers Administration will continue to commit time, resources and personnel to ensure that the interests of Wisconsin workers and taxpayers are protected and promoted by our approach to the Foxconn project.”

---

**From:** Nilsestuen, Ryan - GOV

**Sent:** Wednesday, January 30, 2019 10:34:41 AM

**To:** Brennan, Joel - DOA

**Cc:** Baldauff, Melissa - GOV; Gau, Maggie M - GOV

**Subject:** RE: draft Foxconn



statement

I like that better. -Ryan

---

**From:** Brennan, Joel - DOA  
<[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>  
**Sent:** Wednesday, January 30,  
2019 10:30 AM  
**To:** Nilsestuen, Ryan - GOV  
<[ryan.nilsestuen1@wisconsin.gov](mailto:ryan.nilsestuen1@wisconsin.gov)>  
**Cc:** Baldauff, Melissa - GOV  
<[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>;  
Gau, Maggie M - GOV  
<[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>  
**Subject:** Re: draft Foxconn  
statement

Concur with Ryan's suggestions.  
Might say "previously reported  
publicly" instead of discussed.

This is similar to your conclusion,  
but I think we need something at  
the end:

In the coming weeks, the Evers  
Administration will continue to  
commit time, resources and  
personnel to ensure that the  
interests of Wisconsin workers  
and taxpayers are protected and  
promoted by our approach to the  
Foxconn project.

Sent from my iPhone

On Jan 30, 2019, at 10:21 AM,  
Nilsestuen, Ryan - GOV  
<[ryan.nilsestuen1@wisconsin.gov](mailto:ryan.nilsestuen1@wisconsin.gov)>  
wrote:

I'm good with this  
and the addition.  
From my  
perspective, I don't

think it pushes us to  
far. I'd change  
"article" to  
"development." I'd  
also change  
"previously been  
discussed" to  
"previously been  
discussed publicly,..."

-Ryan

---

**From:** Baldauff,  
Melissa - GOV  
<[melissa.baldauff@wisconsin.gov](mailto:melissa.baldauff@wisconsin.gov)>  
**Sent:** Wednesday,  
January 30, 2019  
10:20 AM  
**To:** Gau, Maggie M -  
GOV  
<[maggie.gau@wisconsin.gov](mailto:maggie.gau@wisconsin.gov)>;  
Brennan, Joel - DOA  
<[joel.brennan@wisconsin.gov](mailto:joel.brennan@wisconsin.gov)>;  
Nilsestuen, Ryan -  
GOV  
<[ryan.nilsestuen1@wisconsin.gov](mailto:ryan.nilsestuen1@wisconsin.gov)>  
**Subject:** Re: draft  
Foxconn statement

Could add this at  
the end if folks  
don't think it  
pushes too far right  
now.

Our team has been  
in contact with  
Foxconn since  
learning this news  
and will continue  
to monitor  
the project to  
ensure the

company delivers  
on its promises to  
Wisconsin.

---

**From:** Baldauff,  
Melissa - GOV  
**Sent:** Wednesday,  
January 30, 2019  
10:14:37 AM  
**To:** Gau, Maggie M -  
GOV; Brennan, Joel -  
DOA; Nilsestuen,  
Ryan - GOV  
**Subject:** draft  
Foxconn statement

The administration  
is in regular, weekly  
conversation with  
senior leadership at  
Foxconn, however,  
we were surprised  
to learn about this  
article. While some  
of the information  
reported today  
has previously  
been discussed,  
other details about  
the continuing  
evolution of this  
project will require  
further review and  
evaluation by our  
team.

The governor has  
always said that  
protecting our  
environment,  
Wisconsin  
taxpayers and local

units of  
government that  
have already made  
significant  
investments in this  
project is his chief  
concern.

**From:** [Torhorst, Tia S - DOA](#)  
**To:** [Gau, Maggie M - GOV](#); [Worcester, Barb - GOV](#); [Pennoyer, Kara - GOV](#); [Baldauff, Melissa - GOV](#)  
**Cc:** [Brennan, Joel - DOA](#); [Patton, Chris - DOA](#)  
**Subject:** Request  
**Date:** Tuesday, January 29, 2019 7:05:38 PM  
**Attachments:** [image001.png](#)  
[Cabinet-Agency contacts.xls](#)

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Good evening-

Attached is the most recent version of the appointed positions within the administration. Please add all of us to the distribution lists for press releases and press clips.

It would also be really helpful for all of us to be working from the same press release list. I would expect some agencies have niche publications they also communicate with but we can add those on as needed. Is this something you would like us to compile or should we use the one you have in your system? Enterprise-wide we should all know what we are communicating with the general public in real time.

Thank you,  
Tia



**TIA TORHORST** | Assistant Deputy Secretary  
Department of Administration  
[tia.torhorst@wisconsin.gov](mailto:tia.torhorst@wisconsin.gov)



## AGENCY CONTACTS

### Secretary

Last Name	First Name	Agency	Office #
Pfaff	Brad	DATCP	
Amundson	Emilie	DCF	422-7067
Blumenfeld	Kathy	DFI	
Palm	Andrea	DHS	
Cole	Preston	DNR	
Brennan	Joel	DOA	266-1741
Carr	Kevin	DOC	
Barca	Peter	DOR	
Thompson	Craig	DOT	266-1114
Crim	Dawn	DSPS	
Frostman	Caleb	DWD	261-6694
Afable	Mark	OCI	
Cameran Valcq	Rebecca	PSC	
Meaney	Sara	TOURISM	
Kolar	Mary	WDVA	
Hogan	Mark	WEDC	210-6701
		WHEDA	266-2893

### Deputy

Last Name	First Name	Agency	Office #
Romanski	Randy	DATCP	224-5035
Pertl	Jeff	DCF	422-7070
Olson-Collins	Cheryll	DFI	
Willems Vandijk	Julie	DHS	
Kluesner	Elizabeth	DNR	266-1648
Patton	Chris	DOA	
Pechacek	Amy	DOC	240-5054
		DOR	
Hammer	Paul	DOT	266-1114
Trammell	Nia	DSPS	266-1352
Richard	JoAnna	DWD	267-3200
Houdek	Nathan	OCI	266-2493
Templeton	Carrie	PSC	
Sayers	Anne	TOURISM	266-3750
Bond	James	WDVA	266-1315
Braun	Tricia	WEDC	210-6807
		WHEDA	267-2307

II	State Email	Assistant	Phone
	<a href="mailto:bradley.pfaff@wisconsin.gov">bradley.pfaff@wisconsin.gov</a>	Christine Stamm	224-5015
	<a href="mailto:emilie.amundson@wisconsin.gov">emilie.amundson@wisconsin.gov</a>	Rachelle Hopp	422-7078
	<a href="mailto:kathy.blumenfeld@dfi.wisconsin.gov">kathy.blumenfeld@dfi.wisconsin.gov</a>	Leah Erickson	267-2020
	<a href="mailto:andrea.palm@dhs.wisconsin.gov">andrea.palm@dhs.wisconsin.gov</a>	Pam Vanderlinden	266-9539
2	<a href="mailto:preston.cole@wisconsin.gov">preston.cole@wisconsin.gov</a>	Holly Lamers	267-7556
0	<a href="mailto:joel.brennan@wisconsin.gov">joel.brennan@wisconsin.gov</a>	Debbie Hochkammer	267-3770
1	<a href="mailto:kevin.carr@wisconsin.gov">kevin.carr@wisconsin.gov</a>	Diane Bergeman	240-5065
4	<a href="mailto:peter.barca@wisconsin.gov">peter.barca@wisconsin.gov</a>	Teri Bullington	266-8085
	<a href="mailto:craigm.thompson@dot.wi.gov">craigm.thompson@dot.wi.gov</a>	Rose Gonnering	266-1114
	<a href="mailto:dawncrim1@wisconsin.gov">dawncrim1@wisconsin.gov</a>	Ann Broske	266-1352
4	<a href="mailto:caleb.frostman@dwd.wisconsin.gov">caleb.frostman@dwd.wisconsin.gov</a>	Jamie Maday	267-1410
	<a href="mailto:mark.afable@wisconsin.gov">mark.afable@wisconsin.gov</a>	Megan Aubihl	267-1233
	<a href="mailto:becky.valcq@wisconsin.gov">becky.valcq@wisconsin.gov</a>	Kathy Endres	266-3767
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Ambs	Todd	DNR	[REDACTED]
Torhorst	Tia	DOA	[REDACTED]
Carpenter	Shannon	DOC	[REDACTED]
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Unless otherwise shown, area codes are 608

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		DSPS	
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Hwans	Olivia	OCI					
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n/a		TOURISM					
		PSC					
		WEDC					
		WHEDA					

**From:** [Baldauff, Melissa - GOV](#)  
**To:** [Gau, Maggie M - GOV](#); [Brennan, Joel - DOA](#)  
**Subject:** Statement from Foxconn  
**Date:** Wednesday, January 30, 2019 9:14:17 AM

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Here is what they released.

Statement from Foxconn:

We remain committed to the Wisconsin Valley Science and Technology Park project, the creation of 13,000 jobs, and to our long-term investment in Wisconsin. As we have previously noted, the global market environment that existed when the project was first announced has changed. As our plans are driven by those of our customers, this has necessitated the adjustment of plans for all projects, including Wisconsin. While the project's focus will be adjusted to meet these new realities, the Wisconsin project remains a priority for our company.

Foxconn continues to actively consider opportunities for TFT technologies in terms of maximizing the positive impact of our Wisconsin project. We are broadening the base of our investment within the State of Wisconsin far beyond what we initially planned to ensure the company and our workforce will be positioned for long-term success.

In addition to our consideration of plans to produce traditional products such as television sets, we are also examining ways for Wisconsin's knowledge workers to promote research and development in advanced industrial internet technologies and produce high-tech applications and solutions for industries such as education, medical and healthcare, entertainment and sports, security, and smart cities.

We look forward to continued investment in American talent as we build the AI 8K + 5G ecosystem we are creating in Wisconsin and the US. Further updates will be shared in due course.

Melissa M. Baldauff  
Deputy Chief of Staff—communications  
Office of Governor Tony Evers  
Phone: (608) [REDACTED] (cell)

Sent from an electronic device, please excuse typos

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Gau, Maggie M - GOV](#)  
**Subject:** WEDC Comms  
**Date:** Monday, February 4, 2019 12:06:17 AM

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Sent from my iPhone

**From:** [Gau, Maggie M - GOV](#)  
**To:** [Baldauff, Melissa - GOV](#)  
**Subject:** WEDC Comms  
**Date:** Tuesday, February 5, 2019 11:41:00 AM

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Did we ever follow up with Mark on suggestions for this?

Just want to close the loop here.

Thanks!

--

Maggie Gau

Chief of Staff

Office of Governor Tony Evers

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